County of Los Angeles

2012-13 Recommended Budget

Board of Supervisors

Gloria Molina
Supervisor, First District

Mark Ridley-Thomas
Supervisor, Second District

Zev Yaroslavsky
Supervisor, Third District

Don Knabe
Supervisor, Fourth District

Michael D. Antonovich
Supervisor, Fifth District

Submitted to the
Board of Supervisors
April 2012

Volume One

County of Los Angeles

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Volume One

"To Enrich Lives Through Effective and Caring Service"

lacounty•gov

County of Los Angeles Board of Supervisors

Gloria Molina
Supervisor, First District
Population: 1,977,794
Square Miles: 246

Mark Ridley-Thomas
Supervisor, Second District
Population: 1,988,959
Square Miles: 162

Zev Yaroslavsky
Supervisor, Third District
Population: 1,969,014
Square Miles: 431

Don Knabe
Supervisor, Fourth District
Population: 1,982,132
Square Miles: 440

Michael D. Antonovich
Supervisor, Fifth District
Population: 1,959,381
Square Miles: 2,807

Enriching Lives

County of Los Angeles

2012-13 Recommended Budget

April 2012

Submitted to the

County of Los Angeles Board of Supervisors

by

William T Fujioka
Chief Executive Officer

and

Wendy L. Watanabe
Auditor-Controller

County of Los Angeles
CHIEF EXECUTIVE OFFICE
Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
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WILLIAM T FUJIOKA
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

April 17, 2012

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

FISCAL YEAR 2012-13 RECOMMENDED COUNTY BUDGET
(3-VOTES)

The Fiscal Year (FY) 2012-13 County of Los Angeles Recommended Budget total of $23.781 billion reflects a decrease of $565.0 million in total requirements. General County funds, including the General Fund and Hospital Enterprise Funds ($18.224 billion) reflect a net decrease of $275.0 million. Special District/Special Funds reflect a decrease of $290.0 million.

TOTAL REQUIREMENTS – ALL FUNDS – 2012-13
(Dollars in Billions)

Fund	2011-12 Budget	2012-13 Recommended	Change	% Change
Total General County	$18.499	$18.224	$(0.275)	-1.5%
Special Districts/Special Funds	5.847	5.557	(0.290)	-5.0%
Total Budget	$24.346	$23.781	$(0.565)	-2.3%
Budgeted Positions	101,425	101,610	185	0.2%

BUDGET ECONOMIC OUTLOOK

The current economic outlook for the nation and California shows slow positive growth for the remainder of 2012 and into 2013. Retail sales are showing strength as household positions improve and consumer confidence grows. County sales tax revenues are now on pace to return to pre-recessionary levels by 2012-13. Although the County's unemployment rate remains high, the labor market has made modest gains recently and economists expect this downward trend to slowly continue.

Month	Unemployment Rate
January 2011	12.5%
November 2011	12.1%
December 2011	12.0%
January 2012	11.8%

Unfortunately, the housing market continues to struggle with many obstacles in the way of a recovery. Those obstacles include the high unemployment rate, foreclosures, negative equity and tighter lending standards. In spite of this, some economists are predicting that the end of 2012 may be a turning point in the housing market.

BUDGET OVERVIEW

Since 2008-09 the County has faced significant budget deficits in the net County cost (NCC) portion of our budget. NCC is that portion of our budget financed with locally generated revenues. These deficits have been managed without service reductions, layoffs or furloughs. This achievement has been made possible through the leadership of your Board, County managers and the hard work of all County employees. The Board's long-standing conservative budget practices and our strong compliance to fiscal policies set us in a good position to weather these trying economic times. Our budget solution strategy during this period had been to close the budget gap through a combination of ongoing departmental curtailments and new revenue solutions coupled with one-time funding from County reserves and reductions in the County's capital program. To control costs the County has also aggressively pursued savings through our Efficiency Initiative Program and implemented a hard-hiring freeze and a freeze on non-essential services, supplies and equipment. Throughout this difficult period, employee labor groups have actively partnered with the County by agreeing to zero salary increases, while step increases for County managers were and continue to be suspended.

Today, we face a much more manageable ongoing deficit estimated to be $75.8 million and as a result, for first time in four (4) years, the Recommended Budget does not include any departmental curtailments. The table below outlines the progress that has been made in closing our budget gap.

Fiscal Year	NCC Budget Gap History
2008-09	$33.0 million
2009-10	$360.5 million
2010-11	$491.6 million
2011-12	$185.2 million
2012-13	$75.8 million

The primary components of the 2012-13 NCC Budget Gap are described below.

2012-13 NCC Budget Gap

2011-12 One-Time Budget Solutions	$(185.3) million
Unavoidable Cost Increases	(103.7) million
Program Changes	(31.5) million
Revenue Increases	187.7 million
Assistance Caseload Changes	33.1 million
Ongoing Funding Used for One-Time Needs in 2011-12	23.9 million
Total Budget Gap	$ (75.8) million

2011-12 One-Time Budget Solution

Our principle strategies to deal with the past budget deficits was to judiciously use reserves built up over the last decade, capital funding and structural changes to departmental budgets along with savings through aggressively pursuing efficiencies. Had the County relied solely on departmental curtailments, the impact to County services and its residents would have been much more draconian and would have resulted in the reduction of critical services and the layoff of a large number of County employees. This would have surely put an even greater strain on an already fragile local economy. We believe that the effects of the recession on our budget (i.e., declines in revenues and increases in assistance caseloads) are a cyclical consequence of the recession and its aftermath. Over the last four years, structural changes to the budget came from departmental curtailments of approximately $360.1 million. These measured actions, along with the use of one-time funding sources, have allowed us to more strategically achieve a balanced budget by maintaining sustainable core services. Through this strategy we have sought to avoid wholesale reductions to department budgets, and will continue to conservatively use one-time funding solutions to bridge us forward. The County's reliance on one-time budget solutions continues to decline and

for 2012-13 reflects less than two percent (2%) of the County's ongoing locally generated revenues. In contrast, the savings from efficiency initiatives has totaled $245.9 million, which represents five percent (5%) of the County's ongoing locally generated revenues.

Unavoidable Cost Increases

The primary drivers of unavoidable cost increases are employee benefits. The County's retirement contribution rates will increase by five percent (5%) primarily due to the losses sustained by the Los Angeles County Employees Retirement Association (LACERA) in FY 2008-09. The investment losses suffered by LACERA created an unfunded actuarial accrued liability of $9.4 billion as of June 30, 2011. Under California county retirement law, liabilities not funded through member contributions are the responsibility of the employer. LACERA's funding policy calls for asset gains and losses to be smoothed over a five-year period, and the unfunded portion of the liability to be amortized over thirty years. In addition, increases in health insurance premiums for County employees and the restoration of the deferred compensation match are contributing factors effecting unavoidable cost increases.

Revenue Increases

As the economy begins to slowly improve, we are forecasting increases in a variety of locally generated revenues along with increases in statewide sales tax revenues.

For the second year in a row, the Assessor is forecasting an increase in assessed valuation. Since the forecast is preliminary and the Assessor is scheduled to release updated forecasts in May 2012 with a final assessment roll forecast in July 2012, our office will continue to monitor and update our property tax projection accordingly.

Once again, we are seeing year-over-year growth in Proposition 172 Sales Tax and Realignment Sales Tax. Based upon this increase and a survey of local economic forecasts, we have assumed a 3.5 percent growth factor in our overall sales tax projection for the 2012-13 Recommended Budget. Like property taxes, we will continue to monitor these revenue sources and update our projections going forward throughout the budget process.

Assistance Caseload Decreases

During the past three years, the high unemployment rate caused many to seek public assistance from the County. This in turn caused assistance caseloads and costs to dramatically increase. The cost of providing general relief (GR) is particularly acute, since the County bears the entire cost of providing this assistance. The 2011-12 budget assumed that the GR caseload would peak in December 2011 and gradually decline ending 2011-12 with an average caseload of 112,487. With the drop in the unemployment rate and our Board-approved GR restructuring efforts being implemented, we are beginning to see a decline in the ranks of the GR caseload. The GR caseload appears to have peaked in August 2011 at 113,034 and continues to decline with the January 2012 caseload at 106,186. This drop in GR caseload has resulted in a $27.4 million reduction in cost to the 2012-13 budget.

Fiscal Year	Average GR Caseload	NCC Cost
2006-07	58,599	$132.9 million
2007-08	62,897	$147.7 million
2008-09	74,763	$178.4 million
2009-10	91,499	$219.0 million
2010-11	106,348	$254.3 million
2011-12	112,487 (Budget)	$271.2 million
2011-12	108,216 (Estimated)	$261.3 million
2012-13	101,518 (Projected)	$243.8 million

2011-12 NCC Budget Gap Solution

As stated earlier, we recommend that the $75.8 million budget gap be solved with one-time budget solutions. Since it appears that we have weathered the worst of the economic crisis and the economy is growing slowly, we believe that it is fiscally responsible to utilize one-time funding sources to help bridge our budget gap. It is important to note that neither the Reserve for Rainy Day Fund ($93.2 million) nor the Provisional Financing Uses-Economic Reserve ($83.6 million) were used to close this year's budget gap. These reserves remain intact and available to address future uncertainties.

We must also keep in mind that as the County's budget situation improves, we must do whatever is necessary to grow these reserves. If the County's revenue situation improves in the coming months, we would likely recommend that some of this increase be used to supplement County reserves. County budget policy requires a ten percent (10%) reserve of locally generated revenues be set aside in the Reserve for Rainy Day Fund.

Countywide Efficiency Efforts

The County continues to aggressively explore efficiencies as a means to generate ongoing and one-time savings while improving operations. With the support of your Board, our office has placed a high emphasis on both countywide and departmental efficiencies over the last three (3) years, working with departments to cut operating costs through diligent efforts and innovative reengineering of existing processes. The County's ability to avoid the serious cutbacks and layoffs that many other jurisdictions have suffered in this economic crisis is in part due to these cost-saving efforts.

Major examples of the County's efficiency initiative projects include:

- Dramatically lower pharmaceutical drug costs through streamlined/volume purchasing and inventory management ($100.3 million per year);

- Conversion of General Relief recipients to collect Supplemental Security Income ($18.6 million one-time savings);

- Negotiation of enterprise software licenses ($10.8 million one-time savings);

- Improved Medi-Cal claims processing and reduction of denied days ($8.0 million per year);

- Increased clinic participation and expansion of industry-sponsored assistance to reduce indigent client medication costs ($6.1 million per year);

- Systematic monitoring and termination all unused phone/data lines ($5.5 million per year);

- Increased collections through offering payment plans at hospitals ($2.5 million per year);

- Requiring all county contractors to be current on their personal and real property taxes ($1.9 million one-time savings); and

Countywide, these initiative projects have resulted in $245.9 million in savings through March 2012, and we estimate savings of $255.0 million by the end of the current fiscal year.

OTHER FUNDING RECOMMENDATIONS

Listed below are some important recommendations included in the 2012-13 Recommended Budget.

- **Public Works' Road Fund** – Reflects a $77.3 million decrease in appropriation and financing primarily due to the deletion of one-time funding for unincorporated area road projects, construction and maintenance activities ($62.1 million) and various changes in operations ($35.3 million). These funding decreases are partially offset by a $20.1 million increase in Traffic Congestion Management program funding.

- **Mental Health Services Act** – Reflects a $58.6 million increase in appropriation for the Department of Mental Health primarily to continue the expansion of Prevention and Early Intervention (PEI) mental health contracted services. Also reflects funding for 8.0 positions to implement a countywide program to address the needs of veterans returning from Iraq and Afghanistan, active duty personnel, and their families. This increase in appropriation is fully offset with State Mental Health Services Act funds and, where appropriate, federal funds.

- **Mental Health Services for Special Education Pupils (AB 3632) –** Reduces both appropriation and revenue by $128.4 million for the Departments of Mental Health ($82.4 million) and Children and Family Services ($46.0 million) along with the elimination of 63.0 budgeted positions at the Department of Mental Health. This reduction is reflective of the State's transfer of responsibility for the AB 3632 program from counties to school districts.

- **Sheriff's Department** – Reflects an increase a $13.4 million in appropriation fully offset with contract law enforcement services revenue primarily for services provided to the Metropolitan Transportation Authority (MTA). This adjustment adds 109.0 budgeted positions.

- **Sheriff's Department** – Reflects a $3.4 million increase in appropriation fully offset with revenue from the 2011 COPS Hiring Program Grant. Your Board accepted the grant award in November 2011. This adjustment adds 25.0 budgeted positions.

- **Energy Efficiency Projects** – Reflects a $2.2 million investment to establish a revolving fund that finances various retro-commissioning, monitoring-based commissioning, and lighting efficiencies projects throughout the County. These projects are expected to generate utility costs savings that would recover the costs of the projects over a two-to-four year period.

HEALTH SERVICES

There are major changes taking place in the Department of Health Services' operations and Medi-Cal revenue streams as a result of the 1115 Waiver, particularly the Healthy Way LA (HWLA) matched program, the transition of Seniors and Persons with Disabilities (SPDs) into Medi-Cal managed care, the transfer of the Office of Managed Care's lines of business to L.A. Care, and the State's transfer of various programs to the County, including health care for inmates previously treated in the State prison system, etc. There are also major changes related to national health care reform in the future, including changes associated with the proposed health insurance exchange.

These significant program and system changes are complex and require the Department to develop new methods of projecting revenue based on new types of patient and payer mixes and different utilization patterns. The Department is working on improvements in data collection at the facilities and the development of various revenue projection models, which will provide more reliable revenue projections for future years as more experience is gained with the new programs and the other changes taking place throughout the system.

The Recommended Budget includes a revenue placeholder of $132.0 million while the Department continues to work diligently to develop and improve its revenue projections, which the Department will revise in a future budget phase.

POTENTIAL STATE/FEDERAL BUDGET IMPACTS

State Budget

On January 5, 2012, the Governor released his 2012-13 Proposed State Budget, which includes $92.6 billion in State General Fund expenditures. The budget plan projects a current year deficit of $4.1 billion and a $5.1 billion deficit for 2012-13. The Governor's plan calls for solving the 18-month deficit through a combination of $4.2 billion in expenditure reductions, a temporary tax increase and revenue solutions totaling $4.7 billion, and various other solutions estimated at $1.4 billion. The Governor's plan also sets aside $1.1 billion as a reserve.

Based upon an analysis of the Governor's budget, we estimate that the impact to the County would result in a net loss of approximately $12.1 million at this time. The

estimated loss primarily affects mental health and social service programs. Since the State budget situation continues to unfold and remains fluid, we are deferring recommendations to align the County budget with actions by the Governor and the Legislature until later phases of the State Budget process when their situation becomes clearer. Similarly, we are deferring Public Safety Realignment (AB 109) budget recommendations since AB 109 allocations to counties are expected to be addressed in the Governor's May Budget Revise. Furthermore, given that this program is relatively new, it is important to continue to track actual expenditures for at least six (6) months to ensure the appropriateness and accuracy of the funding allocation.

Federal Budget

On February 13, 2012, President Obama released his proposed $3.8 trillion budget for Federal Fiscal Year (FFY) 2013, which will begin on October 1, 2012. As estimated by the Office of Management and Budget, the federal budget deficit will drop from $1.3 trillion in FFY 2012 to $901 billion in FFY 2013. The President's Budget would increase overall non-security discretionary spending from $1.0 trillion in FFY 2012 to $1.0 trillion in FFY 2013, the same levels as in the Budget Control Act of 2011, which increased the federal debt limit and reduced projected federal expenditures. It does not propose significant net reductions in entitlement (mandatory) spending, such as Medicaid, Title IV-E Foster Care and Adoption Assistance, TANF, and Child Support Enforcement, which account for most of the federal revenue received by the County.

It is widely expected that major federal budget decisions, including the enactment of FFY 2013 appropriations and possible extension of major expiring tax provisions, will be deferred until after the November elections. Given the divided government and major partisan differences, it is unclear whether major budget legislation can be enacted during a "lame duck" session before the end of the year. In each of the previous three election years, Congress enacted continuing resolutions, which left the completion of appropriations bills to the next session of Congress. Since major federal budget legislation is unlikely to be enacted until December 2012 at the earliest, and major changes enacted in federal legislation typically have a delayed effective date, it is highly unlikely that any future federal budget actions will have any effect on the County's budget during 2012-13.

CAPITAL PROJECTS/EXTRAORDINARY MAINTENANCE PROGRAMS

Capital Projects

The 2012-13 Recommended Capital Projects/Refurbishments Budget appropriates $1.1 billion for continued development, design, and construction of projects that address high priority health, public safety, recreation, and infrastructure needs. The

recommended appropriation reflects a decrease of $51.4 million from the 2011-12 Final Adopt Budget, due to the completion of 17 projects in 2011-12. The recommended 2012-13 appropriation is highlighted by the following appropriations:

- $367.0 million for public protection facilities, such as new construction at the Biscailuz Center Training Academy, construction of new fire stations in the Santa Clarita Valley, implementation of fire station privacy and access improvements, potable water system upgrades at fire stations, security improvements at Probation juvenile halls and camps, and construction of a new animal shelter in the east Antelope Valley;

- $151.8 million for recreational facilities including construction of swimming pool facilities, community buildings, and gymnasiums at County parks, and facility refurbishments at County beaches;

- $107.9 million for general government facilities highlighted by the construction of a new Countywide data center in Downey;

- $380.0 million for health, public health, and mental health facilities, including build-out of a community hospital and construction of a new multi-service ambulatory care centers at the Martin Luther King Jr., medical campus and High Desert in the Antelope Valley, construction of a mental health outpatient clinic at Harbor-UCLA Medical Center, completion of a new public health center in South Los Angeles, and construction of new surgery and emergency suites at Harbor-UCLA Medical Center;

- $69.9 million for construction of new or replacement libraries in the unincorporated area of Stevenson Ranch, the San Gabriel Valley and Manhattan Beach; and

- $58.6 million for high priority infrastructure improvements in the County's roads, flood control and aviation facilities, soil and groundwater investigation and remediation activities, beautification of the County's Easter Hill complex and watershed testing efforts.

Sustainable Design Program

In January 2007, your Board approved the establishment of the Sustainable Design Program as a component of the County's Energy and Environmental Policy. The purpose of the program is to support the County's goal of a 20 percent reduction in its facility's energy and resource consumption by the year 2015 through the integration of

sustainable, “green building” technologies into the designs of the County’s capital improvement and refurbishment projects.

The 2012-13 Recommended Capital Projects/Refurbishments Budget reflects the County’s continued commitment to the ideal of sustainability, with the incorporation of sustainable design technologies into 138, or 48.4 percent of the County’s 285 active building or refurbishment related projects (projects related to land acquisition or non-structural in nature have been excluded from this count). In 2012-13, Leadership in Energy and Environmental Design (LEED) certification is being pursued on 23 projects, including 21 that are expected to be certified at a level of Silver, and two at a Gold level, including the Martin Luther King Jr., Center for Public Health.

Extraordinary Maintenance

The County’s infrastructure requires ongoing investment to meet performance requirements and expectations. As part of the Deferred Maintenance Program, approved by the Board of Supervisors (Board) on September 28, 2010, the 2011-12 final budget appropriated funds for critical repairs at public health centers, community and senior centers, County cultural institutions, and County waste water treatment facilities. By the close of 2011-12, 80 percent of those designated critical repairs and maintenance will be complete. The 2012-13 Recommended Budget appropriates $111.9 million for the remainder of these and other high priority repairs, maintenance and accessibility modification needs at County facilities, including juvenile halls, animal shelters, County beaches, parks, and for various roof repairs throughout the County.

FUND BALANCE CLASSIFICATIONS

In 2009, the Governmental Accounting Standards Board issued Statement No. 54, which required governmental agencies to adopt new fund balance categories and terminology for financial reporting. This change replaced the longstanding fund balance categories known as “reserves” and “designations” with four new categories, as discussed below. There were various references to reserves and designations in State law known as the County Budget Act (Act). In 2011, the Act was updated to be in conformance with the new GASB terminology.

Existing County budget policies classify fund balances as reserved, designated, and available. For the County’s 2012-13 budget, the reserve and designation terminology will be replaced with four new fund balance classifications: “nonspendable,” “restricted,” “committed,” and “assigned.” Following are definitions of the new fund balance classifications:

- Nonspendable Fund Balance – That portion of the fund balance that cannot be spent as it is either (a) not in spendable form, or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, for example: inventories and long-term receivables.
- Restricted Fund Balance – That portion of the fund balance based on constraints placed on its use that is either (a) externally imposed by creditors, grants, contributors, or laws and regulations of other governments; or (b) imposed by law through constitutional provisions of enabling legislation. Restrictions may effectively be changed or lifted only by changing the condition of the constraint.
- Committed Fund Balance – That portion of the fund balance that can only be used for the specific purposes determined by the Board through County ordinance. Committed fund balance may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally. The underlying action by the Board needs to occur no later than the close of the fiscal year. At present, this category of fund balance is not applicable to the County.
- Assigned Fund Balance – That portion of the fund balance that is approved by the Board to reflect a government's intended use of resources that is neither restricted nor committed fund balance. Amounts formerly displayed as designations in the County Budget are now classified as assigned fund balance.

Previous Classification	New Classification
Reserve in nonspendable form such as Inventories and Long-Term Receivables.	Nonspendable
Reserve depending on the nature of the restriction.	Restricted
At present, this category is not applicable to the County.	Committed
Designations, General Reserve, Reserve for Rainy Day Funds, and Reserve for Imprest Cash.	Assigned
Unreserved/Undesignated.	Fund Balance Available

It is important to note that the new terminology does not change the total amount of fund balance, nor does it affect the amount of available fund balance for the budget. Board policies and actions will continue to determine the priorities and set aside amounts for fund balance. The number of votes and voting requirements associated with budget adjustments from fund balance also remain unaffected by the new terminology. The CEO and Auditor-Controller will issue revised budget adjustment guidelines which incorporate the new fund balance terminology.

BUDGET TIMETABLE

Approved schedule for budget hearings and deliberation is as follows:

Board Action	Approval Date
Adopt Recommended Budget; Order Printing, Notice and Distribution; and Schedule Hearings	April 17, 2012
Commence Public Budget Hearings	May 16, 2012
Commence Final Budget Deliberations and Adopt Budget Upon Conclusion	June 18, 2012

Prior to deliberations on the FY 2012-13 Adopted Budget, we will file reports on:

- May revisions to the Governor's Budget and updates on other 2012-13 State and federal budget legislation and the impact on the County's Recommended Budget;
- Final revisions reflecting the latest estimates of requirements and available funds;
- Allocations to counties by the State for Public Safety Realignment (AB 109) for 2012-13 along with recommendations to allocate AB 109 funding to County departments;
- Issues raised in public hearings or written testimony;
- Specific matters with potential fiscal impact; and
- Issues as instructed by your Board.

APPROVAL OF RECOMMENDED BUDGET

The matter before your Board is the adoption of the Recommended Budget.

- The documents must be available for consideration by the public at least 10 days prior to the commencement of public budget hearings.

- Adjustments to the budget, including revisions to reflect your Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Budget.

- Pursuant to State law, your Board may make changes to the Recommended Budget with a simple majority (3 votes) until adoption of the Budget, if changes are based on the permanent record developed during public hearings (e.g., Recommended Budget, budget requests and all written and oral input by Supervisors, County staff and the public).

- Changes not based on the "permanent record" require 4/5 vote.

THEREFORE, IT IS RECOMMENDED THAT YOUR BOARD:

1. Order such revisions, additions and changes to the Chief Executive Officer's budget recommendations as deemed necessary and approve the revised figures as the Recommended Budget for 2012-13; order the publication of the necessary notices; and set May 16, 2012 as the date that public budget hearings will begin.

2. Approve discounted prepayment on the County's retirement contribution, if it is within the County economic interest to do so, and authorize the Chief Executive Officer to negotiate with LACERA on the County's behalf in this regard.

Respectfully submitted,

WILLIAM T FUJIOKA
Chief Executive Officer

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General Information

County of Los Angeles
Strategic Plan

Enriching Lives
lacounty.gov

County Mission

- **To enrich lives through effective and caring service**

County Values

Our **philosophy** of **teamwork** and **collaboration** is anchored in our shared values:

- **Accountability** —We accept responsibility for the decisions we make and the actions we take.
- **Can-Do Attitude** —We approach each challenge believing that, together, a solution can be achieved.
- **Compassion** —We treat those we serve and each other in a kind and caring manner.
- **Customer Orientation** —We place the highest priority on meeting our customers' needs with accessible, responsive quality services, and treating them with respect and dignity.
- **Integrity** —We act consistent with our values and the highest ethical standards.
- **Leadership** —We engage, motivate and inspire others to collaboratively achieve common goals through example, vision and commitment.
- **Professionalism** —We perform to a high standard of excellence. We take pride in our employees and invest in their job satisfaction and development.
- **Respect for Diversity** —We value the uniqueness of every individual and their perspective.
- **Responsiveness** —We take the action needed in a timely manner.

Strategic Plan Goals

— Countywide Goal —

1. **Operational Effectiveness:** Maximize the effectiveness of the process, structure, and operations to support timely delivery of customer-oriented and efficient public service.

— Programmatic Goals —

2. **Fiscal Sustainability:** Strengthen and enhance the County's capacity to sustain essential County services through proactive and prudent fiscal policies and stewardship.
3. **Integrated Services Delivery:** Maximize opportunities to measurably improve client and community outcomes and leverage resources through the continuous integration of health, community, and public safety services.

Gloria Molina	Mark Ridley-Thomas	Zev Yaroslavsky	Don Knabe	Michael D. Antonovich
Supervisor, First District	Supervisor, Second District	Supervisor, Third District	Supervisor, Fourth District	Supervisor, Fifth District

RECOMMENDED BUDGET FINANCIAL SUMMARY 2012-13 TOTAL COUNTY

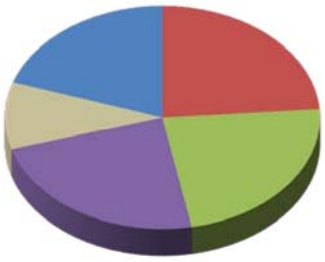
(in Billions of Dollars)

	2011-12 Budget	2012-13 Recommended Budget	Change	Percent Change
General County	$ 18.499	$ 18.224	-$ 0.275	-1.5%
Special Funds	3.062	2.923	-0.139	-4.5%
Special Districts	2.102	1.967	-0.135	-6.4%
Other Proprietary Funds	0.185	0.185	0.000	0.0%
Agency Fund	0.498	0.482	-0.016	-3.2%
TOTAL	**$ 24.346**	**$ 23.781**	**-$ 0.565**	**-2.3%**

The 2012-13 recommended net operating budget totals $23.8 billion, a decrease of $565.0 million, or 2.3 percent less than the FY 2011-12 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2012-13 are subject to public hearings, scheduled for May 2012, and adoption by the Board, anticipated in June. Changes are detailed by department and/or funds within the 2012-13 Recommended Budget.

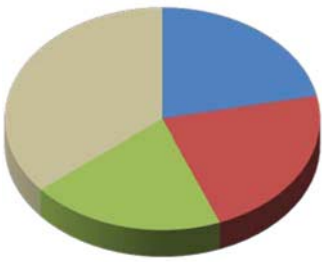
The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $2.1 billion, artificially inflate the budget by almost 9 percent, resulting in an operating budget of $25.9 billion, which is reflected in the Auditor-Controller budget schedules, pursuant to State Controller requirements.

TOTAL COUNTY REQUIREMENTS: $23.8 Billion



Social Services	23%
Health	24%
Public Protection	20%
Other	10%
Special Districts/Funds	23%

TOTAL COUNTY RESOURCES: $23.8 Billion



Property Taxes	20%
State Assistance	22%
Federal Assistance	22%
Other	36%

RECOMMENDED BUDGET FINANCIAL SUMMARY 2012-13 GENERAL COUNTY

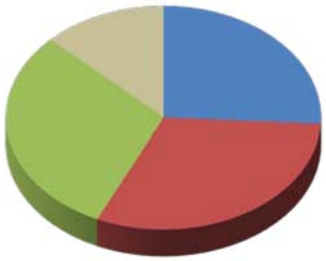
(in Billions of Dollars)

	2011-12 Budget	2012-13 Recommended Budget	Change	Percent Change
General Fund	$ 16.230	$ 15.881	-$ 0.349	-2.2%
Hospital Enterprise Funds	2.269	2.343	0.074	3.3%
TOTAL	**$18.499**	**$ 18.224**	**-$ 0.275**	**-1.5%**

The 2012-13 recommended net operating budget for general County operations is $18.2 billion, a decrease of $275.0 million, or 1.5 percent less than the fiscal year 2011-12 budget. General County funds provide for a multitude of services to individuals and communities within the County. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

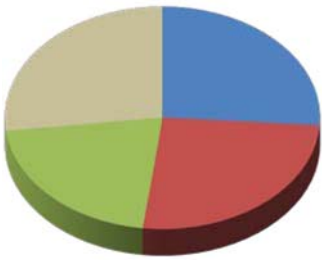
The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $1.4 billion, artificially inflate the budget by almost 8 percent, resulting in an operating budget of $19.6 billion.

GENERAL COUNTY REQUIREMENTS: $18.2 Billion



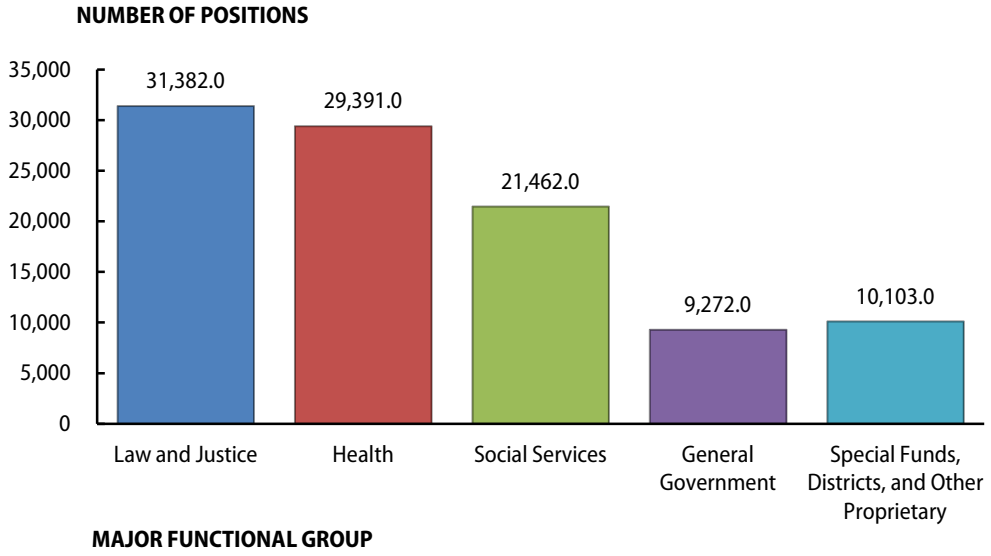
Social Services	30%
Health	31%
Public Protection	26%
Other	13%

GENERAL COUNTY RESOURCES: $18.2 Billion



Property Taxes	21%
State Assistance	26%
Federal Assistance	26%
Other	27%

BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP
TOTAL BUDGETED POSITIONS: 101,610.0



The 2012-13 Recommended Budget provides funding for 101,610.0 budgeted full-time equivalent positions, which represents an increase of 185.0 from the 2011-12 level of 101,425.0. As depicted in the chart, approximately 60 percent of the budgeted positions in the County are in the law and justice functional group and the health functional group (which includes Mental Health and Hospital Enterprise Fund positions).

The major changes in budgeted positions are attributable to the following:

- Assessor (-32.0) reflects the deletion of funding for vacant Intermediate Clerk positions primarily to address the Department's projected revenue shortfall in the Legal Entity Organization Program (LEOP);
- Child Support Services (-42.0) reflects a multi-year plan to align expenditures with allocations through an attrition plan that began in 2010-11;
- Children and Family Services (+56.0) reflects the addition of positions for the Enhanced Title IV-E Waiver Reinvestment fund strategies as well as positions to reinforce line operations. These positions are targeted to improve child welfare outcomes;
- Fire (+30.0) reflects an increase related to the reorganization of the Department's construction and maintenance division;
- Health Services/Hospital Enterprise (+94.0) reflects a net increase primarily to address State requirements and staffing ratios at various medical centers, as well as to establish a medical village at LAC+USC Medical Center;
- Internal Services (-112.0) reflects a net decrease primarily due to reimbursable funding and the corresponding deletion of positions that provide building and maintenance services at Court facilities;
- Mental Heath (-51.0) reflects a net decrease due to the transfer of the AB 3632 Program from counties to school districts, offset by the addition of positions for the Board mandated General Relief Restructuring Project, and the addition of positions to provide mental health services to veterans and military personnel returning from combat;
- Probation (+31.0) reflects the addition of positions to implement the Education Reform Program, the Title IV-E Reinvestment Program, and the Federal Title II Grant Program;
- Public Health (+42.0) reflects a net increase primarily to provide oversight and support for several programs as well as to support the Department's information technology initiatives and efforts to reduce long-term reliance on consultant and contracted services;
- Sheriff (+157.0) reflects the addition of positions for contract law enforcement services to the Metropolitan Transportation Authority (MTA). It also reflects funding for Deputy Sheriff positions for the Community Oriented Policing Services (COPS) as well as the addition of Court Records System Clerk II positions to handle civil processes caseload; and
- Other (+12.0) reflects the net change in the remaining departments primarily to implement and support various programs within the County.

Recommended Budgeted Positions

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2011-12	RECOMMENDED FISCAL YEAR 2012-13	NET CHANGE
GENERAL FUND	AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES	392.0	392.0	0.0
	ALTERNATE PUBLIC DEFENDER	285.0	284.0	(1.0)
	ANIMAL CARE AND CONTROL	352.0	351.0	(1.0)
	ASSESSOR	1,457.0	1,425.0	(32.0)
	AUDITOR-CONTROLLER	590.0	587.0	(3.0)
	BEACHES AND HARBORS	255.0	255.0	0.0
	BOARD OF SUPERVISORS	331.0	354.0	23.0
	CHIEF EXECUTIVE OFFICER	513.0	517.0	4.0
	CHIEF INFORMATION OFFICE	23.0	23.0	0.0
	CHILD SUPPORT SERVICES	1,674.0	1,632.0	(42.0)
	CHILDREN AND FAMILY SERVICES - ADMINISTRATION	7,329.0	7,385.0	56.0
	COMMUNITY AND SENIOR SERVICES - ADMINISTRATION	505.0	508.0	3.0
	CONSUMER AFFAIRS	57.0	57.0	0.0
	CORONER	209.0	209.0	0.0
	COUNTY COUNSEL	548.0	561.0	13.0
	DISTRICT ATTORNEY	2,121.0	2,107.0	(14.0)
	GRAND JURY	5.0	5.0	0.0
	HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION	1,479.0	1,479.0	0.0
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	272.0	276.0	4.0
	HEALTH SERVICES - OFFICE OF MANAGED CARE	247.0	247.0	0.0
	HUMAN RESOURCES	341.0	341.0	0.0
	INTERNAL SERVICES	2,235.0	2,123.0	(112.0)
	MENTAL HEALTH	4,474.0	4,423.0	(51.0)
	MILITARY AND VETERANS AFFAIRS	25.0	25.0	0.0
	MUSEUM OF ART	42.0	40.0	(2.0)
	MUSEUM OF NATURAL HISTORY	22.0	20.0	(2.0)
	PARKS AND RECREATION	1,449.0	1,430.0	(19.0)
	PROBATION	6,001.0	6,032.0	31.0
	PUBLIC DEFENDER	1,118.0	1,120.0	2.0
	PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS	102.0	103.0	1.0
	PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES	806.0	807.0	1.0
	PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS	228.0	228.0	0.0
	PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS	3,022.0	3,042.0	20.0
	PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL	229.0	249.0	20.0
	PUBLIC SOCIAL SERVICES - ADMINISTRATION	13,543.0	13,544.0	1.0
	REGIONAL PLANNING	188.0	187.0	(1.0)
	REGISTRAR-RECORDER AND COUNTY CLERK	1,066.0	1,071.0	5.0
	SHERIFF	18,799.0	18,956.0	157.0
	TREASURER AND TAX COLLECTOR	522.0	525.0	3.0
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
	TOTAL GENERAL FUND	**72,906.0**	**72,970.0**	**64.0**

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2011-12	RECOMMENDED FISCAL YEAR 2012-13	NET CHANGE
HOSPITAL ENTERPRISE FUNDS	LAC+USC HEALTHCARE NETWORK	8,425.0	8,438.0	13.0
	METROCARE NETWORK	5,179.0	5,179.0	0.0
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,638.0	1,639.0	1.0
	VALLEYCARE NETWORK	3,205.0	3,281.0	76.0
	TOTAL HOSPITAL ENTERPRISE FUNDS	**18,447.0**	**18,537.0**	**90.0**
	TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE	**91,353.0**	**91,507.0**	**154.0**
INTERNAL SERVICE FUND	PUBLIC WORKS	4,216.0	4,215.0	(1.0)
	TOTAL INTERNAL SERVICE FUND	**4,216.0**	**4,215.0**	**(1.0)**
	TOTAL OTHER PROPRIETARY FUNDS	**4,216.0**	**4,215.0**	**(1.0)**
SPECIAL DISTRICT FUNDS	FIRE DEPARTMENT	4,524.0	4,554.0	30.0
	TOTAL SPECIAL DISTRICT FUNDS	**4,524.0**	**4,554.0**	**30.0**
SPECIAL REVENUE FUNDS	PUBLIC LIBRARY	1,332.0	1,334.0	2.0
	TOTAL SPECIAL REVENUE FUNDS	**1,332.0**	**1,334.0**	**2.0**
	TOTAL ALL FUNDS	**101,425.0**	**101,610.0**	**185.0**

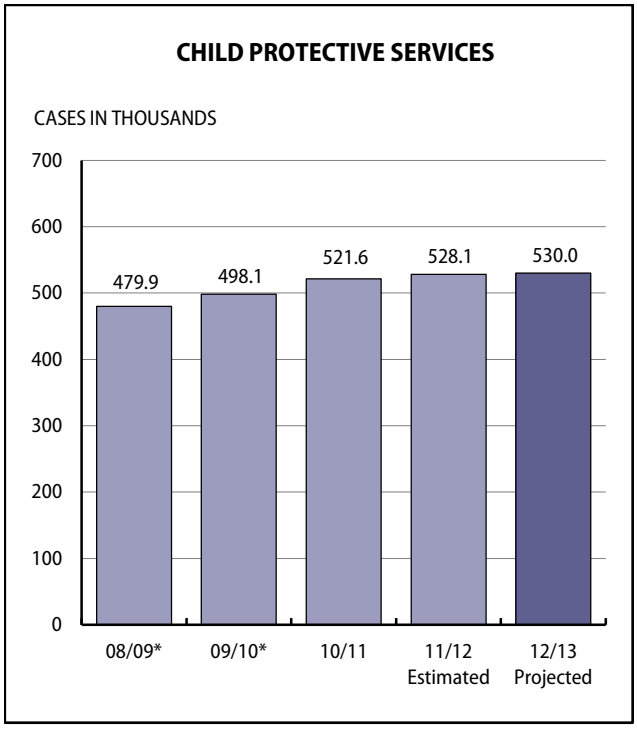
CHILDREN AND FAMILY SERVICES

MAJOR CASELOADS

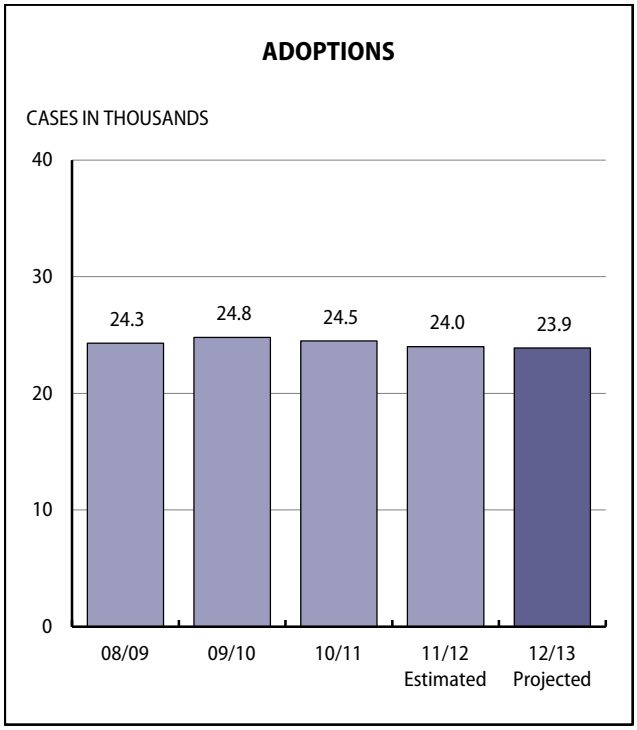
These caseloads reflect the major workload of the Department:

Child Protective Service caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.

*2008-09 and 2009-10 figures have been revised from previous publications.



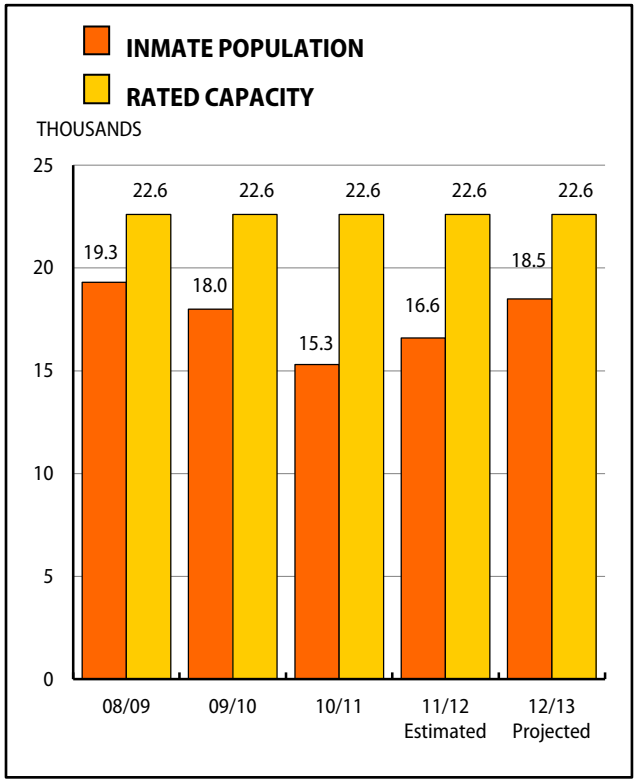
The adoption caseloads represent the average number of families receiving adoption assistance payments.



DETENTION POPULATION

SHERIFF INMATE POPULATION

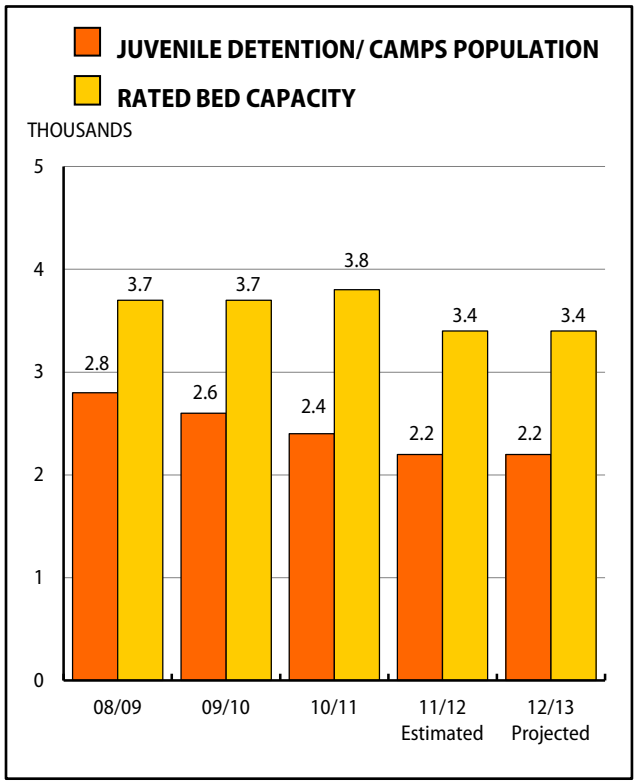
The Sheriff's inmate population, which includes both pre-sentenced and sentenced inmates, is housed in six custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, and the Peter J. Pitchess Detention Center Facilities (South Facility, East Facility, and the North County Correctional Facility). The estimated average length of stay that inmates spent in jail in 2010-11 decreased to 48.7 days compared to an average of 55.8 days in 2009-10. The Mira Loma Detention Center, which houses federal detainees, is not included in the inmate population count.



PROBATION JUVENILE HALLS/CAMPS POPULATION

The juvenile hall population is comprised of minors ranging in age from eight to eighteen who are awaiting adjudication and disposition of legal matters in three separate facilities: Central, Los Padrinos and Barry J. Nidorf.

The camps provide treatment, care, custody, and training for the rehabilitation of delinquent minors placed in these 14 facilities as wards of the Juvenile Court for an average period of 23 weeks. The estimated 2011-12 and projected 2012-13 figures reflect five camps that are temporarily closed.

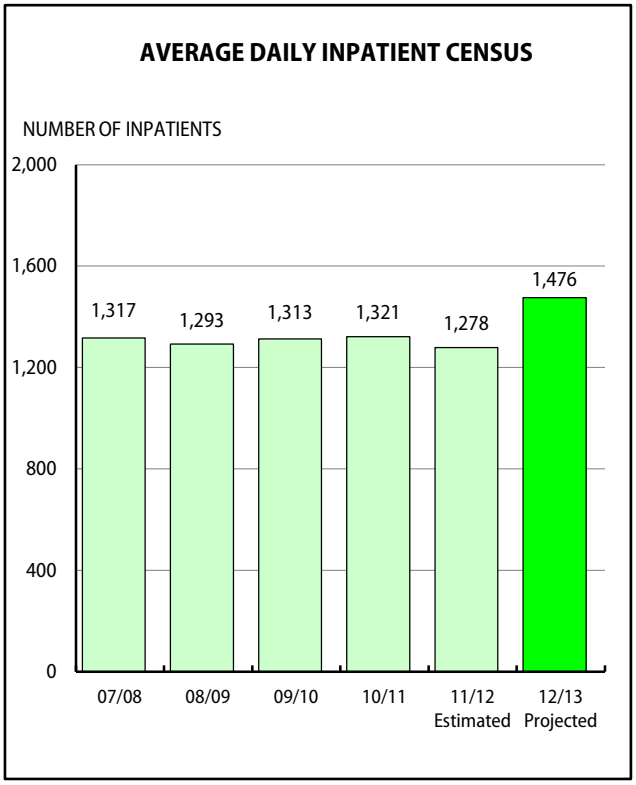


HEALTH SERVICES

INPATIENT CENSUS

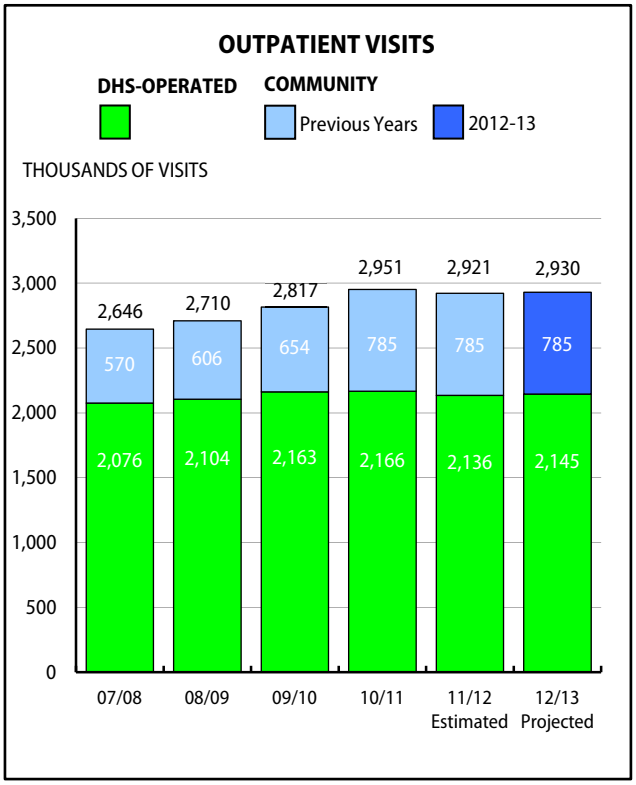
The Department of Health Services' (DHS) inpatient census has seen an overall decline in past years. Changes in inpatient census through 2010-11 were impacted by various factors, including continual efforts by DHS to reduce denied days; a continuing decrease in obstetrics patients and births; vigorous marketing to Medi-Cal patients by the private sector; efforts by DHS to reduce the average length of stay at their hospitals; the conversion of Martin Luther King, Jr.-Harbor Hospital (MLK) to MLK Multi-Service Ambulatory Care Center, which included the purchase of inpatient beds in the community, rather than inpatient beds directly operated by the County; and the transition of LAC+USC Medical Center (LAC+USC) to a smaller replacement facility in November 2008. During LAC+USC's transition to the new facility, the census was suppressed to allow for the move, with a gradual increase in census after the move.

The inpatient census is projected to decrease slightly for 2011-12. One of the factors in the decline is the projected decrease in births that, in turn, causes a lower census in the obstetrics, gynecology, pediatrics, and nursery areas at LAC+USC, Harbor-UCLA, and Olive View-UCLA Medical Centers. Another factor in the decrease is attributable to DHS' focus on reducing the number of denied days. DHS is currently projecting the 2012-13 budgeted census to be higher than the 2011-12 estimated census.



OUTPATIENT VISITS

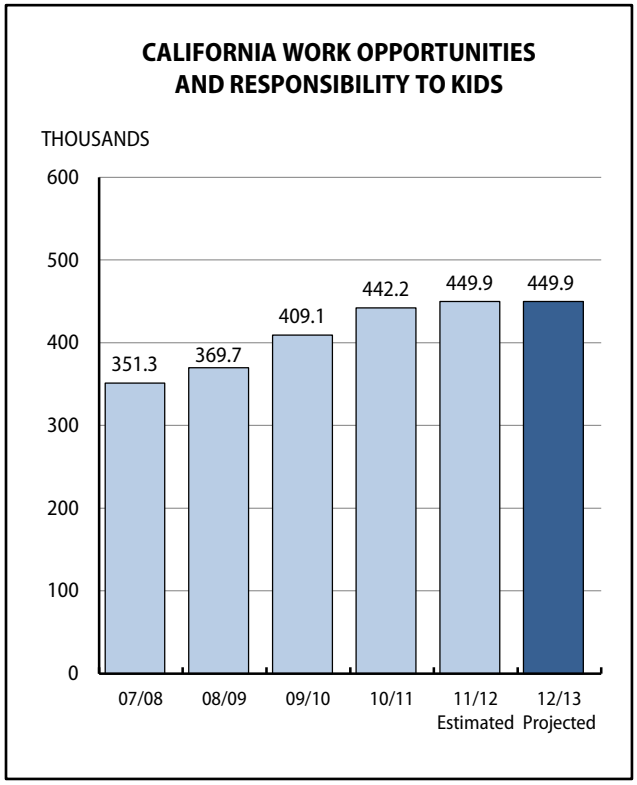
In past years, DHS made substantial progress on increasing outpatient visits while reducing costly hospital inpatient care. This was largely due to the creation of the Public/Private Partnership (PPP) Program, currently known as Community Partners (CP) Program, which allowed DHS to buy additional outpatient visits from private providers in the community. Outpatient visits increased further in 2009-10, due to the Healthy Way LA program and expanded access to health care in South Los Angeles, as well as in 2010-11, due to the CP clinic capacity expansion related to additional funding approved by the Board. In 2011-12, DHS implemented additional outpatient program changes related to the Waiver, including the Medi-Cal Coverage Expansion. Although DHS expects outpatient visits to increase in the future with the implementation of the Waiver and the transition to health care reform, DHS projects similar visit levels for 2011-12 and 2012-13 as these programs are still being phased-in and the Department does not have final information regarding the impact on outpatient visits at this time.



PUBLIC ASSISTANCE

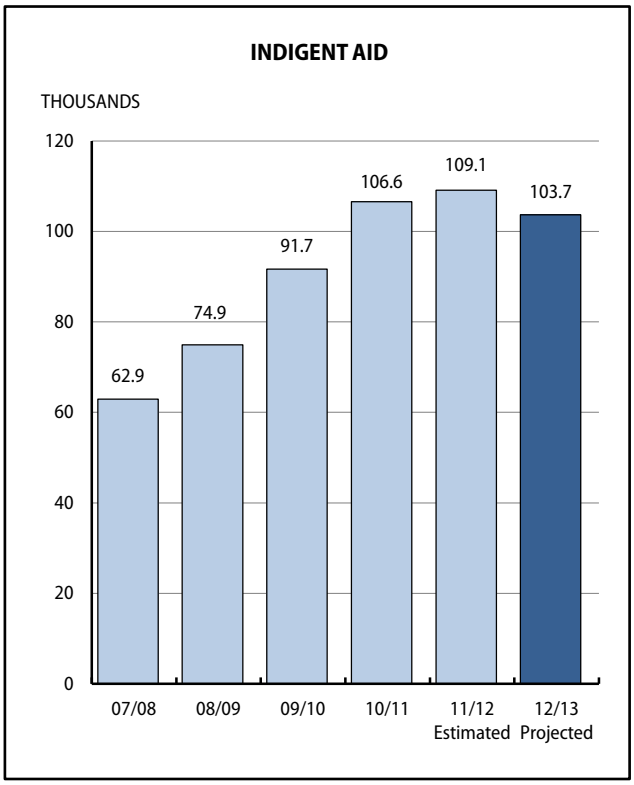
CALIFORNIA WORK OPPORTUNITIES AND RESPONSIBILITY TO KIDS

The federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunities and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.

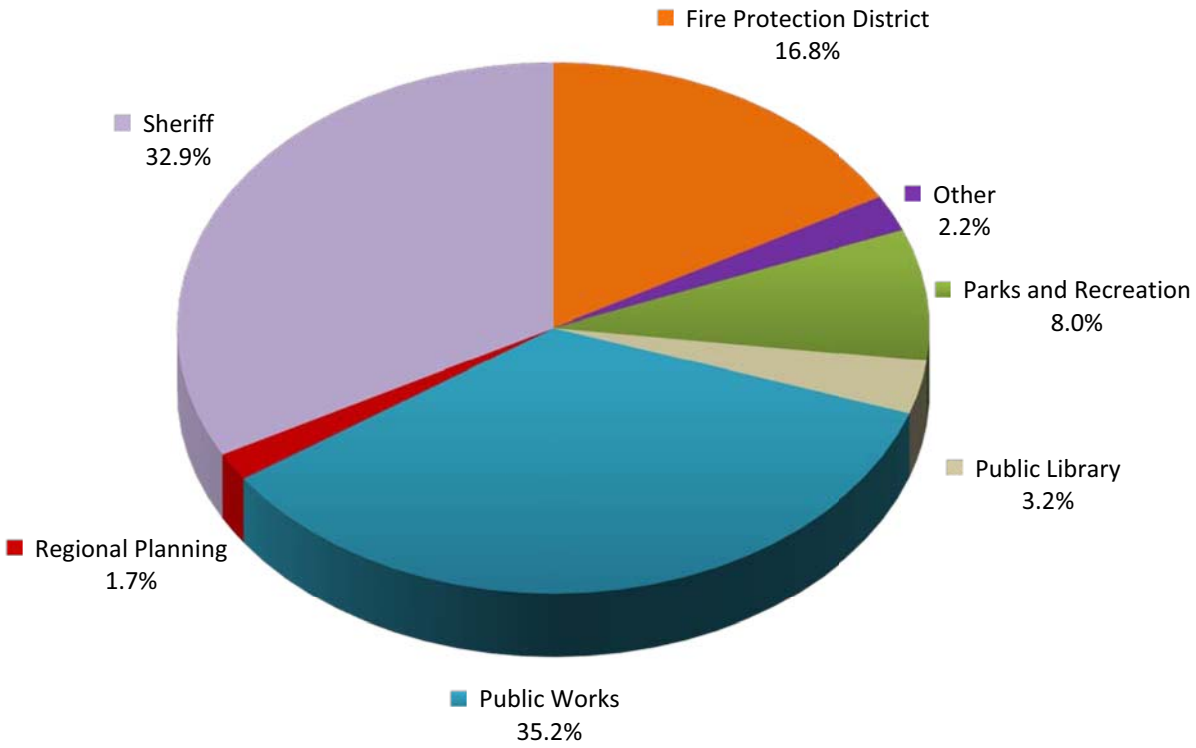


INDIGENT AID

Indigent Aid, a State-mandated program administered by counties, is defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid Program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



UNINCORPORATED AREA SERVICES PROGRAM SUMMARY
GROSS APPROPRIATION: $1,438.14 Million



			Amounts in Millions
	Public Works - Public Works Services		$ 506.80
	Sheriff - Patrol Services		473.00
	Fire Protection District - Regional Operations		241.93
	Parks and Recreation - Parks Services		115.61
	Public Library - Library Services		46.27
	Regional Planning - Planning and Land Use Regulation Services		24.08
	Other		
	Animal Care and Control - Animal Housing and Field Services	10.47	
	Beaches and Harbors - Marina del Rey	2.73	
	Chief Executive Office - Unincorporated Area Services	1.72	
	Community and Senior Services - Community and Senior Centers	5.02	
	County Counsel - Code Enforcement	2.43	
	District Attorney - Prosecution and Code Enforcement Services	3.00	
	Public Health Programs - Environmental Health Services	3.60	
	Treasurer and Tax Collector - Business License Services	1.48	
			30.45

Reader's Guide to Understanding the Budget

The Recommended County Budget contains the proposed financial and operating plan for the County for the fiscal year, which runs from July 1 to June 30. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained via its Internet website at http://lacounty.gov.

THE GOVERNING BODY

A five-member elected Board of Supervisors that has legislative and executive authority governs the County, a political subdivision of the State of California.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has seven major types of funds:

I. General Fund

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations that are general in purpose and not included in another fund.

II. Enterprise Funds

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples are the Hospital Enterprise Funds.

III. Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Examples of Special Funds are the Child Abuse and Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

IV. Capital Project Special Funds

Capital Project Special Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

V. Special District Funds

Funded by specific taxes and assessments, Special District Funds are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VI. Other Proprietary Funds

Other Proprietary Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the Public Works Internal Service Fund.

VII. Agency Fund

Included in this category are the Community Development Commission and the Housing Authority, which are under the control of the Board, but are separate legal entities.

TRANSMITTAL LETTER

The Transmittal Letter provides an overview of the Chief Executive Officer's Recommended County Budget. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The Transmittal Letter also outlines the legal requirements and process for adopting both a Recommended and Final County Budget.

BUDGET SUMMARIES (Volume 1)

The Budget Summaries section of the Recommended County Budget provides detailed information about each budget. The following information is included in this section for each department:

- 2012-13 Budget Summary
- Mission Statement
- 2012-13 Budget Message
- Critical/Strategic Planning Initiatives
- Changes From 2011-12 Budget
- Unmet Needs *(as applicable)*
- Departmental Budget Detail
- Program Summary
- Organization Chart

BUDGET SUMMARIES DETAIL (Volume 2)

The Budget Summaries Detail section displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into six subsections: Capital Projects/Refurbishments, Special Revenue Funds, Capital Project Special Funds, Special District Funds, Other Proprietary Funds (Enterprise and Internal Service Funds), and Agency Fund (the Community Development Commission and the Housing Authority Funds).

CAPITAL PROJECTS/REFURBISHMENTS (Volume 2)

The Capital Projects/Refurbishments schedule is a section in the Budget Summaries Detail. The Capital Projects/Refurbishments schedule provides summary information about the County's General Fund capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as Land Acquisition, Buildings and Improvements, and Infrastructure.

BUDGET SUMMARY SCHEDULES (Volume 2)

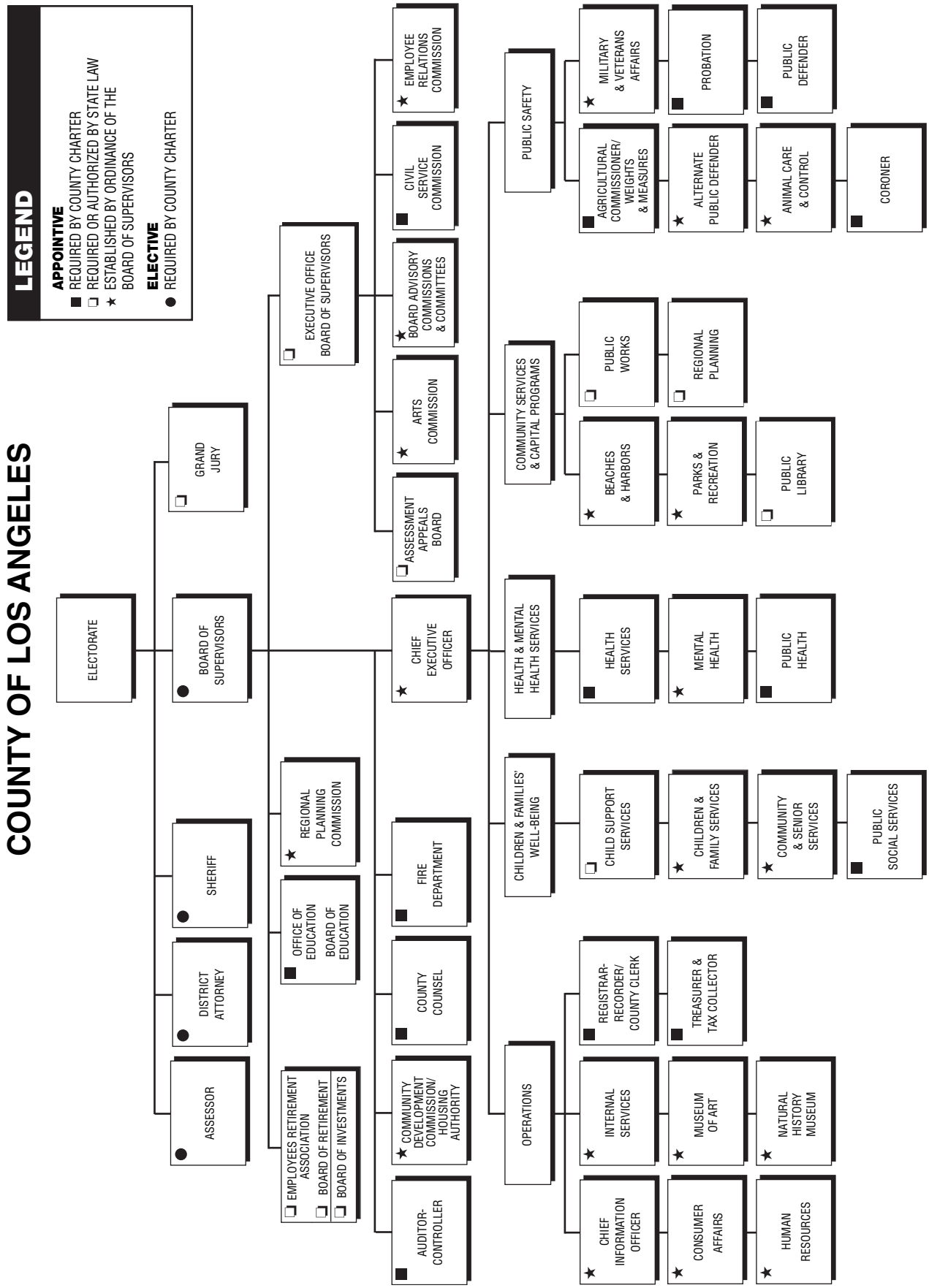
These schedules provide summary and detailed information on financing uses and sources.

AUDITOR-CONTROLLER SCHEDULES (Volume 2)

These schedules provide summary and detailed countywide financing and use information necessary to meet mandated State Controller requirements.

PROGRAM SUMMARY AND PERFORMANCE MEASURES ADDENDUM

Beginning with the 2012-13 Recommended Budget, the Program Summary, which provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget, is incorporated into Volume I. The Performance Measures, intended to convey the result of a program or service, the degree to which the County is achieving the intended results and how well the operational, programmatic and administrative process is working to achieve this result, will no longer be part of the budget process. However, departments continue to collect such performance-based data.



Footnote: Several departments report directly to the Board of Supervisors or are headed by elected officials, but work with the Chief Executive Office through the clusters. These are: Assessor, Auditor-Controller, Executive Office of the Board of Supervisors, County Counsel (Operations); Community Development Commission (Community Services and Capital Programs); Sheriff, District Attorney, Fire (Public Safety).

Budget Summaries

Affirmative Action Compliance Office

Affirmative Action Compliance Office Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,034,201.72	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 9,923,326.66	$ 0	$ 0	$ 0	$ 0	$ 0
SERVICES & SUPPLIES	1,407,953.32	0	0	0	0	0
OTHER CHARGES	10,569.95	0	0	0	0	0
OTHER FINANCING USES	25,776.00	0	0	0	0	0
GROSS TOTAL	$ 11,367,625.93	$ 0	$ 0	$ 0	$ 0	$ 0
INTRAFUND TRANSFERS	(6,926,256.26)	0	0	0	0	0
NET TOTAL	$ 4,441,369.67	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 2,407,167.95	$ 0	$ 0	$ 0	$ 0	$ 0
BUDGETED POSITIONS	91.0	0.0	0.0	0.0	0.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PERSONNEL

2012-13 Budget Message

The 2012-13 Recommended Budget reflects only prior year actuals as the Office of Affirmative Action Compliance was consolidated within the Chief Executive Office, the Department of Human Resources, and the Internal Services Department in fiscal year 2011-12.

AFFIRMATIVE ACTION COMPLIANCE BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 2,009,265.19	$ 0	$ 0	$ 0	$ 0	$ 0
RECORDING FEES	15.00	0	0	0	0	0
MISCELLANEOUS	24,921.53	0	0	0	0	0
TOTAL REVENUE	$ 2,034,201.72	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 6,752,068.96	$ 0	$ 0	$ 0	$ 0	$ 0
CAFETERIA PLAN BENEFITS	1,014,412.03	0	0	0	0	0
DEFERRED COMPENSATION BENEFITS	199,222.32	0	0	0	0	0
EMPLOYEE GROUP INS - E/B	445,700.35	0	0	0	0	0
OTHER EMPLOYEE BENEFITS	11,213.93	0	0	0	0	0
RETIREMENT - EMP BENEFITS	1,461,542.65	0	0	0	0	0
WORKERS' COMPENSATION	39,166.42	0	0	0	0	0
TOTAL S & E B	9,923,326.66	0	0	0	0	0
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	327,392.95	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	1,417.98	0	0	0	0	0
COMMUNICATIONS	26,945.85	0	0	0	0	0
COMPUTING-MAINFRAME	1,358.40	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	42,670.00	0	0	0	0	0
COMPUTING-PERSONAL	25,678.20	0	0	0	0	0
HOUSEHOLD EXPENSE	41.90	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	26,752.00	0	0	0	0	0
INSURANCE	1,374.98	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	91,072.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	1,168.83	0	0	0	0	0
OFFICE EXPENSE	44,658.33	0	0	0	0	0
PROFESSIONAL SERVICES	119,383.00	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	474,069.05	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	27,021.52	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	142.68	0	0	0	0	0
TECHNICAL SERVICES	2,010.08	0	0	0	0	0
TELECOMMUNICATIONS	101,727.30	0	0	0	0	0
TRAINING	3,678.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	21,117.32	0	0	0	0	0
UTILITIES	68,272.95	0	0	0	0	0
TOTAL S & S	1,407,953.32	0	0	0	0	0
OTHER CHARGES						
JUDGMENTS & DAMAGES	858.24	0	0	0	0	0
RET-OTHER LONG TERM DEBT	9,247.08	0	0	0	0	0
TAXES & ASSESSMENTS	464.63	0	0	0	0	0
TOTAL OTH CHARGES	10,569.95	0	0	0	0	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	25,776.00	0	0	0	0	0

AFFIRMATIVE ACTION COMPLIANCE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH FIN USES	25,776.00	0	0	0	0	0
GROSS TOTAL	$ 11,367,625.93	$ 0	$ 0	$ 0	$ 0	$ 0
INTRAFUND TRANSFERS	(6,926,256.26)	0	0	0	0	0
NET TOTAL	$ 4,441,369.67	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 2,407,167.95	$ 0	$ 0	$ 0	$ 0	$ 0
BUDGETED POSITIONS	91.0	0.0	0.0	0.0	0.0	0.0

Agricultural Commissioner/Weights and Measures

Kurt E. Floren, Agricultural Commissioner/Weights and Measures Director

Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 30,331,745.12	$ 29,000,000	$ 30,206,000	$ 29,650,000	$ 29,980,000	$ (226,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 29,722,522.97	$ 29,800,000	$ 31,169,000	$ 32,077,000	$ 32,478,000	$ 1,309,000
SERVICES & SUPPLIES	6,486,619.64	7,745,000	7,745,000	7,193,000	7,201,000	(544,000)
OTHER CHARGES	185,217.97	340,000	340,000	309,000	337,000	(3,000)
CAPITAL ASSETS - EQUIPMENT	420,525.99	1,070,000	820,000	0	0	(820,000)
GROSS TOTAL	$ 36,814,886.57	$ 38,955,000	$ 40,074,000	$ 39,579,000	$ 40,016,000	$ (58,000)
INTRAFUND TRANSFERS	(505,647.46)	(635,000)	(635,000)	(600,000)	(635,000)	0
NET TOTAL	$ 36,309,239.11	$ 38,320,000	$ 39,439,000	$ 38,979,000	$ 39,381,000	$ (58,000)
NET COUNTY COST	$ 5,977,493.99	$ 9,320,000	$ 9,233,000	$ 9,329,000	$ 9,401,000	$ 168,000
BUDGETED POSITIONS	400.0	392.0	392.0	388.0	392.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	PROTECTION INSPECTION

Mission Statement

To protect the environment, the agricultural industry, consumers and business operators through effective enforcement of federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. The Department's highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; managing and excluding pests; minimizing fire hazards from weeds and brush; and providing useful consumer and agricultural information

2012-13 Budget Message

The 2012-13 Recommended Budget reflects an overall net County cost increase of $168,000 primarily due to Board-approved increases in employee benefits partially offset by the deletion of one-time funding and revenue increases in Unclaimed Gas Tax, Pesticide Mill Tax, and Scanner and Device Registration fees.

Critical/Strategic Planning Initiatives

The Department continues to:

- Pursue additional revenue source opportunities, through proactive involvement in legislation development, coordination with upper management of the California Department of Food and Agriculture and Division of Measurement Standards, and establishment of partnerships with other agencies, to more effectively perform its mission.
- Implement the Department's long-term strategies to improve service and workforce excellence through ongoing employee development and other outreach efforts to enhance public awareness of the Department and its services, including the development of the Department's Internet website.
- Maintain focus of recruitment efforts to attract qualified and skilled applicants to fill inspector positions to ensure environmental and public safety, provide mandated and increased protections to consumers and businesses, and provide protection to the environment, native plant life and the agricultural industry.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**40,074,000**	**635,000**	**30,206,000**	**9,233,000**	**392.0**
Other Changes					
1. One-time Funding: Reflects the deletion of one-time carryover funding for the purchase of two heavy duty specialty trucks ($450,000), one truck mounted spray rig ($100,000), and fume hoods and water testing equipment ($270,000).	(820,000)	--	--	(820,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and other benefit adjustments based on historical trends.	338,000	--	--	338,000	--
3. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	272,000	--	--	272,000	--
4. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	174,000	--	--	174,000	--
5. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	306,000	--	--	306,000	--
6. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(3,000)	--	--	(3,000)	--
7. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends partially offset by decreases in unemployment insurance costs based on historical experience.	34,000	--	--	34,000	--
8. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	176,000	--	--	176,000	--
9. Weights and Measures Bureau: Reflects the transfer of 1.0 Intermediate Typist Clerk position to Administration and revenue increases for Device Registration, Scanner Registration, and Calibration Services partially offset by decreases in revenue from civil investigative costs.	(54,000)	--	161,000	(215,000)	(1.0)
10. Pest Exclusion/Produce Quality Bureau: Reflects increases in revenues from the Dog Detector Contract and Unclaimed Gas Tax partially offset by reductions in revenues for the Glassy Winged Sharpshooter, High Risk Exclusion, and Sudden Oak Death contracts.	--	--	82,000	(82,000)	--
11. Weed Hazard/Pest Abatement Bureau: Reflects a reduction in services and supplies and the deletion of 1.0 Administrative Assistant II position, partially offset by the addition of 1.0 Staff Assistant III position to match anticipated revenue recovery in weed abatement programs.	(507,000)	--	(473,000)	(34,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
12. Environmental Protection Bureau: Reflects increases in Unclaimed Gas Tax and Pesticide Mill Tax revenues, partially offset by the loss of the Light Brown Apple Moth contract.	--	--	4,000	(4,000)	--
13. Administration: Reflects funding to replace 1.0 Senior Secretary II with 1.0 Senior Secretary III position and the reallocation of 1.0 Intermediate Typist Clerk from the Weights and Measures Program partially offset by decreases in services and supplies.	26,000	--	--	26,000	1.0
Total Changes	**(58,000)**	**0**	**(226,000)**	**168,000**	**0.0**
2012-13 Recommended Budget	**40,016,000**	**635,000**	**29,980,000**	**9,401,000**	**392.0**

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AGRICULTURAL SERVICES	$ 11,658,082.77	$ 11,646,000	$ 12,972,000	$ 12,641,000	$ 12,971,000	$ (1,000)
CHARGES FOR SERVICES - OTHER	4,136,058.79	4,485,000	5,132,000	4,057,000	4,057,000	(1,075,000)
LEGAL SERVICES	577,093.34	428,000	428,000	575,000	575,000	147,000
PEN INT & COSTS-DEL TAXES	213,774.96	300,000	300,000	300,000	300,000	0
STATE - OTHER	158,196.92	140,000	140,000	150,000	150,000	10,000
STATE AID - AGRICULTURE	5,664,903.68	4,200,000	3,655,000	4,288,000	4,288,000	633,000
BUSINESS LICENSES	7,506,028.61	7,500,000	7,278,000	7,403,000	7,403,000	125,000
MISCELLANEOUS	411,514.51	300,000	300,000	233,000	233,000	(67,000)
OTHER SALES	1,991.15	1,000	1,000	3,000	3,000	2,000
SALE OF CAPITAL ASSETS	4,100.39	0	0	0	0	0
TOTAL REVENUE	$ 30,331,745.12	$ 29,000,000	$ 30,206,000	$ 29,650,000	$ 29,980,000	$ (226,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 19,312,858.98	$ 20,104,000	$ 21,173,000	$ 20,947,000	$ 21,182,000	$ 9,000
CAFETERIA PLAN BENEFITS	3,673,499.56	3,667,000	3,867,000	4,076,000	4,127,000	260,000
DEFERRED COMPENSATION BENEFITS	348,991.39	455,000	455,000	761,000	761,000	306,000
EMPLOYEE GROUP INS - E/B	914,322.92	746,000	746,000	739,000	790,000	44,000
OTHER EMPLOYEE BENEFITS	43,209.54	52,000	52,000	52,000	52,000	0
RETIREMENT - EMP BENEFITS	4,673,030.48	4,071,000	4,171,000	4,756,000	4,820,000	649,000
WORKERS' COMPENSATION	756,610.10	705,000	705,000	746,000	746,000	41,000
TOTAL S & E B	29,722,522.97	29,800,000	31,169,000	32,077,000	32,478,000	1,309,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	842,527.20	726,000	726,000	721,000	721,000	(5,000)
AGRICULTURAL	474,418.59	552,000	552,000	552,000	552,000	0
CLOTHING & PERSONAL SUPPLIES	69,649.43	61,000	61,000	60,000	60,000	(1,000)
COMMUNICATIONS	133,270.41	150,000	150,000	150,000	150,000	0
COMPUTING-MAINFRAME	13,073.00	10,000	10,000	10,000	10,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	129,595.30	200,000	200,000	200,000	200,000	0
COMPUTING-PERSONAL	75,286.83	150,000	150,000	150,000	150,000	0
HOUSEHOLD EXPENSE	16,840.72	49,000	49,000	25,000	25,000	(24,000)
INFORMATION TECHNOLOGY SERVICES	24,998.00	150,000	150,000	150,000	119,000	(31,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	50,000	50,000	50,000	50,000	0
INSURANCE	3,844.00	6,000	6,000	6,000	6,000	0
MAINTENANCE - EQUIPMENT	333,762.27	182,000	182,000	168,000	168,000	(14,000)
MAINTENANCE--BUILDINGS & IMPRV	214,604.56	154,000	154,000	145,000	145,000	(9,000)
MEDICAL DENTAL & LAB SUPPLIES	227,224.21	279,000	279,000	236,000	276,000	(3,000)
MEMBERSHIPS	17,754.31	10,000	10,000	9,000	9,000	(1,000)
MISCELLANEOUS EXPENSE	71,400.52	50,000	50,000	50,000	50,000	0
OFFICE EXPENSE	222,046.34	160,000	160,000	177,000	177,000	17,000
PROFESSIONAL SERVICES	89,093.41	150,000	150,000	192,000	192,000	42,000
PUBLICATIONS & LEGAL NOTICE	5,015.58	5,000	5,000	6,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	260,945.81	250,000	250,000	250,000	250,000	0
RENTS & LEASES - EQUIPMENT	14,986.84	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	54,501.25	153,000	153,000	61,000	61,000	(92,000)
SPECIAL DEPARTMENTAL EXPENSE	3,922.95	74,000	74,000	79,000	79,000	5,000

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	1,236,897.25	2,154,000	2,154,000	1,575,000	1,575,000	(579,000)
TELECOMMUNICATIONS	375,467.49	350,000	350,000	440,000	440,000	90,000
TRAINING	10,746.82	19,000	19,000	101,000	101,000	82,000
TRANSPORTATION AND TRAVEL	1,338,887.75	1,412,000	1,412,000	1,391,000	1,391,000	(21,000)
UTILITIES	225,858.80	239,000	239,000	239,000	239,000	0
TOTAL S & S	6,486,619.64	7,745,000	7,745,000	7,193,000	7,201,000	(544,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	19,534.42	175,000	175,000	144,000	172,000	(3,000)
RET-OTHER LONG TERM DEBT	164,135.67	165,000	165,000	165,000	165,000	0
TAXES & ASSESSMENTS	1,547.88	0	0	0	0	0
TOTAL OTH CHARGES	185,217.97	340,000	340,000	309,000	337,000	(3,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	100,000	100,000	0	0	(100,000)
MACHINERY EQUIPMENT	62,721.09	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	31,624.60	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	124,522.79	270,000	270,000	0	0	(270,000)
VEHICLES & TRANSPORTATION EQUIPMENT	201,657.51	700,000	450,000	0	0	(450,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	420,525.99	1,070,000	820,000	0	0	(820,000)
TOTAL CAPITAL ASSETS	420,525.99	1,070,000	820,000	0	0	(820,000)
GROSS TOTAL	$ 36,814,886.57	$ 38,955,000	$ 40,074,000	$ 39,579,000	$ 40,016,000	$ (58,000)
INTRAFUND TRANSFERS	(505,647.46)	(635,000)	(635,000)	(600,000)	(635,000)	0
NET TOTAL	$ 36,309,239.11	$ 38,320,000	$ 39,439,000	$ 38,979,000	$ 39,381,000	$ (58,000)
NET COUNTY COST	$ 5,977,493.99	$ 9,320,000	$ 9,233,000	$ 9,329,000	$ 9,401,000	$ 168,000
BUDGETED POSITIONS	400.0	392.0	392.0	388.0	392.0	0.0

Departmental Program Summary

1. Pest Detection

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,729,000	--	4,333,000	2,396,000	74.0
Less Administration	*1,306,000*	--	*124,000*	*1,182,000*	--
Net Program Costs	5,423,000	--	4,209,000	1,214,000	74.0

Authority: Mandated program - California Food and Agricultural Code (CFAC), Sections 401 and 5101.

To protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

2. Pesticide Training and Hazardous Materials Inventory Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	124,000	--	103,000	21,000	1.0
Less Administration	*18,000*	--	--	*18,000*	--
Net Program Costs	106,000	--	103,000	3,000	1.0

Pesticide Training

Authority: Non-mandated, discretionary program.

Provide training for private industry, County, and other governmental agencies whose employees handle pesticides.

Hazardous Materials Management Plan and Inventory Statement Program

Authority: Mandated Program – California Health and Safety Code (CHSC) Division 20, Chapter 6.95 Article 1.

The Commissioner shall conduct inspections of agricultural handlers of hazardous materials. The Commissioner shall forward these inventories to the Los Angeles County Certified Unified Program Agencies (LACoCUPA) for review and incorporation into LACoCUPA's Business Plan database.

3. Agricultural Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	267,000	--	201,000	66,000	3.0
Less Administration	*37,000*	--	--	*37,000*	--
Net Program Costs	230,000	--	201,000	29,000	3.0

Authority: Non-mandated, discretionary program.

Enforce apiary laws and regulations. Provide direct services to the public to act as clearing house for other agencies providing service where we are unable to offer public outreach on apiary matters, and to make available a public education component. Conduct presentation for public, private, and governmental employees, fairs and seminars. Maintain Africanized Honey Bee (AHB) Hotline. Coordinate with the industry responses to AHB complaint calls.

4. Pesticide Use Regulation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,776,000	--	2,000,000	776,000	23.0
Less Administration	*441,000*	--	*60,000*	*381,000*	--
Net Program Costs	2,335,000	--	1,940,000	395,000	23.0

Authority: Mandated program – CFAC Sections 22872(B)(5), 11501, 2272, and 2279.

Provide direct services, regulatory oversight and local administration of pesticide use enforcement; and develop an annual statistical report of the County's agricultural production.

5. Nursery/Seed

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	251,000	--	107,000	144,000	2.0
Less Administration	*37,000*	--	--	*37,000*	--
Net Program Costs	214,000	--	107,000	107,000	2.0

Authority: Mandated program – CFAC, Sections 52251 and 6961.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

The mission of the Nursery Program is to prevent the introduction and spread of agricultural pests through nursery stock and protect agriculture and consumers against economic losses resulting from the sale of inferior, defective, or pest infested nursery stock.

The Seed Program ensures accurate identification and viability of seeds available for purchase by consumers and industry. Poor quality seeds can cost farmers and home gardeners alike considerable amounts of time, money, and resources by way of reduced yields, poor crop quality, contamination by weeds, or other unwanted species. By enforcing California Seed Law requiring labeling, the Department is able to ensure that consumers receive the desired product.

6. Pest Exclusion

High Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,134,000	--	2,560,000	(426,000)	17.0
Less Administration	*299,000*	--	*60,000*	*239,000*	--
Net Program Costs	1,835,000	--	2,500,000	(665,000)	17.0

Authority: Mandated program – CFAC, Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at the Los Angeles Airport (LAX) and high-risk facilities, such as postal carriers, express carriers, air and sea ports, and produce specialty markets. Shipments infested with quarantine pests and/or in violation with established quarantines are required to be treated under the supervision of County agricultural inspectors.

Low Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs (Phytosanitary Certification)	1,547,000	--	936,000	611,000	13.0
Less Administration	*243,000*	--	*60,000*	*183,000*	--
Net Program Costs	1,304,000	--	876,000	428,000	13.0

Authority: Mandated program – CFAC, Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries through the use of Phytosanitary certifications. The Low Risk Program promotes commerce, equipment, and supports the ability of industry to export agricultural products domestically and internationally.

Entomology/Plant Pathology Laboratories and Sudden Oak Death (SOD)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	364,000	--	306,000	58,000	3.0
Less Administration	*56,000*	--	--	*56,000*	--
Net Program Costs	308,000	--	306,000	2,000	3.0

Entomology/Plant Pathology Laboratories

Authority: Non-mandated, discretionary program.

Provide support and assistance to Department programs, i.e., Fruit Fly Detection, SOD, and Pest Exclusion, as well as other County departments and municipal governments.

Protect consumers by identifying known and potential agricultural pests entering the County through port facilities.

Produce educational materials, including pest images to augment presentations, to increase the efficiency of departmental pest exclusion staff and the public. Information is provided to the general public via the Department's website.

SOD

Authority: Mandated program – Federal Domestic Quarantine 7 Code of Federal Regulations (CFR) 301.92.

The SOD program enforces federal and State quarantine against Phytophthora ramorum (P. ramorum). County agricultural inspectors inspect and sample nurseries in Los Angeles County for plants infected by P. ramorum. Nurseries found to be free of P. ramorum are issued a compliance agreement that allows them to ship nursery stock out-of-state. Nurseries found to have plants that are infected by P. ramorum are further inspected to determine the extent of the disease within the nursery. All blocks of nursery stock found to have infected plants are required to be destroyed by burial in a landfill. Audits of each nursery with a SOD compliance agreement are conducted quarterly to ensure that the nurseries are following the requirements contained in the compliance agreement.

7. Glassy-Winged Sharpshooter

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,523,000	--	1,281,000	242,000	18.0
Less Administration	*317,000*	--	*60,000*	*257,000*	--
Net Program Costs	1,206,000	--	1,221,000	(15,000)	18.0

Authority: Mandated program – CFAC, Sections 6045, 6046, and 6047.

Provide a mechanism by which wholesale nurseries, a major agricultural producer in the County, can ship intrastate; prevent the artificial spread of the insect pest that carry Pierce's Disease of grapevines, a disease that threatens grape and wine production in Northern California.

8. Produce Standardization

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,591,000	--	705,000	886,000	14.0
Less Administration	*243,000*	--	*60,000*	*183,000*	--
Net Program Costs	1,348,000	--	645,000	703,000	14.0

Authority: Mandated program – CFAC, Sections 42801 and 43061.

Ensure fair competition between produce dealers and that fruit, vegetables, and eggs meet minimum California standards for quality. The program provides verification and documentation to growers for produce that is not sold and is donated or destroyed.

9. Scales and Meters Accuracy – Device

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,621,000	--	5,317,000	304,000	47.0
Less Administration	*852,000*	--	--	*852,000*	--
Net Program Costs	4,769,000	--	5,317,000	(548,000)	47.0

Authority: Mandated program – California Business and Professions Code (CBPC) Section 12103.5.

Department employees systematically test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology and specialized equipment to conduct these tests.

10. Scanner Inspection – Price Verification

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,501,000	--	2,153,000	348,000	22.0
Less Administration	*389,000*	--	--	*389,000*	--
Net Program Costs	2,112,000	--	2,153,000	(41,000)	22.0

Authority: Mandated program - CBPC Section 12103.5.

Department employees conduct undercover test purchases at retail stores. The prices they are charged for items selected are then compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

11. Business Practices and Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,444,000	--	237,000	1,207,000	13.0
Less Administration	*222,000*	--	--	*222,000*	--
Net Program Costs	1,222,000	--	237,000	985,000	13.0

Authority: Mandated program – CBPC Section 12103.5.

Weighmaster Audits: Employees conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Employees conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC Section12512.

12. Integrated Pest Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,252,000	196,000	3,533,000	523,000	38.0
Less Administration	*687,000*	--	*60,000*	*627,000*	--
Net Program Costs	3,565,000	196,000	3,473,000	(104,000)	38.0

Authority: Mandated program – California Government Code, Section 25842; CFAC, Sections 5404, 6022, and 6024; and Los Angeles County Code, Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping or the environment through biologically sound and efficient control methods.

13. Weed Abatement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,942,000	338,000	4,748,000	856,000	40.0
Less Administration	*705,000*	--	--	*705,000*	--
Net Program Costs	5,237,000	338,000	4,748,000	151,000	40.0

Authority: Mandated program – CHSC, Sections 14875-14922; California Government Code, Sections 39560-39588, and 51182; and California Public Resources Code, Section 4291.

Provide fire protection to homes, businesses, and the citizens of the County by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved properties.

14. Environmental Toxicology Laboratory

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,950,000	101,000	1,460,000	1,389,000	24.0
Less Administration	*428,000*	--	--	*428,000*	--
Net Program Costs	2,522,000	101,000	1,460,000	961,000	24.0

Authority: Non-mandated, discretionary program.

The lab analyzes water, produce, wipe, paint and other environmental samples for toxic contaminants including heavy metals, pesticides and bacteria as the base for health policy decisions. Samples are analyzed for County agencies and private firms.

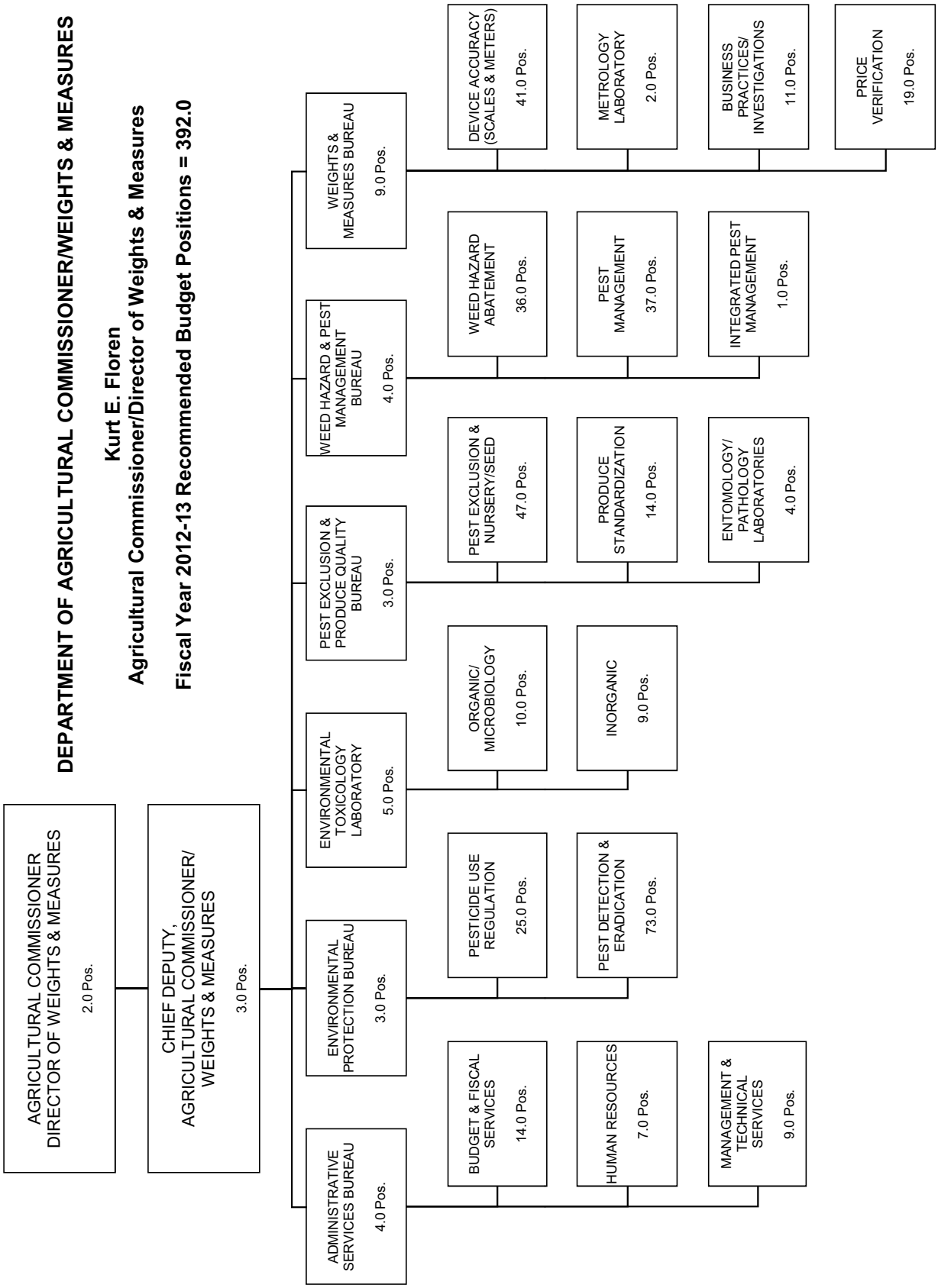
15. Administrative Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,280,000	--	484,000	5,796,000	40.0
Less Administration	--	--	--	--	--
Net Program Costs	6,280,000	--	484,000	5,796,000	40.0

Authority: Non-mandated, discretionary program.

Provide administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facility management, and information technology. It includes the executive office.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	40,016,000	635,000	29,980,000	9,401,000	392.0


DEPARTMENT OF AGRICULTURAL COMMISSIONER/WEIGHTS & MEASURES
Kurt E. Floren
Agricultural Commissioner/Director of Weights & Measures
Fiscal Year 2012-13 Recommended Budget Positions = 392.0
AGRICULTURAL COMMISSIONER DIRECTOR OF WEIGHTS & MEASURES
2.0 Pos.
CHIEF DEPUTY, AGRICULTURAL COMMISSIONER/ WEIGHTS & MEASURES
3.0 Pos.
ADMINISTRATIVE SERVICES BUREAU
4.0 Pos.
BUDGET & FISCAL SERVICES
14.0 Pos.
HUMAN RESOURCES
7.0 Pos.
MANAGEMENT & TECHNICAL SERVICES
9.0 Pos.
ENVIRONMENTAL PROTECTION BUREAU
3.0 Pos.
PESTICIDE USE REGULATION
25.0 Pos.
PEST DETECTION & ERADICATION
73.0 Pos.
ENVIRONMENTAL TOXICOLOGY LABORATORY
5.0 Pos.
ORGANIC/ MICROBIOLOGY
10.0 Pos.
INORGANIC
9.0 Pos.
PEST EXCLUSION & PRODUCE QUALITY BUREAU
3.0 Pos.
PEST EXCLUSION & NURSERY/SEED
47.0 Pos.
PRODUCE STANDARDIZATION
14.0 Pos.
ENTOMOLOGY/ PATHOLOGY LABORATORIES
4.0 Pos.
WEED HAZARD & PEST MANAGEMENT BUREAU
4.0 Pos.
WEED HAZARD ABATEMENT
36.0 Pos.
PEST MANAGEMENT
37.0 Pos.
INTEGRATED PEST MANAGEMENT
1.0 Pos.
WEIGHTS & MEASURES BUREAU
9.0 Pos.
DEVICE ACCURACY (SCALES & METERS)
41.0 Pos.
METROLOGY LABORATORY
2.0 Pos.
BUSINESS PRACTICES/ INVESTIGATIONS
11.0 Pos.
PRICE VERIFICATION
19.0 Pos.

Alternate Public Defender

Janice Y. Fukai, Alternate Public Defender

Alternate Public Defender Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 221,245.53	$ 554,000	$ 158,000	$ 158,000	$ 158,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 46,531,166.77	$ 46,787,000	$ 48,627,000	$ 49,990,000	$ 49,990,000	$ 1,363,000
SERVICES & SUPPLIES	4,166,816.22	3,987,000	3,739,000	3,259,000	3,259,000	(480,000)
OTHER CHARGES	5,419.47	164,000	164,000	173,000	173,000	9,000
CAPITAL ASSETS - EQUIPMENT	0.00	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 50,703,402.46	$ 50,982,000	$ 52,574,000	$ 53,466,000	$ 53,466,000	$ 892,000
NET TOTAL	$ 50,703,402.46	$ 50,982,000	$ 52,574,000	$ 53,466,000	$ 53,466,000	$ 892,000
NET COUNTY COST	$ 50,482,156.93	$ 50,428,000	$ 52,416,000	$ 53,308,000	$ 53,308,000	$ 892,000
BUDGETED POSITIONS	285.0	285.0	285.0	285.0	284.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

To provide high quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing the required legal services, and to represent clients in appellate courts as required.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects an increase in net County cost of $892,000 primarily attributable to Retirement costs as well as the full restoration of the County's matching contribution towards its deferred compensation plans. This increase is partially offset with the elimination of one-time funding from FY 2011-12. The budget also reflects the addition of 1.0 Division Chief position fully offset with the elimination of 2.0 Deputy Public Defender II items in order to provide more effective supervision of the Department's branch offices.

Critical/Strategic Planning Initiatives

The Department continues to:

- Implement and refine its programs and initiatives to correspond with the County's Strategic Plan Goals;
- Work with justice partners to implement the Public Safety State Realignment Program;
- Implement the Department's Electronic Document Management System (Case 360) program that allows for the electronic storage of case files and a reduction in file storage costs;
- Develop programs, resources and training in case conflict identification, capital litigation, new lawyer training, mental health and expert identification;
- Implement Desktop Video for attorney and management staff to increase communication and reduce costs and travel time for meetings and training; and
- Collaborate with the Public Defender to develop a plan for the creation of a new Case Management System to replace aging systems.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**52,574,000**	**0**	**158,000**	**52,416,000**	**285.0**
New/Expanded Programs					
1. Administration: Reflects the addition of 1.0 Division Chief position fully offset with the elimination of 2.0 Deputy Public Defender II positions in order to provide effective supervision to the Department's branch offices.	--	--	--	--	(1.0)
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsides.	180,000	--	--	180,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	368,000	--	--	368,000	--
3. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	666,000	--	--	666,000	--
4. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	149,000	--	--	149,000	--
5. One-Time Funding: Reflects the deletion of one-time carryover funding from FY 2011-12.	(500,000)	--	--	(500,000)	--
6. Suspended Mandates: Reflects an increase in funding associated with the suspended SB 90 program. These suspended mandates, which are no longer reimbursed by the State, have become a critical part of how services are provided.	20,000	--	--	20,000	--
7. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	9,000	--	--	9,000	--
8. Ordinance Authority: Reflects ordinance authority for 1.0 Paralegal position for existing workload requirements.	--	--	--	--	--
Total Changes	**892,000**	**0**	**0**	**892,000**	**(1.0)**
2012-13 Recommended Budget	**53,466,000**	**0**	**158,000**	**53,308,000**	**284.0**

Unmet Needs

The Department requires funding for 5.0 Investigator positions as well as $500,000 for a shortage in services and supplies.

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COURT FEES & COSTS	$ 7,999.21	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 0
FEDERAL - OTHER	93,596.51	67,000	67,000	67,000	67,000	0
STATE - PUBLIC SAFETY REALIGNMENT	0.00	396,000	0	0	0	0
MISCELLANEOUS	119,649.81	86,000	86,000	86,000	86,000	0
TOTAL REVENUE	$ 221,245.53	$ 554,000	$ 158,000	$ 158,000	$ 158,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 32,212,403.18	$ 32,362,000	$ 34,202,000	$ 34,202,000	$ 34,205,000	$ 3,000
CAFETERIA PLAN BENEFITS	4,588,783.30	4,702,000	4,702,000	4,682,000	4,723,000	21,000
DEFERRED COMPENSATION BENEFITS	993,599.88	1,538,000	1,463,000	2,036,000	2,129,000	666,000
EMPLOYEE GROUP INS - E/B	1,753,580.36	1,464,000	1,539,000	1,703,000	1,703,000	164,000
OTHER EMPLOYEE BENEFITS	40,875.89	49,000	49,000	49,000	49,000	0
RETIREMENT - EMP BENEFITS	6,854,439.93	6,583,000	6,583,000	7,236,000	7,099,000	516,000
WORKERS' COMPENSATION	87,484.23	89,000	89,000	82,000	82,000	(7,000)
TOTAL S & E B	46,531,166.77	46,787,000	48,627,000	49,990,000	49,990,000	1,363,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,078,876.11	817,000	667,000	677,000	687,000	20,000
CLOTHING & PERSONAL SUPPLIES	0.00	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	83,402.52	100,000	100,000	100,000	100,000	0
COMPUTING-MAINFRAME	18,660.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,907.20	246,000	246,000	46,000	46,000	(200,000)
COMPUTING-PERSONAL	1,220.13	15,000	15,000	15,000	15,000	0
HOUSEHOLD EXPENSE	3,462.20	5,000	5,000	5,000	5,000	0
INFORMATION TECHNOLOGY SERVICES	4,010.00	150,000	150,000	150,000	150,000	0
INSURANCE	0.00	2,000	2,000	2,000	2,000	0
MAINTENANCE - EQUIPMENT	12,153.18	5,000	5,000	5,000	5,000	0
MAINTENANCE--BUILDINGS & IMPRV	271,004.24	309,000	309,000	309,000	309,000	0
MEDICAL DENTAL & LAB SUPPLIES	391.94	0	0	0	0	0
MEMBERSHIPS	77,057.50	80,000	80,000	80,000	80,000	0
MISCELLANEOUS EXPENSE	65,750.19	40,000	40,000	40,000	40,000	0
OFFICE EXPENSE	71,729.44	82,000	82,000	82,000	82,000	0
PROFESSIONAL SERVICES	61,744.15	10,000	10,000	10,000	10,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	15,000	15,000	15,000	15,000	0
RENTS & LEASES - BLDG & IMPRV	1,058,588.18	841,000	841,000	551,000	541,000	(300,000)
RENTS & LEASES - EQUIPMENT	140,108.16	114,000	114,000	114,000	114,000	0
SPECIAL DEPARTMENTAL EXPENSE	7,983.94	210,000	210,000	210,000	210,000	0
TECHNICAL SERVICES	181,058.05	40,000	40,000	40,000	40,000	0
TELECOMMUNICATIONS	504,435.80	315,000	265,000	265,000	265,000	0
TRAINING	4,000.00	3,000	5,000	5,000	5,000	0
TRANSPORTATION AND TRAVEL	67,565.84	125,000	125,000	125,000	125,000	0
UTILITIES	450,707.45	460,000	410,000	410,000	410,000	0
TOTAL S & S	4,166,816.22	3,987,000	3,739,000	3,259,000	3,259,000	(480,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	4,222.27	3,000	3,000	3,000	3,000	0
RET-OTHER LONG TERM DEBT	0.00	161,000	161,000	170,000	170,000	9,000

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TAXES & ASSESSMENTS	1,197.20	0	0	0	0	0
TOTAL OTH CHARGES	5,419.47	164,000	164,000	173,000	173,000	9,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
ELECTRONIC EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	44,000	44,000	44,000	44,000	0
TOTAL CAPITAL ASSETS	0.00	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 50,703,402.46	$ 50,982,000	$ 52,574,000	$ 53,466,000	$ 53,466,000	$ 892,000
NET TOTAL	$ 50,703,402.46	$ 50,982,000	$ 52,574,000	$ 53,466,000	$ 53,466,000	$ 892,000
NET COUNTY COST	$ 50,482,156.93	$ 50,428,000	$ 52,416,000	$ 53,308,000	$ 53,308,000	$ 892,000
BUDGETED POSITIONS	285.0	285.0	285.0	285.0	284.0	(1.0)

Departmental Program Summary

1. Defense of Adults

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	50,494,000	--	158,000	50,336,000	267.0
Less Administration	--	--	--	--	--
Net Program Costs	50,494,000	--	158,000	50,336,000	267.0

Authority: Mandated program – Federal and State Constitutions and Section 987.2 of the California Penal Code.

This program provides legal representation for indigent persons charged with felony and misdemeanor offenses. This is a mandated program with discretionary service levels. Unavoidable costs are leases and utilities.

2. Administration

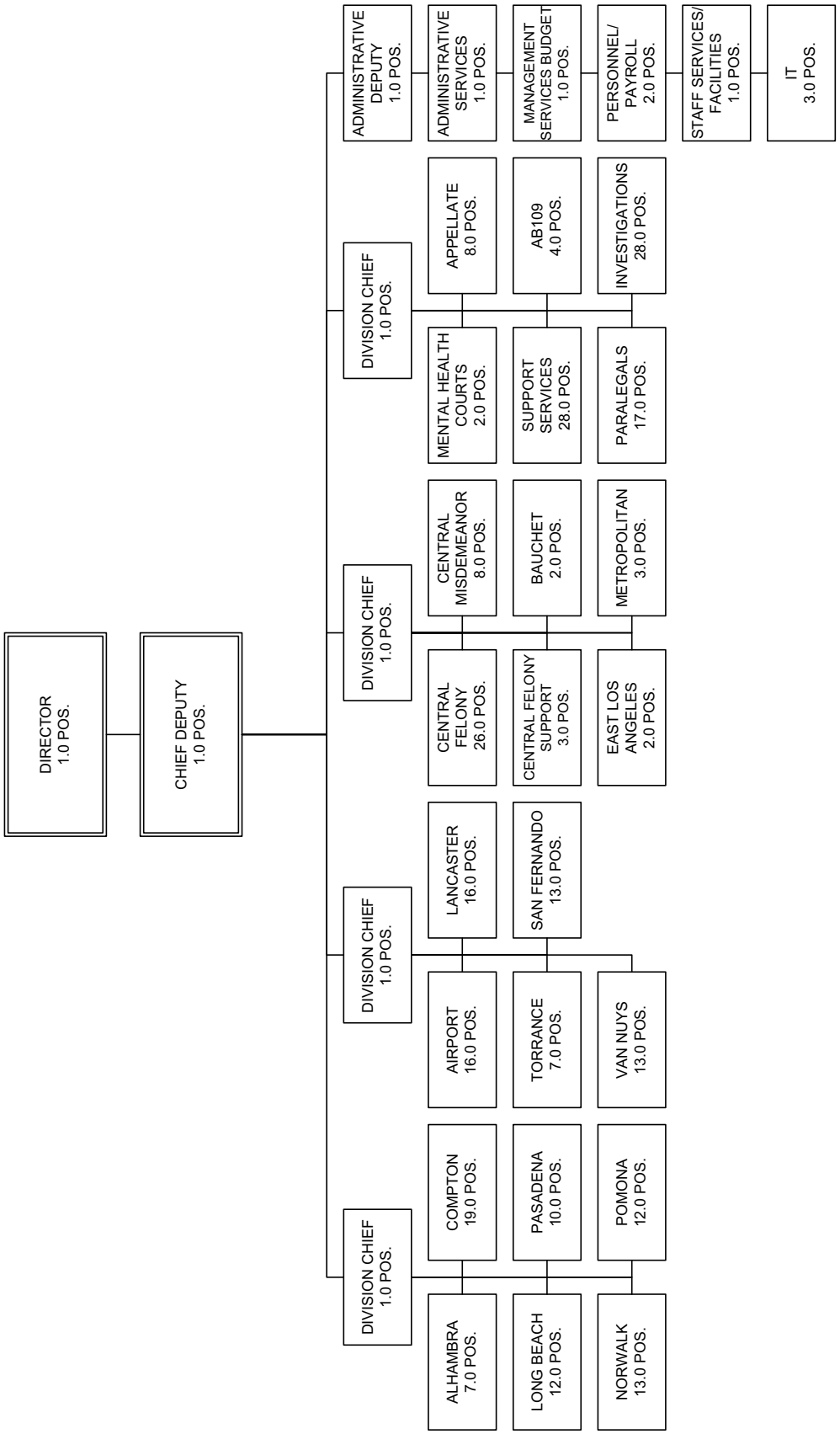
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,972,000	--	--	2,972,000	17.0
Less Administration	--	--	--	--	--
Net Program Costs	2,972,000	--	--	2,972,000	17.0

Authority: Non-mandated, discretionary program.

This program provides administrative support to the Department. Services include executive office and departmental budgeting, accounting, personnel/payroll, procurement, data management, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	53,466,000	0	158,000	53,308,000	284.0

LAW OFFICES OF THE ALTERNATE PUBLIC DEFENDER
JANICE Y. FUKAI, DIRECTOR
FY 2012-13 RECOMMENDED BUDGET POSITIONS = 284.0



Animal Care and Control

Marcia Mayeda, Director

Animal Care and Control Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 14,156,746.01	$ 13,986,000	$ 13,759,000	$ 13,759,000	$ 13,759,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 24,913,446.42	$ 25,492,000	$ 25,817,000	$ 31,304,000	$ 26,361,000	$ 544,000
SERVICES & SUPPLIES	6,486,479.06	6,950,000	6,691,000	10,325,000	6,465,000	(226,000)
OTHER CHARGES	251,233.72	258,000	258,000	285,000	285,000	27,000
CAPITAL ASSETS - EQUIPMENT	621,720.59	0	0	856,000	0	0
OTHER FINANCING USES	336,308.63	396,000	396,000	396,000	396,000	0
GROSS TOTAL	$ 32,609,188.42	$ 33,096,000	$ 33,162,000	$ 43,166,000	$ 33,507,000	$ 345,000
INTRAFUND TRANSFERS	(66,122.00)	0	0	0	0	0
NET TOTAL	$ 32,543,066.42	$ 33,096,000	$ 33,162,000	$ 43,166,000	$ 33,507,000	$ 345,000
NET COUNTY COST	$ 18,386,320.41	$ 19,110,000	$ 19,403,000	$ 29,407,000	$ 19,748,000	$ 345,000
BUDGETED POSITIONS	358.0	352.0	352.0	420.0	351.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Animal Care and Control, operating under State law and County ordinance, provides for public safety in the community through the removal and impoundment of domestic animals and livestock in the unincorporated areas of the County and contract cities. Central to the core mission of the Department are enforcement of applicable animal control laws, medical care and sheltering of impounded animals, recovery and redemption of lost animals with their owners, adoption and placement of available animals, investigation of animal cruelty and dangerous animal complaints, rabies vaccination, and licensing of dogs and cats. The Department also provides for public education programs, spay and neuter surgeries, and evacuation of animals during local and regional emergencies. The Department operates six animal shelters which have veterinary medical clinics as part of their operations. Department costs are partially offset by revenue from pet licenses, income from contract cities, and fees collected for various activities in the shelters.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects an increase in net County cost of $0.3 million primarily due to Board-approved increases in employee benefits and funding to maintain suspended Senate Bill (SB) 90 programs, partially offset by the deletion of one-time funding from FY 2011-12 for the spay and neuter program, staff relocation costs and a Volunteer Coordinator position.

Critical/Strategic Planning Initiatives

The Department is proceeding with plans to replace its existing animal management application. The project involves the documentation of current and ideal business processes, design and testing of the new application, and an implementation strategy that includes the acquisition and deployment of new mobile accessibility hardware. The planned software and hardware components will provide staff with mobile access to the new application both in the field and within the housing facilities of each animal care center. The implementation of these strategies will afford the Department opportunities to enhance the level of care provided to animals housed at the care center, improve operational efficiencies in handling calls for service, and ensure accuracy and accountability.

Efforts continue to augment the availability of medical services at the County's six animal care centers. The workload increases associated with additional impounded animals and spay and neuter surgery requirements have not been addressed in terms of providing adequate veterinary medical resources. Additional Veterinarians and Registered Veterinary Technicians are needed throughout the County's animal care system.

The refurbishment of aged kennel buildings and other animal housing facilities continues to be a primary focus of the Department's facility management strategy. Work is also commencing on a long-term facility plan to address the need to site and develop fully enclosed community animal care centers in strategic locations within the Department's service areas.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**33,162,000**	**0**	**13,759,000**	**19,403,000**	**352.0**
New/Expanded Programs					
1. Enhancement of Volunteer Program: Reflects ongoing funding for a Volunteer Coordinator position offset by the deletion of an Animal Care Officer I position to enhance the Department's Volunteer Program.	--	--	--	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	71,000	--	--	71,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	228,000	--	--	228,000	--
3. Retiree Health Insurance Premium Refund: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	179,000	--	--	179,000	--
4. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	124,000	--	--	124,000	--
5. Suspended Mandates: Reflects an increase in funding associated with the suspended SB 90 program. These suspended mandates, which are no longer reimbursed by the State, have become a critical part of how services are provided.	300,000	--	--	300,000	--
6. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	27,000	--	--	27,000	--
7. One-Time Funding: Reflects the deletion of one-time funding for 1.0 Volunteer Coordinator position; spay and neuter program; and staff relocation costs.	(584,000)	--	--	(584,000)	(1.0)
8. Realignment of Revenue: Reflects the realignment of revenue to properly align the budget with actual experience.	--	--	--	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
9. Position Realignments: Reflects the addition of 5.0 Intermediate Typist Clerks and 2.0 Senior Typist Clerks fully offset by the deletion of 7.0 Animal Care Attendant I positions to properly reflect the duties and responsibilities of staff assigned to the Communications Center.	--	--	--	--	--
Total Changes	**345,000**	**0**	**0**	**345,000**	**(1.0)**
2012-13 Recommended Budget	**33,507,000**	**0**	**13,759,000**	**19,748,000**	**351.0**

Unmet Needs

The Critical/Strategic Planning Initiatives outlined above identified several critical unmet needs. The Department's immediate staffing needs related to animal medical services and to provide mandated levels of care to stray, relinquished and abandoned animals. Additional staffing in the medical service area is needed to address the increased workload resulting from additional animals requiring shelter medical services.

Operationally, the Department continues to seek stable funding for strategic replacement of its aging vehicle fleet, annual shelter repairs and improvements, information technology needs and upgrades, and security/video surveillance systems at the County's animal shelters.

The Department is also seeking one-time funding for emergency management equipment and ongoing funding for a full-time safety officer. The one-time funding would provide acquisition of equipment haulers, remote rescue assets, and emergency sheltering. A one-time funding augmentation is needed to acquire a new modular facility in the North County to house Department operations management, special enforcement, field enforcement, and medical personnel in a centrally located facility to more effectively serve the Agoura, Castaic, and Lancaster shelters. The safety officer position would be a part of the Department's Risk Management program and would be responsible for developing and implementing ongoing training for all staff and volunteers and managing safety issues associated with the Department's facilities.

ANIMAL CARE AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 702,742.99	$ 369,000	$ 369,000	$ 652,000	$ 652,000	$ 283,000
HUMANE SERVICES	9,584,226.80	9,998,000	9,912,000	9,600,000	9,600,000	(312,000)
ANIMAL LICENSES	3,655,401.93	3,147,000	3,006,000	3,100,000	3,100,000	94,000
MISCELLANEOUS	210,218.24	465,000	465,000	400,000	400,000	(65,000)
SALE OF CAPITAL ASSETS	4,156.05	7,000	7,000	7,000	7,000	0
TOTAL REVENUE	$ 14,156,746.01	$ 13,986,000	$ 13,759,000	$ 13,759,000	$ 13,759,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 15,392,657.23	$ 16,067,000	$ 16,318,000	$ 19,424,000	$ 16,222,000	$ (96,000)
CAFETERIA PLAN BENEFITS	3,797,850.29	4,085,000	4,019,000	5,120,000	4,052,000	33,000
DEFERRED COMPENSATION BENEFITS	164,678.11	239,000	239,000	524,000	344,000	105,000
EMPLOYEE GROUP INS - E/B	543,713.17	490,000	578,000	578,000	506,000	(72,000)
OTHER EMPLOYEE BENEFITS	36,529.52	48,000	48,000	48,000	48,000	0
RETIREMENT - EMP BENEFITS	4,128,433.15	3,728,000	3,737,000	4,732,000	4,263,000	526,000
WORKERS' COMPENSATION	849,584.95	835,000	878,000	878,000	926,000	48,000
TOTAL S & E B	24,913,446.42	25,492,000	25,817,000	31,304,000	26,361,000	544,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	419,017.97	545,000	650,000	547,000	478,000	(172,000)
CLOTHING & PERSONAL SUPPLIES	85,281.26	92,000	102,000	171,000	102,000	0
COMMUNICATIONS	127,022.96	160,000	160,000	232,000	163,000	3,000
COMPUTING-MAINFRAME	84.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	88,901.38	64,000	66,000	60,000	60,000	(6,000)
COMPUTING-PERSONAL	57,908.76	28,000	7,000	7,000	7,000	0
CONTRACTED PROGRAM SERVICES	4,455.00	0	0	0	0	0
FOOD	19.80	0	0	0	0	0
HOUSEHOLD EXPENSE	228,537.25	273,000	277,000	249,000	249,000	(28,000)
INFORMATION TECHNOLOGY SERVICES	199,595.00	305,000	362,000	1,396,000	57,000	(305,000)
INSURANCE	3,620.25	1,000	0	4,000	4,000	4,000
MAINTENANCE - EQUIPMENT	51,163.12	38,000	25,000	22,000	22,000	(3,000)
MAINTENANCE--BUILDINGS & IMPRV	1,113,123.55	759,000	731,000	2,458,000	668,000	(63,000)
MEDICAL DENTAL & LAB SUPPLIES	518,090.99	686,000	550,000	688,000	688,000	138,000
MEMBERSHIPS	607.19	0	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	44,417.18	268,000	312,000	381,000	312,000	0
OFFICE EXPENSE	164,423.95	180,000	210,000	269,000	200,000	(10,000)
PROFESSIONAL SERVICES	1,049,200.87	719,000	601,000	944,000	944,000	343,000
PUBLICATIONS & LEGAL NOTICE	0.00	0	0	2,000	2,000	2,000
RENTS & LEASES - BLDG & IMPRV	3,276.00	140,000	143,000	129,000	60,000	(83,000)
RENTS & LEASES - EQUIPMENT	9,429.60	6,000	6,000	6,000	6,000	0
SMALL TOOLS & MINOR EQUIPMENT	45.80	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	673,486.98	862,000	761,000	781,000	740,000	(21,000)
TECHNICAL SERVICES	87,351.38	51,000	23,000	104,000	35,000	12,000
TELECOMMUNICATIONS	397,700.35	465,000	448,000	512,000	443,000	(5,000)
TRAINING	14,659.16	24,000	30,000	99,000	30,000	0
TRANSPORTATION AND TRAVEL	728,186.29	834,000	770,000	812,000	743,000	(27,000)
UTILITIES	416,873.02	450,000	455,000	450,000	450,000	(5,000)

ANIMAL CARE AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TOTAL S & S	6,486,479.06	6,950,000	6,691,000	10,325,000	6,465,000	(226,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	68,122.39	134,000	134,000	134,000	134,000	0
RET-OTHER LONG TERM DEBT	180,318.06	124,000	124,000	151,000	151,000	27,000
TAXES & ASSESSMENTS	2,793.27	0	0	0	0	0
TOTAL OTH CHARGES	251,233.72	258,000	258,000	285,000	285,000	27,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
TELECOMMUNICATIONS EQUIPMENT	0.00	0	0	280,000	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	621,720.59	0	0	576,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	621,720.59	0	0	856,000	0	0
TOTAL CAPITAL ASSETS	621,720.59	0	0	856,000	0	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	336,308.63	396,000	396,000	396,000	396,000	0
TOTAL OTH FIN USES	336,308.63	396,000	396,000	396,000	396,000	0
GROSS TOTAL	$ 32,609,188.42	$ 33,096,000	$ 33,162,000	$ 43,166,000	$ 33,507,000	$ 345,000
INTRAFUND TRANSFERS	(66,122.00)	0	0	0	0	0
NET TOTAL	$ 32,543,066.42	$ 33,096,000	$ 33,162,000	$ 43,166,000	$ 33,507,000	$ 345,000
NET COUNTY COST	$ 18,386,320.41	$ 19,110,000	$ 19,403,000	$ 29,407,000	$ 19,748,000	$ 345,000
BUDGETED POSITIONS	358.0	352.0	352.0	420.0	351.0	(1.0)

Departmental Program Summary

1. Animal Housing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,018,000	--	4,637,000	4,381,000	99.0
Less Administration	--	--	--	--	--
Net Program Costs	9,018,000	--	4,637,000	4,381,000	99.0

Authority: Mandated program - California Food and Agricultural Sections 30501, 31101, 31105, and 31602 and California Penal Code Section 597.

The program includes: (1) impound, housing, and provision of medical care to stray and abandoned animals; (2) return of licensed, micro-chipped, or tagged animals to owners of record; (3) adoption of available animals to the public, animal rescues, and adoption partners; and (4) emergency sheltering of animals displaced by wildfires or other disasters.

2. Revenue Services (Licensing and Canvassing)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,947,000	--	3,947,000	--	50.0
Less Administration	--	--	--	--	--
Net Program Costs	3,947,000	--	3,947,000	--	50.0

Authority: Mandated program - California Food and Agricultural Code Sections 30801-30805, 30952, 31105-31108, 31252, 31254, and 32252-32253 and Los Angeles County Code Section 10.20.030.

The Licensing program is responsible for the maintenance of new license information and processing of annual renewal notices to animal owners in the unincorporated communities of the County and cities that contract with the Department.

The Canvassing program performs neighborhood animal license enforcement at residences and other locations in the unincorporated areas of the County and contract cities. Department representatives collect past due licenses, verify rabies vaccination compliance, and perform annual inspections of businesses that care for, sell, or house animals.

3. Field Services (Includes Call Center)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,760,000	--	4,806,000	4,954,000	127.0
Less Administration	--	--	--	--	--
Net Program Costs	9,760,000	--	4,806,000	4,954,000	127.0

Authority: Mandated program - California Food and Agricultural Code Sections 30501, 31101, 31105, and 31602 and California Penal Code Section 597.

Respond to calls in the unincorporated areas of the County and contract cities for the capture and removal of dangerous and aggressive, stray and unwanted dogs, cats, and other non-wildlife animals. Provide direct customer services including the removal of dead animals from the public and acceptance of relinquished animals. Assist other public service agencies in providing emergency services during natural or man-made disasters.

4. Medical Services (Shelter and Clinic)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,333,000	--	369,000	3,964,000	30.0
Less Administration	--	--	--	--	--
Net Program Costs	4,333,000	--	369,000	3,964,000	30.0

Authority: Mandated program - California Food and Agricultural Code Sections 30501, 30503, 31101, 31105, 31602, and 31751.3.

Provides general medical services to stray, relinquished, and abandoned animals brought in from the field by Animal Control Officers and the public. Medical Services provides examinations, vaccinations, deworming, treatment, surgical repair, and surgical sterilization consistent with the Spay and Neuter Program, and services provided by private veterinarians.

5. Special Enforcement (Includes Spay and Neuter Program, Major Case Unit)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,172,000	--	--	1,172,000	14.0
Less Administration	--	--	--	--	--
Net Program Costs	1,172,000	--	--	1,172,000	14.0

Authority: Spay and Neuter Program: Mandated program under California Food and Agricultural Code Sections 30503 and 31751.3. Major Case Unit: Mandated program - California Food and Agricultural Code Sections 31645 and 31646; California Penal Code Sections 399.5, 597, and 599aa; and Los Angeles County Code Sections 10.20.280, 10.28.020, 10.28.270, and 10.40.010.

The Spay and Neuter Program supports the mandated spaying or neutering of all shelter dogs or cats prior to adoption and the County's mandated program in the unincorporated communities of the County.

The Major Case Unit responds to calls or requests, investigates, and prosecutes incidents of animal cruelty or dangerous animals.

6. Administration

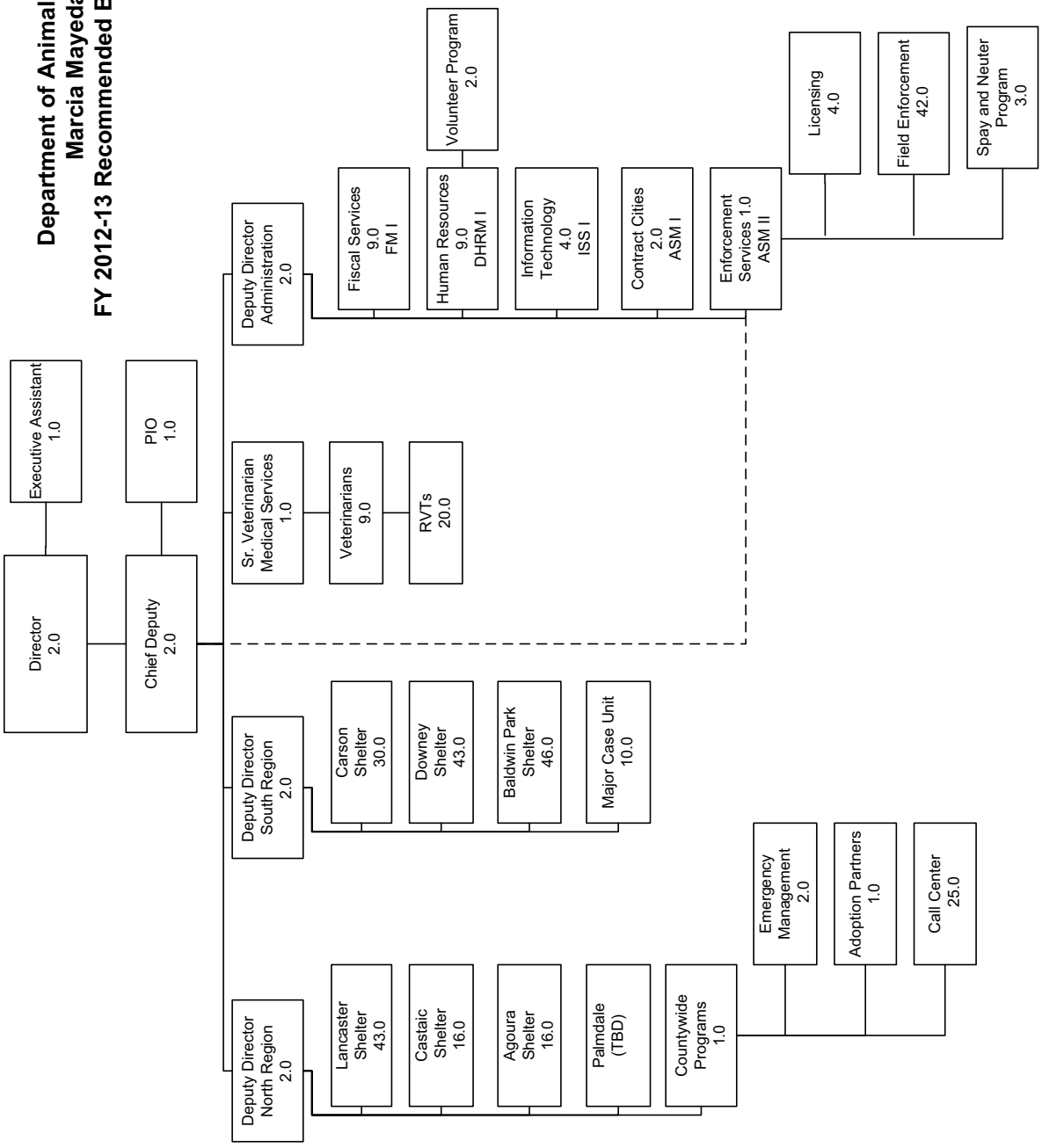
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,277,000	--	--	5,277,000	31.0
Less Administration	--	--	--	--	--
Net Program Costs	5,277,000	--	--	5,277,000	31.0

Authority: Non-mandated, discretionary program.

Administration provides the support required for the ongoing operations of the Department. This includes the executive office, budget and fiscal services, contract development and monitoring, human resources, fleet management, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	33,507,000	0	13,759,000	19,748,000	351.0

Department of Animal Care and Control
Marcia Mayeda, Director
FY 2012-13 Recommended Budget Positions = 351.0



Arts Commission

Laura Zucker, Executive Director

Arts Commission Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,198,446.31	$ 1,895,000	$ 1,795,000	$ 1,205,000	$ 1,205,000	$ (590,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 8,899,495.94	$ 9,669,000	$ 9,544,000	$ 10,372,000	$ 9,010,000	$ (534,000)
GROSS TOTAL	$ 8,899,495.94	$ 9,669,000	$ 9,544,000	$ 10,372,000	$ 9,010,000	$ (534,000)
INTRAFUND TRANSFERS	(257,323.00)	(200,000)	(200,000)	(200,000)	(200,000)	0
NET TOTAL	$ 8,642,172.94	$ 9,469,000	$ 9,344,000	$ 10,172,000	$ 8,810,000	$ (534,000)
NET COUNTY COST	$ 7,443,726.63	$ 7,574,000	$ 7,549,000	$ 8,967,000	$ 7,605,000	$ 56,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

To foster excellence, diversity, vitality, understanding, and accessibility of the arts in the County. The Arts Commission provides leadership in cultural services for the County, including information and resources for the community, artists, educators, arts organizations, and municipalities.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost increase of $56,000 primarily due to Board-approved increases in salaries and employee benefits, partially offset by the deletion of one-time funding for Free Concerts.

Critical/Strategic Planning Initiatives

- Continue a multi-year initiative to implement the Board-adopted *Arts for All*, a comprehensive strategic plan for systemic, sequential K-12 arts education in all 81 school districts in the County encompassing 1.7 million students.
- Institute a number of new systems to improve grants and professional development programs, including implementing an online grant application system to streamline the application process for constituents and administration.
- Begin implementation of the Master Plan for the current and future facilities of the John Anson Ford Theatres to improve parking, traffic flow, and visibility; and upgrade the outdoor amphitheatre while preserving the historic elements of the theatre and surrounding buildings and incorporating environmentally sustainable technology.
- Continue the integration of civic art into more than 40 ongoing capital projects, with a continuing emphasis on the development of Los Angeles County-based artists, community engagement, and creative placemaking.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**9,544,000**	**200,000**	**1,795,000**	**7,549,000**	**0.0**
Other Changes					
1. Free Concert: Reflects deletion of one-time funding from the Third Supervisorial District provided for the program.	(12,000)	--	--	(12,000)	--
2. Arts Internship: Reflects a net decrease in grant funding from the Getty Foundation.	(52,000)	--	(52,000)	--	--
3. Technical Assistance: Reflects a decrease in grant funding from the National Endowment for the Arts (NEA).	(135,000)	--	(135,000)	--	--
4. Arts Education: Reflects a decrease in grants from various foundations.	(383,000)	--	(383,000)	--	--
5. Civic Art: Reflects a decrease in revenue from the Community Development Commission, partially offset by an increase in grant funding from the NEA.	(20,000)	--	(20,000)	--	--
6. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	23,000	--	--	23,000	--
7. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	36,000	--	--	36,000	--
8. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	9,000	--	--	9,000	--
Total Changes	**(534,000)**	**0**	**(590,000)**	**56,000**	**0.0**
2012-13 Recommended Budget	**9,010,000**	**200,000**	**1,205,000**	**7,605,000**	**0.0**

Unmet Needs

The Arts Commission's critical unmet needs include restoration of funding curtailed for *Arts for All*, the regional plan for arts education, the Arts Internship Program, Organizational Grants, Free Concerts, unavoidable increases in the Holiday Celebration labor costs and support for eliminated staff positions in the Ford Theatre and Civic Art divisions. Additional funding is needed to cover legal costs from County Counsel which were not previously included in the budget and for increased program costs associated with Civic Art.

ARTS COMMISSION BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 44,000	$ 44,000	$ 44,000	$ 44,000	$ 0
FEDERAL - OTHER	121,000.00	270,000	170,000	69,000	69,000	(101,000)
OTHER GOVERNMENTAL AGENCIES	7,274.31	10,000	10,000	0	0	(10,000)
STATE - OTHER	20,000.00	15,000	15,000	15,000	15,000	0
MISCELLANEOUS	595,172.00	1,176,000	1,176,000	697,000	697,000	(479,000)
TRANSFERS IN	455,000.00	380,000	380,000	380,000	380,000	0
TOTAL REVENUE	$ 1,198,446.31	$ 1,895,000	$ 1,795,000	$ 1,205,000	$ 1,205,000	$ (590,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 2,390,283.94	$ 2,290,000	$ 2,290,000	$ 2,545,000	$ 2,376,000	$ 86,000
CLOTHING & PERSONAL SUPPLIES	48.44	0	0	0	0	0
COMMUNICATIONS	28,881.88	30,000	30,000	30,000	30,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	14,789.96	3,000	3,000	3,000	3,000	0
COMPUTING-PERSONAL	11,500.27	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	44.45	4,480,000	4,480,000	4,880,000	4,480,000	0
FOOD	342.58	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	4,100.61	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	25,000	25,000	25,000	25,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - EQUIPMENT	2,468.90	20,000	20,000	20,000	20,000	0
MAINTENANCE--BUILDINGS & IMPRV	52,876.80	35,000	35,000	35,000	35,000	0
MEDICAL DENTAL & LAB SUPPLIES	234.06	0	0	0	0	0
MEMBERSHIPS	2,900.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	2,619.19	0	0	0	0	0
OFFICE EXPENSE	69,319.58	20,000	20,000	20,000	20,000	0
PROFESSIONAL SERVICES	6,206,559.99	2,748,000	2,623,000	2,796,000	2,003,000	(620,000)
RENTS & LEASES - BLDG & IMPRV	1,425.00	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	18,620.21	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	334.92	2,000	2,000	2,000	2,000	0
SPECIAL DEPARTMENTAL EXPENSE	3,779.63	0	0	0	0	0
TECHNICAL SERVICES	52,687.41	0	0	0	0	0
TELECOMMUNICATIONS	17,457.70	0	0	0	0	0
TRAINING	300.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	17,920.42	7,000	7,000	7,000	7,000	0
TOTAL S & S	8,899,495.94	9,669,000	9,544,000	10,372,000	9,010,000	(534,000)
GROSS TOTAL	$ 8,899,495.94	$ 9,669,000	$ 9,544,000	$ 10,372,000	$ 9,010,000	$ (534,000)
INTRAFUND TRANSFERS	(257,323.00)	(200,000)	(200,000)	(200,000)	(200,000)	0
NET TOTAL	$ 8,642,172.94	$ 9,469,000	$ 9,344,000	$ 10,172,000	$ 8,810,000	$ (534,000)
NET COUNTY COST	$ 7,443,726.63	$ 7,574,000	$ 7,549,000	$ 8,967,000	$ 7,605,000	$ 56,000

Departmental Program Summary

1. Organizational Grants and Professional Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,510,000	--	46,000	4,464,000	--
Less Administration	--	--	--	--	--
Net Program Costs	4,510,000	--	46,000	4,464,000	--

Authority: Non-mandated, discretionary program.

The Organizational Grants and Professional Development Program provides financial support, technical assistance, and professional development services to over 300 non-profit arts organizations annually. Programs assist and strengthen non-profit organizations and municipal programs to provide arts services to enrich the lives of County residents. All applications undergo a rigorous peer panel review and scoring process to determine the quality of proposed projects and services, which are then approved by the Board. Grantees are provided additional opportunities, which include in-depth leadership training for executive, artistic, and managing directors; workshops on advancement and capacity-building topics such as human resources, marketing, board development, and fundraising; grant application workshops; and scholarships for arts administrators to take courses at the Center for Non-profit Management and Long Beach Non-profit Partnership, and to attend local conferences.

2. Arts Internships

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	418,000	--	45,000	373,000	--
Less Administration	--	--	--	--	--
Net Program Costs	418,000	--	45,000	373,000	--

Authority: Non-mandated, discretionary program.

The Arts Internship Program provides more than 74 paid, 10-week summer internships for undergraduate college students at 74 performing and literary arts non-profits and municipal arts agencies. In addition, interns participate in an arts summit. This program develops future arts leaders to serve in staff positions, as board members, and volunteers in organizations that provide cultural services to County residents. The program works in partnership with the Getty Foundation, which supports internships in visual arts organizations.

3. Arts Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,054,000	--	710,000	344,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,054,000	--	710,000	344,000	--

Authority: Non-mandated, discretionary program.

The Arts Commission provides leadership for the 2002 Board-adopted *Arts for All*, a dynamic, countywide collaboration working to create vibrant classrooms, schools, communities, and economies through the restoration of all arts disciplines into the core curriculum for each of our 1.6 million public school students in grades kindergarten - 12. Key strategies include: 1) assisting school districts in planning and implementation of arts education; 2) providing school-based high quality, sequential artist residencies; 3) publishing on-line directories of arts education programs for students and educators; and 4) evaluating *Arts for All* through surveying school districts on key arts education success factors.

4. John Anson Ford Theatres

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	886,000	--	48,000	838,000	--
Less Administration	--	--	--	--	--
Net Program Costs	886,000	--	48,000	838,000	--

Authority: Non-mandated, discretionary program.

Operates and programs the John Anson Ford Theatres year round. Provides support for the multi-disciplinary summer arts festival at the 1,245-seat outdoor Ford Amphitheatre and productions at the 87-seat [Inside] the Ford. This appropriation does not reflect earned income, which is deposited in the Ford Theatre Special Development Fund, and contributed income, which is in the budget of the Ford Theatre Foundation, the non-profit fundraising arm of the Ford.

5. Holiday Celebration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	901,000	--	332,000	569,000	--
Less Administration	--	--	--	--	--
Net Program Costs	901,000	--	332,000	569,000	--

Authority: Non-mandated, discretionary program.

The Los Angeles County Holiday Celebration, which just celebrated its 52nd year in 2011, is a three-hour music and dance production held every December 24 at the Music Center's Dorothy Chandler Pavilion. The show is free to the public and honors the diverse cultures and holiday traditions that are celebrated in the many communities of the County. The Holiday Celebration is also broadcast live on KCET and streamed on the Internet and is watched by an estimated one million local households. Highlights of this program, the largest one of its kind in the country, are rebroadcast nationally on PBS stations.

6. Civic Art

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	452,000	200,000	24,000	228,000	--
Less Administration	--	--	--	--	--
Net Program Costs	452,000	200,000	24,000	228,000	--

Authority: Non-mandated, discretionary program.

The Civic Art Program provides leadership in the development of high quality civic spaces by integrating the work of artists into the planning, design, and construction of County infrastructure and facilities. The program encourages innovative approaches to civic art and provides access to artistic experiences of the highest caliber to residents and visitors of the County. It also provides educational resources and ensures stewardship to foster broad public access to artwork owned by the County. The program has developed and maintains the records and inventory for County-owned civic artwork.

7. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	789,000	--	--	789,000	--
Less Administration	--	--	--	--	--
Net Program Costs	789,000	--	--	789,000	--

Authority: Non-mandated, discretionary program.

The administrative unit, which consists of five staff positions, oversees the Arts Commission's strategic planning, budgeting, private sector fundraising, human resources, information technology (IT), marketing and communications, and provides support for the 15 Arts Commissioners appointed by the Board. This appropriation also includes general administrative and IT supplies.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	9,010,000	200,000	1,205,000	7,605,000	0.0

Assessor

John R. Noguez, Assessor

Assessor Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 74,174,707.21	$ 71,788,000	$ 75,955,000	$ 71,115,000	$ 72,982,000	$ (2,973,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 127,286,851.10	$ 123,669,000	$ 127,509,000	$ 128,814,000	$ 127,009,000	$ (500,000)
SERVICES & SUPPLIES	24,040,251.10	23,402,000	23,798,000	24,023,000	21,966,000	(1,832,000)
OTHER CHARGES	1,647,181.89	1,577,000	1,677,000	1,814,000	1,629,000	(48,000)
CAPITAL ASSETS - EQUIPMENT	411,494.23	279,000	110,000	71,000	71,000	(39,000)
GROSS TOTAL	$ 153,385,778.32	$ 148,927,000	$ 153,094,000	$ 154,722,000	$ 150,675,000	$ (2,419,000)
INTRAFUND TRANSFERS	(97,663.74)	(87,000)	(87,000)	(87,000)	(87,000)	0
NET TOTAL	$ 153,288,114.58	$ 148,840,000	$ 153,007,000	$ 154,635,000	$ 150,588,000	$ (2,419,000)
NET COUNTY COST	$ 79,113,407.37	$ 77,052,000	$ 77,052,000	$ 83,520,000	$ 77,606,000	$ 554,000
BUDGETED POSITIONS	1,467.0	1,457.0	1,457.0	1,457.0	1,425.0	(32.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

To create an accurate assessment roll and provide the best public service. To provide a fair, cost-effective, accurate and timely assessment roll in accordance with the law; provide high quality service to the public and other governmental agencies; and promote an environment of professionalism and high employee morale.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects an increase in net County cost of $554,000 primarily due to Board-approved increases in salaries and employee benefits, partially offset by the elimination of one-time funding for the Property Tax Administration Program (PTAP) and 32.0 vacant funded Intermediate Clerk positions to address the Department's projected shortfall in revenue.

Critical/Strategic Planning Initiatives

The Assessor's Office will continue to:

- Introduce operational efficiencies to improve work activities and public services;
- Pursue enhancements to appraisal tools to assist in the determination of market value for properties affected by the declining housing market and to address the additional demands resulting from an increased volume in Assessment Appeals cases;
- Develop the capturing of critical assessment documents and forms electronically, and creating various electronic workflows to increase productivity by allowing staff to better manage, process, store, and retrieve these documents; and
- Pursue shorter duration multi-year re-engineering projects that automate and improve the assessment process.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**153,094,000**	**87,000**	**75,955,000**	**77,052,000**	**1,457.0**
Other Changes					
1. One-Time Funding: Reflects the deletion of one-time carryover for the Sharepoint Project, software license, and a multi-function device.	(889,000)	--	--	(889,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to the Department Head's salary.	289,000	--	132,000	157,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	742,000	--	349,000	393,000	--
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	515,000	--	515,000	--	--
5. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	1,707,000	--	803,000	904,000	--
6. Unavoidable Costs: Reflects changes in unemployment insurance due to anticipated benefit increases and long-term disability costs due to escalating medical cost trends, offset by a projected decrease in workers' compensation costs.	92,000	--	92,000	--	--
7. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(21,000)	--	(10,000)	(11,000)	--
8. PTAP: Reflects the deletion of the one-time transfer of PTAP funds to meet workloads in FY 2011-12, offset by the addition of the one-time transfer of PTAP funds to meet increased workloads in FY 2012-13.	(3,088,000)	--	(2,145,000)	(943,000)	--
9. Deletion of Positions: Reflects the deletion of 32.0 vacant Intermediate Clerk positions to address the Department's projected revenue shortfall in the Legal Entity Organization Program.	(1,510,000)	--	(1,133,000)	(377,000)	(32.0)
10. Ministerial Adjustments: Reflects the addition of 3.0 Staff Assistant, Assessor positions (ordinances only) and the realignment of employee benefits, other charges, and revenue based on historical and anticipated trends.	(256,000)	--	(1,576,000)	1,320,000	--
Total Changes	**(2,419,000)**	**0**	**(2,973,000)**	**554,000**	**(32.0)**
2012-13 Recommended Budget	**150,675,000**	**87,000**	**72,982,000**	**77,606,000**	**1,425.0**

Unmet Needs

The Assessor's critical needs include an upgrade to the County's Property Tax System to keep pace with increasing workload, expanding the electronic content management system to move towards a paperless environment, acquisition of integration software to combine the Department's primary disparate work process into one system, replacement of the Unsecured Property Database, and the antiquated and troublesome telephone system.

The Department also has critical needs for the restoration of significant curtailments in overtime and services and supplies taken since FY 2009-10 to deal with the unprecedented workload backlogs resulting from a declining real estate market, as well as funding for County Counsel to represent the County in high-valued appeals cases, proposed legislation, and other critical needs.

ASSESSOR BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESS & TAX COLLECT FEES	$ 68,102,537.45	$ 64,559,000	$ 67,593,000	$ 67,593,000	$ 67,593,000	$ 0
AUDITING - ACCOUNTING FEES	18,116.00	11,000	11,000	11,000	11,000	0
CHARGES FOR SERVICES - OTHER	1,860.88	6,000	6,000	6,000	6,000	0
COURT FEES & COSTS	2,490.00	1,000	1,000	1,000	1,000	0
LEGAL SERVICES	37,870.22	5,000	5,000	10,000	10,000	5,000
RECORDING FEES	937.00	1,000	1,000	1,000	1,000	0
FORFEITURES & PENALTIES	4,578,061.95	1,000,000	2,133,000	1,000,000	1,000,000	(1,133,000)
PEN INT & COSTS-DEL TAXES	131,356.58	144,000	144,000	144,000	144,000	0
STATE - OTHER	0.00	5,145,000	5,145,000	1,133,000	3,000,000	(2,145,000)
MISCELLANEOUS	1,079,011.81	682,000	682,000	982,000	982,000	300,000
OTHER SALES	134,904.92	164,000	164,000	164,000	164,000	0
ROYALTIES	87,560.40	70,000	70,000	70,000	70,000	0
TOTAL REVENUE	$ 74,174,707.21	$ 71,788,000	$ 75,955,000	$ 71,115,000	$ 72,982,000	$ (2,973,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 83,149,454.06	$ 84,301,000	$ 85,911,000	$ 85,533,000	$ 83,329,000	$ (2,582,000)
CAFETERIA PLAN BENEFITS	15,294,325.22	16,074,000	16,146,000	16,708,000	15,991,000	(155,000)
DEFERRED COMPENSATION BENEFITS	1,364,790.57	1,523,000	1,352,000	1,472,000	3,017,000	1,665,000
EMPLOYEE GROUP INS - E/B	1,885,836.01	2,050,000	1,876,000	2,006,000	2,339,000	463,000
OTHER EMPLOYEE BENEFITS	219,339.00	235,000	243,000	244,000	243,000	0
RETIREMENT - EMP BENEFITS	24,118,312.11	18,186,000	20,671,000	21,525,000	20,764,000	93,000
WORKERS' COMPENSATION	1,254,794.13	1,300,000	1,310,000	1,326,000	1,326,000	16,000
TOTAL S & E B	127,286,851.10	123,669,000	127,509,000	128,814,000	127,009,000	(500,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	826,570.06	908,000	908,000	921,000	921,000	13,000
CLOTHING & PERSONAL SUPPLIES	200.49	0	0	0	0	0
COMMUNICATIONS	33,304.89	29,000	29,000	31,000	31,000	2,000
COMPUTING-MAINFRAME	1,864,550.90	2,021,000	2,221,000	1,897,000	1,897,000	(324,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,195,108.99	1,733,000	1,733,000	1,330,000	1,330,000	(403,000)
COMPUTING-PERSONAL	532,610.40	1,553,000	1,553,000	1,406,000	981,000	(572,000)
HOUSEHOLD EXPENSE	11,951.19	41,000	41,000	45,000	45,000	4,000
INFORMATION TECHNOLOGY SERVICES	4,198,296.00	2,578,000	2,578,000	3,189,000	2,889,000	311,000
INFORMATION TECHNOLOGY-SECURITY	59,896.14	115,000	115,000	54,000	54,000	(61,000)
INSURANCE	135,323.33	92,000	92,000	202,000	202,000	110,000
JURY & WITNESS EXPENSE	(43.66)	0	0	0	0	0
MAINTENANCE - EQUIPMENT	207,648.89	170,000	170,000	190,000	190,000	20,000
MAINTENANCE--BUILDINGS & IMPRV	3,522,948.86	3,512,000	3,512,000	3,845,000	3,508,000	(4,000)
MEDICAL DENTAL & LAB SUPPLIES	209.40	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	17,296.20	8,000	8,000	8,000	8,000	0
MISCELLANEOUS EXPENSE	22,048.28	30,000	30,000	27,000	27,000	(3,000)
OFFICE EXPENSE	1,061,630.47	657,000	657,000	745,000	774,000	117,000
PROFESSIONAL SERVICES	500,436.33	610,000	610,000	614,000	35,000	(575,000)
RENTS & LEASES - BLDG & IMPRV	2,612,203.16	2,630,000	2,630,000	2,793,000	2,793,000	163,000
RENTS & LEASES - EQUIPMENT	82,877.12	69,000	69,000	34,000	34,000	(35,000)
SMALL TOOLS & MINOR EQUIPMENT	1,991.44	0	0	0	0	0

ASSESSOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	5,922.38	2,000	2,000	2,000	2,000	0
TECHNICAL SERVICES	229,307.87	286,000	286,000	298,000	258,000	(28,000)
TELECOMMUNICATIONS	1,533,385.30	1,594,000	1,790,000	1,694,000	1,628,000	(162,000)
TRAINING	174,698.81	101,000	101,000	81,000	36,000	(65,000)
TRANSPORTATION AND TRAVEL	1,280,250.00	1,515,000	1,515,000	1,479,000	1,225,000	(290,000)
UTILITIES	2,929,627.86	3,147,000	3,147,000	3,137,000	3,097,000	(50,000)
TOTAL S & S	24,040,251.10	23,402,000	23,798,000	24,023,000	21,966,000	(1,832,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	31,309.21	62,000	62,000	224,000	224,000	162,000
RET-OTHER LONG TERM DEBT	1,607,561.72	1,510,000	1,610,000	1,585,000	1,400,000	(210,000)
TAXES & ASSESSMENTS	8,310.96	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	1,647,181.89	1,577,000	1,677,000	1,814,000	1,629,000	(48,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	411,494.23	279,000	110,000	71,000	71,000	(39,000)
TOTAL CAPITAL ASSETS	411,494.23	279,000	110,000	71,000	71,000	(39,000)
GROSS TOTAL	$ 153,385,778.32	$ 148,927,000	$ 153,094,000	$ 154,722,000	$ 150,675,000	$ (2,419,000)
INTRAFUND TRANSFERS	(97,663.74)	(87,000)	(87,000)	(87,000)	(87,000)	0
NET TOTAL	$ 153,288,114.58	$ 148,840,000	$ 153,007,000	$ 154,635,000	$ 150,588,000	$ (2,419,000)
NET COUNTY COST	$ 79,113,407.37	$ 77,052,000	$ 77,052,000	$ 83,520,000	$ 77,606,000	$ 554,000
BUDGETED POSITIONS	1,467.0	1,457.0	1,457.0	1,457.0	1,425.0	(32.0)

Departmental Program Summary

1. Appraisals

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	83,107,000	48,000	40,256,000	42,803,000	786.0
Less Administration	--	--	--	--	--
Net Program Costs	83,107,000	48,000	40,256,000	42,803,000	786.0

Authority: Mandated program - Article XIII of the California Constitution and the California Revenue and Taxation Code.

The primary function of this program is to appraise real estate properties that undergo a change of ownership or are subject to new construction or a change in market conditions, as well as to appraise business personal properties. This includes over 2.4 million parcels in the County and over 300,000 business properties, which together have a revenue producing assessment value of over $1.0 trillion. This program also provides public service throughout the Assessor's Office. The district offices also handle approximately 220,000 telephone calls a year and assist nearly 66,000 taxpayers in person.

2. Roll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	43,776,000	25,000	21,203,000	22,548,000	414.0
Less Administration	--	--	--	--	--
Net Program Costs	43,776,000	25,000	21,203,000	22,548,000	414.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for processing transfers and new construction permits; providing advice on legal and ownership matters to the Assessor's staff; creating and maintaining over 3,141 map books; processing property tax exemptions; and serving as the nucleus of the Assessor's public information efforts, handling over 208,000 telephone calls of which 164,000 were public service issues and 44,000 were ownership issues.

3. Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,843,000	7,000	5,736,000	6,100,000	112.0
Less Administration	--	--	--	--	--
Net Program Costs	11,843,000	7,000	5,736,000	6,100,000	112.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for the development, support, and production of the Assessor's automated systems. It is composed of a highly technical group of analysts, programmers, and production operations specialists who manage systems in a multi-platform and multi-discipline environment. Key activities include developing the annual tax roll, facilitating solutions in response to tax law changes, and supporting customers and technical contracts management through the Help Desk. This program also supports the Assessor's multi-departmental property tax websites, which provide information on assessments, taxation, and appeals to over 4.5 million visitors for 2011.

4. Administration

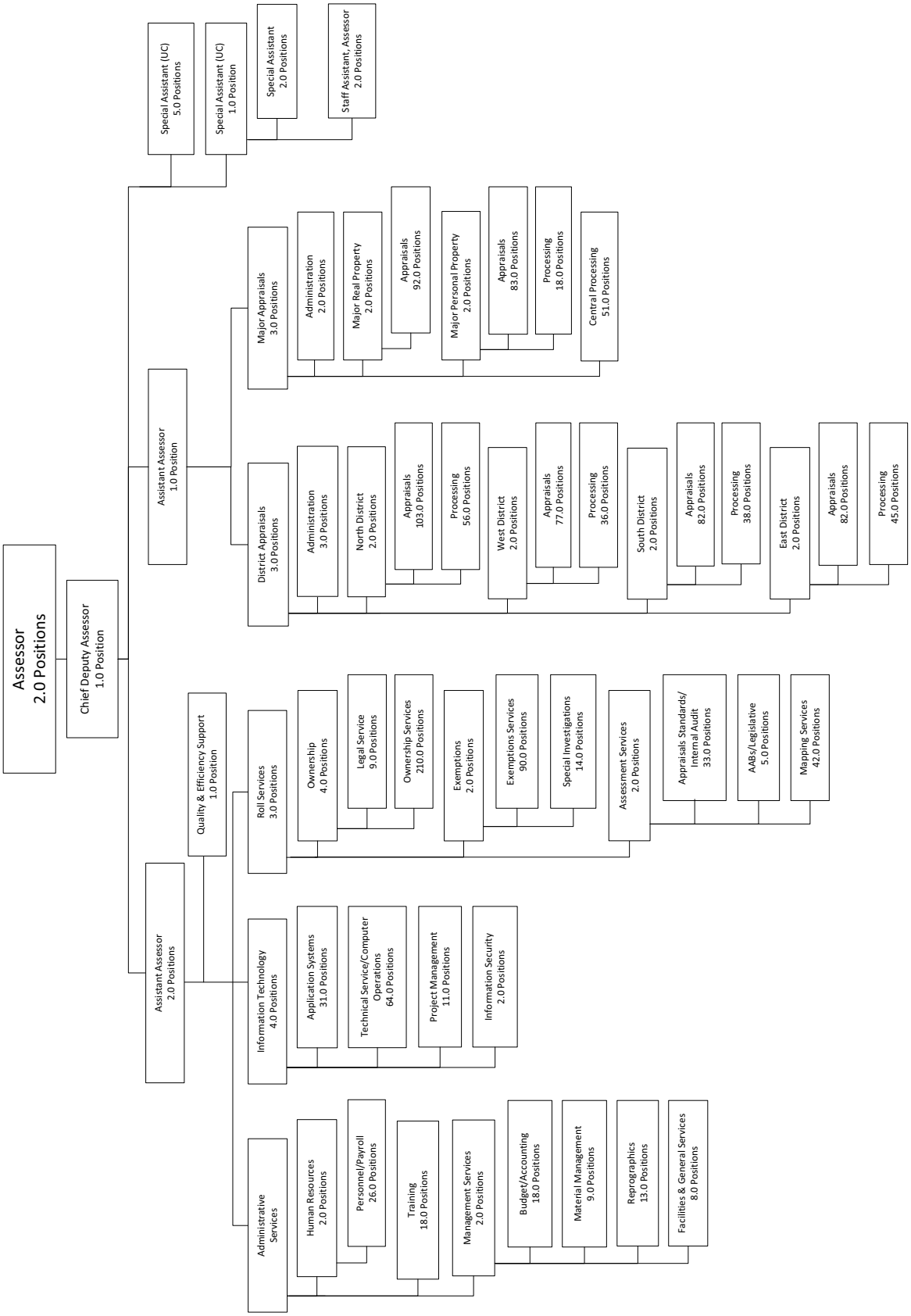
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,949,000	7,000	5,787,000	6,155,000	113.0
Less Administration	--	--	--	--	--
Net Program Costs	11,949,000	7,000	5,787,000	6,155,000	113.0

Authority: Non-mandated, discretionary program.

This program consists of the executive office, which provides leadership and direction, budget services, accounting, human resources, facilities and general services, reprographics and materials management sections which provide administrative support to the Department.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	150,675,000	87,000	72,982,000	77,606,000	1,425.0

OFFICE OF THE ASSESSOR
JOHN R. NOGUEZ, ASSESSOR
FY 2012-13 Recommended Budget Positions = 1,425.0



Auditor-Controller

Wendy L. Watanabe, Auditor-Controller

Auditor-Controller Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 20,606,650.05	$ 17,653,000	$ 19,287,000	$ 18,605,000	$ 18,605,000	$ (682,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 60,145,859.98	$ 60,858,000	$ 64,529,000	$ 69,999,000	$ 66,486,000	$ 1,957,000
SERVICES & SUPPLIES	16,634,244.43	16,435,000	17,107,000	16,711,000	16,617,000	(490,000)
OTHER CHARGES	193,247.55	206,000	206,000	220,000	204,000	(2,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	45,000	0	0
GROSS TOTAL	$ 76,973,351.96	$ 77,499,000	$ 81,842,000	$ 86,975,000	$ 83,307,000	$ 1,465,000
INTRAFUND TRANSFERS	(41,996,308.38)	(42,224,000)	(44,933,000)	(49,917,000)	(46,901,000)	(1,968,000)
NET TOTAL	$ 34,977,043.58	$ 35,275,000	$ 36,909,000	$ 37,058,000	$ 36,406,000	$ (503,000)
NET COUNTY COST	$ 14,370,393.53	$ 17,622,000	$ 17,622,000	$ 18,453,000	$ 17,801,000	$ 179,000
BUDGETED POSITIONS	587.0	590.0	590.0	616.0	587.0	(3.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters, and advocates for financial integrity and accountability in all County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS and eHR, the County's integrated accounting, disbursing, purchasing, time collection, and payroll system; administering the countywide payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to the requests by the Board for special reviews, investigations, and analyses; providing fiscal, payroll, and procurement services for 18 client departments in a shared services environment; monitoring social services contracts; coordinating the reimbursement of State-mandated costs such as tax functions, including extending property tax rolls, agencies, and apportioning property taxes collected; disbursing warrants to vendors, judgment recipients and claimants; and providing system development and support to a variety of countywide financial systems. In addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects an increase in net County cost (NCC) of $179,000 primarily due to Board-approved increases in salaries and employee benefits and funding for the suspended Senate Bill (SB) 90 program, partially offset by deletion of one-time funding for Utility User Tax Measure U related audits.

Critical/Strategic Planning Initiatives

The Auditor-Controller advocates for fiscal responsibility and service excellence through several key initiatives, including:

- Ensuring public trust in County government by implementing the Board-approved annual audit plan and conducting investigations of fraud and malfeasance;
- Working with the Chief Executive Office (CEO) to resolve the structural deficit for Shared Services in order to properly fund the program that supports 18 client departments' needs for fiscal and payroll services;
- Implementing and maintaining eCAPS (financial system upgrades, vendor self-service, content management) and the Advantage eHR suite of applications to centralize and consolidate the County's financial management, reporting, human resources, and talent management functions;

- Improving the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs, ensuring auditor access to contractor records and continuing to enhance the Contractor's Manual to ensure compliance with contract terms and conditions;
- Promoting use of direct deposit to pay vendors, thereby reducing the County's reliance on check disbursements;
- Advocating for development of an integrated enterprise Property Tax System to replace aging, obsolete, and inefficient legacy applications that require high levels of staff and technical support; and
- Promoting efficiency initiatives such as electronic paystubs.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**81,842,000**	**44,933,000**	**19,287,000**	**17,622,000**	**590.0**
Efficiencies					
1. Information Technology Efficiency: Reflects savings due to the elimination of hardcopy paystubs resulting from the implementation of the Electronic Paystub Project.	(129,000)	(113,000)	(16,000)	--	--
New/Expanded Programs					
1. Medi-Cal Administrative Activities and Targeted Case Management (MAA/TCM): Reflects the addition of 1.0 Senior Accountant, Auditor-Controller position and associated services and supplies costs to address the additional workload resulting from new perpetual time surveys required by the U.S. Department of Health and Human Services, Center for Medicaid and Medicare Services.	97,000	--	97,000	--	1.0
2. eCAPS/eHR Support: Reflects the deletion of one-time funding for 3.0 Senior Accounting Systems Analyst and 6.0 Accounting Systems Analyst II positions (-$991,000), offset by the addition of one-time funding for 1.0 Senior Accounting Systems Analyst and 4.0 Accounting Systems Analyst II positions ($529,000) in the Systems Division to provide eCAPS support to County departments and implement the eHR module. These costs will be billed to the Auditor-Controller Integrated Applications budget and funding will be revisited in three years.	(462,000)	(462,000)	--	--	(4.0)
Other Changes					
1. One-Time Funding: Reflects the deletion of one-time carryover for audit services related to Measure U.	(366,000)	--	--	(366,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	213,000	117,000	50,000	46,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	295,000	227,000	--	68,000	--
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	312,000	218,000	94,000	--	--
5. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	1,014,000	545,000	236,000	233,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends, offset by a projected decrease in unemployment insurance cost based on historical experience.	54,000	33,000	21,000	--	--
7. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	439,000	239,000	103,000	97,000	--
8. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(2,000)	--	(2,000)	--	--
9. Suspended Mandates: Reflects an increase in funding associated with the suspended SB 90 program. These suspended mandates, which are no longer reimbursed by the State, have become a critical part of how services are provided.	--	(101,000)	--	101,000	--
10. Disbursement and Shared Services Divisions: Reflects the billing of costs associated with 1.0 Senior Accountant, Auditor-Controller and 1.0 Transportation Assistant positions in the Disbursement Division Travel program. These positions were previously NCC and will be transferred to the Shared Services Division to address that division's structural deficit.	--	--	--	--	--
11. Ministerial Adjustments: Reflects the realignment of billings for services and revenues based on historical and anticipated trends.	--	1,265,000	(1,265,000)	--	--
Total Changes	**1,465,000**	**1,968,000**	**(682,000)**	**179,000**	**(3.0)**
2012-13 Recommended Budget	**83,307,000**	**46,901,000**	**18,605,000**	**17,801,000**	**587.0**

Unmet Needs

The Auditor-Controller's unmet needs include staff to address the increased workloads in both the Shared Services Division for client departments and for the implementation of the 2011 Realignment Bill (Assembly Bill 118); expansion of the direct deposit program in order to serve more vendors; and central funding for an integrated, enterprise Property Tax System.

AUDITOR-CONTROLLER BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESS & TAX COLLECT FEES	$ 10,911,092.86	$ 8,715,000	$ 10,307,000	$ 8,731,000	$ 8,731,000	$ (1,576,000)
AUDITING - ACCOUNTING FEES	2,557,688.35	2,235,000	2,238,000	2,753,000	2,753,000	515,000
CHARGES FOR SERVICES - OTHER	6,017,431.29	5,904,000	6,068,000	6,044,000	6,044,000	(24,000)
CIVIL PROCESS SERVICE	146,799.51	177,000	89,000	170,000	170,000	81,000
FEDERAL AID-MENTAL HEALTH	520,174.65	291,000	0	505,000	505,000	505,000
STATE - OTHER	16,267.00	0	255,000	0	0	(255,000)
MISCELLANEOUS	437,196.39	331,000	330,000	402,000	402,000	72,000
TOTAL REVENUE	$ 20,606,650.05	$ 17,653,000	$ 19,287,000	$ 18,605,000	$ 18,605,000	$ (682,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 39,590,359.26	$ 40,445,000	$ 44,333,000	$ 46,760,000	$ 44,050,000	$ (283,000)
CAFETERIA PLAN BENEFITS	6,975,475.67	7,156,000	7,223,000	7,640,000	7,215,000	(8,000)
DEFERRED COMPENSATION BENEFITS	1,113,992.65	1,657,000	1,603,000	2,744,000	2,592,000	989,000
EMPLOYEE GROUP INS - E/B	2,174,195.69	2,033,000	1,958,000	2,134,000	2,144,000	186,000
OTHER EMPLOYEE BENEFITS	74,955.17	81,000	95,000	95,000	95,000	0
RETIREMENT - EMP BENEFITS	9,862,186.19	9,214,000	9,023,000	10,289,000	10,053,000	1,030,000
WORKERS' COMPENSATION	354,695.35	272,000	294,000	337,000	337,000	43,000
TOTAL S & E B	60,145,859.98	60,858,000	64,529,000	69,999,000	66,486,000	1,957,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	308,837.35	404,000	427,000	445,000	445,000	18,000
COMMUNICATIONS	27,580.00	31,000	31,000	28,000	28,000	(3,000)
COMPUTING-MAINFRAME	5,459,884.06	5,336,000	5,654,000	4,955,000	4,955,000	(699,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	594,579.00	105,000	142,000	117,000	117,000	(25,000)
COMPUTING-PERSONAL	20,679.22	271,000	271,000	458,000	444,000	173,000
INFORMATION TECHNOLOGY SERVICES	3,502,468.30	2,610,000	2,570,000	2,729,000	2,729,000	159,000
INSURANCE	16,979.52	53,000	53,000	54,000	54,000	1,000
MAINTENANCE - EQUIPMENT	123,408.06	122,000	122,000	128,000	128,000	6,000
MAINTENANCE--BUILDINGS & IMPRV	1,070,582.68	1,071,000	1,084,000	1,125,000	1,125,000	41,000
MEDICAL DENTAL & LAB SUPPLIES	3.91	0	0	0	0	0
MEMBERSHIPS	10,358.00	14,000	14,000	15,000	15,000	1,000
MISCELLANEOUS EXPENSE	851.57	10,000	48,000	48,000	48,000	0
OFFICE EXPENSE	1,097,448.17	1,213,000	1,222,000	1,564,000	1,484,000	262,000
PROFESSIONAL SERVICES	421,714.71	1,271,000	1,478,000	1,222,000	1,222,000	(256,000)
RENTS & LEASES - BLDG & IMPRV	1,386,597.36	1,362,000	1,393,000	1,364,000	1,364,000	(29,000)
RENTS & LEASES - EQUIPMENT	6,556.04	7,000	7,000	7,000	7,000	0
SPECIAL DEPARTMENTAL EXPENSE	740.80	0	0	0	0	0
TECHNICAL SERVICES	671,905.83	536,000	458,000	335,000	335,000	(123,000)
TELECOMMUNICATIONS	603,388.76	638,000	671,000	631,000	631,000	(40,000)
TRAINING	9,509.19	10,000	10,000	16,000	16,000	6,000
TRANSPORTATION AND TRAVEL	75,268.27	96,000	96,000	94,000	94,000	(2,000)
UTILITIES	1,224,903.63	1,275,000	1,356,000	1,376,000	1,376,000	20,000
TOTAL S & S	16,634,244.43	16,435,000	17,107,000	16,711,000	16,617,000	(490,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,487.36	25,000	25,000	25,000	25,000	0
RET-OTHER LONG TERM DEBT	161,721.69	181,000	181,000	195,000	179,000	(2,000)

AUDITOR-CONTROLLER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TAXES & ASSESSMENTS	28,038.50	0	0	0	0	0
TOTAL OTH CHARGES	193,247.55	206,000	206,000	220,000	204,000	(2,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	0	26,000	0	0
MACHINERY EQUIPMENT	0.00	0	0	19,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	0	0	45,000	0	0
TOTAL CAPITAL ASSETS	0.00	0	0	45,000	0	0
GROSS TOTAL	$ 76,973,351.96	$ 77,499,000	$ 81,842,000	$ 86,975,000	$ 83,307,000	$ 1,465,000
INTRAFUND TRANSFERS	(41,996,308.38)	(42,224,000)	(44,933,000)	(49,917,000)	(46,901,000)	(1,968,000)
NET TOTAL	$ 34,977,043.58	$ 35,275,000	$ 36,909,000	$ 37,058,000	$ 36,406,000	$ (503,000)
NET COUNTY COST	$ 14,370,393.53	$ 17,622,000	$ 17,622,000	$ 18,453,000	$ 17,801,000	$ 179,000
BUDGETED POSITIONS	587.0	590.0	590.0	616.0	587.0	(3.0)

Departmental Program Summary

1. Accounting and Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,632,000	920,000	1,579,000	5,133,000	62.0
Less Administration	--	--	--	--	--
Net Program Costs	7,632,000	920,000	1,579,000	5,133,000	62.0

Authority: Mandated program - United States Government Code Title 26; State Controller Office of Management and Budget (OMB) A-87 and A-133; State Constitution, Section 24, Article 13; California Government Code various Titles; California Education Codes 41760.2, and 84207; California Revenue and Taxation Code 4653; and County Code 5.02.

The Accounting and Reporting Program maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide Cost Allocation Plan; and allocates interest among treasury pool participants; and per legal agreement serves as controller for Joint Powers Authorities and non-profit corporations. This program provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and capital assets accounting. Comprehensive financial reporting is prepared relative to the Board directives, legal mandates, and compliance with Generally Accepted Accounting Principles.

2. Auditing and Special Projects (Red Team)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,991,000	5,857,000	1,008,000	2,126,000	62.0
Less Administration	--	--	--	--	--
Net Program Costs	8,991,000	5,857,000	1,008,000	2,126,000	62.0

Auditing

Authority: Mandated program - California Government Code Sections 26909, 26923, 29321.1, 25252.6 and 25250; California Welfare and Institutions Code 275; California Revenue and Taxation Code 4108.5; and County Code Sections 2.10 and 16.62.

The Auditing Program performs financial, compliance, management, and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board special requests for investigations or audits.

Special Projects (Red Team)

Authority: Non-mandated, discretionary program.

At the direction of the Auditor-Controller, the Special Projects Division handles special projects which may include audits, coordination of audit follow-ups, special Board assignments, and assistance to departments experiencing fiscal, contractual, operational, or program problems.

3. Countywide Contract Monitoring

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,714,000	5,628,000	--	1,086,000	48.0
Less Administration	--	--	--	--	--
Net Program Costs	6,714,000	5,628,000	--	1,086,000	48.0

Authority: Non-mandated, discretionary program.

The Countywide Contract Monitoring Program (CCMP) performs monitoring of County contractors in seven social services programs. The CCMP also provides training and other technical support to the social services departments' contract monitoring operations.

4. Countywide Disbursements Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,963,000	4,337,000	240,000	2,386,000	57.0
Less Administration	--	--	--	--	--
Net Program Costs	6,963,000	4,337,000	240,000	2,386,000	57.0

Authority: Mandated program – California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741-29742, 29800-29803, 29806 and 29850-29853; California Welfare and Institutions Code Section 15000; and County Codes 2.10 and 408.020.

The Countywide Disbursements Services Program is responsible for issuing (mailing) payments on behalf of all County departments and certain special districts. The program is also responsible for retaining supporting payment records (e.g., warrant registers and negotiated warrants, etc.) to support expenditure information.

5. Countywide Payroll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,203,000	8,402,000	1,481,000	(680,000)	37.0
Less Administration	--	--	--	--	--
Net Program Costs	9,203,000	8,402,000	1,481,000	(680,000)	37.0

Authority: Mandated program - United States Government Code Title 26; California Government Code Sections 11550-11563, 28101-28160, 30051-30056, and 30061; and County Code Titles 5 and 6, and Title 2, Section 2.10.020.

The Countywide Payroll Services Program prepares and accounts for the County employee payroll and related employee benefits. This program is also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal, and State tax levies, and child support.

6. Office of County Investigations (OCI) and Children's Group Home Ombudsman

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,056,000	3,571,000	414,000	71,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	4,056,000	3,571,000	414,000	71,000	27.0

OCI

Authority: Mandated program - United States Federal Sentencing Guidelines Section 8B2.1(b)(5); California Penal Code Section 830.13; and County Code Section 2.10.

The OCI is responsible for conducting criminal and administrative investigations of misconduct and fraud by County employees, contractors, and vendors. The OCI responds immediately to all Board special requests for investigations, and investigates and reports on allegations of fraud reported to the County Fraud Hotline or other referrals. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

Children's Group Home Ombudsman

Authority: Non-mandated, discretionary program.

The Children's Group Home Ombudsman serves as an advocate and problem solver for children placed in group homes. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to call or email the Ombudsman, who will conduct an investigation of the issues they raise if needed, and provide assistance in resolving problems. The Ombudsman Office also monitors contracted group home agencies to ensure program compliance.

7. Shared Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,950,000	3,350,000	--	4,600,000	89.0
Less Administration	--	--	--	--	--
Net Program Costs	7,950,000	3,350,000	--	4,600,000	89.0

Authority: Non-mandated, discretionary program.

Shared Services provides a consolidated business processing center for accounts payable, accounts receivable, grants accounting, procurement and payroll functions, and delivers optimum service in a cost-effective, high-quality manner, enhancing overall organizational effectiveness. These services are currently provided to 18 County departments.

8. Systems Programs (Countywide Information Technology (IT) Development and Maintenance, and IT Network and Personal Computer (PC) Support Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,588,000	13,028,000	3,068,000	492,000	93.0
Less Administration	--	--	--	--	--
Net Program Costs	16,588,000	13,028,000	3,068,000	492,000	93.0

Countywide IT Development and Maintenance

Authority: Mandated program support for separately reported mandated programs (i.e., Accounting and Reporting, Property Tax, Countywide Payroll, and Disbursements Programs).

The Countywide IT Development and Maintenance Program develops, installs, and maintains automated systems which support operations of the Department and provide business services for all other departments through countywide programs which include the following major automated systems: eCAPS; Secured Tax Roll (STR) System; Countywide Payroll System (CWPAY); and Countywide Timekeeping and Personnel/Payroll System (CWTAPPS); welfare/foster care systems; trust; disbursement; and property tax systems.

IT Network and PC Support Services

Authority: Non-mandated, discretionary program.

While the IT Network and PC Support Services are not specifically mandated, IT's many functions support the performance of both mandated and non-mandated programs. ITS develops, installs, and maintains the departmental network of servers and desktop computers; monitors network connectivity; implements and maintains various software applications relating to messaging and office productivity; implements backup and disaster recovery procedures to ensure business continuity; implements security features mandated by the Chief Information Security Officer; and supports the Administration Program.

9. Property Tax

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,550,000	212,000	10,094,000	244,000	81.0
Less Administration	--	--	--	--	--
Net Program Costs	10,550,000	212,000	10,094,000	244,000	81.0

Authority: Mandated program - State Controller OMB 87; California Government Code Sections 30051-30056 and 30067; California Revenue and Taxation Code Sections 75, 1647-49, 4655, 4658, 5102 and 5452-5454; and California Health and Safety Code Division 24.

The Property Tax Program determines property tax allocations; distributes and accounts for property taxes collected; and issues overpayment refunds to taxpayers. Throughout the year, additions and changes to the tax roll are processed which result in new or corrected tax bills or refunds. Taxes, once collected, are apportioned and distributed to nearly 2,300 local agencies (one percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, education revenue augmentation fund, special districts, and community redevelopment agencies.

10. Administration and Health Insurance Portability and Accountability Act (HIPAA) Privacy

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,660,000	1,596,000	721,000	2,343,000	31.0
Less Administration	--	--	--	--	--
Net Program Costs	4,660,000	1,596,000	721,000	2,343,000	31.0

Administration

Authority: Non-mandated, discretionary program.

The Administration Program provides executive oversight and administrative support to the operations of the Department. This program includes the executive office and support staff, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning, master agreement functions, efficiency initiative coordination and special projects.

HIPAA Privacy

Authority: Mandated program – The federal HIPAA and Health Information Technology for Economic Clinical Health Act (HITECH) Act Privacy Rule (45 CFR Parts 160, 162 and 164) became effective April 14, 2003 and September 23, 2009, respectively.

The HIPAA Compliance Unit maintains oversight of and provides guidance to the County's HIPAA-covered and Memorandum of Understanding (MOU) departments. The principal activities of the HIPAA Compliance Unit are: liaison to the United States Department of Health and Human Services Office for Civil Rights; implement the HIPAA and HITECH privacy regulations to the covered and MOU departments; audit covered departments to ensure compliance; develop and update policies and procedures in order to maintain compliance with the regulations; investigate complaints and breaches; ensure departments train workforce members on HIPAA and HITECH regulations; coordinate efforts with the Chief Information Office on HIPAA/HITECH Security Rule matters; and provide periodic reports to the Board.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	83,307,000	46,901,000	18,605,000	17,801,000	587.0

Auditor-Controller - Integrated Applications Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 4,768,312.00	$ 4,659,000	$ 4,669,000	$ 4,798,000	$ 4,659,000	$ (10,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 46,753,122.31	$ 49,525,000	$ 49,525,000	$ 52,061,000	$ 54,542,000	$ 5,017,000
GROSS TOTAL	$ 46,753,122.31	$ 49,525,000	$ 49,525,000	$ 52,061,000	$ 54,542,000	$ 5,017,000
INTRAFUND TRANSFERS	(19,533,800.00)	(21,248,000)	(21,238,000)	(21,912,000)	(21,248,000)	(10,000)
NET TOTAL	$ 27,219,322.31	$ 28,277,000	$ 28,287,000	$ 30,149,000	$ 33,294,000	$ 5,007,000
NET COUNTY COST	$ 22,451,010.31	$ 23,618,000	$ 23,618,000	$ 25,351,000	$ 28,635,000	$ 5,017,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller – Integrated Applications budget includes the costs associated with the development and operation of enterprise applications managed by the Auditor-Controller. The current budget reflects funding for costs associated with the eCAPS/eHR Project. eCAPS is the County's integrated financial application that includes accounting, budget, disbursement, procurement, inventory, contracts, grant lifecycle management, and cost accounting. The eHR Project is the integration of countywide human resources applications for payroll, timekeeping, personnel administration, position control, recruitment, and other functions.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a $5.0 million increase in NCC primarily due to maintenance costs associated with the eCAPS/eHR Project, offset by the elimination of one-time funding for contract and development.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**49,525,000**	**21,238,000**	**4,669,000**	**23,618,000**	**0.0**
Other Changes					
1. eCAPS/eHR Project: Reflects the deletion of one-time funding of $16.3 million, offset by one-time funding of $12.3 million for service level agreement, rent, and County operating costs.	(3,914,000)	--	--	(3,914,000)	--
2. eCAPS/eHR Support: Reflects the addition of one-time funding for 1.0 Senior Accounting Systems Analyst and 4.0 Accounting Systems Analyst II positions ($529,000) in the Systems Division to provide eCAPS support to County departments and to implement the eHR module. These costs will be billed from the Auditor-Controller operating budget and funding will be revisited in three years.	529,000	--	--	529,000	--
3. eCAPS/eHR Maintenance: Reflects an increase in ongoing funding for the Internal Services Department's costs associated with eCAPS/eHR maintenance.	8,402,000	--	--	8,402,000	--
4. Ministerial Adjustment: Reflects an adjustment to align the eCAPS/eHR maintenance billing to the appropriate chart of account codes.	--	10,000	(10,000)	--	--
Total Changes	**5,017,000**	**10,000**	**(10,000)**	**5,017,000**	**0.0**
2012-13 Recommended Budget	**54,542,000**	**21,248,000**	**4,659,000**	**28,635,000**	**0.0**

Auditor-Controller - Transportation Clearing Account Budget Summary

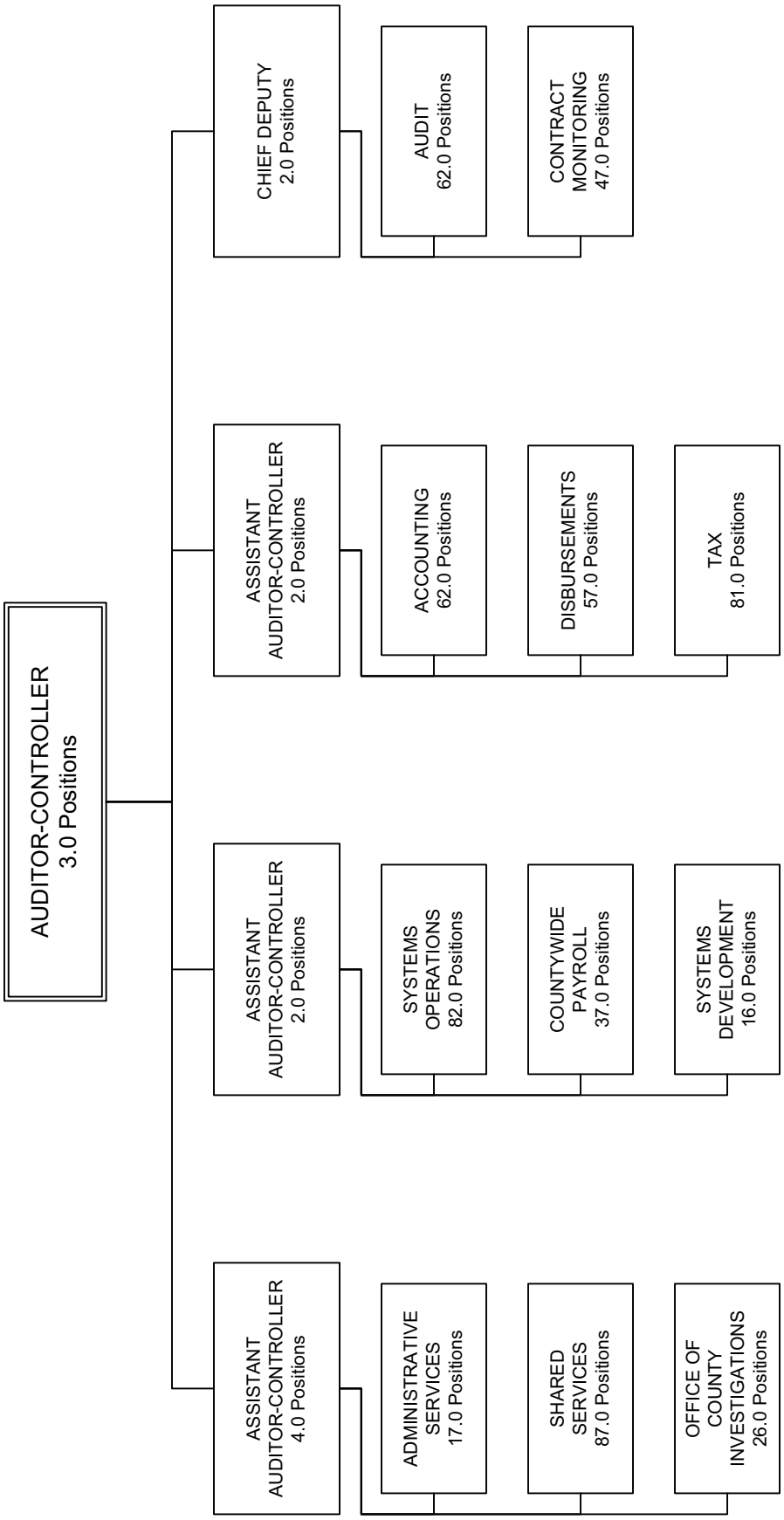
CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 19,280,798.16	$ 24,000,000	$ 24,000,000	$ 24,000,000	$ 24,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	(19,280,798.16)	(24,000,000)	(24,000,000)	(24,000,000)	(24,000,000)	0
TOTAL S & S	0.00	0	0	0	0	0
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

2012-13 Budget Message

The Transportation Clearing Account is a central receiving point for charges for transportation costs incurred by departments. All charges are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2012-13 Recommended Budget reflects no change from the 2011-12 Adopted Budget.

DEPARTMENT OF AUDITOR-CONTROLLER
WENDY L. WATANABE, AUDITOR-CONTROLLER
FY 2012-13 Recommended Budget Positions = 587.0



Beaches and Harbors

Santos H. Kreimann, Director

Beaches and Harbors Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 60,454,290.31	$ 59,831,000	$ 59,526,000	$ 59,376,000	$ 59,376,000	$ (150,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 19,428,321.71	$ 19,801,000	$ 20,302,000	$ 20,975,000	$ 20,634,000	$ 332,000
SERVICES & SUPPLIES	14,388,538.17	14,336,000	14,337,000	15,293,000	14,356,000	19,000
OTHER CHARGES	3,410,276.99	3,412,000	3,613,000	3,514,000	3,449,000	(164,000)
CAPITAL ASSETS - EQUIPMENT	0.00	950,000	950,000	63,000	0	(950,000)
OTHER FINANCING USES	1,297,835.00	1,175,000	1,188,000	1,021,000	1,021,000	(167,000)
GROSS TOTAL	$ 38,524,971.87	$ 39,674,000	$ 40,390,000	$ 40,866,000	$ 39,460,000	$ (930,000)
INTRAFUND TRANSFERS	(39,605.05)	(9,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 38,485,366.82	$ 39,665,000	$ 40,385,000	$ 40,861,000	$ 39,455,000	$ (930,000)
NET COUNTY COST	$ (21,968,923.49)	$ (20,166,000)	$ (19,141,000)	$ (18,515,000)	$ (19,921,000)	$ (780,000)
BUDGETED POSITIONS	256.0	255.0	255.0	259.0	255.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

Caring for County-owned or operated beaches in a sustainable manner by providing clean, safe, and accessible public urban beaches and the Marina del Rey harbor while promoting quality of life, economic vitality, boating and other recreational opportunities.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a $0.8 million net decrease in net County cost (NCC) primarily attributable to the deletion of one-time funding, partially offset with increases in Retirement, Retiree Health Insurance, Deferred Compensation, and Countywide Cost Allocation Adjustment. The Recommended Budget also includes restoration of the Fourth of July Fireworks Show, Summer Concerts and Water Bus programs, and increases in unavoidable employee benefits at no additional NCC increase. Beginning with the 2012-13 Recommended Budget, the Department of Beaches and Harbors' budget will be reported and controlled at the overall departmental level.

Critical/Strategic Planning Initiatives

Implementation of the County's and Department's Strategic Plans will accomplish the following outcomes: 1) visitors to the beaches and Marina del Rey will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive and safe facilities; and 2) Marina boaters, visitors and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful and well maintained public amenities.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**40,390,000**	**5,000**	**59,526,000**	**(19,141,000)**	**255.0**
Other Changes					
1. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	4,000	--	--	4,000	--
2. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	118,000	--	--	118,000	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	40,000	--	--	40,000	--
4. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	106,000	--	--	106,000	--
5. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	72,000	--	--	72,000	--
6. One-time Funding: Reflects the deletion of one-time funding for pay and display parking equipment.	(1,080,000)	--	--	(1,080,000)	--
7. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends, partially offset by a decrease in unemployment insurance cost based on historical experience.	59,000	--	--	59,000	--
8. Position Reclasses: Reflects an increase in salaries and employee benefits costs due to the reclassification of an Application Developer II to a Network Systems Administrator II, and an Information Systems Supervisor II to an Information Technology Supervisor.	5,000	--	--	5,000	--
9. Budget Realignment: Reflects net savings in judgment and damages and Productivity Investment Fund loan payments, partially offset by increases in services and supplies. This adjustment also includes budget realignments at zero NCC based on historical experience and anticipated needs.	(254,000)	--	(150,000)	(104,000)	--
Total Changes	**(930,000)**	**0**	**(150,000)**	**(780,000)**	**0.0**
2012-13 Recommended Budget	**39,460,000**	**5,000**	**59,376,000**	**(19,921,000)**	**255.0**

Unmet Needs

The Department's 2012-13 Official Budget Request reflects an increase of $1.4 million in appropriation from the 2012-13 Recommended Budget. Included is 1.0 Electrician position to perform electrical repairs to facilities throughout the beaches and in the Marina; 1.0 Senior Departmental Personnel Technician position to coordinate the Department's training and wellness programs; 1.0 Supervising Parking Control Officer position to supervise eight Parking Control Officers; and 1.0 General Maintenance Worker position for the parking unit to maintain and service parking lots meters, complete painting projects and address other ongoing maintenance needs within the parking operation.

BEACHES AND HARBORS BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 13,378,567.25	$ 13,957,000	$ 14,115,000	$ 13,975,000	$ 13,975,000	$ (140,000)
PLANNING & ENGINEERING SERVICE	4,475.37	0	0	0	0	0
VEHICLE CODE FINES	940,988.49	900,000	852,000	900,000	900,000	48,000
STATE - OTHER	10,680.00	0	0	0	0	0
BUSINESS LICENSES	157,400.00	150,000	150,000	150,000	150,000	0
CONSTRUCTION PERMITS	134,656.90	145,000	145,000	145,000	145,000	0
OTHER LICENSES & PERMITS	59,362.18	26,000	0	0	0	0
MISCELLANEOUS	835,402.35	913,000	893,000	955,000	955,000	62,000
SALE OF CAPITAL ASSETS	95,120.39	2,000	0	0	0	0
INTEREST	107,625.15	65,000	64,000	42,000	42,000	(22,000)
RENTS & CONCESSIONS	44,730,012.23	43,673,000	43,307,000	43,209,000	43,209,000	(98,000)
TOTAL REVENUE	$ 60,454,290.31	$ 59,831,000	$ 59,526,000	$ 59,376,000	$ 59,376,000	$ (150,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 12,359,219.16	$ 12,835,000	$ 13,396,000	$ 13,632,000	$ 13,400,000	$ 4,000
CAFETERIA PLAN BENEFITS	2,605,704.87	2,713,000	2,548,000	2,599,000	2,548,000	0
DEFERRED COMPENSATION BENEFITS	191,861.94	256,000	272,000	390,000	378,000	106,000
EMPLOYEE GROUP INS - E/B	583,730.58	507,000	624,000	628,000	628,000	4,000
OTHER EMPLOYEE BENEFITS	29,004.00	32,000	33,000	33,000	33,000	0
RETIREMENT - EMP BENEFITS	3,153,296.24	2,938,000	2,914,000	3,123,000	3,077,000	163,000
WORKERS' COMPENSATION	505,504.92	520,000	515,000	570,000	570,000	55,000
TOTAL S & E B	19,428,321.71	19,801,000	20,302,000	20,975,000	20,634,000	332,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	389,155.76	495,000	458,000	458,000	458,000	0
CLOTHING & PERSONAL SUPPLIES	94,148.86	94,000	113,000	113,000	113,000	0
COMMUNICATIONS	126,029.69	160,000	107,000	107,000	107,000	0
COMPUTING-MAINFRAME	0.00	3,000	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	296,654.16	84,000	84,000	84,000	84,000	0
COMPUTING-PERSONAL	82,445.26	76,000	47,000	72,000	72,000	25,000
CONTRACTED PROGRAM SERVICES	0.00	50,000	0	50,000	50,000	50,000
FOOD	0.00	5,000	0	0	0	0
HOUSEHOLD EXPENSE	205,195.01	420,000	179,000	179,000	179,000	0
INFORMATION TECHNOLOGY SERVICES	42,127.00	110,000	117,000	781,000	117,000	0
INSURANCE	9,145.14	17,000	12,000	12,000	12,000	0
MAINTENANCE - EQUIPMENT	442,145.29	559,000	556,000	444,000	355,000	(201,000)
MAINTENANCE--BUILDINGS & IMPRV	3,902,659.30	3,286,000	3,446,000	3,438,000	3,438,000	(8,000)
MEDICAL DENTAL & LAB SUPPLIES	132.00	4,000	3,000	3,000	3,000	0
MEMBERSHIPS	2,289.30	10,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	6,064.38	12,000	12,000	12,000	12,000	0
OFFICE EXPENSE	136,897.32	123,000	175,000	175,000	175,000	0
PROFESSIONAL SERVICES	1,290,241.17	1,487,000	1,541,000	1,493,000	1,493,000	(48,000)
RENTS & LEASES - BLDG & IMPRV	1,855.84	2,000	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	88,602.84	106,000	98,000	98,000	98,000	0
SMALL TOOLS & MINOR EQUIPMENT	117,933.70	137,000	88,000	88,000	88,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,777,575.23	1,016,000	1,024,000	2,012,000	1,828,000	804,000

BEACHES AND HARBORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	2,696,261.31	3,072,000	3,529,000	2,926,000	2,926,000	(603,000)
TELECOMMUNICATIONS	375,154.42	451,000	426,000	426,000	426,000	0
TRAINING	48,125.00	109,000	96,000	96,000	96,000	0
TRANSPORTATION AND TRAVEL	1,392,296.02	1,568,000	1,328,000	1,328,000	1,328,000	0
UTILITIES	865,404.17	880,000	880,000	880,000	880,000	0
TOTAL S & S	14,388,538.17	14,336,000	14,337,000	15,293,000	14,356,000	19,000
OTHER CHARGES						
INTEREST ON NOTES & WARRANTS	875,332.87	845,000	875,000	844,000	844,000	(31,000)
JUDGMENTS & DAMAGES	22,687.68	173,000	173,000	130,000	130,000	(43,000)
RET-OTHER LONG TERM DEBT	2,467,367.60	2,355,000	2,526,000	2,501,000	2,436,000	(90,000)
TAXES & ASSESSMENTS	44,888.84	39,000	39,000	39,000	39,000	0
TOTAL OTH CHARGES	3,410,276.99	3,412,000	3,613,000	3,514,000	3,449,000	(164,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	950,000	950,000	63,000	0	(950,000)
TOTAL CAPITAL ASSETS	0.00	950,000	950,000	63,000	0	(950,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	1,297,835.00	1,175,000	1,188,000	1,021,000	1,021,000	(167,000)
TOTAL OTH FIN USES	1,297,835.00	1,175,000	1,188,000	1,021,000	1,021,000	(167,000)
GROSS TOTAL	$ 38,524,971.87	$ 39,674,000	$ 40,390,000	$ 40,866,000	$ 39,460,000	$ (930,000)
INTRAFUND TRANSFERS	(39,605.05)	(9,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 38,485,366.82	$ 39,665,000	$ 40,385,000	$ 40,861,000	$ 39,455,000	$ (930,000)
NET COUNTY COST	$ (21,968,923.49)	$ (20,166,000)	$ (19,141,000)	$ (18,515,000)	$ (19,921,000)	$ (780,000)
BUDGETED POSITIONS	256.0	255.0	255.0	259.0	255.0	0.0

Beaches and Harbors - Beach Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 16,128,075.30	$ 16,345,000	$ 16,303,000	$ 0	$ 0	$ (16,303,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 14,908,063.08	$ 15,349,000	$ 15,441,000	$ 0	$ 0	$ (15,441,000)
SERVICES & SUPPLIES	8,745,332.02	9,473,000	9,473,000	0	0	(9,473,000)
OTHER CHARGES	1,216,510.48	1,192,000	1,374,000	0	0	(1,374,000)
CAPITAL ASSETS - EQUIPMENT	0.00	950,000	950,000	0	0	(950,000)
OTHER FINANCING USES	191,930.00	70,000	83,000	0	0	(83,000)
GROSS TOTAL	$ 25,061,835.58	$ 27,034,000	$ 27,321,000	$ 0	$ 0	$ (27,321,000)
INTRAFUND TRANSFERS	(39,605.05)	(9,000)	(5,000)	0	0	5,000
NET TOTAL	$ 25,022,230.53	$ 27,025,000	$ 27,316,000	$ 0	$ 0	$ (27,316,000)
NET COUNTY COST	$ 8,894,155.23	$ 10,680,000	$ 11,013,000	$ 0	$ 0	$ (11,013,000)
BUDGETED POSITIONS	201.0	198.0	198.0	0.0	0.0	(198.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Beaches and Harbors - Marina Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 44,326,215.01	$ 43,486,000	$ 43,223,000	$ 0	$ 0	$ (43,223,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,520,258.63	$ 4,452,000	$ 4,861,000	$ 0	$ 0	$ (4,861,000)
SERVICES & SUPPLIES	5,643,206.15	4,863,000	4,864,000	0	0	(4,864,000)
OTHER CHARGES	2,193,766.51	2,220,000	2,239,000	0	0	(2,239,000)
OTHER FINANCING USES	1,105,905.00	1,105,000	1,105,000	0	0	(1,105,000)
GROSS TOTAL	$ 13,463,136.29	$ 12,640,000	$ 13,069,000	$ 0	$ 0	$ (13,069,000)
NET TOTAL	$ 13,463,136.29	$ 12,640,000	$ 13,069,000	$ 0	$ 0	$ (13,069,000)
NET COUNTY COST	$ (30,863,078.72)	$ (30,846,000)	$ (30,154,000)	$ 0	$ 0	$ 30,154,000
BUDGETED POSITIONS	55.0	57.0	57.0	0.0	0.0	(57.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Departmental Program Summary

1. Marina

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,871,000	--	43,006,000	(29,135,000)	57.0
Less Administration	*1,494,000*	--	--	*1,494,000*	*16.0*
Net Program Costs	12,377,000	--	43,006,000	(30,629,000)	41.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote County-owned Marina del Rey, a public asset managed as a public-private partnership with land owned by the County and ground leased to private investors, including professional real estate oversight of the Marina, development, maintenance and operation of public areas (e.g., public launch ramp, guest docks, parking lots); Marina permit issuance; and repair and improvement of infrastructure.

2. Beach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	25,084,000	5,000	16,370,000	8,709,000	197.0
Less Administration	*3,402,000*	--	--	*3,402,000*	*37.0*
Net Program Costs	21,682,000	5,000	16,370,000	5,307,000	160.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote 25 miles of County-owned or operated beaches, including concession, parking and use permit administration, and beach maintenance (refuse removal, restroom cleaning, sand maintenance, landscaping, and facility repairs).

3. Water Awareness, Training, Education and Recreation Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	505,000	--	--	505,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	505,000	--	--	505,000	1.0

Authority: Non-mandated, discretionary program.

Educate County's youth in organized activities which provide skills, knowledge, and personal experiences in ocean and beach safety, with special emphasis on recruiting youth with limited access or opportunities to engage in beach and harbor activities.

4. Administration

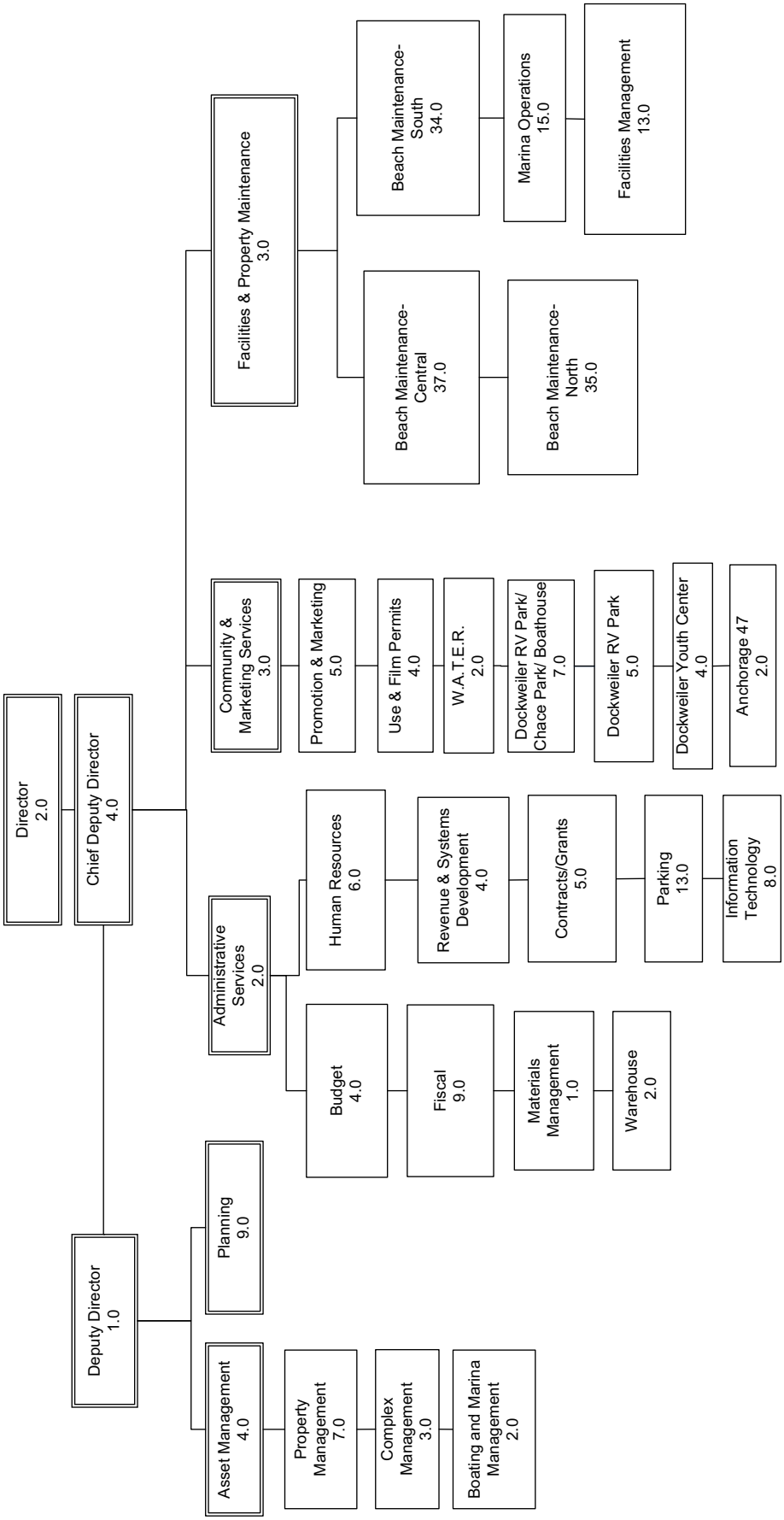
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,896,000	--	--	4,896,000	53.0
Less Administration	--	--	--	--	--
Net Program Costs	4,896,000	--	--	4,896,000	53.0

Authority: Non-mandated, discretionary program.

Provide administrative support required for the ongoing operation of the Department, which includes executive management staff, human resources, accounts receivable and fiscal services, budgeting, information technology, materials management, contracts and grants, legislation, parking, and auditing.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	39,460,000	5,000	59,376,000	(19,921,000)	255.0

DEPARTMENT OF BEACHES AND HARBORS
SANTOS H. KREIMANN, DIRECTOR
FY 2012-13 Recommended Budget Positions = 255.0



Board of Supervisors

Sachi A. Hamai, Executive Officer

Board of Supervisors Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 8,453,277.91	$ 10,216,000	$ 10,216,000	$ 10,054,000	$ 10,026,000	$ (190,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 44,044,182.16	$ 44,497,000	$ 44,497,000	$ 47,919,000	$ 48,122,000	$ 3,625,000
SERVICES & SUPPLIES	43,507,986.99	51,664,000	105,907,000	115,087,000	108,357,000	2,450,000
S & S EXPENDITURE DISTRIBUTION	(8,349,025.21)	(8,668,000)	(8,668,000)	(8,748,000)	(8,748,000)	(80,000)
TOTAL S & S	35,158,961.78	42,996,000	97,239,000	106,339,000	99,609,000	2,370,000
OTHER CHARGES	219,375.33	301,000	301,000	301,000	296,000	(5,000)
CAPITAL ASSETS - EQUIPMENT	190,214.57	235,000	235,000	260,000	235,000	0
OTHER FINANCING USES	17,800.00	0	0	0	0	0
GROSS TOTAL	$ 79,630,533.84	$ 88,029,000	$ 142,272,000	$ 154,819,000	$ 148,262,000	$ 5,990,000
INTRAFUND TRANSFERS	(7,832,197.05)	(18,657,000)	(18,657,000)	(19,410,000)	(19,912,000)	(1,255,000)
NET TOTAL	$ 71,798,336.79	$ 69,372,000	$ 123,615,000	$ 135,409,000	$ 128,350,000	$ 4,735,000
NET COUNTY COST	$ 63,345,058.88	$ 59,156,000	$ 113,399,000	$ 125,355,000	$ 118,324,000	$ 4,925,000
BUDGETED POSITIONS	332.0	331.0	331.0	352.0	354.0	23.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

The Board of Supervisors (Board), as the governing body of Los Angeles County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office provides a full range of administrative support to the Board. The mission of the Executive Office is to be a leading GREEN public entity in the State of California that provides high-quality information and services to the public.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects an overall increase in net County cost of $4.9 million, primarily due to the reversal of one-time funding related to various community programs, additional funding to support the departmental information technology operation, and Board-approved increases in salaries and employee benefits, partially off-set by additional funding for community programs, deletion of one-time funding, and carryovers for various programs.

Critical/Strategic Planning Initiatives

The Executive Office is in the process of implementing its strategic plan, in alignment with the County's Strategic Plan, with multiple goals for FY 2012-13. Resources are needed to achieve those goals which continue to focus on the use of technology-driven services.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**142,272,000**	**18,657,000**	**10,216,000**	**113,399,000**	**331.0**
New/Expanded Programs					
1. Information Resources Management: Reflects an increase in funding and 1.0 position needed to address the increased workload and support the Department's information technology operation.	137,000	--	--	137,000	1.0
2. County Equity Oversight Panel: Reflects the transfer of funding and intake operation (7.0 positions) from the Department of Human Resources as well as an increase in funding and 6.0 positions to handle higher than anticipated workload.	1,438,000	1,325,000	113,000	--	13.0
3. Redevelopment Successor Agency Oversight Boards: Reflects an increase in funding and the budgetary recognition of 7.0 positions needed to provide administrative support to the Boards, fully offset by intrafund transfer.	805,000	805,000	--	--	7.0
4. Public Safety Realignment: Reflects an increase in funding and the budgetary recognition of 1.0 position related to the Public Safety Realignment (Assembly Bill 118) for the Countywide Criminal Justice Coordination Committee.	76,000	--	76,000	--	1.0
Critical Issues					
1. Children's Special Investigation Unit: Reflects the addition of 1.0 position to support the increasing workload, fully offset by a reduction in services and supplies.	--	--	--	--	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and/or changes/corrections to salaries.	118,000	9,000	2,000	107,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions	299,000	23,000	5,000	271,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	190,000	--	2,000	188,000	--
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	93,000	--	93,000	--	--
5. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	453,000	41,000	--	412,000	--
6. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends as well as unemployment insurance costs based on historical experience.	24,000	--	24,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Countywide Criminal Justice Coordination Committee Grant: Reflects decreases in funding as a result of two expiring grants.	(494,000)	--	(494,000)	--	--
8. One-time and Carryover Funding Adjustment: Reflects the deletion of one-time funding for the Information Systems Advisory Body and other carryover funding.	(1,494,000)	--	--	(1,494,000)	--
9. Ministerial Adjustments: Reflects a reduction in temporary services utilized by other County departments as well as other minor appropriation and revenue adjustments.	(959,000)	(948,000)	(11,000)	--	--
10. Proprietorship Program: Reflects an increase in building proprietorship costs of $80,000, fully offset by an expenditure distribution to tenant departments.	--	--	--	--	--
11. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and budget claiming guidelines.	(5,000)	--	--	(5,000)	--
12. Community Programs: Reflects the deletion of one-time funding from the First District's Community Program Funds for capital projects ($1,500,000), the Second District's Community Program Fund for Alondra Park ($30,000), and the Fifth District's Community Program Fund for the High Desert Corridor Project ($250,000).	(1,780,000)	--	--	(1,780,000)	--
13. Community Programs: Reflects the restoration of ongoing funding provided to the Public Library for capital improvements ($4,400,000) from the First District and to the Probation Department for the Community Delinquency Prevention Program ($45,000) from the Fourth District.	4,445,000	--	--	4,445,000	--
14. Community Programs: Reflects the restoration of ongoing funding provided to the Provisional Financing Uses budget ($1,375,000) from the Third District, and various community enhancement projects ($2,214,000) from the Fifth District.	3,589,000	--	--	3,589,000	--
15. Community Programs: Reflects one-time funding from the First District's Community Program Fund for equipment costs at the Portero Heights Senior Community Center.	(20,000)	--	--	(20,000)	--
16. Community Programs: Reflects ongoing funding from the First District's Community Program Fund for the Portero Heights Senior Community Center ($400,000), Claremont Library ($246,000), El Monte Library ($91,000), and Alzheimer's Association ($5,000).	(742,000)	--	--	(742,000)	--
17. Community Programs: Reflects ongoing funding from the Third District's Community Program Fund for the Topanga Library.	(183,000)	--	--	(183,000)	--
Total Changes	**5,990,000**	**1,255,000**	**(190,000)**	**4,925,000**	**23.0**
2012-13 Recommended Budget	**148,262,000**	**19,912,000**	**10,026,000**	**118,324,000**	**354.0**

Unmet Needs

The Department's unmet needs request includes restoration of various programmatic costs and services and supplies curtailed to address the County's projected structural deficit.

BOARD OF SUPERVISORS BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESS & TAX COLLECT FEES	$ 1,610,271.80	$ 1,124,000	$ 1,124,000	$ 1,249,000	$ 1,250,000	$ 126,000
CHARGES FOR SERVICES - OTHER	576,107.23	959,000	959,000	959,000	959,000	0
CIVIL PROCESS SERVICE	57,342.50	81,000	81,000	68,000	68,000	(13,000)
PERSONNEL SERVICES	26,529.23	0	0	0	0	0
FEDERAL - OTHER	118,714.63	641,000	641,000	147,000	147,000	(494,000)
STATE - OTHER	615,505.86	750,000	750,000	826,000	826,000	76,000
BUSINESS LICENSES	7,400.00	0	0	0	0	0
MISCELLANEOUS	5,424,978.45	6,606,000	6,611,000	6,755,000	6,726,000	115,000
SALE OF CAPITAL ASSETS	2,050.20	0	0	0	0	0
TRANSFERS IN	0.00	50,000	50,000	50,000	50,000	0
INTEREST	14,378.01	5,000	0	0	0	0
TOTAL REVENUE	$ 8,453,277.91	$ 10,216,000	$ 10,216,000	$ 10,054,000	$ 10,026,000	$ (190,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 29,141,463.72	$ 30,321,000	$ 30,321,000	$ 31,991,000	$ 32,092,000	$ 1,771,000
CAFETERIA PLAN BENEFITS	4,713,110.27	4,603,000	4,603,000	4,876,000	4,898,000	295,000
DEFERRED COMPENSATION BENEFITS	751,075.34	1,131,000	1,131,000	1,712,000	1,722,000	591,000
EMPLOYEE GROUP INS - E/B	2,111,073.48	1,878,000	1,878,000	1,976,000	2,010,000	132,000
OTHER EMPLOYEE BENEFITS	52,817.00	38,000	38,000	38,000	38,000	0
RETIREMENT - EMP BENEFITS	7,030,491.96	6,318,000	6,318,000	7,108,000	7,144,000	826,000
WORKERS' COMPENSATION	244,150.39	208,000	208,000	218,000	218,000	10,000
TOTAL S & E B	44,044,182.16	44,497,000	44,497,000	47,919,000	48,122,000	3,625,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,089,621.61	3,783,000	3,783,000	2,489,000	2,946,000	(837,000)
CLOTHING & PERSONAL SUPPLIES	10,089.96	0	0	0	0	0
COMMUNICATIONS	692,049.20	472,000	472,000	633,000	465,000	(7,000)
COMPUTING-MAINFRAME	4,093.98	9,000	9,000	5,000	9,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	90,842.45	1,411,000	1,411,000	1,400,000	1,411,000	0
COMPUTING-PERSONAL	603,865.19	3,814,000	3,814,000	3,794,000	3,814,000	0
CONTRACTED PROGRAM SERVICES	20,077,822.63	14,560,000	68,803,000	78,458,000	72,818,000	4,015,000
FOOD	32.69	0	0	0	0	0
HOUSEHOLD EXPENSE	44,551.48	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	16,167.05	5,451,000	5,451,000	5,315,000	5,251,000	(200,000)
INSURANCE	47,923.71	50,000	50,000	50,000	50,000	0
MAINTENANCE - EQUIPMENT	7,286.91	18,000	18,000	29,000	18,000	0
MAINTENANCE--BUILDINGS & IMPRV	7,254,949.81	7,481,000	7,481,000	7,578,000	7,461,000	(20,000)
MEDICAL DENTAL & LAB SUPPLIES	13,254.51	0	0	0	0	0
MEMBERSHIPS	6,100.48	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	86,340.06	225,000	225,000	165,000	225,000	0
OFFICE EXPENSE	795,153.08	1,736,000	1,736,000	1,234,000	1,662,000	(74,000)
PROFESSIONAL SERVICES	1,459,089.38	4,041,000	4,041,000	4,391,000	3,547,000	(494,000)
PUBLICATIONS & LEGAL NOTICE	665,129.96	486,000	486,000	469,000	469,000	(17,000)
RENTS & LEASES - BLDG & IMPRV	853,802.26	1,161,000	1,161,000	1,273,000	1,161,000	0
RENTS & LEASES - EQUIPMENT	376,995.38	200,000	200,000	200,000	200,000	0
SMALL TOOLS & MINOR EQUIPMENT	676.06	0	0	0	0	0

BOARD OF SUPERVISORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	177,230.51	55,000	55,000	430,000	55,000	0
TECHNICAL SERVICES	3,213,256.26	2,561,000	2,561,000	2,757,000	2,688,000	127,000
TELECOMMUNICATIONS	1,790,169.14	1,937,000	1,937,000	2,152,000	1,894,000	(43,000)
TRAINING	109,041.70	245,000	245,000	245,000	245,000	0
TRANSPORTATION AND TRAVEL	627,603.86	480,000	480,000	479,000	480,000	0
UTILITIES	1,394,847.68	1,486,000	1,486,000	1,539,000	1,486,000	0
S & S EXPENDITURE DISTRIBUTION	(8,349,025.21)	(8,668,000)	(8,668,000)	(8,748,000)	(8,748,000)	(80,000)
TOTAL S & S	35,158,961.78	42,996,000	97,239,000	106,339,000	99,609,000	2,370,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	15,387.32	75,000	75,000	75,000	75,000	0
RET-OTHER LONG TERM DEBT	189,574.52	193,000	193,000	193,000	188,000	(5,000)
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	14,413.49	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	219,375.33	301,000	301,000	301,000	296,000	(5,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	190,214.57	205,000	205,000	205,000	205,000	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	30,000	30,000	30,000	30,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	25,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	190,214.57	235,000	235,000	260,000	235,000	0
TOTAL CAPITAL ASSETS	190,214.57	235,000	235,000	260,000	235,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	17,800.00	0	0	0	0	0
TOTAL OTH FIN USES	17,800.00	0	0	0	0	0
GROSS TOTAL	$ 79,630,533.84	$ 88,029,000	$ 142,272,000	$ 154,819,000	$ 148,262,000	$ 5,990,000
INTRAFUND TRANSFERS	(7,832,197.05)	(18,657,000)	(18,657,000)	(19,410,000)	(19,912,000)	(1,255,000)
NET TOTAL	$ 71,798,336.79	$ 69,372,000	$ 123,615,000	$ 135,409,000	$ 128,350,000	$ 4,735,000
NET COUNTY COST	$ 63,345,058.88	$ 59,156,000	$ 113,399,000	$ 125,355,000	$ 118,324,000	$ 4,925,000
BUDGETED POSITIONS	332.0	331.0	331.0	352.0	354.0	23.0

Departmental Program Summary

1. County Government Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	116,584,000	16,765,000	3,911,000	95,908,000	219.0
Less Administration	--	--	--	--	--
Net Program Costs	116,584,000	16,765,000	3,911,000	95,908,000	219.0

Authority: Mandated program with discretionary service levels – California Constitution, California Government Code 26227.

The County Government Services Program consists of five Board offices and the Clerk of the Board. The Board provides for the public welfare by establishing County and special district policies; supervises activities of County departments and special districts; adopts annual budgets; and sets salaries. The Executive Office of the Board prepares Board agendas and minutes of the meetings; posts actions taken by the Board; maintains Board records; and provides the Board with administrative and information technology (IT) support.

2. Assessment Appeals Board

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,502,000	--	1,124,000	2,378,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	3,502,000	--	1,124,000	2,378,000	19.0

Authority: Mandated program with discretionary service levels – Article XII of the California Constitution.

The Assessment Appeals Board hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

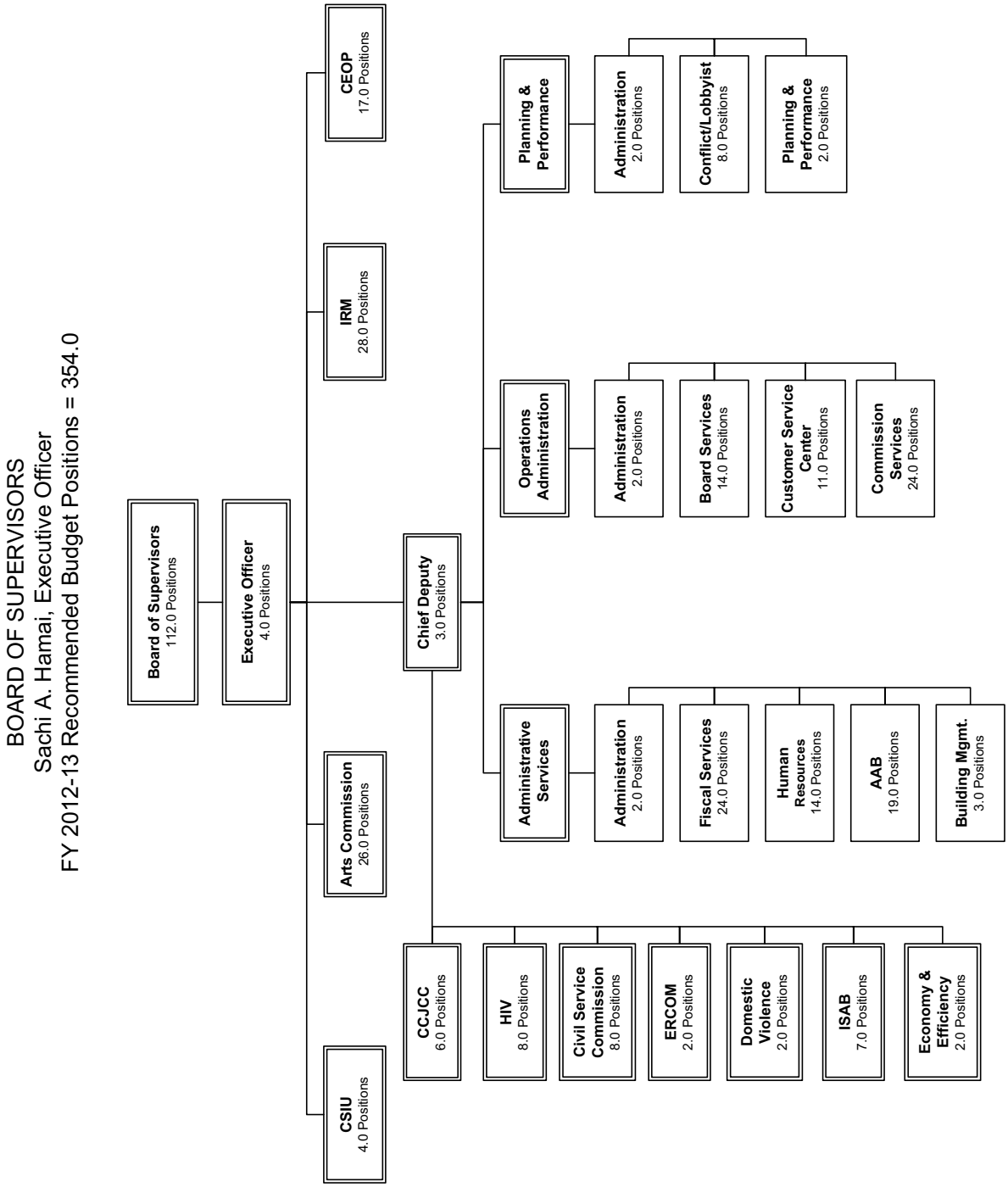
3. Administrative Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	28,176,000	3,147,000	4,991,000	20,038,000	116.0
Less Administration	--	--	--	--	--
Net Program Costs	28,176,000	3,147,000	4,991,000	20,038,000	116.0

Authority: Non-mandated, discretionary program.

The Administration Program provides services to Board offices, the Executive Office, and commissions for budget, procurement, accounting, IT, personnel, and payroll. It also provides services to client departments including office support and temporary clerical services to other County departments and budget units; a comprehensive building management program for the Kenneth Hahn Hall of Administration; and legislation and sundry operational support.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	148,262,000	19,912,000	10,026,000	118,324,000	354.0


BOARD OF SUPERVISORS
Sachi A. Hamai, Executive Officer
FY 2012-13 Recommended Budget Positions = 354.0
Board of Supervisors 112.0 Positions
Executive Officer 4.0 Positions
CSIU 4.0 Positions
Arts Commission 26.0 Positions
IRM 28.0 Positions
CEOP 17.0 Positions
Chief Deputy 3.0 Positions
CCJCC 6.0 Positions
HIV 8.0 Positions
Civil Service Commission 8.0 Positions
ERCOM 2.0 Positions
Domestic Violence 2.0 Positions
ISAB 7.0 Positions
Economy & Efficiency 2.0 Positions
Administrative Services
Administration 2.0 Positions
Fiscal Services 24.0 Positions
Human Resources 14.0 Positions
AAB 19.0 Positions
Building Mgmt. 3.0 Positions
Operations Administration
Administration 2.0 Positions
Board Services 14.0 Positions
Customer Service Center 11.0 Positions
Commission Services 24.0 Positions
Planning & Performance
Administration 2.0 Positions
Conflict/Lobbyist 8.0 Positions
Planning & Performance 2.0 Positions

Capital Projects/Refurbishments

Capital Projects/Refurbishments Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 50,632,746.46	$ 31,928,000	$ 189,990,000	$ 195,272,000	$ 195,272,000	$ 5,282,000
EXPENDITURES/APPROPRIATIONS						
CAPITAL ASSETS - LAND	$ 21,011.78	$ 226,000	$ 3,301,000	$ 3,312,000	$ 3,312,000	$ 11,000
CAPITAL ASSETS - B & I	89,952,228.10	102,336,000	794,992,000	744,868,000	744,868,000	(50,124,000)
TOTAL CAPITAL PROJECT	89,973,239.88	102,562,000	798,293,000	748,180,000	748,180,000	(50,113,000)
TOTAL CAPITAL ASSETS	89,973,239.88	102,562,000	798,293,000	748,180,000	748,180,000	(50,113,000)
GROSS TOTAL	$ 89,973,239.88	$ 102,562,000	$ 798,293,000	$ 748,180,000	$ 748,180,000	$ (50,113,000)
NET COUNTY COST	$ 39,340,493.42	$ 70,634,000	$ 608,303,000	$ 552,908,000	$ 552,908,000	$ (55,395,000)

Mission Statement

The Capital Projects/Refurbishments Budget displays the Chief Executive Officer's funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year and for which viable and sufficient funding has been identified.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects the Board's continuing commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets and infrastructure. The Recommended Budget appropriates $1.14 billion for 285 active projects that address high priority health, public safety, recreation, and infrastructure needs.

Of the total recommended 2012-13 appropriation, $748.2 million is allocated to General Fund projects that encompass a broad range of recreational, cultural, law enforcement, health, and general government functions funded by $195.3 million in one-time revenue from grants and other sources, and $552.9 million in local discretionary monies. The General Fund appropriation represents the 2012-13 budgetary requirements of 170 projects that are currently under development, design, or construction.

The total appropriation for the 2012-13 Recommended Budget represents a decrease of $50.1 million from the 2011-12 Final Adopted Budget. The net decrease reflects the completion of 17 projects in 2011-12 and continuing progress on 170 other projects that are currently under development, design, or construction.

2012-13 RECOMMENDED CAPITAL PROJECTS/REFURBISHMENT GENERAL FUND BUDGET

Department *	Appropriation	Revenue	NCC
Animal Care and Control	16,446,000	14,751,000	1,695,000
Beaches and Harbors	21,024,000	18,746,000	2,278,000
Child Care Facilities	560,000	--	560,000
Community and Senior Services	480,000	--	480,000
Coroner	340,000	51,000	289,000
Federal and State Disaster Aid	6,406,000	5,360,000	1,046,000
Health Services	16,690,000	9,524,000	7,166,000
Internal Services Department (ISD) -Special Projects	6,161,000	6,161,000	--
Mental Health	8,675,000	8,219,000	456,000
Military and Veterans Affairs	19,000	19,000	--
Museum of Natural History	414,000	167,000	247,000
Parks and Recreation	114,743,000	64,781,000	49,962,000
Probation	58,431,000	29,567,000	28,864,000
Public Health	2,841,000	--	2,841,000
Public Library	62,525,000	5,362,000	57,163,000
Public Works - Public Ways/Public Facilities	4,401,000	209,000	4,192,000
Sheriff	220,965,000	5,659,000	215,306,000
Trial Courts	2,882,000	1,208,000	1,674,000
Various Capital Projects/Refurbishments	204,177,000	25,488,000	178,689,000
Total - General Fund	**748,180,000**	**195,272,000**	**552,908,000**

*Departments not mentioned have no budgeted Capital Projects.

In addition to those projects appropriated in the General Fund, the capital program includes certain critical projects which are financed with special district revenue, commercial paper proceeds, and are appropriated in certain special funds, summarized in Volume II. These projects address capital needs in the areas of infrastructure repair and development, health services, public safety, and general government, and include, but are not limited to, the Martin Luther King Jr. Inpatient Tower and Multi-Service Ambulatory Care Center Replacement Projects, the Harbor-UCLA Surgery and Emergency Room Replacement Project, the High Desert Multi-Service Ambulatory Care Center Project, and various Fire District projects. There are 57 projects in development, design, or construction with a total construction value of $1.7 billion.

The 2012-13 Recommended Budget does not reflect projects that have been financed through the issuance of long-term bonds. Such projects include the Hall of Justice Rehabilitation Project, the Harbor-UCLA Surgery and Emergency Room Replacement Project, the Patriotic Hall Refurbishment Project, the Coroner Annex Building Project, and the Harbor-UCLA SB 1953 Seismic Retrofit Project. In the aggregate, these projects are valued at $682.8 million. Bond financed funds are held and administered by independent bond trustees.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**798,293,000**	**0**	**189,990,000**	**608,303,000**	**0.0**
Other Changes					
1. Animal Care and Control: Animal Care and Control's capital program is valued at $25.7 million and includes the development of the East Antelope Valley Animal Care Center and the Castaic Spay/Neuter Clinic. The decrease reflects the completion of construction of three Spay/Neuter Clinic Projects and the Lancaster Shelter Expansion Project.	(1,010,000)	--	(845,000)	(165,000)	--
2. Beaches and Harbors: Beaches and Harbors' capital program is valued at $52.0 million and includes 14 projects: one project in development, two projects in design, five projects in construction, one ongoing project, and five projects in project budget closeout. The reduction reflects the completion of construction of projects at Marina del Rey Beach, Venice Beach, Malibu Beach, Zuma Beach, Dockweiler Beach, and Manhattan Beach; ongoing design and construction expenditures on 12 access way refurbishments and erosion mitigation projects; and general improvement projects.	(1,943,000)	--	(1,449,000)	(494,000)	--
3. Board of Supervisors Executive Office: The decrease reflects the completion of construction of the Department's Data Center Renovation Project.	(562,000)	--	--	(562,000)	--
4. Community and Senior Services: Community and Senior Services' capital program is valued at $2.7 million. The decrease reflects expenditures related to project closeout activities for the San Pedro Senior Center Renovation Project.	(10,000)	--	--	(10,000)	--
5. Coroner: The decrease reflects civic art and equipment expenditures for the Coroner Annex Building Project.	(114,000)	--	(110,000)	(4,000)	--
6. Federal and State Disaster Aid: The Federal and State Disaster Aid capital program is valued at $6.4 million and consists of four capital projects to replace various structures destroyed by the 2008 Sayre and 2009 Station Fires. The decrease reflects the cancellation of the Fitness Center and CS Building Replacement Projects at Olive View Medical Center.	(449,000)	--	(449,000)	--	--
7. Health Services: Health Services' capital program is valued at $65.2 million and includes 22 projects: one project in development, five projects in design, 12 projects in construction, and four projects in completion. The decrease reflects the completion of the Harbor UCLA N24 Clinic, Hudson Pharmacy Refurbishment and Olive View Fluoroscopy Room Refurbishment; and expenditures for the AQMD Rule 1146 projects at the Rancho Los Amigos Medical campus, Harbor-UCLA Medical Center, LAC+USC Medical Center, and Olive View Medical Center.	(11,810,000)	--	(4,659,000)	(7,151,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. ISD-Special Projects: The ISD - Special Projects capital program is valued at $7.1 million and includes four active projects currently in design. The reduction reflects expenditures for the design and development of the Rio Hondo New Tower and Communications Equipment Building, the Puente Hills New Tower and Communications Equipment Building, and the new towers at Hauser Peak and Bald Mountain.	(250,000)	--	(250,000)	--	--
9. Mental Health: Mental Health's capital program is valued at $19.1 million and consists of three capital projects: one project in design, one project in project budget closeout, and one design-build project. The increase in appropriation and net County cost (NCC) reflects the reappropriation of funds resulting from cancelled commitments. The decrease in revenue reflects the completion of construction of the Urgent Care Center at Olive View UCLA Medical Center.	34,000	--	(186,000)	220,000	--
10. Museum of Natural History: Museum of Natural History's capital program is valued at $5.2 million. The decrease reflects expenditures related to the ongoing design of the Replacement of Obsolete Electrical Panels Project and the construction of the Hancock Park Pit 91 Drainage Project.	(1,380,000)	--	(1,380,000)	--	--
11. Parks and Recreation: Parks and Recreation's capital program is valued at $261.8 million and consists of 136 projects in various phases: four projects in acquisition, 30 projects in development, six projects in design, 14 projects in construction, six projects in completion, 11 projects in ongoing development, one cancelled project, 57 projects in project budget closeout, and seven design-build projects. The decrease primarily reflects construction expenditures for ongoing projects and completion of projects in FY 2011-12, including, a new gymnasium and community room at El Cariso Community Regional Park; new construction and refurbishments of swimming pools, splash pads, and pool houses at Alondra Community Regional Park, Castaic Sports Complex, Arcadia Community Regional Park, Stephen Sorenson Park and George Lane Park; and general improvements, refurbishments, and community room expansions at Helen Keller and Del Aire Parks.	(45,013,000)	--	(12,364,000)	(32,649,000)	--
12. Probation: Probation's capital program is valued at $82.9 million and includes 12 projects: two projects in development, one project in design, six projects in construction, and three projects in project budget closeout. The increase in appropriation, revenue, and NCC reflects the approval of the new replacement camp project at Camp Vernon Kilpatrick, and ongoing design and construction expenditures for security enhancements at various juvenile halls and camps.	39,956,000	--	28,697,000	11,259,000	--
13. Public Health: Public Health's capital program is valued at $19.8 million and includes the development of the refurbishment of the Torrance Health Center. The reduction reflects the completion of the Martin Luther King Center for Public Health.	(3,626,000)	--	(3,316,000)	(310,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
14. Public Library: Public Library's capital program is valued at $133.1 million and includes 13 projects: three projects in development, one project in design, one project in construction, three projects in completion, and five projects in project budget closeout. The decrease in appropriation and NCC reflects expenditures for the ongoing design and construction of the East Rancho Dominguez, Topanga, Malibu and Manhattan Beach Libraries. The increase in revenue reflects the addition of funding for the development and design of the Manhattan Beach and East San Gabriel Valley Libraries.	(2,715,000)	--	2,755,000	(5,470,000)	--
15. Public Works – Public Ways/Public Facilities: The Public Ways/Public Facilities' capital program is valued at $14.0 million and consists of eight capital projects: one project in design, two projects in construction, three projects in completion, and two projects in project budget closeout. The decrease reflects ongoing expenditures for design and project budget closeout activities for various projects.	(2,966,000)	--	--	(2,966,000)	--
16. Sheriff: The Sheriff Department's capital program is valued at $294.2 million and includes 21 capital projects: nine projects in development, one project in design, eight projects in construction, and three projects in project budget closeout. The decrease reflects ongoing design and construction expenditures for the remaining phase of the Special Enforcement Bureau Replacement Facility and Biscailuz Center Regional Training Campus Projects, the Sheriff Department's Emergency Vehicle Operation Center, and renovation of office space for the Sheriff's County Services Bureau at the Hall of Records; the continuation of soil and water remediation projects at various Sheriff facilities; project closeout activities for various projects; and the transfer of funds to the Civic Art Special Fund.	(4,556,000)	--	(80,000)	(4,476,000)	--
17. Trial Courts: The Trial Courts' capital program is valued at $19.2 million and includes seven projects: three projects in development, two in completion, and two projects in project budget closeout. The reduction reflects the completion of the Long Beach Courthouse Retrofit Project and the Santa Monica Courthouse Parking Canopy Project.	(1,369,000)	--	(1,366,000)	(3,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
18. Various Capital Projects: The Various Capital Projects capital program is valued at $257.9 million for 70 various non-departmental or countywide projects. The decrease in appropriation and NCC reflects ongoing development, design, and construction expenditures for various high-priority projects such as Eastern Hill Improvements; Santa Monica Canyon Channel Diversion; replacement of septic systems for various beaches; major soil and groundwater remediation expenditures; and projects that are Countywide in nature and not linked to a specific department's function or operation. The decrease in appropriation and NCC also reflects the transfer of funding to Public Library's operating budget for the purchase of computers, furniture and office equipment for eight libraries and is partially offset by an increase in revenue due to the $1.0 million contribution from the Los Angeles Unified School District for the Monroe High School School-Based Health Center Project.	(12,330,000)	--	284,000	(12,614,000)	--
Total Changes	**(50,113,000)**	**0**	**5,282,000**	**(55,395,000)**	**0.0**
2012-13 Recommended Budget	**748,180,000**	**0**	**195,272,000**	**552,908,000**	**0.0**

Chief Executive Officer

William T Fujioka, Chief Executive Officer

Chief Executive Officer Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,284,719.13	$ 18,449,000	$ 22,367,000	$ 28,570,000	$ 28,570,000	$ 6,203,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 63,721,746.24	$ 67,381,000	$ 72,018,000	$ 73,513,000	$ 73,513,000	$ 1,495,000
SERVICES & SUPPLIES	16,260,489.94	30,190,000	34,755,000	31,939,000	31,939,000	(2,816,000)
OTHER CHARGES	719,307.77	548,000	548,000	534,000	534,000	(14,000)
CAPITAL ASSETS - EQUIPMENT	15,542.20	500,000	500,000	500,000	500,000	0
GROSS TOTAL	$ 80,717,086.15	$ 98,619,000	$ 107,821,000	$ 106,486,000	$ 106,486,000	$ (1,335,000)
INTRAFUND TRANSFERS	(31,450,756.34)	(36,869,000)	(42,153,000)	(42,671,000)	(42,671,000)	(518,000)
NET TOTAL	$ 49,266,329.81	$ 61,750,000	$ 65,668,000	$ 63,815,000	$ 63,815,000	$ (1,853,000)
NET COUNTY COST	$ 35,981,610.68	$ 43,301,000	$ 43,301,000	$ 35,245,000	$ 35,245,000	$ (8,056,000)
BUDGETED POSITIONS	509.0	513.0	513.0	517.0	517.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

Provide fiscal and management leadership to facilitate policy development and effective program implementation, on behalf of the Board, to achieve the County's mission.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects the deletion of $6.9 million in carryover funds and $2.8 million in one-time program funding; the reduction of funding related to the transfer of the Office of Affirmative Action Compliance (OAAC) operations in 2011-12 as well as the deletion of 1.0 position due to an appropriation transfer to the Department of Public Works (DPW); the addition of $1.7 million in countywide allocation adjustments in benefits and rent charges; at no additional net County cost, the expansion of Steps to Excellence Program and the creation of a Return-to-Work strike team; and the realignment of operating requirements to meet projected operating expenditures.

Critical/Strategic Planning Initiatives

The last County Strategic Plan update was approved by the Board on March 20, 2012 which included updated Strategies Initiatives under Goal 1 (Operational Effectiveness), and the replacement of four previous Programmatic Goals (Children, Family and Adult Well-Being; Community and Municipal Services; Health and Mental Health; and Public Safety) with two new Goals of Fiscal Sustainability (Goal 2) and Integrated Services Delivery (Goal 3). Each Goal includes a number of key, high impact strategic initiatives that reflect some of the County's current pressing challenges. Under Goal 1, each Strategic Initiative has several Priority Focus areas, and each Priority Focus area contains a three-to-five-year long-term outcome statement as well as detailed annual action plans, which reflect a year of activities toward achievement of the long-term outcome. Goals 2 and 3 have a similar structure to Goal 1, but do not include Focus Areas since the Strategic Initiatives of these two goals are more defined than Goal 1.

The purpose of this structural approach is to:

- Make the County's Strategic Plan more responsive to the dynamic environment in which the County operates;
- Clearly identify and focus on the highest-impact strategic priorities, reflecting a limited set of priority issues and opportunities; and
- Recognize the uniqueness of individual department goals and ensure that these equally important priorities are addressed effectively and timely through department strategic planning and operations.

The Department continues its ongoing efforts to promote collaboration between operating units along with identifying and implementing efficiency measures and initiatives throughout the County.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**107,821,000**	**42,153,000**	**22,367,000**	**43,301,000**	**513.0**
Efficiencies					
1. Return-to-Work: Reflects the creation of a strike team to assist departments in moving employees on long-term leave back-to-work, retirement or medical release, fully offset by departmental billings.	613,000	613,000	--	--	5.0
New/Expanded Programs					
1. Child Care: Reflects funding to expand the Steps to Excellence Program, a child care quality rating and support system in the County approved by the Board on December 6, 2011, fully offset by revenue from the Los Angeles Universal Preschool.	7,200,000	--	7,200,000	--	--
Other Changes					
1. Administration: Reflects the deletion of 1.0 position related to an appropriation transfer to the DPW – Public Relations Group.	(95,000)	(95,000)	--	--	(1.0)
2. Disability Civil Rights: Reflects the adjustment of services and supplies related to the transfer of operations received from the OAAC in FY 2011-12.	(7,000)	--	--	(7,000)	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	305,000	--	--	305,000	--
4. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	593,000	--	--	593,000	--
5. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	246,000	--	--	246,000	--
6. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	537,000	--	--	537,000	--
7. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(14,000)	--	--	(14,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Departmental Adjustments: Reflects the deletion of prior year fund balance carryover, contract funding to reduce gang-related activities throughout the County, funding related to the Los Angeles Network for Enhanced Services Health Data Highway Project and the realignment of operating requirements to meet projected operating expenses.	(10,713,000)	--	(997,000)	(9,716,000)	--
Total Changes	**(1,335,000)**	**518,000**	**6,203,000**	**(8,056,000)**	**4.0**
2012-13 Recommended Budget	**106,486,000**	**42,671,000**	**28,570,000**	**35,245,000**	**517.0**

CHIEF EXECUTIVE OFFICER BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AUDITING - ACCOUNTING FEES	$ 60.08	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	6,742,209.17	10,830,000	12,155,000	12,055,000	12,055,000	(100,000)
PERSONNEL SERVICES	732,983.47	946,000	905,000	905,000	905,000	0
FEDERAL - OTHER	384,138.08	4,235,000	1,737,000	5,368,000	5,368,000	3,631,000
FEDERAL AID-MENTAL HEALTH	0.00	160,000	0	138,000	138,000	138,000
STATE - OTHER	4,319,891.68	962,000	5,266,000	7,700,000	7,700,000	2,434,000
MISCELLANEOUS	529,434.47	610,000	610,000	710,000	710,000	100,000
SALE OF CAPITAL ASSETS	78.40	7,000	0	0	0	0
TRANSFERS IN	18,116.74	0	0	0	0	0
RENTS & CONCESSIONS	557,807.04	699,000	1,694,000	1,694,000	1,694,000	0
TOTAL REVENUE	$ 13,284,719.13	$ 18,449,000	$ 22,367,000	$ 28,570,000	$ 28,570,000	$ 6,203,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 42,920,578.66	$ 45,084,000	$ 50,477,000	$ 50,371,000	$ 50,371,000	$ (106,000)
CAFETERIA PLAN BENEFITS	6,655,153.06	7,773,000	7,820,000	7,932,000	7,932,000	112,000
DEFERRED COMPENSATION BENEFITS	1,260,683.60	2,200,000	1,857,000	2,166,000	2,166,000	309,000
EMPLOYEE GROUP INS - E/B	2,376,472.27	2,145,000	1,980,000	2,244,000	2,244,000	264,000
OTHER EMPLOYEE BENEFITS	79,737.90	75,000	96,000	96,000	96,000	0
RETIREMENT - EMP BENEFITS	9,956,527.45	9,643,000	9,327,000	10,243,000	10,243,000	916,000
WORKERS' COMPENSATION	472,593.30	461,000	461,000	461,000	461,000	0
TOTAL S & E B	63,721,746.24	67,381,000	72,018,000	73,513,000	73,513,000	1,495,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	982,712.40	1,688,000	1,470,000	1,290,000	1,290,000	(180,000)
COMMUNICATIONS	51,674.49	88,000	64,000	73,000	73,000	9,000
COMPUTING-MAINFRAME	224,639.00	192,000	75,000	204,000	204,000	129,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	236,137.10	346,000	353,000	271,000	271,000	(82,000)
COMPUTING-PERSONAL	88,120.92	673,000	107,000	164,000	164,000	57,000
CONTRACTED PROGRAM SERVICES	16,397.43	7,253,000	8,250,000	7,812,000	7,812,000	(438,000)
INFORMATION TECHNOLOGY SERVICES	815,002.85	843,000	1,549,000	1,467,000	1,467,000	(82,000)
INFORMATION TECHNOLOGY-SECURITY	14,834.50	181,000	165,000	65,000	65,000	(100,000)
INSURANCE	10,899.22	9,000	81,000	81,000	81,000	0
MAINTENANCE - EQUIPMENT	110,171.63	152,000	152,000	159,000	159,000	7,000
MAINTENANCE--BUILDINGS & IMPRV	1,394,328.06	1,549,000	1,422,000	1,445,000	1,445,000	23,000
MEMBERSHIPS	12,599.00	4,000	14,000	14,000	14,000	0
MISCELLANEOUS EXPENSE	122,481.36	180,000	175,000	175,000	175,000	0
OFFICE EXPENSE	473,777.83	686,000	1,763,000	1,498,000	1,498,000	(265,000)
PROFESSIONAL SERVICES	4,282,620.65	7,992,000	8,974,000	7,189,000	7,189,000	(1,785,000)
PUBLICATIONS & LEGAL NOTICE	17,165.08	26,000	26,000	26,000	26,000	0
RENTS & LEASES - BLDG & IMPRV	1,131,896.07	1,236,000	1,343,000	1,343,000	1,343,000	0
RENTS & LEASES - EQUIPMENT	16,712.88	7,000	207,000	70,000	70,000	(137,000)
SMALL TOOLS & MINOR EQUIPMENT	303.50	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	3,084,079.29	2,787,000	3,819,000	3,689,000	3,689,000	(130,000)
TECHNICAL SERVICES	243,882.85	434,000	276,000	392,000	392,000	116,000
TELECOMMUNICATIONS	1,602,094.33	2,305,000	2,902,000	2,924,000	2,924,000	22,000
TRAINING	56,841.47	108,000	58,000	58,000	58,000	0

CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TRANSPORTATION AND TRAVEL	147,629.37	176,000	256,000	256,000	256,000	0
UTILITIES	1,123,488.66	1,275,000	1,254,000	1,274,000	1,274,000	20,000
TOTAL S & S	16,260,489.94	30,190,000	34,755,000	31,939,000	31,939,000	(2,816,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	210,754.69	39,000	37,000	43,000	43,000	6,000
RET-OTHER LONG TERM DEBT	497,030.55	509,000	510,000	490,000	490,000	(20,000)
TAXES & ASSESSMENTS	11,522.53	0	1,000	1,000	1,000	0
TOTAL OTH CHARGES	719,307.77	548,000	548,000	534,000	534,000	(14,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	15,542.20	14,000	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	486,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	15,542.20	500,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS	15,542.20	500,000	500,000	500,000	500,000	0
GROSS TOTAL	$ 80,717,086.15	$ 98,619,000	$ 107,821,000	$ 106,486,000	$ 106,486,000	$ (1,335,000)
INTRAFUND TRANSFERS	(31,450,756.34)	(36,869,000)	(42,153,000)	(42,671,000)	(42,671,000)	(518,000)
NET TOTAL	$ 49,266,329.81	$ 61,750,000	$ 65,668,000	$ 63,815,000	$ 63,815,000	$ (1,853,000)
NET COUNTY COST	$ 35,981,610.68	$ 43,301,000	$ 43,301,000	$ 35,245,000	$ 35,245,000	$ (8,056,000)
BUDGETED POSITIONS	509.0	513.0	513.0	517.0	517.0	4.0

Departmental Program Summary

1. Financial Resource Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,682,000	3,442,000	517,000	8,723,000	68.0
Less Administration	--	--	--	--	--
Net Program Costs	12,682,000	3,442,000	517,000	8,723,000	68.0

Authority: Mandated program with discretionary level of funding. California Government Code Sections 29040, 29042, 29044, 29060 to 29062, and 29065.5 and County Code Sections 2.08.020 to 2.08.100 and Chapter 4.12.

This program provides for the overall resource management of the County's financial and operational functions in order to meet critical service requirements and enhance fiscal stability. The primary activities performed by this function include: coordination of the Board's budget policy implementation at the departmental and nondepartmental level; preparation of the County Budget, including changes in the Final Budget and ongoing adjustments during the fiscal year; development of recommendations to the Board regarding budgetary adjustments based on monthly analysis of expenditures and revenue collections by departments, special districts, special funds, and other funds; and projection and management of the General Fund cash flow.

2. Facilities and Asset Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,000,000	9,574,000	4,476,000	950,000	90.0
Less Administration	--	--	--	--	--
Net Program Costs	15,000,000	9,574,000	4,476,000	950,000	90.0

Authority: Asset Management: Mandated program with discretionary level of funding. California Government Code Sections 25350.51, 25350.060, and 31000.9 and County Code Sections 2.08.150 to 2.08.165.

This program provides for the overall management of the County's physical resources in order to meet critical service requirements. The primary activities performed by this function include planning, implementation, and management of real property related matters including: the Board capital projects program; commercial development of potentially surplus property, new property purchases, and sales; lease acquisitions and renewals necessary to carry out various departmental missions; and coordination of the County's efforts to maximize Federal Emergency Management Agency funding of disaster recovery efforts and Homeland Security Grants.

3. Compensation, Classification and Employee Relations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,889,000	4,305,000	1,298,000	2,286,000	45.0
Less Administration	--	--	--	--	--
Net Program Costs	7,889,000	4,305,000	1,298,000	2,286,000	45.0

Authority: Non-mandated, discretionary program.

The Compensation Policy function provides for the development of strategic planning and advance strategies in support of countywide economic issues and the development of timely pay and benefits program recommendations. These recommendations are generally the result of significant man-hours involving classification studies and evaluations; salary surveys of other public and private entities; analysis of employee benefits programs; and researching workforce trends and employee turnover, as well as conducting vital actuarial studies touching on a variety of health and welfare issues.

The Classification and Compensation Administration function is the systematic establishment of appropriate job titles, job descriptions, and salaries for positions established under authority of the Board. General guidelines are established under the County Charter, Civil Service Rule 5 (Classification), long standing County practice, and generally accepted principles of public sector classification.

Employee Relations manages the overall employer-employee relations' functions to ensure uniform administration of labor relations policies, procedures, and statutory compliance. The primary activities of the division include the development of recommendations to the Board on policies and on broad bargaining strategies; conducting negotiations and consultations with labor unions within the scope of authority granted by the Board, resulting in agreements that govern the wages, hours, and working conditions of represented employees. Employee Relations also administers Memorandas of Understanding and coordinates employee relations matters within the jurisdiction of the Employee Relations Commission. As such, Employee Relations serves as the County's advocate in arbitration hearings to determine whether or not contract violations occurred, in unfair hearings to determine whether there has been a violation of the Employee Relations Ordinance, and in hearings on issues such as bargaining unit determinations.

4. Unincorporated Area Services (UAS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,718,000	266,000	13,000	1,439,000	6.0
Less Administration	--	--	--	--	--
Net Program Costs	1,718,000	266,000	13,000	1,439,000	6.0

Authority: Non-mandated, discretionary program.

This program provides coordination between Board deputies and Community Services and Capital Programs Cluster departments and support for: civic centers and one-stop centers; access services including community guides and websites; economic development and revitalization; emergency management planning; enhanced unincorporated community municipal services; and interdepartmental projects requiring facilitation and leadership by the UAS staff.

5. Health and Human Service Integration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,426,000	4,354,000	229,000	1,843,000	34.5
Less Administration	--	--	--	--	--
Net Program Costs	6,426,000	4,354,000	229,000	1,843,000	34.5

Authority: Non-mandated, discretionary program.

The program's main mission is to enhance and integrate services for children and families by supporting and coordinating collaborative policy development initiatives, assisting County departments to integrate service delivery systems, and providing children and families with needed information. Services include providing project management planning and oversight; coordinating and conducting program evaluations; and coordinating revenue maximization efforts.

6. Child Care

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,305,000	--	12,911,000	394,000	14.5
Less Administration	--	--	--	--	--
Net Program Costs	13,305,000	--	12,911,000	394,000	14.5

Authority: Non-mandated, discretionary program.

The Office of Child Care provides collaborative policy development and implementation support on issues related to child care and development services in the County. Key initiatives include the implementation of the Investing in Early Educators Program (Assembly Bill 212) and the administration of the Steps to Excellence Project.

7. Homeless Prevention Initiative (HPI) and Homeless and Housing Program Fund (HHPF)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	486,000	152,000	--	334,000	3.0
Less Administration	--	--	--	--	--
Net Program Costs	486,000	152,000	--	334,000	3.0

Authority: Non-mandated, discretionary program.

The HPI represents a $100.0 million investment, unanimously approved by the Board to focus on reducing and/or preventing homelessness. This includes two categories of programs: ongoing homeless assistance programs and one-time only programs which are included in the HHPF. The programs include: rental subsidies, eviction protection, and moving assistance; low-cost predevelopment loans for developers of special needs and affordable housing; capital and operating subsidies for developers of emergency, transitional, and permanent supportive housing; and housing assistance and supportive services for homeless persons discharged from County facilities.

8. Intergovernmental and External Affairs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,653,000	1,069,000	52,000	3,532,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	4,653,000	1,069,000	52,000	3,532,000	23.0

Authority: Non-mandated, discretionary program.

The purpose of the Intergovernmental and External Affairs program is to develop policy recommendations and represent the County's policies and interests at the local, State and federal levels. Major elements of this program are the development of federal and State Legislative Agendas, which are prepared in collaboration with County departments, advocates, and the Legislative Strategist. The Agendas are approved by the Board and contain policies to enhance and protect County resources and programs, provide administrative flexibility to maximize resources for services and protect against imposition of additional mandates without adequate reimbursement; and to pursue specific legislation to remediate, enhance, or increase flexibility of existing programs and projects in departments. Program staff analyze initiatives, legislation and amendments, budget proposals, and other measures affecting the County's programs and operations.

The County's policies and positions are represented in Washington, DC and Sacramento in coordination with affected departments and mutual interest organizations and entities such as the National Association of Counties, the California State Association of Counties, the Urban Counties Caucus, and other jurisdictions and entities. Other intergovernmental aspects include acting as liaison to the cities within the County; administering General Services Agreements with the cities to provide services through County departments; and representing the County's interests with external organizations, jurisdictions and entities.

9. Risk Management (RM)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,454,000	13,616,000	3,477,000	361,000	90.0
Less Administration	--	--	--	--	--
Net Program Costs	17,454,000	13,616,000	3,477,000	361,000	90.0

Authority: Creation of the RM program as approved by Board order on April 30, 2002. RM Operations: Non-mandated, discretionary program. Workers' Compensation: Mandated program with discretionary level of funding - California Labor Code 3700 and County Code Section 5.31.050, 5.31.060, 5.31.070, 6.20.070. Occupational Health and Disability Management: Non-mandated, discretionary program. Loss Control and Prevention: Non-mandated, discretionary program. RM Inspector General: Non-mandated, discretionary program.

The overall purpose of the RM programs is to use available RM tools to evaluate County risks; develop methodologies and programs to minimize those risks (and financial losses), and to advise the Board and County departments regarding ways to better control those risks. RM services are provided through a wide range of risk management programs, either directly by RM staff and/or through specialized contractors and consultants. RM programs and services include: Commercial Insurance; Loss Control and Prevention; Occupational Health; Liability Claim Management (including Small and Property Claims); Workers' Compensation (including Return-to-Work and Medical Management); Short-Term and Long-Term Disability; and RM Inspector General functions (including Corrective Action Plans).

These programs include the development and purchase of commercial insurance for a wide range of County insurance needs; claim administration and management of liability and workers' compensation claims; review of departmental contractual risk exposures; various loss control and prevention training to assist departments to reduce exposure and meet State and federal workplace safety requirements; administration of health programs to minimize effects of employee injuries and illnesses; provide psychological evaluations and counseling; monitor Corrective Action Plans; and assist employees and departments with return-to-work efforts.

10. Emergency Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,961,000	3,111,000	24,000	(174,000)	19.0
Less Administration	--	--	--	--	--
Net Program Costs	2,961,000	3,111,000	24,000	(174,000)	19.0

Authority: Non-mandated, discretionary program.

The Emergency Management program creates, develops, coordinates, administers, and implements all-hazards emergency plans, procedures, and programs within County government including the unincorporated areas; and in support of the Operational Area. This program ensures that the County is prepared and ready to prevent, mitigate, respond to, and recover from major emergencies and disasters by effectively mobilizing public and private resources within the County, as well as accessing outside resources through mutual aid, State, and federal governments.

11. Countywide Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,012,000	2,719,000	5,517,000	7,776,000	74.0
Less Administration	--	--	--	--	--
Net Program Costs	16,012,000	2,719,000	5,517,000	7,776,000	74.0

Authority: Office of Protocol: Non-mandated, discretionary program. Workplace Programs: Mandated with discretionary level of funding - County Code Chapter 4.30, and California Health and Safety Code Section 44223.

The CEO provides leadership, coordination, and support for a variety of countywide programs and efforts including the following:

Strategic Planning Coordination: Provides central leadership and support services for continued advancement, refinement, and implementation of the County Strategic Plan and related strategic initiatives, including the County's performance measurement and management framework, *Performance Counts!*.

Quality and Productivity: Provides advice, assistance, and support to the County's elected officials, managers, and employees to promote the quality, productivity, and effectiveness of County activities and public services. Supports implementation of programs such as the Productivity Investment Fund, Productivity and Quality Awards, and Commission conferences that enhance the quality and productivity of the delivery of County services.

Office of Protocol: Extends official hospitality on behalf of the Board to visiting foreign dignitaries primarily at the level of ambassador and above and maintains a liaison with the Consular Corps and internationally focused organizations to promote international goodwill and understanding, business, tourism, and cultural awareness.

Workplace Programs: Coordinates countywide Employee Commute Reduction Program, which is a mandated Rideshare program (e.g., countywide trip reduction), and oversees countywide employee programs such as the annual charitable giving and March of Dimes campaigns, the County volunteer program and County logo merchandise.

Strategic Initiatives: Leads and coordinates several high profile countywide or multi-departmental initiatives including review of redevelopment activities of the County's cities, development of a County Records and Archives Program, and managing various task force efforts to address Board-identified issues.

Cable and Multimedia: Leads and coordinates projects across the County related to cable and multimedia, including launch of the County Channel, collection and review of franchise fee revenues, one-stop service for cable customer complaints and inquiries, and policy analysis and recommendations for innovative, pragmatic solutions such as two-way videoconferencing, wireless strategies, and management of the public rights-of-way. Also, provides photographic and graphic arts services to Board and County departments as well as maintaining the County's website.

Countywide Information Technology Services: Provides support for countywide systems involving CEO-lead programs, including the budget system and emergency management.

12. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,900,000	63,000	56,000	7,781,000	50.0
Less Administration	--	--	--	--	--
Net Program Costs	7,900,000	63,000	56,000	7,781,000	50.0

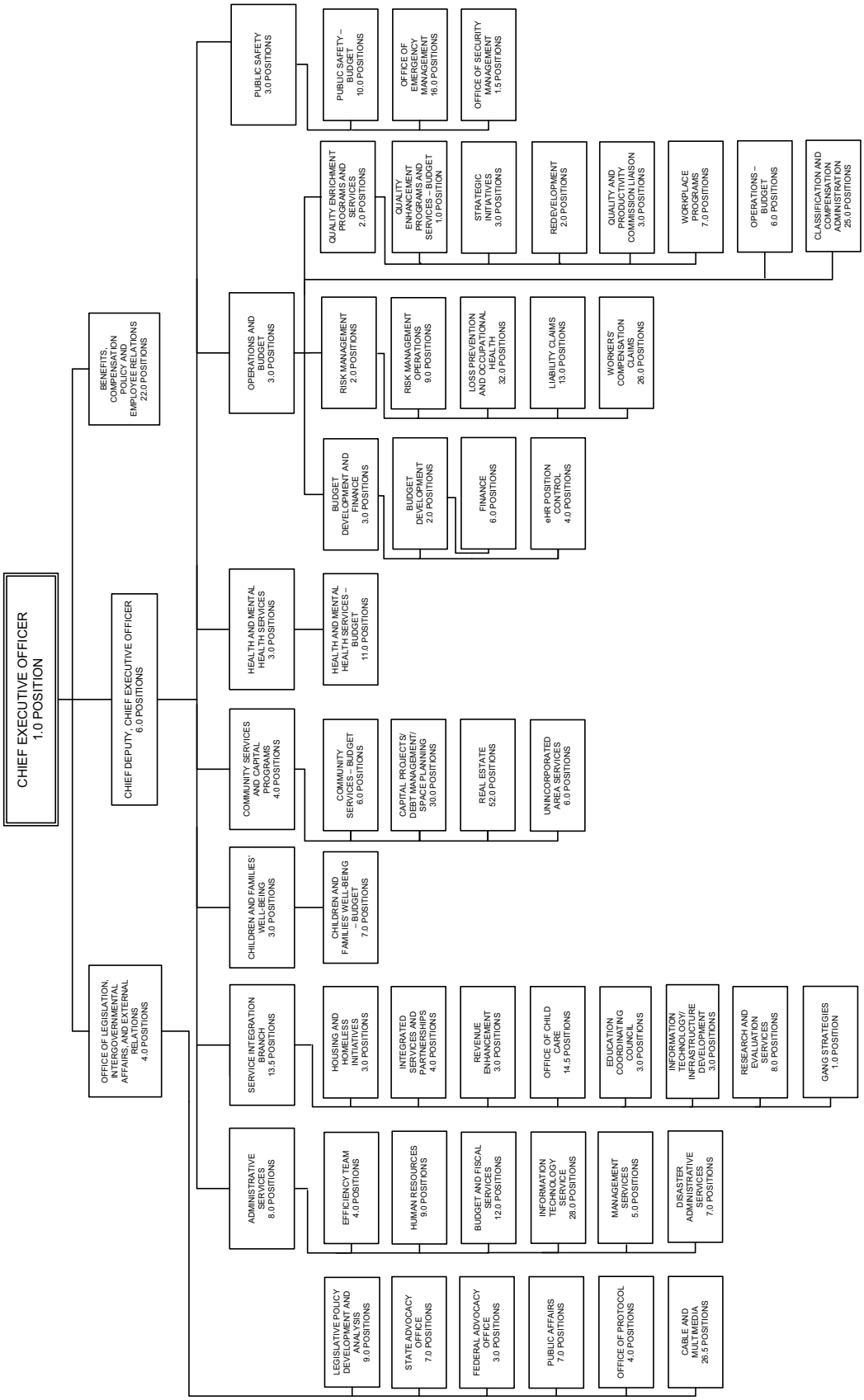
Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department including executive office, agenda preparation, departmental budgeting and fiscal/accounting, human resources, management support, and information technology services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	106,486,000	42,671,000	28,570,000	35,245,000	517.0

CHIEF EXECUTIVE OFFICER
WILLIAM T FUJIOKA

2012-13 RECOMMENDED BUDGET POSITIONS = 517.0



Chief Information Office

Richard Sanchez, Chief Information Officer

Chief Information Office Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 624.59	$ 1,000	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 3,695,397.60	$ 3,910,000	$ 4,255,000	$ 4,738,000	$ 4,354,000	$ 99,000
SERVICES & SUPPLIES	693,743.09	897,000	897,000	899,000	887,000	(10,000)
OTHER CHARGES	13,388.11	0	0	0	0	0
GROSS TOTAL	$ 4,402,528.80	$ 4,807,000	$ 5,152,000	$ 5,637,000	$ 5,241,000	$ 89,000
NET TOTAL	$ 4,402,528.80	$ 4,807,000	$ 5,152,000	$ 5,637,000	$ 5,241,000	$ 89,000
NET COUNTY COST	$ 4,401,904.21	$ 4,806,000	$ 5,152,000	$ 5,637,000	$ 5,241,000	$ 89,000
BUDGETED POSITIONS	21.0	23.0	23.0	25.0	23.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Chief Information Office (CIO) provides vision and strategic direction for the effective and secure use of information technology (IT) to improve the delivery of services and achieve operational improvements and County business goals. The CIO is responsible for enterprise IT planning, cross-departmental IT issues, countywide IT practices and policies, and providing recommendations to the Board regarding prudent allocation of IT resources.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost increase of $89,000 primarily due to the full restoration of the County's matching contribution toward its deferred compensation plans and Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Department continues to:

- Support the County's Strategic Plan by participating actively as both owner and supporter of many County strategies and objectives;
- Maintain a countywide strategic IT planning program including an IT governance structure, which ensures alignment of IT initiatives with County strategies and objectives;
- Review Board-approved IT contracts and department business automation plans to ensure alignment with departmental and countywide goals; and
- Foster better management of County IT resources to improve service delivery and increase organizational effectiveness.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**5,152,000**	**0**	**0**	**5,152,000**	**23.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	8,000	--	--	8,000	--
2. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	11,000	--	--	11,000	--
3. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	70,000	--	--	70,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends, fully offset by decreases in services and supplies.	--	--	--	--	--
Total Changes	**89,000**	**0**	**0**	**89,000**	**0.0**
2012-13 Recommended Budget	**5,241,000**	**0**	**0**	**5,241,000**	**23.0**

Unmet Needs

The Department's unmet needs include additional funding for 2.0 Senior Information Technology Consultant, CIO positions to support the County's Information Security Program and address increasing responsibilities attributable to State and federal security and privacy regulatory compliance.

CHIEF INFORMATION OFFICE BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 624.59	$ 1,000	$ 0	$ 0	$ 0	$ 0
TOTAL REVENUE	$ 624.59	$ 1,000	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,591,931.36	$ 2,634,000	$ 2,899,000	$ 3,168,000	$ 2,899,000	$ 0
CAFETERIA PLAN BENEFITS	361,794.59	433,000	456,000	501,000	456,000	0
DEFERRED COMPENSATION BENEFITS	94,939.43	138,000	162,000	254,000	232,000	70,000
EMPLOYEE GROUP INS - E/B	195,362.79	156,000	156,000	175,000	165,000	9,000
OTHER EMPLOYEE BENEFITS	1,353.00	2,000	2,000	2,000	2,000	0
RETIREMENT - EMP BENEFITS	428,053.94	522,000	555,000	611,000	573,000	18,000
WORKERS' COMPENSATION	21,962.49	25,000	25,000	27,000	27,000	2,000
TOTAL S & E B	3,695,397.60	3,910,000	4,255,000	4,738,000	4,354,000	99,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	216,513.40	140,000	140,000	166,000	166,000	26,000
COMMUNICATIONS	1,280.00	5,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	28,964.00	114,000	114,000	43,000	43,000	(71,000)
COMPUTING-PERSONAL	2,215.00	49,000	49,000	7,000	7,000	(42,000)
INFORMATION TECHNOLOGY SERVICES	3,448.00	69,000	69,000	105,000	105,000	36,000
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - EQUIPMENT	161.00	12,000	12,000	15,000	15,000	3,000
MAINTENANCE--BUILDINGS & IMPRV	2,760.00	6,000	6,000	6,000	6,000	0
MEMBERSHIPS	12,440.00	0	0	12,000	12,000	12,000
MISCELLANEOUS EXPENSE	1,884.30	3,000	3,000	3,000	3,000	0
OFFICE EXPENSE	10,350.41	37,000	37,000	49,000	37,000	0
PROFESSIONAL SERVICES	617.26	0	0	0	0	0
PUBLICATIONS & LEGAL NOTICE	0.00	2,000	2,000	2,000	2,000	0
RENTS & LEASES - BLDG & IMPRV	348,925.31	366,000	366,000	366,000	366,000	0
SPECIAL DEPARTMENTAL EXPENSE	0.00	3,000	3,000	3,000	3,000	0
TECHNICAL SERVICES	786.00	1,000	1,000	31,000	31,000	30,000
TELECOMMUNICATIONS	44,149.14	72,000	72,000	65,000	65,000	(7,000)
TRAINING	3,760.00	2,000	2,000	3,000	3,000	1,000
TRANSPORTATION AND TRAVEL	16,539.27	15,000	15,000	17,000	17,000	2,000
UTILITIES	(1,050.00)	0	0	0	0	0
TOTAL S & S	693,743.09	897,000	897,000	899,000	887,000	(10,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	6,935.31	0	0	0	0	0
TAXES & ASSESSMENTS	6,452.80	0	0	0	0	0
TOTAL OTH CHARGES	13,388.11	0	0	0	0	0
GROSS TOTAL	$ 4,402,528.80	$ 4,807,000	$ 5,152,000	$ 5,637,000	$ 5,241,000	$ 89,000
NET TOTAL	$ 4,402,528.80	$ 4,807,000	$ 5,152,000	$ 5,637,000	$ 5,241,000	$ 89,000
NET COUNTY COST	$ 4,401,904.21	$ 4,806,000	$ 5,152,000	$ 5,637,000	$ 5,241,000	$ 89,000
BUDGETED POSITIONS	21.0	23.0	23.0	25.0	23.0	0.0

Departmental Program Summary

1. Effective Application of Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,947,000	--	--	3,947,000	17.0
Less Administration	--	--	--	--	--
Net Program Costs	3,947,000	--	--	3,947,000	17.0

Authority: Part federal-mandated – Health Insurance Portability Accountability Act (HIPAA) and part non-mandated, discretionary program.

This program provides vision, direction, analysis, and recommendations to facilitate collaboration among County departments on common goals and initiatives; and implements IT best practices, optimizes County IT resources, and guides informed business decisions. Major services include development of a countywide IT strategic vision and associated policies; guidance and assistance to departments to ensure their technology plans are consistent with the countywide plan; recommendations to the Board regarding the viability and cost effectiveness of requested departmental IT agreements; perform risk assessments on key IT projects; and review of departmental strategic and tactical plans to ensure consistency with County strategic plan goals and objectives. This program also provides leadership, policy development, and implementation on federal-mandated HIPAA security regulation and countywide security issues; protects critical information assets, and mitigates the impact of the computer security incidents.

2. Administration

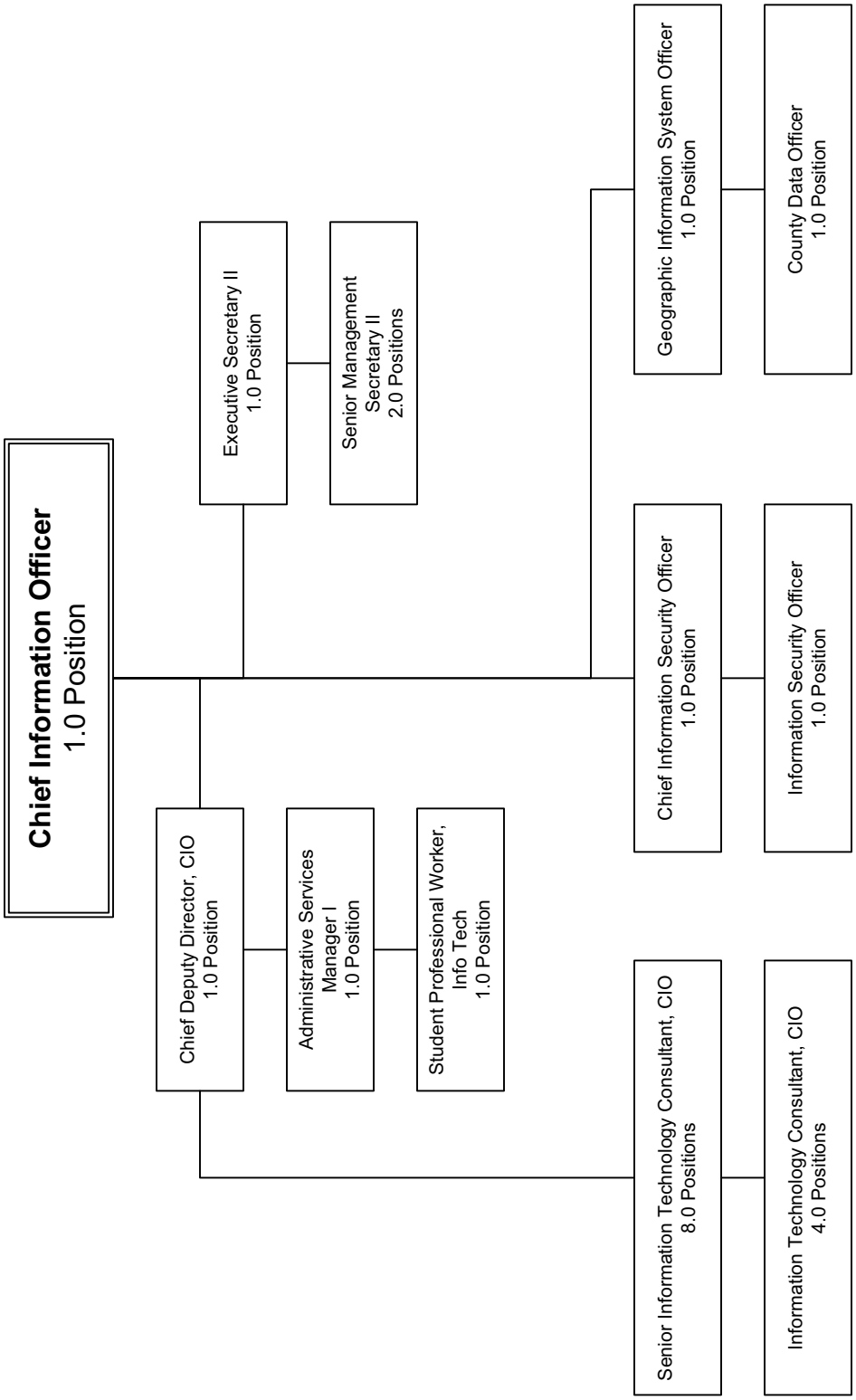
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,294,000	--	--	1,294,000	6.0
Less Administration	--	--	--	--	--
Net Program Costs	1,294,000	--	--	1,294,000	6.0

Authority: Non-mandated, discretionary.

This program provides direction, management, and administrative support to the Department, which includes departmental procurement, accounting, budgeting, contracting, and human resources.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	5,241,000	0	0	5,241,000	23.0

CHIEF INFORMATION OFFICE
Richard Sanchez, Chief Information Officer
FY 2012-13 Recommended Budget Positions = 23.0



Child Support Services

Steven J. Golightly, Ph.D., Director

Child Support Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 165,765,973.09	$ 167,358,000	$ 167,325,000	$ 166,466,000	$ 166,457,000	$ (868,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 143,848,967.22	$ 142,739,000	$ 143,875,000	$ 142,909,000	$ 142,909,000	$ (966,000)
SERVICES & SUPPLIES	20,497,026.54	21,217,000	21,482,000	20,676,000	20,676,000	(806,000)
OTHER CHARGES	2,323,773.65	2,690,000	2,336,000	2,917,000	2,908,000	572,000
CAPITAL ASSETS - EQUIPMENT	155,625.47	117,000	54,000	64,000	64,000	10,000
GROSS TOTAL	$ 166,825,392.88	$ 166,763,000	$ 167,747,000	$ 166,566,000	$ 166,557,000	$ (1,190,000)
INTRAFUND TRANSFERS	(91,263.00)	(106,000)	(106,000)	(100,000)	(100,000)	6,000
NET TOTAL	$ 166,734,129.88	$ 166,657,000	$ 167,641,000	$ 166,466,000	$ 166,457,000	$ (1,184,000)
NET COUNTY COST	$ 968,156.79	$ (701,000)	$ 316,000	$ 0	$ 0	$ (316,000)
BUDGETED POSITIONS	1,796.0	1,674.0	1,674.0	1,632.0	1,632.0	(42.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The mission of the Child Support Services Department (CSSD) is to improve the quality of life for children and families of Los Angeles County by providing timely, accurate, and responsive child support services.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects $166.6 million in gross appropriation and the deletion of 42.0 budgeted positions. This budget reflects a decrease of $1.2 million in gross appropriation to help offset unavoidable employee increases and various reductions in one-time funding. This is the tenth consecutive year that CSSD receives a flat baseline administrative cost allocation from the California Department of Child Support Services (DCSS). The budget also assumes a flat funding allocation from the State for the Electronic Data Processing Maintenance and Operation budget and eliminates supplemental funding received from the State for information technology support services provided by CSSD. The budget eliminates one-time dollars received from the County for the multi-year pilot to image and archive documents for child support cases. The budget eliminates funding for the use of Citrix software maintained by the Department of Public Social Services (DPSS). DPSS will no longer charge CSSD for use of the software. It also eliminates the one-time incentive funding from the State for the "Back File Project" to complete the imaging of child support case files. The budget eliminates the Department's reliance on the remaining one-time trust fund dollars.

The Department continues the pilot project started in FY 2010-11 with the Department of Community and Senior Services involving clients shared by both departments. The objective is to increase opportunities for gainful employment for CSSD unemployed non-custodial parents, while simultaneously preventing the accrual of large child support arrearages. Efforts to provide coordinated, streamlined, and comprehensive services to shared clients are ongoing. Another collaboration in the early stage of a pilot prompted in part by the recent enactment of Assembly Bill 109, which places with the County Probation Department responsibility for supervising offenders released from State prison after having served a sentence for a non-violent, non-serious, and non-sexual offense. This pilot will focus on re-entry efforts by

members of this population who also have child support cases and may be hindered unless child support enforcement remedies are tempered for a short period of time. Probation will provide CSSD with certain information for recently released offenders and CSSD will contact those with open child support cases in order to work with them to temporarily suspend enforcement remedies that may prevent them from obtaining employment or securing job readiness skills.

Critical/Strategic Planning Initiatives

The Department continues to engage senior, mid-level and line staff to strategize and redesign business practices to optimize resources and improve performance. It also remains committed to measures that ensure effective and professional service delivery and support the County's Strategic Plan goals. The Department continues to align performance measures with the County's Strategic Plan and the federal and State performance measures for local child support agencies.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**167,747,000**	**106,000**	**167,325,000**	**316,000**	**1,674.0**
Curtailments					
1. Imaging Project: Reflects the elimination of one-time funding for the multi-year pilot project to image and archive documents for child support cases.	(597,000)	--	(394,000)	(203,000)	--
2. Citrix Project: Reflects the elimination of funding for the use of Citrix software maintained by DPSS who will no longer charge CSSD for the use of the software.	(63,000)	--	(40,000)	(23,000)	--
3. Back File Project: Reflects the elimination of one-time incentive funding from DCSS to image child support cases.	(1,615,000)	--	(1,615,000)	--	--
4. Electronic Data Service Document Processing (EDP) Contract: Reflects a reduction in intrafund transfer from the Department of Children and Family Services (DCFS) associated with decreased utilization of the EDP contract by DCFS.	(6,000)	(6,000)	--	--	--
5. California Child Support Automation System Programmers: Reflects the elimination of funding and the deletion of 2.0 County Information Technology (IT) positions that provided IT support to the State.	(229,000)	--	(229,000)	--	(2.0)
6. Integration Project: Reflects the elimination of one-time funding for the integration project at 8300 Vermont and Magnolia Place County buildings.	(265,000)	--	(175,000)	(90,000)	--
Other Changes					
1. Trust Fund Adjustment: Reflects the reduction of Trust Funds S30 and TQ2 dollars, the deletion of 40.0 positions, and the reallocation of 2.0 vacant positions to reflect the needs of the Department.	(2,354,000)	--	(2,354,000)	--	(40.0)
2. Welfare Recoupment: Reflects an increase in welfare recoupment dollars to recognize actual collections.	718,000	--	718,000	--	--
3. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	3,221,000	--	3,221,000	--	--
Total Changes	**(1,190,000)**	**(6,000)**	**(868,000)**	**(316,000)**	**(42.0)**
2012-13 Recommended Budget	**166,557,000**	**100,000**	**166,457,000**	**0**	**1,632.0**

CHILD SUPPORT SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 5,074.88	$ 0	$ 0	$ 0	$ 0	$ 0
PERSONNEL SERVICES	38,717.75	0	0	0	0	0
FEDERAL - OTHER	109,811,092.00	112,033,000	110,640,000	109,867,000	109,867,000	(773,000)
STATE - OTHER	54,290,604.00	50,350,000	50,184,000	49,557,000	49,557,000	(627,000)
MISCELLANEOUS	1,619,459.46	4,975,000	6,501,000	7,042,000	7,033,000	532,000
OTHER SALES	1,025.00	0	0	0	0	0
TOTAL REVENUE	$ 165,765,973.09	$ 167,358,000	$ 167,325,000	$ 166,466,000	$ 166,457,000	$ (868,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 91,327,234.75	$ 90,310,000	$ 91,740,000	$ 88,814,000	$ 88,814,000	$ (2,926,000)
CAFETERIA PLAN BENEFITS	19,558,991.50	20,357,000	20,021,000	20,058,000	20,058,000	37,000
DEFERRED COMPENSATION BENEFITS	1,691,198.29	2,297,000	2,246,000	3,485,000	3,485,000	1,239,000
EMPLOYEE GROUP INS - E/B	3,492,504.60	3,564,000	3,085,000	3,261,000	3,261,000	176,000
OTHER EMPLOYEE BENEFITS	212,303.81	211,000	243,000	222,000	222,000	(21,000)
RETIREMENT - EMP BENEFITS	24,250,754.14	22,701,000	23,148,000	23,799,000	23,799,000	651,000
WORKERS' COMPENSATION	3,315,980.13	3,299,000	3,392,000	3,270,000	3,270,000	(122,000)
TOTAL S & E B	143,848,967.22	142,739,000	143,875,000	142,909,000	142,909,000	(966,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,904,979.51	3,403,000	4,647,000	2,393,000	2,393,000	(2,254,000)
COMMUNICATIONS	87,087.00	100,000	113,000	102,000	102,000	(11,000)
COMPUTING-MAINFRAME	127,791.00	67,000	96,000	5,000	5,000	(91,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	133,216.02	150,000	50,000	99,000	99,000	49,000
COMPUTING-PERSONAL	73,642.26	74,000	80,000	68,000	68,000	(12,000)
HOUSEHOLD EXPENSE	39,234.96	10,000	27,000	10,000	10,000	(17,000)
INFORMATION TECHNOLOGY SERVICES	82,171.26	46,000	54,000	1,000	1,000	(53,000)
INSURANCE	57,245.59	75,000	56,000	76,000	76,000	20,000
MAINTENANCE - EQUIPMENT	163,125.16	148,000	165,000	170,000	170,000	5,000
MAINTENANCE--BUILDINGS & IMPRV	55,709.50	49,000	90,000	71,000	71,000	(19,000)
MEDICAL DENTAL & LAB SUPPLIES	7,686.92	1,000	6,000	1,000	1,000	(5,000)
MEMBERSHIPS	123,681.68	127,000	127,000	127,000	127,000	0
MISCELLANEOUS EXPENSE	99,674.75	15,000	15,000	15,000	15,000	0
OFFICE EXPENSE	465,409.03	1,024,000	676,000	1,004,000	1,004,000	328,000
PROFESSIONAL SERVICES	1,315,874.91	454,000	706,000	1,042,000	1,042,000	336,000
RENTS & LEASES - BLDG & IMPRV	9,678,922.68	10,046,000	10,045,000	10,005,000	10,005,000	(40,000)
RENTS & LEASES - EQUIPMENT	144,270.92	0	141,000	0	0	(141,000)
SPECIAL DEPARTMENTAL EXPENSE	10,281.33	1,128,000	3,000	1,128,000	1,128,000	1,125,000
TECHNICAL SERVICES	2,543,089.69	2,049,000	2,205,000	1,944,000	1,944,000	(261,000)
TELECOMMUNICATIONS	1,973,934.03	1,970,000	1,828,000	2,130,000	2,130,000	302,000
TRAINING	33,573.51	30,000	65,000	30,000	30,000	(35,000)
TRANSPORTATION AND TRAVEL	319,433.47	206,000	222,000	210,000	210,000	(12,000)
UTILITIES	56,991.36	45,000	65,000	45,000	45,000	(20,000)
TOTAL S & S	20,497,026.54	21,217,000	21,482,000	20,676,000	20,676,000	(806,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,333.26	347,000	67,000	709,000	709,000	642,000
RET-OTHER LONG TERM DEBT	2,317,541.37	2,343,000	2,269,000	2,208,000	2,199,000	(70,000)

CHILD SUPPORT SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TAXES & ASSESSMENTS	2,899.02	0	0	0	0	0
TOTAL OTH CHARGES	2,323,773.65	2,690,000	2,336,000	2,917,000	2,908,000	572,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	155,625.47	117,000	54,000	64,000	64,000	10,000
TOTAL CAPITAL ASSETS	155,625.47	117,000	54,000	64,000	64,000	10,000
GROSS TOTAL	$ 166,825,392.88	$ 166,763,000	$ 167,747,000	$ 166,566,000	$ 166,557,000	$ (1,190,000)
INTRAFUND TRANSFERS	(91,263.00)	(106,000)	(106,000)	(100,000)	(100,000)	6,000
NET TOTAL	$ 166,734,129.88	$ 166,657,000	$ 167,641,000	$ 166,466,000	$ 166,457,000	$ (1,184,000)
NET COUNTY COST	$ 968,156.79	$ (701,000)	$ 316,000	$ 0	$ 0	$ (316,000)
BUDGETED POSITIONS	1,796.0	1,674.0	1,674.0	1,632.0	1,632.0	(42.0)

Departmental Program Summary

1. Child Support Enforcement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	153,862,000	100,000	153,762,000	--	1,528.0
Less Administration	--	--	--	--	--
Net Program Costs	153,862,000	100,000	153,762,000	--	1,528.0

Authority: State mandated program – California Family Code Section 17304 requires the creation of an independent Child Support Services Department for each county in California.

The CSSD is responsible for establishing, modifying and enforcing child and medical support obligations, enforcing existing spousal support orders, and determining parentage for children as required under federal and State law.

2. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,695,000	--	12,695,000	--	104.0
Less Administration	--	--	--	--	--
Net Program Costs	12,695,000	--	12,695,000	--	104.0

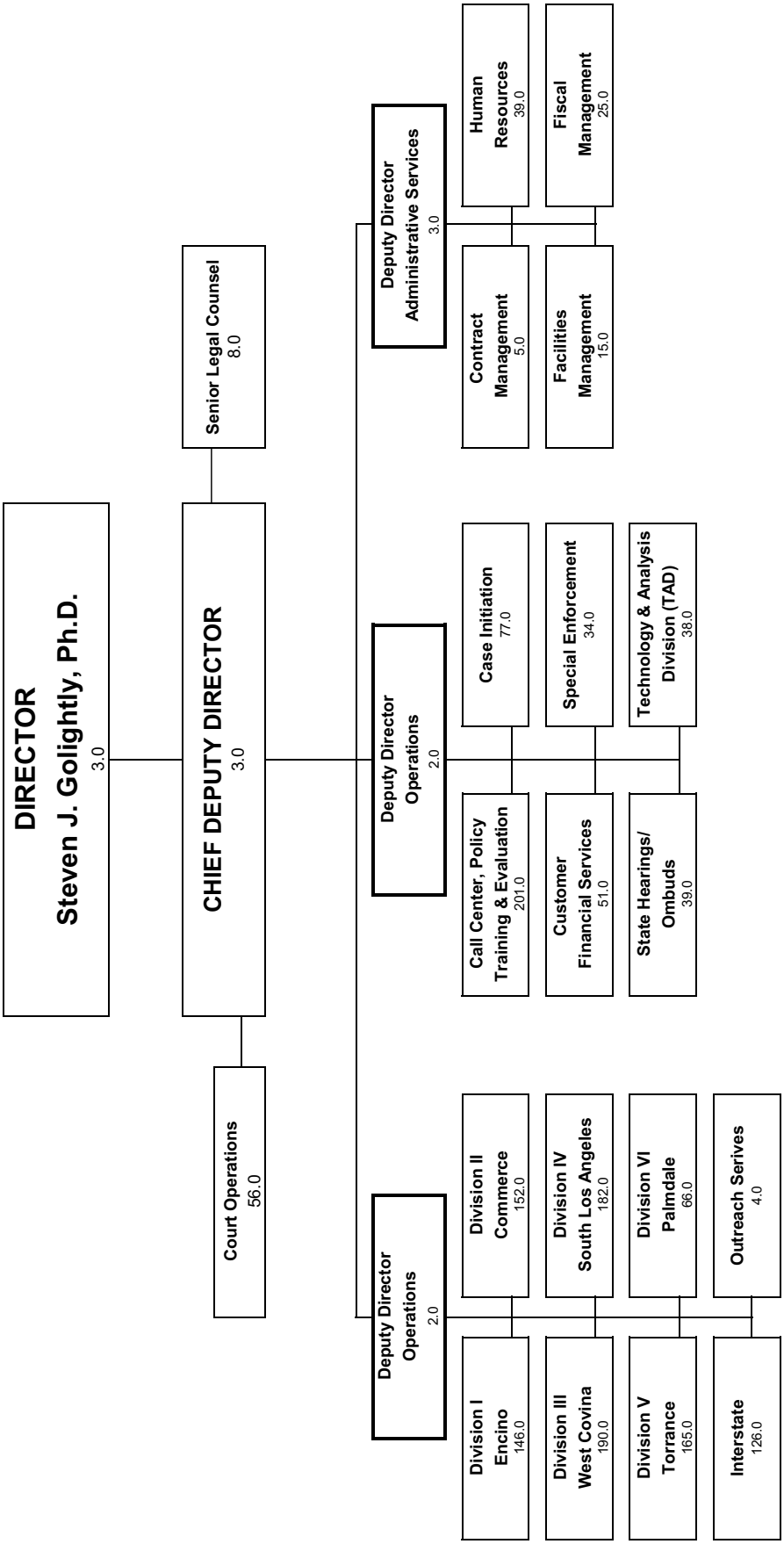
Authority: Non-mandated, discretionary program.

Administrative support provided to the Department, includes executive office, fiscal management (budget, procurement, and accounting), human resources (personnel, payroll, and employee relations), facilities management, contract management services, and staff development.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	166,557,000	100,000	166,457,000	0	1,632.0

CHILD SUPPORT SERVICES DEPARTMENT

FY 2012-13 Recommended Budget Positions = 1,632.0



Children and Family Services

Philip L. Browning, Director

Children and Family Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,413,624,629.95	$ 1,394,105,000	$ 1,409,709,000	$ 1,482,558,000	$ 1,463,361,000	$ 53,652,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 667,349,650.16	$ 657,989,000	$ 658,059,000	$ 850,295,000	$ 685,712,000	$ 27,653,000
SERVICES & SUPPLIES	214,287,675.69	224,037,000	231,539,000	267,730,000	249,740,000	18,201,000
OTHER CHARGES	869,047,295.98	897,096,000	941,673,000	895,878,000	895,878,000	(45,795,000)
CAPITAL ASSETS - EQUIPMENT	27,568.57	1,200,000	1,200,000	354,000	354,000	(846,000)
GROSS TOTAL	$1,750,712,190.40	$ 1,780,322,000	$ 1,832,471,000	$ 2,014,257,000	$ 1,831,684,000	$ (787,000)
INTRAFUND TRANSFERS	(2,983,174.45)	(42,182,000)	(47,240,000)	(1,661,000)	(1,661,000)	45,579,000
NET TOTAL	$1,747,729,015.95	$ 1,738,140,000	$ 1,785,231,000	$ 2,012,596,000	$ 1,830,023,000	$ 44,792,000
NET COUNTY COST	$ 334,104,386.00	$ 344,035,000	$ 375,522,000	$ 530,038,000	$ 366,662,000	$ (8,860,000)
BUDGETED POSITIONS	7,323.0	7,329.0	7,329.0	8,895.0	7,385.0	56.0

Children and Family Services - Administration Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 649,200,299.07	$ 638,379,000	$ 642,067,000	$ 689,513,000	$ 670,316,000	$ 28,249,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 667,349,650.16	$ 657,989,000	$ 658,059,000	$ 850,295,000	$ 685,712,000	$ 27,653,000
SERVICES & SUPPLIES	209,714,073.70	218,796,000	226,298,000	261,307,000	243,317,000	17,019,000
OTHER CHARGES	29,036,060.90	28,895,000	29,843,000	32,334,000	32,334,000	2,491,000
CAPITAL ASSETS - EQUIPMENT	27,568.57	1,200,000	1,200,000	354,000	354,000	(846,000)
GROSS TOTAL	$ 906,127,353.33	$ 906,880,000	$ 915,400,000	$ 1,144,290,000	$ 961,717,000	$ 46,317,000
INTRAFUND TRANSFERS	(1,114,935.98)	(1,156,000)	(553,000)	(983,000)	(983,000)	(430,000)
NET TOTAL	$ 905,012,417.35	$ 905,724,000	$ 914,847,000	$ 1,143,307,000	$ 960,734,000	$ 45,887,000
NET COUNTY COST	$ 255,812,118.28	$ 267,345,000	$ 272,780,000	$ 453,794,000	$ 290,418,000	$ 17,638,000
BUDGETED POSITIONS	7,323.0	7,329.0	7,329.0	8,895.0	7,385.0	56.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

The Department of Children and Family Services (DCFS), with public, private, and community partners, provides quality child welfare services and support so children grow up safe, healthy, educated, and with permanent families.

2012-13 Budget Message

The 2012-13 Recommended Budget for Administration reflects a $46.3 million increase in gross appropriation and a $17.6 million increase in net County cost (NCC). The increase in NCC is due primarily to a $22.0 million increase consisting of: 1) $16.7 million due to employee benefits; 2) $3.0 million due to the Board-approved Title IV-E Child Welfare Waiver Demonstration Capped Allocation Project (Waiver) Enhancements; 3) $1.8 million due to Tier II of the Board approved Katie A. Strategic Plan; and 4) $0.5 million due to unavoidable cost increases. The NCC increase was partially offset by an NCC decrease of $4.4 million cosisting of: 1) $4.0 million due to the elimination of one-time funding associated with the transfer of the Department's Information Technology (IT) function to the Internal Services Department (ISD); 2) $0.2 million due to the continuation of the Second Sequence Waiver Initiatives; and 3) $0.2 million due to the Countywide Cost Allocation Plan.

The Recommended Budget also reflects: 1) 39.0 additional positions for the Board-approved Enhanced and Expanded Waiver Strategies, fully offset by Waiver revenue and Provisional Financing Uses (PFU) Waiver reinvestment funds; and 2) 17.0 additional positions for critically needed program services and administrative support, fully offset by Waiver revenue growth.

Critical/Strategic Planning Initiatives

The mission of DCFS is to support and strengthen families and communities to keep children and youth safe and help them thrive. DCFS continues its collaborative initiatives with the Chief Executive Office (CEO), other County departments and community partners to increase child safety, decrease timelines to permanence, reduce reliance on the use of out-of-home care, improve self-sufficiency of youth when they reach adulthood, improve child and family well-being, and increase organizational excellence. As evidenced in its Waiver strategy indicators below, DCFS continues to make improvement in these overarching goals:

Since July 1, 2010, DCFS has made improvements in the following key performance indicators:

- Timely Response to Emergency Response (ER) Referrals (Immediate Response) increased from 97.2 percent to 98.6 percent;
- Timely Response to ER Referrals (5-day) increased from 94.2 percent to 96.4 percent;
- Reentry following Reunification decreased from 12.4 percent to 11.9 percent; and
- Placement Stability (children in out-of-home care from 8 days to 12 months) increased from 85.6 percent to 86.2 percent; the National Standard is 86.0 percent.)

In addition, the Board has approved the County's Katie A. lawsuit exit conditions after a series of presentations in October 2011. Subsequently, on December 1, 2011, the Federal Court approved and adopted the County's Exit Conditions which provide concrete programmatic and statistical markers or targets by which exit from the lawsuit can be measured.

DCFS has aligned its overarching goals, strategic plan, and initiatives in support of the County's 2011 Updated Strategic Plan. Despite the financial constraints placed on public services due to the economic downturn, DCFS has continued to demonstrate improvement in the quality of service delivery and outcomes. DCFS has implemented strategies and initiatives developed to maximize operational effectiveness, utilizing creative and innovative practices, to facilitate the timely application of client-centered supportive services, as follows:

- Data-Driven Decision Making Practice: The Department officially launched the new Data-Driven Decision Making practice on November 9, 2011, which uses data and the stories behind the data for the office, bureau, and at the executive level to provide an arena for discussion about strengths, challenges, strategies and best practices. The process includes a review of data, engaging staff in conversations about the key performance indicators and focusing collective attention on what really matters in our work. In addition, a data dashboard posted on the departmental website provides data and performance trend information on key performance indicators related safety, performance, and well-being for managers to monitor progress performance.
- ER Referral over 60 Days Reduction: DCFS redesigned its ER business process with a seamless partnership of management and caseworkers by focusing on streamlining the activities needed for ER (over and under 60 days), referral disposition, and closure. The goal is to improve quality without compromising child safety. The result of this effort was a reduction of over 60 days' referrals from 6,200 in July 2010, to approximately 850 as of December 2011.
- Strategic Plan 2012-2016: DCFS has restarted the development and deployment phases of this 4-year plan. A survey was distributed to all departmental employees to integrate their feedback in the development of this plan. The plan will set priorities for initiatives to achieve the overarching goals of improving child safety, decreasing timelines to

permanency, safely reducing reliance on out-of-home-care, self-sufficiency, increasing child and family well-being, and enhancing organizational excellence.

- California Fostering Connections to Success Act (formerly known as Assembly Bill 12): Effective January 1, 2012, DCFS Department has successfully implemented this new law which extends foster care benefits to foster youth beyond age 18. The objective of this law is for foster youth and the adults in their lives to work in new and different ways to help youth achieve their goals in many areas, such as, education, work, and health in order to transition to adulthood in the community. The design and implementation of this program required collaboration and integration of public and private entities, stakeholders, and legislative bodies to identify focus areas including placement and program, eligibility rate and payments, training and information sharing, automation changes, fiscal and administration, and rules of court.
- IV-E Waiver Reinvestment Plan: On December 13, 2011, the Board approved the IV-E Waiver Reinvestment Plan which enables DCFS and Probation to implement strategies that address outcomes in safety, permanency, and self-sufficiency; and provide a wide-range of community-based services to children and families throughout the County. The collaboration between social workers, probation officers, service providers, and the community are key factors in improving outcomes. The reinvestment strategies focused on expanding co-location of staff from other agencies partnering in child protection and well-being; enhancing the community-based networking system to prevent child neglect and abuse; improving quality of care and services to children and their families to ensure permanency; expanding the foster youth education project to connect students to local resources; providing valuable support to families in the pre-and post-adoption process to increase permanency; and expanding Academic Remediation Counseling services to resolve educational issues throughout the County.

DCFS has continued to work collaboratively with the Departments of Mental Health (DMH) and Health Services to develop new programs, initiatives, policies and guidelines to ensure that the mental health and medical needs of each child are met to promote the safety, permanence, and well-being of all children served. Some of the new initiatives and reviews include the following:

- Quality Service Review (QSR): One key component of the Katie A. lawsuit settlement is the QSR process that has been conducted in seven offices with over 1,000 interviews held with parents, teachers, and other individuals. QSR is an organizational intervention and system change process used for teaching, measuring, and improving frontline practice in child-serving agencies. The QSR protocol uses an in-depth case review method and practice appraisal process to determine how well children and their caregivers are benefiting from services received and how well locally coordinated services are assisting them to achieve necessary levels of well-being, daily functioning, and support needed to gain safety, well-being, and permanency for achieving safe case closure.
- Core Practice Model (CPM): In November 2011, a letter from the Directors of DCFS, DMH and Probation was distributed to all staff and providers articulating a joint commitment to the CPM. The CPM is focused on the relationships, approaches, and techniques used at the practitioner level to enable youth and families to achieve the goals of safety, stability, permanence, and well-being. It emphasizes the effective engagement and teaming approaches with staff and families to help decipher children's underlying needs and develop interventions which will address these needs. In-depth coaching began with the kick-off of the Compton Coaching Pilot in February 2012.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**915,400,000**	**553,000**	**642,067,000**	**272,780,000**	**7,329.0**
Collaborative Programs					
1. Katie A. Settlement Agreement Strategic Plan (Katie A. Strategic Plan): Reflects funding from PFU for the Board approved Katie A. Strategic Plan and the addition of 1.0 position for enhanced supervision in Medical Hubs.	1,831,000	--	--	1,831,000	1.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
New/Expanded Programs					
1. Title IV-E Waiver: Reflects Waiver funding from PFU for the December 2011 Board-approved Enhanced and Expanded Waiver Strategies, including the addition of 39.0 positions.	10,896,000	--	7,904,000	2,992,000	39.0
Other Changes					
1. One-Time Funding: Reflects the elimination of one-time funding for E-SCARS, the California Partner for Permanency grant, Service Integration Projects, and DCFS/ISD IT transfer.	(4,575,000)	--	(521,000)	(4,054,000)	--
2. Various Grants: Reflects the elimination of the Stuart Foundation grant for FY 2010-11, and a reduction of Homeless Prevention funding to align with current expenditure levels.	(373,000)	(223,000)	(150,000)	--	--
3. Retirement: Reflects an increase due to prior-year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	6,126,000	--	474,000	5,652,000	--
4. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	3,709,000	--	287,000	3,422,000	--
5. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	3,554,000	--	3,554,000	--	--
6. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards deferred compensation plans.	5,422,000	--	420,000	5,002,000	--
7. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and/or changes/corrections to salaries.	2,938,000	--	227,000	2,711,000	--
8. Unavoidable Costs: Reflects changes in workers' compensation and long term disability costs due to anticipated benefit increases and escalating medical cost trends and a projected decrease in unemployment insurance costs based on historical experience.	1,108,000	--	1,108,000	---	--
9. Title IV-E Waiver: Reflects elimination of one-time only Waiver Reinvestment funding for Second Sequence projects.	(988,000)	--	(787,000)	(201,000)	--
10. Miscellaneous Cost Increases: Reflects unavoidable operating cost increases primarily for services provided by other County departments, offset by ongoing Waiver funding and reinvestment savings from PFU.	5,914,000	333,000	5,115,000	466,000	--
11. Child Welfare Services: Reflects Waiver funding for 10.0 positions for critically needed caseworker staffing.	1,174,000	--	1,174,000	--	10.0
12. Administrative Support: Reflects Waiver funding for fund 6.0 positions for critically needed Administrative support.	507,000	--	507,000	--	6.0
13. Eligibility Determination: Reflects funding from Probation for reimbursement of processing referrals.	320,000	320,000	--	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
14. IT Transfer Revenue Alignment: Reflects recognition of available federal revenue as a result of the transfer of the Department's IT functions to ISD.	8,952,000	--	8,952,000	--	--
15. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(198,000)	--	(15,000)	(183,000)	--
Total Changes	**46,317,000**	**430,000**	**28,249,000**	**17,638,000**	**56.0**
2012-13 Recommended Budget	**961,717,000**	**983,000**	**670,316,000**	**290,418,000**	**7,385.0**

Unmet Needs

The Department's critical unmet needs include additional funding to: 1) reduce social worker caseloads to 15 for Generic workers and 12 for Emergency Response workers in accordance with the Senate Bill 2030 Workload Study in order to ensure maximum services to children and families; 2) increase staffing for administrative support; and 3) ensure adequate funding is available to accommodate space needs.

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ADOPTION FEES	$ 669,840.00	$ 650,000	$ 650,000	$ 650,000	$ 650,000	$ 0
CHARGES FOR SERVICES - OTHER	71,882.46	0	0	0	0	0
FEDERAL - OTHER	2,324,763.69	4,706,000	4,706,000	4,185,000	4,185,000	(521,000)
FEDERAL - PUB ASSIST - ADMIN	384,549,178.00	378,580,000	382,095,000	418,163,000	400,593,000	18,498,000
STATE - OTHER	239,894.55	0	0	0	0	0
STATE - PUB ASSIST - ADMIN	239,672,129.97	230,270,000	230,443,000	242,492,000	240,865,000	10,422,000
STATE-REALIGNMENT REVENUE	20,543,000.00	22,232,000	22,232,000	22,232,000	22,232,000	0
MISCELLANEOUS	983,786.58	1,829,000	1,829,000	1,679,000	1,679,000	(150,000)
SALE OF CAPITAL ASSETS	768.82	0	0	0	0	0
TRANSFERS IN	145,055.00	112,000	112,000	112,000	112,000	0
TOTAL REVENUE	$ 649,200,299.07	$ 638,379,000	$ 642,067,000	$ 689,513,000	$ 670,316,000	$ 28,249,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 444,757,340.67	$ 443,399,000	$ 439,293,000	$ 554,232,000	$ 442,325,000	$ 3,032,000
CAFETERIA PLAN BENEFITS	76,557,576.66	84,598,000	81,477,000	114,276,000	86,641,000	5,164,000
DEFERRED COMPENSATION BENEFITS	6,410,146.67	7,681,000	6,941,000	16,999,000	12,471,000	5,530,000
EMPLOYEE GROUP INS - E/B	10,469,014.11	10,080,000	8,874,000	10,219,000	10,010,000	1,136,000
OTHER EMPLOYEE BENEFITS	943,880.95	948,000	956,000	965,000	956,000	0
RETIREMENT - EMP BENEFITS	111,518,683.43	94,591,000	102,370,000	134,649,000	114,354,000	11,984,000
WORKERS' COMPENSATION	16,693,007.67	16,692,000	18,148,000	18,955,000	18,955,000	807,000
TOTAL S & E B	667,349,650.16	657,989,000	658,059,000	850,295,000	685,712,000	27,653,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	34,379,119.82	34,211,000	34,381,000	38,917,000	38,917,000	4,536,000
CLOTHING & PERSONAL SUPPLIES	161,483.82	130,000	205,000	205,000	205,000	0
COMMUNICATIONS	622,643.76	641,000	802,000	767,000	767,000	(35,000)
COMPUTING-MAINFRAME	2,106,119.78	2,010,000	2,220,000	1,555,000	1,555,000	(665,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,669,736.00	250,000	500,000	0	0	(500,000)
COMPUTING-PERSONAL	4,638,968.84	2,124,000	2,375,000	2,758,000	2,758,000	383,000
CONTRACTED PROGRAM SERVICES	38,696,968.14	44,868,000	45,878,000	67,876,000	49,886,000	4,008,000
FOOD	280,135.87	287,000	371,000	371,000	371,000	0
HOUSEHOLD EXPENSE	16,946.87	22,000	61,000	63,000	63,000	2,000
INFORMATION TECHNOLOGY SERVICES	3,257,315.00	3,247,000	4,032,000	3,375,000	3,375,000	(657,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	4,000	150,000	150,000	150,000	0
INSURANCE	150,201.06	155,000	155,000	184,000	184,000	29,000
MAINTENANCE - EQUIPMENT	511,593.44	645,000	645,000	645,000	645,000	0
MAINTENANCE--BUILDINGS & IMPRV	2,317,797.71	1,855,000	2,593,000	2,975,000	2,975,000	382,000
MEDICAL DENTAL & LAB SUPPLIES	25,268.55	23,000	56,000	56,000	56,000	0
MEMBERSHIPS	28,203.69	93,000	103,000	93,000	93,000	(10,000)
MISCELLANEOUS EXPENSE	622,788.79	603,000	676,000	676,000	676,000	0
OFFICE EXPENSE	3,896,869.64	3,506,000	4,180,000	4,180,000	4,180,000	0
PROFESSIONAL SERVICES	38,016,036.61	37,574,000	39,094,000	42,406,000	42,406,000	3,312,000
PUBLICATIONS & LEGAL NOTICE	44,425.00	45,000	65,000	65,000	65,000	0
RENTS & LEASES - BLDG & IMPRV	26,722,332.53	35,171,000	37,249,000	36,903,000	36,903,000	(346,000)
RENTS & LEASES - EQUIPMENT	931,286.39	754,000	506,000	3,506,000	3,506,000	3,000,000
SMALL TOOLS & MINOR EQUIPMENT	1,528.09	2,000	8,000	8,000	8,000	0

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	134,157.09	139,000	109,000	133,000	133,000	24,000
TECHNICAL SERVICES	5,666,778.74	6,339,000	7,202,000	8,119,000	8,119,000	917,000
TELECOMMUNICATIONS	10,986,240.84	8,740,000	9,537,000	8,530,000	8,530,000	(1,007,000)
TRAINING	11,132,735.32	12,470,000	13,283,000	15,174,000	15,174,000	1,891,000
TRANSPORTATION AND TRAVEL	20,462,308.77	20,391,000	17,229,000	19,134,000	19,134,000	1,905,000
UTILITIES	2,234,083.54	2,497,000	2,633,000	2,483,000	2,483,000	(150,000)
TOTAL S & S	209,714,073.70	218,796,000	226,298,000	261,307,000	243,317,000	17,019,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	4,291,179.72	4,205,000	5,996,000	9,265,000	9,265,000	3,269,000
RET-OTHER LONG TERM DEBT	4,347,764.67	5,800,000	6,217,000	5,439,000	5,439,000	(778,000)
SUPPORT & CARE OF PERSONS	20,358,399.57	18,890,000	17,630,000	17,630,000	17,630,000	0
TAXES & ASSESSMENTS	38,716.94	0	0	0	0	0
TOTAL OTH CHARGES	29,036,060.90	28,895,000	29,843,000	32,334,000	32,334,000	2,491,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	(563.83)	50,000	50,000	0	0	(50,000)
ELECTRONIC EQUIPMENT	0.00	0	0	204,000	204,000	204,000
OFFICE FURNITURE,FIXTURES & EQ	0.00	1,000,000	1,000,000	0	0	(1,000,000)
VEHICLES & TRANSPORTATION EQUIPMENT	28,132.40	150,000	150,000	150,000	150,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	27,568.57	1,200,000	1,200,000	354,000	354,000	(846,000)
TOTAL CAPITAL ASSETS	27,568.57	1,200,000	1,200,000	354,000	354,000	(846,000)
GROSS TOTAL	$ 906,127,353.33	$ 906,880,000	$ 915,400,000	$ 1,144,290,000	$ 961,717,000	$ 46,317,000
INTRAFUND TRANSFERS	(1,114,935.98)	(1,156,000)	(553,000)	(983,000)	(983,000)	(430,000)
NET TOTAL	$ 905,012,417.35	$ 905,724,000	$ 914,847,000	$ 1,143,307,000	$ 960,734,000	$ 45,887,000
NET COUNTY COST	$ 255,812,118.28	$ 267,345,000	$ 272,780,000	$ 453,794,000	$ 290,418,000	$ 17,638,000
BUDGETED POSITIONS	7,323.0	7,329.0	7,329.0	8,895.0	7,385.0	56.0

Children and Family Services - Assistance Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 764,424,330.88	$ 755,726,000	$ 767,642,000	$ 793,045,000	$ 793,045,000	$ 25,403,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 4,573,601.99	$ 5,241,000	$ 5,241,000	$ 6,423,000	$ 6,423,000	$ 1,182,000
OTHER CHARGES	840,011,235.08	868,201,000	911,830,000	863,544,000	863,544,000	(48,286,000)
GROSS TOTAL	$ 844,584,837.07	$ 873,442,000	$ 917,071,000	$ 869,967,000	$ 869,967,000	$ (47,104,000)
INTRAFUND TRANSFERS	(1,868,238.47)	(41,026,000)	(46,687,000)	(678,000)	(678,000)	46,009,000
NET TOTAL	$ 842,716,598.60	$ 832,416,000	$ 870,384,000	$ 869,289,000	$ 869,289,000	$ (1,095,000)
NET COUNTY COST	$ 78,292,267.72	$ 76,690,000	$ 102,742,000	$ 76,244,000	$ 76,244,000	$ (26,498,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Children and Family Services-Assistance Budget funds programs to: 1) support children who are placed in out-of-home care because of abuse or neglect; 2) aid prospective adoptive parents in meeting the additional expenses of special needs children; and 3) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children.

2012-13 Budget Message

The 2012-13 Recommended Budget for Assistance Payments reflects an overall $26.5 million reduction in net County cost (NCC) due primarily to a decrease of $38.3 million consisting of: 1) additional State Realignment Sales Tax which resulted in NCC savings of $27.1 million; 2) $4.4 million due to Foster Care (FC) caseload reductions; 3) $2.5 million due to Emergency Assistance (EA) caseload reductions; 4) $1.6 million due to Adoptions Assistance Payment (AAP) Program caseload reductions; and, 5) $2.7 million due to Kinship Guardianship Assistance Payment (Kin-GAP) Program caseload reductions. The NCC decrease is partially offset by an NCC increase of $11.8 million consisting of: 1) $7.0 million to fund the Tier II case costs included in the Board approved Katie A. Strategic Plan; 2) $0.8 million due to FC-General Relief Ineligible (GRI) caseload increases; 3) $3.3 million for the second year of Extended Foster Care (AB12); and, 4) $0.7 million for the Child Abuse and Neglect Prevention, Intervention and Treatment (CAPIT) Program and Promoting Safe and Stable Families (PSSF) enhancements. In addition, the 2012-13 Recommended Budget reflects the transfer of the Seriously Emotionally Disturbed (SED) Program to the school districts.

Critical/Strategic Planning Initiatives

The Department is currently implementing a number of strategies under the Title IV-E Child Welfare Waiver Capped Allocation Demonstration Project (Waiver) to ensure safety, stability and permanency for children under its care. The strategic changes are projected to reduce Foster Care costs. The three key areas that are projected to affect the assistance costs include: 1) ensuring that only those children and families who would be appropriately served by the child welfare system enter the system; 2) reducing the time children spend in out-of-home care; and 3) providing services to children and families to enable the children to remain in their home or achieve timely permanency.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**917,071,000**	**46,687,000**	**767,642,000**	**102,742,000**	**0.0**
Program Changes					
1. Foster Care-Waiver: Reflects a reduction in Waiver assistance programs appropriation and revenues due to a decrease in caseloads partially offset by an increase in case costs, and a 3.23 percent Group Home and Foster and Relative Home California Necessities Index (CNI) rate increase.	(11,353,000)	--	(6,910,000)	(4,443,000)	--
2. Extended Foster Care (AB12): Reflects an increase in appropriation and funding due to AB12.	12,735,000	--	9,492,000	3,243,000	--
3. Katie A. – Early and Periodic Screening Diagnosis and Treatment (EPSDT) Match: Reflects an increase in appropriation to fund the EPSDT match for Tier II Wraparound slots.	667,000	--	--	667,000	--
4. Katie A.: Reflects an increase in appropriation to fund the Tier II case rates included in the Board-approved Katie A. Strategic Plan.	6,365,000	--	--	6,365,000	--
5. Emergency Assistance Foster Care: Reflects a reduction in appropriation and revenues due to a decrease in caseload partially offset by an increase in case costs, and a 3.23 percent Group Home and Foster and Relative Home CNI rate increase.	(8,273,000)	--	(5,791,000)	(2,482,000)	--
6. General Relief Ineligible (GRI): Reflects an increase in appropriation due to an increase in caseloads and case costs, and a 3.23 percent Group Home and Foster and Relative Home CNI rate increase.	887,000	--	--	887,000	--
7. Seriously Emotionally Disturbed (SED): Reflects a reduction in appropriation and funding due to the transfer of the SED program to school districts.	(46,009,000)	(46,009,000)	--	--	--
8. Child Abuse Prevention (CAPIT) AB1733: Reflects an increase in appropriation and funding due to the Board approved Title IV-E Waiver Enhancements.	515,000	--	373,000	142,000	--
9. Adoption Assistance Program (AAP): Reflects a reduction in appropriation and revenues due to a projected decrease in caseload.	(9,617,000)	--	(8,035,000)	(1,582,000)	--
10. Kin-GAP: Reflects an increase in appropriation and funding due to an increase in case cost and a 3.23 percent Group Home and Foster and Relative Home CNI rate increase, partially offset by a decrease in caseloads. The additional revenue is due to Kin-GAP federal conversion.	3,375,000	--	6,064,000	(2,689,000)	--
11. Promoting Safe and Stable Families (PSSF) Program: Reflects the continuation of the Board approved Waiver Second Sequence Initiatives and recently approved Waiver Enhancements.	3,604,000	--	3,057,000	547,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
12. Realignment Sales Tax: Reflects an increase in Realignment Sales Tax revenue for Waiver and non-Waiver assistance programs due to increased sales tax revenue.	--	--	27,153,000	(27,153,000)	--
Total Changes	**(47,104,000)**	**(46,009,000)**	**25,403,000**	**(26,498,000)**	**0.0**
2012-13 Recommended Budget	**869,967,000**	**678,000**	**793,045,000**	**76,244,000**	**0.0**

CHILDREN AND FAMILY SERVICES - ASSISTANCE PAYMENTS BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FED AID - PUB ASSIST PROGRAM	$ 262,607,246.00	$ 274,623,000	$ 277,389,000	$ 281,513,000	$ 281,513,000	$ 4,124,000
FEDERAL - OTHER	26,580,854.17	0	0	0	0	0
FEDERAL - PUB ASSIST - ADMIN	8,417,149.00	8,807,000	8,807,000	3,556,000	3,556,000	(5,251,000)
STATE - OTHER	24,555,058.00	3,112,000	3,112,000	3,485,000	3,485,000	373,000
STATE - PUB ASSIST - ADMIN	12,206,553.36	10,838,000	10,838,000	19,146,000	19,146,000	8,308,000
STATE AID - PUB ASSIST PROGRAM	258,314,383.48	287,955,000	297,105,000	287,801,000	287,801,000	(9,304,000)
STATE-REALIGNMENT REVENUE	171,192,000.00	169,847,000	169,847,000	197,000,000	197,000,000	27,153,000
MISCELLANEOUS	551,086.87	544,000	544,000	544,000	544,000	0
TOTAL REVENUE	$ 764,424,330.88	$ 755,726,000	$ 767,642,000	$ 793,045,000	$ 793,045,000	$ 25,403,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 4,573,601.99	$ 3,112,000	$ 3,112,000	$ 3,627,000	$ 3,627,000	$ 515,000
PROFESSIONAL SERVICES	0.00	2,129,000	2,129,000	2,796,000	2,796,000	667,000
TOTAL S & S	4,573,601.99	5,241,000	5,241,000	6,423,000	6,423,000	1,182,000
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	840,011,235.08	868,201,000	911,830,000	863,544,000	863,544,000	(48,286,000)
TOTAL OTH CHARGES	840,011,235.08	868,201,000	911,830,000	863,544,000	863,544,000	(48,286,000)
GROSS TOTAL	$ 844,584,837.07	$ 873,442,000	$ 917,071,000	$ 869,967,000	$ 869,967,000	$ (47,104,000)
INTRAFUND TRANSFERS	(1,868,238.47)	(41,026,000)	(46,687,000)	(678,000)	(678,000)	46,009,000
NET TOTAL	$ 842,716,598.60	$ 832,416,000	$ 870,384,000	$ 869,289,000	$ 869,289,000	$ (1,095,000)
NET COUNTY COST	$ 78,292,267.72	$ 76,690,000	$ 102,742,000	$ 76,244,000	$ 76,244,000	$ (26,498,000)

Adoption Assistance Program Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 233,122,304.04	$ 229,318,000	$ 235,667,000	$ 236,736,000	$ 236,736,000	$ 1,069,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 253,310,943.89	$ 251,664,000	$ 259,758,000	$ 249,658,000	$ 249,658,000	$ (10,100,000)
GROSS TOTAL	$ 253,310,943.89	$ 251,664,000	$ 259,758,000	$ 249,658,000	$ 249,658,000	$ (10,100,000)
NET TOTAL	$ 253,310,943.89	$ 251,664,000	$ 259,758,000	$ 249,658,000	$ 249,658,000	$ (10,100,000)
NET COUNTY COST	$ 20,188,639.85	$ 22,346,000	$ 24,091,000	$ 12,922,000	$ 12,922,000	$ (11,169,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Child Abuse Prevention Program Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,111,602.00	$ 3,112,000	$ 3,112,000	$ 3,485,000	$ 3,485,000	$ 373,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 3,111,601.99	$ 3,112,000	$ 3,112,000	$ 3,627,000	$ 3,627,000	$ 515,000
GROSS TOTAL	$ 3,111,601.99	$ 3,112,000	$ 3,112,000	$ 3,627,000	$ 3,627,000	$ 515,000
NET TOTAL	$ 3,111,601.99	$ 3,112,000	$ 3,112,000	$ 3,627,000	$ 3,627,000	$ 515,000
NET COUNTY COST	$ (0.01)	$ 0	$ 0	$ 142,000	$ 142,000	$ 142,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Foster Care Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 429,198,021.70	$ 453,145,000	$ 460,037,000	$ 474,007,000	$ 474,007,000	$ 13,970,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,462,000.00	$ 2,129,000	$ 2,129,000	$ 2,796,000	$ 2,796,000	$ 667,000
OTHER CHARGES	437,960,988.38	467,650,000	498,059,000	497,931,000	497,931,000	(128,000)
GROSS TOTAL	$ 439,422,988.38	$ 469,779,000	$ 500,188,000	$ 500,727,000	$ 500,727,000	$ 539,000
INTRAFUND TRANSFERS	(1,578,833.00)	(678,000)	(678,000)	(678,000)	(678,000)	0
NET TOTAL	$ 437,844,155.38	$ 469,101,000	$ 499,510,000	$ 500,049,000	$ 500,049,000	$ 539,000
NET COUNTY COST	$ 8,646,133.68	$ 15,956,000	$ 39,473,000	$ 26,042,000	$ 26,042,000	$ (13,431,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

KinGAP Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 39,292,267.00	$ 40,546,000	$ 39,221,000	$ 46,155,000	$ 46,155,000	$ 6,934,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 50,247,130.00	$ 51,189,000	$ 50,654,000	$ 55,001,000	$ 55,001,000	$ 4,347,000
GROSS TOTAL	$ 50,247,130.00	$ 51,189,000	$ 50,654,000	$ 55,001,000	$ 55,001,000	$ 4,347,000
NET TOTAL	$ 50,247,130.00	$ 51,189,000	$ 50,654,000	$ 55,001,000	$ 55,001,000	$ 4,347,000
NET COUNTY COST	$ 10,954,863.00	$ 10,643,000	$ 11,433,000	$ 8,846,000	$ 8,846,000	$ (2,587,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Promoting Safe and Stable Families/Family Preservation Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 30,026,582.14	$ 29,605,000	$ 29,605,000	$ 32,662,000	$ 32,662,000	$ 3,057,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 55,054,955.63	$ 57,350,000	$ 57,350,000	$ 60,954,000	$ 60,954,000	$ 3,604,000
GROSS TOTAL	$ 55,054,955.63	$ 57,350,000	$ 57,350,000	$ 60,954,000	$ 60,954,000	$ 3,604,000
INTRAFUND TRANSFERS	(289,405.47)	0	0	0	0	0
NET TOTAL	$ 54,765,550.16	$ 57,350,000	$ 57,350,000	$ 60,954,000	$ 60,954,000	$ 3,604,000
NET COUNTY COST	$ 24,738,968.02	$ 27,745,000	$ 27,745,000	$ 28,292,000	$ 28,292,000	$ 547,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Seriously Emotionally Disturbed Children Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 29,673,554.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 43,437,217.18	$ 40,348,000	$ 46,009,000	$ 0	$ 0	$ (46,009,000)
GROSS TOTAL	$ 43,437,217.18	$ 40,348,000	$ 46,009,000	$ 0	$ 0	$ (46,009,000)
INTRAFUND TRANSFERS	0.00	(40,348,000)	(46,009,000)	0	0	46,009,000
NET TOTAL	$ 43,437,217.18	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 13,763,663.18	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. Early Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	71,824,000	12,000	30,891,000	40,921,000	278.0
Less Administration	*4,714,000*	*12,000*	*3,047,000*	*1,655,000*	*38.0*
Less Assistance	*8,498,000*	--	*6,661,000*	*1,837,000*	--
Net Program Costs	58,612,000	--	21,183,000	37,429,000	240.0

Authority: Mandated program with discretionary service levels - California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Matches the unique needs of children and families with available services and resources in their community. Services are provided through Family Support and Alternative Response Program. The services are a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to promote the growth of children, youth, adults, and family members.

2. Crisis Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	368,928,000	131,000	273,295,000	95,502,000	2,920.0
Less Administration	*52,503,000*	*131,000*	*32,820,000*	*19,552,000*	*380.0*
Less Assistance	--	--	--	--	--
Net Program Costs	316,425,000	--	240,475,000	75,950,000	2,540.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Responsible for assessing and investigating allegations of child abuse and neglect; initiating legal action (when appropriate) to petition for court dependency status; and coordinating departmental response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether to refer the allegations for investigation. Emergency response staff conducts in-person investigations and provides family-centered, strength-based planning processes, such as Family Preservation Services. When a decision is made to seek court supervision for a child, Juvenile Court Services takes action to establish court dependency status and functions as the liaison between the Department and the Court.

3. Intensive Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	664,887,000	1,180,000	532,092,000	131,615,000	2,389.0
Less Administration	*30,086,000*	*107,000*	*27,261,000*	*2,718,000*	*311.0*
Less Assistance	*360,110,000*	*420,000*	*324,809,000*	*34,881,000*	--
Net Program Costs	274,691,000	653,000	180,022,000	94,016,000	2,078.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 1650-16515, and 18350-18351.

Provide services to children and families at high or very high risk for abuse, neglect, abandonment, or exploitation. Services include Case Management and Support, Wraparound, Emancipation, Respite Care, Health, Mental Health, Substance Abuse Treatment, and Educational Development. These services are provided to children and families when a child remains in the home of a parent/ guardian with child and family maintenance or when they have been placed in out-of-home care Family Reunification and Permanent Placement.

4. Permanency

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	726,045,000	338,000	627,083,000	98,624,000	1798.0
Less Administration	*29,865,000*	*80,000*	*20,999,000*	*8,786,000*	*235.0*
Less Assistance	*501,359,000*	*258,000*	*461,575,000*	*39,526,000*	--
Net Program Costs	194,821,000	--	144,509,000	50,312,000	1,563.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides a continuum of services to promote permanency for children. These services include Family Reunification, Legal Guardianship, and Adoption. Family Reunification is the preferred permanency plan since it preserves family connections. Family Reunification services include: Case Management and Support, Wraparound, Emancipation, Respite Care, Health, Mental Health, Substance Abuse Treatment, and Educational Development. When it is not possible to reunify families, a plan of adoption or legal guardianship (with relatives or non-relatives) is considered. If adoption is the permanent plan, the services provided include recruitment and placement of children in adoptive homes, placement supervision until adoption is finalized, and post-adoptive services to birth, adoptive parents, and adoptee. The Department also provides recommendations to the Superior Court on independent adoptions arranged by the birth parents and stepparent.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	117,168,000	330,000	84,127,000	32,711,000	964.0
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	117,168,000	330,000	84,127,000	32,711,000	964.0

Authority: Non-mandated, discretionary program.

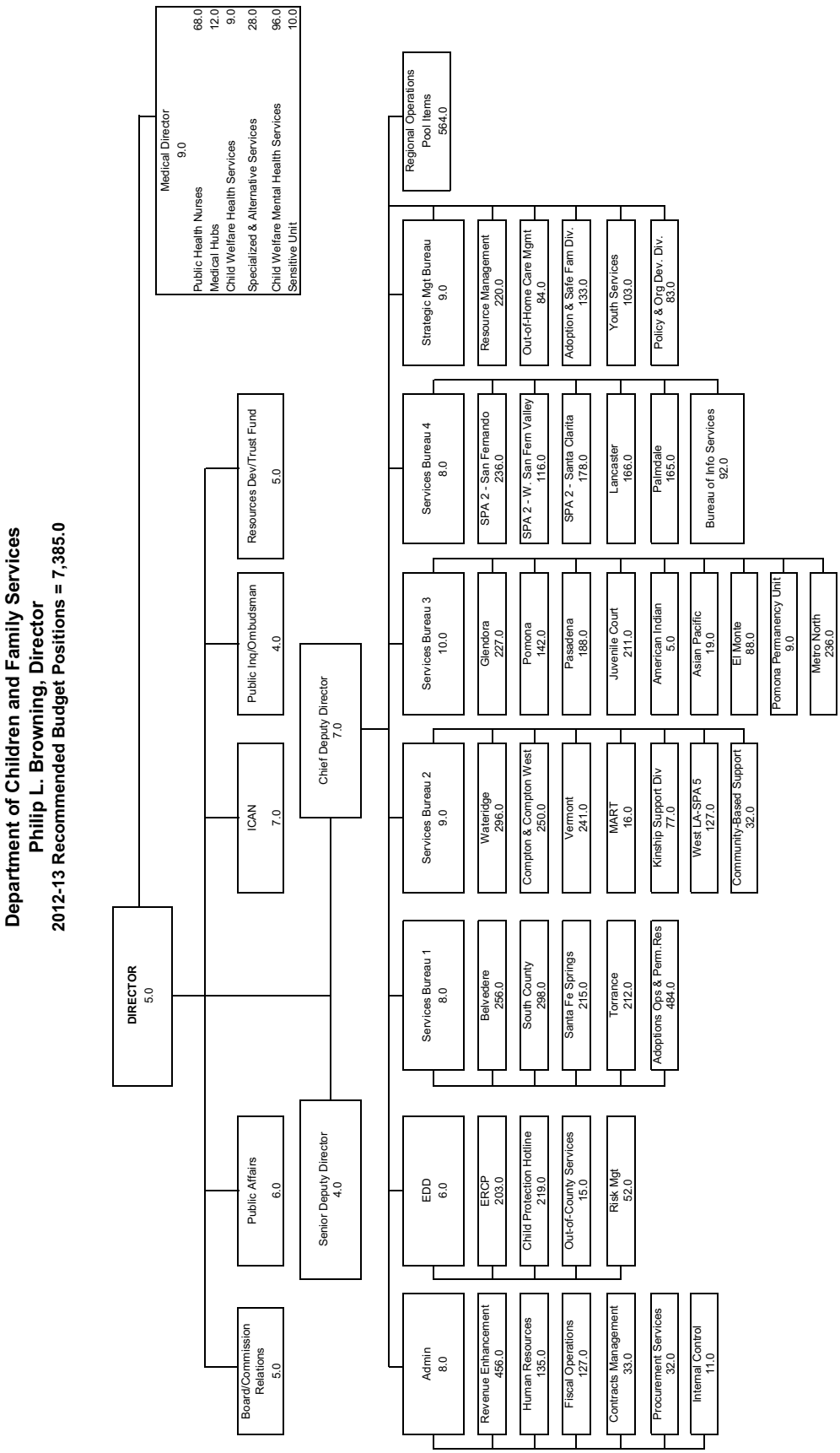
Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facilities management, contracts, and IT.

6. Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	869,967,000	678,000	793,045,000	76,244,000	--
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	869,967,000	678,000	793,045,000	76,244,000	--

Authority: Mandated program (except Special Services Program - California W&I Code Sections.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,831,684,000	1,661,000	1,463,361,000	366,662,000	7,385.0


Department of Children and Family Services
Philip L. Browning, Director
2012-13 Recommended Budget Positions = 7,385.0
DIRECTOR 5.0
Board/Commission Relations 5.0
Public Affairs 6.0
ICAN 7.0
Public Inq/Ombudsman 4.0
Resources Dev/Trust Fund 5.0
Senior Deputy Director 4.0
Chief Deputy Director 7.0
Medical Director 9.0
Public Health Nurses 68.0
Medical Hubs 12.0
Child Welfare Health Services 9.0
Specialized & Alternative Services 28.0
Child Welfare Mental Health Services 96.0
Sensitive Unit 10.0
Admin 8.0
Revenue Enhancement 456.0
Human Resources 135.0
Fiscal Operations 127.0
Contracts Management 33.0
Procurement Services 32.0
Internal Control 11.0
EDD 6.0
ERCP 203.0
Child Protection Hotline 219.0
Out-of-County Services 15.0
Risk Mgt 52.0
Services Bureau 1 8.0
Belvedere 256.0
South County 298.0
Santa Fe Springs 215.0
Torrance 212.0
Adoptions Ops & Perm.Res 484.0
Services Bureau 2 9.0
Waterridge 296.0
Compton & Compton West 250.0
Vermont 241.0
MART 16.0
Kinship Support Div 77.0
West LA-SPA 5 127.0
Community-Based Support 32.0
Services Bureau 3 10.0
Glendora 227.0
Pomona 142.0
Pasadena 188.0
Juvenile Court 211.0
American Indian 5.0
Asian Pacific 19.0
El Monte 88.0
Pomona Permanency Unit 9.0
Metro North 236.0
Services Bureau 4 8.0
SPA 2 - San Fernando 236.0
SPA 2 - W. San Fern Valley 116.0
SPA 2 - Santa Clarita 178.0
Lancaster 166.0
Palmdale 165.0
Bureau of Info Services 92.0
Strategic Mgt Bureau 9.0
Resource Management 220.0
Out-of-Home Care Mgmt 84.0
Adoption & Safe Fam Div. 133.0
Youth Services 103.0
Policy & Org Dev. Div. 83.0
Regional Operations Pool Items 564.0

Community and Senior Services

Cynthia D. Banks, Director

Community and Senior Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 71,153,395.70	$ 74,461,000	$ 98,968,000	$ 86,065,000	$ 86,065,000	$ (12,903,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 43,575,941.40	$ 43,133,000	$ 45,901,000	$ 47,671,000	$ 46,841,000	$ 940,000
SERVICES & SUPPLIES	76,721,347.33	82,253,000	100,467,000	93,814,000	85,204,000	(15,263,000)
OTHER CHARGES	351,757.51	424,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	25,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 120,649,046.24	$ 125,835,000	$ 146,842,000	$ 141,959,000	$ 132,519,000	$ (14,323,000)
INTRAFUND TRANSFERS	(24,139,482.48)	(31,021,000)	(31,021,000)	(31,008,000)	(31,008,000)	13,000
NET TOTAL	$ 96,509,563.76	$ 94,814,000	$ 115,821,000	$ 110,951,000	$ 101,511,000	$ (14,310,000)
NET COUNTY COST	$ 25,356,168.06	$ 20,353,000	$ 16,853,000	$ 24,886,000	$ 15,446,000	$ (1,407,000)
BUDGETED POSITIONS	542.0	505.0	505.0	512.0	508.0	3.0

Community and Senior Services - Administration Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 14,234,406.53	$ 12,061,000	$ 15,736,000	$ 16,206,000	$ 16,206,000	$ 470,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 43,575,941.40	$ 43,133,000	$ 45,901,000	$ 47,671,000	$ 46,841,000	$ 940,000
SERVICES & SUPPLIES	15,350,552.13	16,220,000	16,602,000	20,522,000	14,912,000	(1,690,000)
OTHER CHARGES	351,757.51	424,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	25,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 59,278,251.04	$ 59,802,000	$ 62,977,000	$ 68,667,000	$ 62,227,000	$ (750,000)
INTRAFUND TRANSFERS	(30,053,713.43)	(30,721,000)	(30,721,000)	(30,708,000)	(30,708,000)	13,000
NET TOTAL	$ 29,224,537.61	$ 29,081,000	$ 32,256,000	$ 37,959,000	$ 31,519,000	$ (737,000)
NET COUNTY COST	$ 14,990,131.08	$ 17,020,000	$ 16,520,000	$ 21,753,000	$ 15,313,000	$ (1,207,000)
BUDGETED POSITIONS	542.0	505.0	505.0	512.0	508.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

The Department of Community and Senior Services (CSS) and its community partners deliver quality services to youth, adults, and seniors that promote independence, dignity, choice, and social well-being.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net decrease of $0.8 million in gross appropriation and a $1.2 million decrease in net County cost (NCC) due primarily to the loss of one-time funding for security guard services at community and senior centers; funding for the Los Angeles County Regional Gang Violence Reduction Initiative; reduction in anticipated revenue for the Dispute Resolution Program; and the elimination of the Utility User Tax (UUT) Cy Pres funding for the Community Development Commission's Whittier Resource Center. These decreases are partially offset by increases in various employee benefits and health insurance subsidies. The budget also includes funding from the First Supervisorial District to cover staff and operating expenses for the new Potrero Heights service center in the City of Montebello and to purchase identification bracelets for Alzheimer patients through the Family Caregiver Support Program.

The Department continues to explore efficiencies through various information technology initiatives. The Contract Management System implemented FY 2011-12 provides for the electronic creation of new contracts and contract amendments for over 400 non-profit and community agencies that contract with the County. The automation of standardized contract language makes formatting, editing and finalizing contract documents a much less resource intensive process. CSS plans to extend the use of the system to other key stakeholders in the contracting process during the upcoming fiscal year. CSS also plans to infuse self-service technology at all public access CSS facilities where information about the Department's programs and services can be easily accessed by the community and clients it serves.

Critical/Strategic Planning Initiatives

- Promote sound, prudent, and transparent fiscal policies and processes that help ensure maintenance of critical programs and services.
- Enhance economic and social outcomes through integrated services and best practices.
- Implement human capital best practices to enhance the recruitment, development, retention and well-being of qualified County employees.
- Develop and implement client-centered approaches through integrated services and best practices.
- Maximize the effectiveness of processes, structures and operations to support timely delivery of customer-oriented and efficient public services.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**62,977,000**	**30,721,000**	**15,736,000**	**16,520,000**	**505.0**
New/Expanded Programs					
1. Community and Senior Centers: Reflects funding from the First Supervisorial District to cover staff and operating expenses for the new Potrero Heights service center in Montebello.	420,000	--	--	420,000	3.0
2. Aging and Adult Services: Reflects funding from the First Supervisorial District to purchase identification bracelets for Alzheimer patients through the Family Caregiver Support Program.	5,000	--	--	5,000	--
Curtailments					
1. UUT Cy Pres: Reflects elimination of one-time UUT Cy Pres funding for the Community Development Commission's Whittier Resource Center project.	(1,302,000)	--	--	(1,302,000)	--
2. Community and Senior Centers: Reflects the elimination of one-time funding for contract security guards at four centers.	(560,000)	--	--	(560,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Human Relations Commission: Reflects the elimination of funding the Human Relations Commission received from the Chief Executive Office Gang Strategy Unit for the Los Angeles County Regional Gang Violence Reduction Initiative.	(13,000)	(13,000)	--	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and/or changes/corrections to salaries.	514,000	--	360,000	154,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	98,000	--	68,000	30,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	68,000	--	42,000	26,000	--
4. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	48,000	--	29,000	19,000	--
5. Dispute Resolution Program: Reflects a decrease in anticipated revenues for the Dispute Resolution Program.	(33,000)	--	(33,000)	--	--
6. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	5,000	--	4,000	1,000	--
Total Changes	**(750,000)**	**(13,000)**	**470,000**	**(1,207,000)**	**3.0**
2012-13 Recommended Budget	**62,227,000**	**30,708,000**	**16,206,000**	**15,313,000**	**508.0**

Unmet Needs

The Department is requesting $0.6 million for security guards at the Antelope Valley Senior Center, East Los Angeles Service Center, Centro Maravilla Service Center, and the San Pedro Service Center; $0.5 million to cover cost increases in employee benefits and health insurance; $0.5 million for administration of the Summer Youth Employment Program; $0.3 million to add 4.0 additional community center specialists positions to sufficiently staff the centers and ensure they remain open to serve the public; and $5.0 million for critical repairs to the 14 service centers.

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,422.36	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - OTHER	13,368,319.73	11,274,000	14,839,000	15,342,000	15,342,000	503,000
STATE - OTHER	26,864.00	47,000	47,000	47,000	47,000	0
MISCELLANEOUS	500,245.40	337,000	442,000	442,000	442,000	0
SALE OF CAPITAL ASSETS	5,638.04	0	0	0	0	0
TRANSFERS IN	331,917.00	403,000	408,000	375,000	375,000	(33,000)
TOTAL REVENUE	$ 14,234,406.53	$ 12,061,000	$ 15,736,000	$ 16,206,000	$ 16,206,000	$ 470,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 28,824,376.73	$ 29,059,000	$ 30,065,000	$ 30,463,000	$ 30,224,000	$ 159,000
CAFETERIA PLAN BENEFITS	5,037,677.60	5,502,000	6,911,000	6,943,000	6,983,000	72,000
DEFERRED COMPENSATION BENEFITS	447,530.03	576,000	543,000	543,000	543,000	0
EMPLOYEE GROUP INS - E/B	1,059,083.28	999,000	997,000	1,075,000	1,045,000	48,000
OTHER EMPLOYEE BENEFITS	83,132.00	67,000	93,000	93,000	93,000	0
RETIREMENT - EMP BENEFITS	7,330,561.38	6,110,000	6,424,000	7,647,000	7,046,000	622,000
WORKERS' COMPENSATION	793,580.38	820,000	868,000	907,000	907,000	39,000
TOTAL S & E B	43,575,941.40	43,133,000	45,901,000	47,671,000	46,841,000	940,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,477,747.83	944,000	915,000	915,000	915,000	0
CLOTHING & PERSONAL SUPPLIES	0.00	1,000	0	0	0	0
COMMUNICATIONS	162,591.00	90,000	37,000	37,000	37,000	0
COMPUTING-MAINFRAME	793.00	1,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	345,403.85	325,000	171,000	171,000	171,000	0
COMPUTING-PERSONAL	1,609,335.10	1,560,000	1,538,000	1,538,000	1,538,000	0
CONTRACTED PROGRAM SERVICES	1,880,539.60	2,310,000	1,592,000	1,592,000	1,597,000	5,000
FOOD	29,942.49	30,000	60,000	60,000	60,000	0
HOUSEHOLD EXPENSE	48,475.20	50,000	50,000	50,000	50,000	0
INFORMATION TECHNOLOGY SERVICES	1,029,560.00	950,000	2,294,000	2,261,000	2,261,000	(33,000)
INSURANCE	10,997.72	11,000	15,000	15,000	15,000	0
MAINTENANCE - EQUIPMENT	125,495.18	125,000	30,000	30,000	30,000	0
MAINTENANCE--BUILDINGS & IMPRV	1,768,383.34	2,599,000	2,812,000	6,778,000	1,579,000	(1,233,000)
MEMBERSHIPS	42,326.75	42,000	40,000	40,000	40,000	0
MISCELLANEOUS EXPENSE	198,907.67	127,000	233,000	220,000	225,000	(8,000)
OFFICE EXPENSE	118,948.72	130,000	308,000	308,000	352,000	44,000
PROFESSIONAL SERVICES	1,426,205.28	1,844,000	1,387,000	1,387,000	1,387,000	0
PUBLICATIONS & LEGAL NOTICE	21,921.14	25,000	50,000	50,000	50,000	0
RENTS & LEASES - BLDG & IMPRV	1,395,105.27	1,380,000	1,118,000	1,118,000	1,118,000	0
RENTS & LEASES - EQUIPMENT	414,063.86	414,000	335,000	335,000	335,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,713.72	3,000	29,000	29,000	29,000	0
TECHNICAL SERVICES	850,199.59	896,000	1,204,000	1,204,000	729,000	(475,000)
TELECOMMUNICATIONS	1,076,802.16	1,085,000	995,000	995,000	1,005,000	10,000
TRAINING	68,184.00	0	109,000	109,000	109,000	0
TRANSPORTATION AND TRAVEL	500,107.57	533,000	519,000	519,000	519,000	0
UTILITIES	745,802.09	745,000	756,000	756,000	756,000	0
TOTAL S & S	15,350,552.13	16,220,000	16,602,000	20,522,000	14,912,000	(1,690,000)

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
JUDGMENTS & DAMAGES	24,621.80	90,000	90,000	90,000	90,000	0
RET-OTHER LONG TERM DEBT	321,336.03	332,000	332,000	332,000	332,000	0
TAXES & ASSESSMENTS	5,799.68	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	351,757.51	424,000	424,000	424,000	424,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	25,000	50,000	50,000	50,000	0
TOTAL CAPITAL ASSETS	0.00	25,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 59,278,251.04	$ 59,802,000	$ 62,977,000	$ 68,667,000	$ 62,227,000	$ (750,000)
INTRAFUND TRANSFERS	(30,053,713.43)	(30,721,000)	(30,721,000)	(30,708,000)	(30,708,000)	13,000
NET TOTAL	$ 29,224,537.61	$ 29,081,000	$ 32,256,000	$ 37,959,000	$ 31,519,000	$ (737,000)
NET COUNTY COST	$ 14,990,131.08	$ 17,020,000	$ 16,520,000	$ 21,753,000	$ 15,313,000	$ (1,207,000)
BUDGETED POSITIONS	542.0	505.0	505.0	512.0	508.0	3.0

Community and Senior Services - Assistance Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 56,918,989.17	$ 62,400,000	$ 83,232,000	$ 69,859,000	$ 69,859,000	$ (13,373,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 61,370,795.20	$ 66,033,000	$ 83,865,000	$ 73,292,000	$ 70,292,000	$ (13,573,000)
GROSS TOTAL	$ 61,370,795.20	$ 66,033,000	$ 83,865,000	$ 73,292,000	$ 70,292,000	$ (13,573,000)
INTRAFUND TRANSFERS	5,914,230.95	(300,000)	(300,000)	(300,000)	(300,000)	0
NET TOTAL	$ 67,285,026.15	$ 65,733,000	$ 83,565,000	$ 72,992,000	$ 69,992,000	$ (13,573,000)
NET COUNTY COST	$ 10,366,036.98	$ 3,333,000	$ 333,000	$ 3,133,000	$ 133,000	$ (200,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

CSS and its community partners deliver quality services to youth, adults, and seniors promoting independence, dignity, choice, and social well-being. The CSS Assistance Budget provides for the administration of State and federally funded programs designed to promote economic and personal self-sufficiency; timely access to superior services for individuals and families in crisis; creative response to emerging human services needs; and the establishment of partnerships that respond to the needs of the communities served.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net decrease of $13.6 million resulting from the Department maximizing FY 2010-11 Workforce Investment Act funding and the elimination of one-time funding for the senior nutrition program. The elimination of the $0.2 million in one-time NCC funding reduces the number of home-delivered meals by about 40,000 impacting approximately 1,800 seniors (unduplicated clients) served by the nutrition program.

Critical/Strategic Planning Initiatives

- Continue to work collaboratively with County departments and the network of non-profit and community agencies to provide the best possible services.
- Leverage and maximize funding to enhance opportunities to create subsidized employment opportunities for County residents and businesses.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**83,865,000**	**300,000**	**83,232,000**	**333,000**	**0.0**
Curtailments					
1. Employment and Training: Reflects a decrease in funding resulting from the Department maximizing FY 2010-11 Workforce Investment Act funding.	(13,373,000)	--	(13,373,000)	--	--
2. Nutrition: Reflects the elimination of one-time funding for the senior nutrition program.	(200,000)	--	--	(200,000)	--
Total Changes	**(13,573,000)**	**0**	**(13,373,000)**	**(200,000)**	**0.0**
2012-13 Recommended Budget	**70,292,000**	**300,000**	**69,859,000**	**133,000**	**0.0**

Unmet Needs

The Department is requesting $3.0 million for the Summer Youth Employment Program to provide paid work experience to at-risk, foster youth and youth residing in low-income households. Last summer, this program was able to employ over 3,200 youth. This success was achieved in collaboration with over 100 private sector employers, 80 non-profit agencies, and over 180 public sector employers. Each youth received exposure to the job market, possible career choices leading to self-sufficiency, and valuable life lessons.

COMMUNITY AND SENIOR SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ 54,564,980.96	$ 60,714,000	$ 81,546,000	$ 68,173,000	$ 68,173,000	$ (13,373,000)
STATE - OTHER	2,353,671.00	1,686,000	1,686,000	1,686,000	1,686,000	0
MISCELLANEOUS	337.21	0	0	0	0	0
TOTAL REVENUE	$ 56,918,989.17	$ 62,400,000	$ 83,232,000	$ 69,859,000	$ 69,859,000	$ (13,373,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 699,152.42	$ 584,000	$ 768,000	$ 768,000	$ 768,000	$ 0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	461.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	60,347,769.44	64,839,000	82,487,000	71,919,000	68,919,000	(13,568,000)
INFORMATION TECHNOLOGY SERVICES	1,936.00	80,000	80,000	75,000	75,000	(5,000)
RENTS & LEASES - BLDG & IMPRV	321,476.34	530,000	530,000	530,000	530,000	0
TOTAL S & S	61,370,795.20	66,033,000	83,865,000	73,292,000	70,292,000	(13,573,000)
GROSS TOTAL	$ 61,370,795.20	$ 66,033,000	$ 83,865,000	$ 73,292,000	$ 70,292,000	$ (13,573,000)
INTRAFUND TRANSFERS	5,914,230.95	(300,000)	(300,000)	(300,000)	(300,000)	0
NET TOTAL	$ 67,285,026.15	$ 65,733,000	$ 83,565,000	$ 72,992,000	$ 69,992,000	$ (13,573,000)
NET COUNTY COST	$ 10,366,036.98	$ 3,333,000	$ 333,000	$ 3,133,000	$ 133,000	$ (200,000)

Workforce Investment Act Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 33,805,836.96	$ 40,165,000	$ 58,256,000	$ 44,883,000	$ 44,883,000	$ (13,373,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 36,644,711.01	$ 43,165,000	$ 58,256,000	$ 47,883,000	$ 44,883,000	$ (13,373,000)
GROSS TOTAL	$ 36,644,711.01	$ 43,165,000	$ 58,256,000	$ 47,883,000	$ 44,883,000	$ (13,373,000)
INTRAFUND TRANSFERS	6,214,230.95	0	0	0	0	0
NET TOTAL	$ 42,858,941.96	$ 43,165,000	$ 58,256,000	$ 47,883,000	$ 44,883,000	$ (13,373,000)
NET COUNTY COST	$ 9,053,105.00	$ 3,000,000	$ 0	$ 3,000,000	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Older American Act Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 23,113,152.21	$ 22,235,000	$ 24,976,000	$ 24,976,000	$ 24,976,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 24,726,084.19	$ 22,868,000	$ 25,609,000	$ 25,409,000	$ 25,409,000	$ (200,000)
GROSS TOTAL	$ 24,726,084.19	$ 22,868,000	$ 25,609,000	$ 25,409,000	$ 25,409,000	$ (200,000)
INTRAFUND TRANSFERS	(300,000.00)	(300,000)	(300,000)	(300,000)	(300,000)	0
NET TOTAL	$ 24,426,084.19	$ 22,568,000	$ 25,309,000	$ 25,109,000	$ 25,109,000	$ (200,000)
NET COUNTY COST	$ 1,312,931.98	$ 333,000	$ 333,000	$ 133,000	$ 133,000	$ (200,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. Adult Protective Services (APS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	24,215,000	22,723,000	--	1,492,000	189.0
Less Administration	--	--	--	--	--
Net Program Costs	24,215,000	22,723,000	--	1,492,000	189.0

Authority: Mandated program – Federal Social Security Act, Title XX; California Welfare and Institutions Code Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763; and California Department of Social Services Regulations Sections 33-100 through 33-805.

APS helps elders (age 65 or older) and dependent adults (physically or cognitively impaired 18-64 year olds) who are suspected victims of abuse or neglect (including self-neglect). APS social workers investigate reports of alleged abuse; assess an individual's abilities and limitations; provide referrals to community services; and provide general case management to help those that are unable to protect themselves.

2. Workforce Investment Act (WIA) – Adult, Dislocated Worker, and Youth

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,267,000	--	6,267,000	--	33.0
Less Administration	--	--	--	--	--
Net Program Costs	6,267,000	--	6,267,000	--	33.0

Authority: Mandated program – Federal WIA of 1998, Public Law 105-220.

The WIA program goal is to increase the self-sufficiency of persons residing in the County. The program provides services that lead to successful transition into the workforce, continued training, or education.

3. Aging and Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,731,000	--	2,726,000	5,000	16.0
Less Administration	--	--	--	--	--
Net Program Costs	2,731,000	--	2,726,000	5,000	16.0

Authority: Non-mandated, discretionary program.

The Aging and Adult Services program ensures that home delivered meals are provided to the frailest and those least able to prepare meals for themselves; nutritious meals are provided to seniors (aged 60+) and the spouses in a congregate meal social setting; and support services are provided to caregivers of older adults and to senior grandparents caring for grandchildren. The program also provides various care management services to frail, elderly, and younger adults with disabilities who are at risk of being placed in an institutional setting.

4. Community and Senior Centers

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,258,000	--	693,000	6,565,000	44.0
Less Administration	--	--	--	--	--
Net Program Costs	7,258,000	--	693,000	6,565,000	44.0

Authority: Non-mandated, discretionary program.

Community and Senior Center staff provide oversight or coordination of programs and services for people of all ages through partnerships with community businesses, volunteers, and public and private agencies. These services reduce the isolation faced by constituents; improve their health and well-being; and simplify access to information such as income tax preparation, notary services, and other services.

5. Dispute Resolution Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	375,000	--	375,000	--	2.0
Less Administration	--	--	--	--	--
Net Program Costs	375,000	--	375,000	--	2.0

Authority: Non-mandated, discretionary program.

The Dispute Resolution Program provides various dispute resolution services as an alternative to more formal court proceedings. Services include mediations, telephone conciliations, group facilitators, and arbitrations. Services are provided through contracts with non-profit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary.

6. Ombudsman

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	561,000	--	--	561,000	4.0
Less Administration	--	--	--	--	--
Net Program Costs	561,000	--	--	561,000	4.0

Authority: Non-mandated, discretionary program.

The goal of the Office of the Ombudsman program is to help the public with complaints involving the County Sheriff's Department personnel by conducting thorough, objective reviews of complaints. The Ombudsman program also conducts Community Outreach to educate the public on the services that are available.

7. Human Relations Commission (HRC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,059,000	--	102,000	1,957,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	2,059,000	--	102,000	1,957,000	19.0

Authority: Non-mandated, discretionary program.

HRC's goal is to develop programs that proactively address racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment, and other divisive attitudes that can lead to inter-cultural tensions, hate crimes and related violence. Teaming with law enforcement, schools, cities, community-based organizations, youth, academics, policy makers, businesses and other leaders, the Commission brings key players together to resolve immediate inter-cultural conflicts.

8. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,761,000	7,985,000	6,043,000	4,733,000	201.0
Less Administration	--	--	--	--	--
Net Program Costs	18,761,000	7,985,000	6,043,000	4,733,000	201.0

Authority: Non-mandated, discretionary program except for APS administration.

Administration programs provide executive management and general administrative support, which include strategic planning, budget planning and control; accounting; contract administration and monitoring; information technology; staff development; property and facilities management; procurement; human resources; timekeeping; and payroll services to the Department.

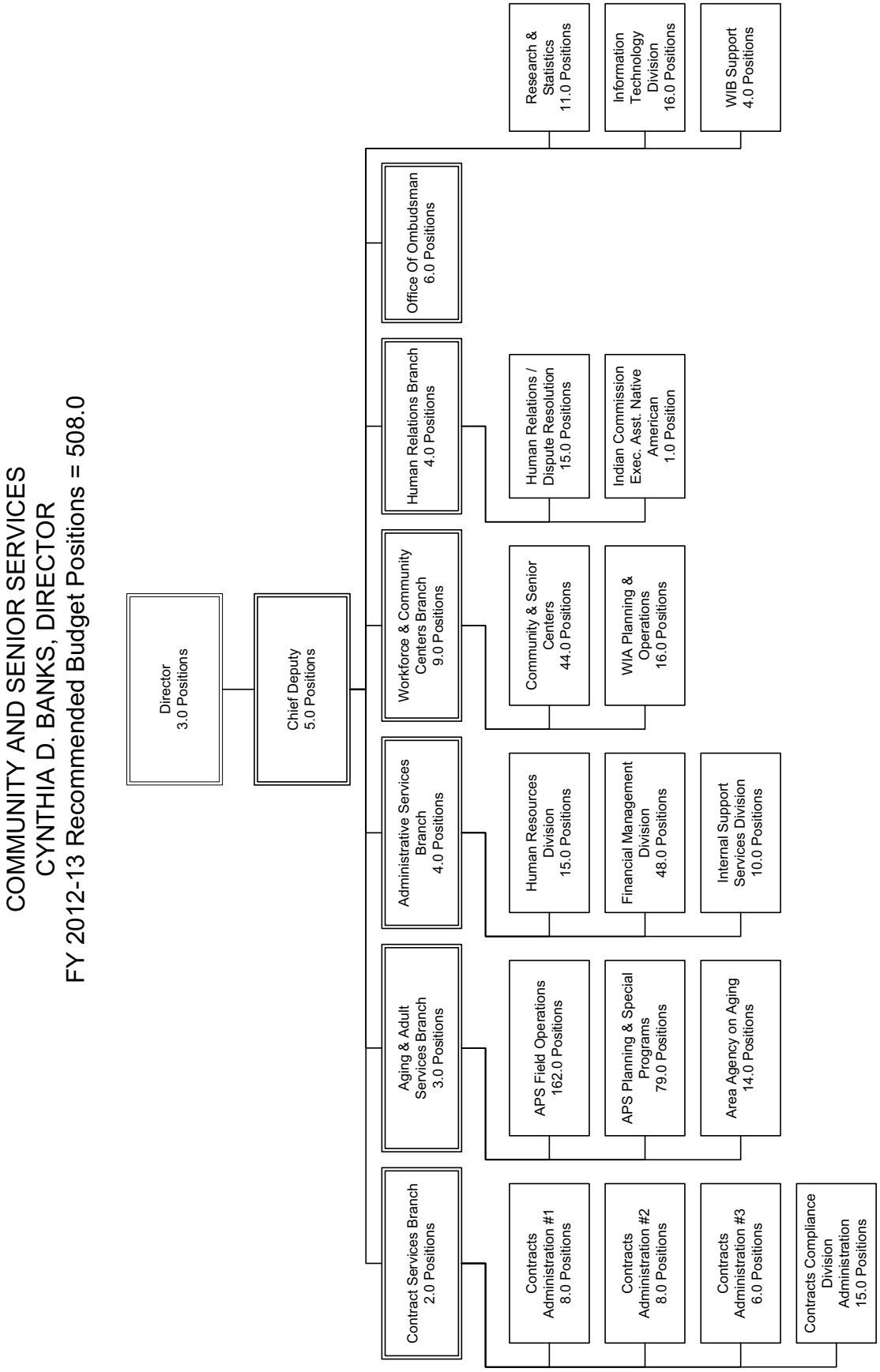
9. Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	70,292,000	300,000	69,859,000	133,000	--
Less Administration	--	--	--	--	--
Net Program Costs	70,292,000	300,000	69,859,000	133,000	--

Authority: Non-mandated, discretionary programs.

The Assistance program provides direct assistance and social services to the public that include WIA, Older Americans Act, and APS.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	132,519,000	31,008,000	86,065,000	15,446,000	508.0


COMMUNITY AND SENIOR SERVICES
CYNTHIA D. BANKS, DIRECTOR
FY 2012-13 Recommended Budget Positions = 508.0
Director
3.0 Positions
Chief Deputy
5.0 Positions
Contract Services Branch
2.0 Positions
Contracts Administration #1
8.0 Positions
Contracts Administration #2
8.0 Positions
Contracts Administration #3
6.0 Positions
Contracts Compliance Division Administration
15.0 Positions
Aging & Adult Services Branch
3.0 Positions
APS Field Operations
162.0 Positions
APS Planning & Special Programs
79.0 Positions
Area Agency on Aging
14.0 Positions
Administrative Services Branch
4.0 Positions
Human Resources Division
15.0 Positions
Financial Management Division
48.0 Positions
Internal Support Services Division
10.0 Positions
Workforce & Community Centers Branch
9.0 Positions
Community & Senior Centers
44.0 Positions
WIA Planning & Operations
16.0 Positions
Human Relations Branch
4.0 Positions
Human Relations / Dispute Resolution
15.0 Positions
Indian Commission Exec. Asst. Native American
1.0 Position
Office Of Ombudsman
6.0 Positions
Research & Statistics
11.0 Positions
Information Technology Division
16.0 Positions
WIB Support
4.0 Positions

Consumer Affairs

Brian Stiger, Director

Consumer Affairs Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,260,550.09	$ 2,570,000	$ 2,761,000	$ 2,862,000	$ 2,841,000	$ 80,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,126,792.03	$ 4,097,000	$ 4,271,000	$ 5,926,000	$ 4,318,000	$ 47,000
SERVICES & SUPPLIES	3,264,061.15	2,953,000	2,950,000	3,527,000	3,071,000	121,000
OTHER CHARGES	19,885.99	26,000	29,000	29,000	28,000	(1,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	20,000	80,000	20,000	0
GROSS TOTAL	$ 7,410,739.17	$ 7,076,000	$ 7,270,000	$ 9,562,000	$ 7,437,000	$ 167,000
INTRAFUND TRANSFERS	(286,092.00)	(284,000)	(284,000)	(304,000)	(304,000)	(20,000)
NET TOTAL	$ 7,124,647.17	$ 6,792,000	$ 6,986,000	$ 9,258,000	$ 7,133,000	$ 147,000
NET COUNTY COST	$ 4,864,097.08	$ 4,222,000	$ 4,225,000	$ 6,396,000	$ 4,292,000	$ 67,000
BUDGETED POSITIONS	59.0	57.0	57.0	79.0	57.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To provide professional and responsive services to the consumers and businesses of the County through advocacy, empowerment, and education.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost increase of $67,000 primarily due to Board-approved increases in employee benefits. The Recommended Budget also reflects the discontinuance of Federal Homelessness and Rapid Re-housing Program funding, and enhancement of the eComplaint Intake and Case Management System designed to increase customer access to departmental services and reduce manual data input. Also includes funding for a new Consolidated Consumer Counseling Section to provide standardization of departmental responses and to increase the reliability and accuracy of information.

Critical/Strategic Planning Initiatives

- Implementing Senate Bill 62 to enhance the Real Estate Fraud and Information Program to reduce the number of homes lost to foreclosure, loan modification, and real estate fraud;
- Developing and launching a new mobile application to allow consumers to file and access complaints with the Department in real time; and
- Enhancing the Consumer Protection Services Program to better assist unemployed and indebted consumers being targeted by job scams and fraudulent debt collectors.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**7,270,000**	**284,000**	**2,761,000**	**4,225,000**	**57.0**
Collaborative Programs					
1. East Los Angeles Greeter Program: Reflects a realignment of intrafund transfers and revenue to more accurately reflect anticipated funding levels.	--	20,000	(20,000)	--	--
New/Expanded Program					
1. Federal Homelessness Prevention and Rapid Re-housing Program (HPRP) Grant: Reflects the elimination of 2.0 budgeted positions due to a decrease in revenue associated with the discontinuance of the HPRP grant.	(172,000)	--	(172,000)	--	(2.0)
2. Consolidated Consumer Counseling Section: Reflects the shift of 2.0 positions from the HPRP to the new Consolidated Consumer Counseling Section to provide standardization of departmental responses and to increase the reliability and accuracy of information, fully offset with one-time Cy Pres funding.	172,000	--	172,000	--	2.0
3. eComplaint Intake and Case Management System (eComplaint): Reflects an increase in services and supplies to enhance Phase II of the eComplaint system.	100,000	--	100,000	--	--
Other Changes					
1. Salary and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	4,000	--	--	4,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	15,000	--	--	15,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	16,000	--	--	16,000	--
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums, fully offset by a reduction in services and supplies funding.	--	--	--	--	--
5. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	33,000	--	--	33,000	--
6. Services and Supplies: Reflects an increase in services and supplies funding, fully offset by a corresponding decrease in workers' compensation cost requirements.	--	--	--	--	--
7. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(1,000)	--	--	(1,000)	--
Total Changes	**167,000**	**20,000**	**80,000**	**67,000**	**0.0**
2012-13 Recommended Budget	**7,437,000**	**304,000**	**2,841,000**	**4,292,000**	**57.0**

Unmet Needs

The Department needs assistance in securing ongoing funding for: the new mobile application to allow consumers to file and access complaints with the Department in real time; enhancement of the Consumer Protection Services Program to better assist unemployed and indebted consumers being targeted by job scams and fraudulent debt collectors; and stabilization of the Department's budget due to declining revenues to continue providing quality, responsive and efficient consumer protection services to the residents of the County.

CONSUMER AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 889,868.01	$ 1,490,000	$ 1,822,000	$ 2,090,000	$ 2,069,000	$ 247,000
COURT FEES & COSTS	620,326.57	540,000	730,000	730,000	730,000	0
FEDERAL - OTHER	704,993.00	500,000	172,000	0	0	(172,000)
MISCELLANEOUS	45,362.51	40,000	37,000	42,000	42,000	5,000
TOTAL REVENUE	$ 2,260,550.09	$ 2,570,000	$ 2,761,000	$ 2,862,000	$ 2,841,000	$ 80,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,658,533.73	$ 2,688,000	$ 2,882,000	$ 3,932,000	$ 2,882,000	$ 0
CAFETERIA PLAN BENEFITS	485,624.68	480,000	452,000	854,000	485,000	33,000
DEFERRED COMPENSATION BENEFITS	54,716.29	71,000	87,000	132,000	87,000	0
EMPLOYEE GROUP INS - E/B	88,018.78	85,000	67,000	71,000	71,000	4,000
OTHER EMPLOYEE BENEFITS	4,790.00	5,000	7,000	7,000	7,000	0
RETIREMENT - EMP BENEFITS	699,306.67	624,000	633,000	813,000	669,000	36,000
WORKERS' COMPENSATION	135,801.88	144,000	143,000	117,000	117,000	(26,000)
TOTAL S & E B	4,126,792.03	4,097,000	4,271,000	5,926,000	4,318,000	47,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	168,572.00	235,000	153,000	258,000	208,000	55,000
CLOTHING & PERSONAL SUPPLIES	0.00	1,000	0	0	0	0
COMMUNICATIONS	10,020.00	10,000	9,000	10,000	10,000	1,000
COMPUTING-MAINFRAME	0.00	1,000	0	1,000	1,000	1,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	282.00	25,000	0	14,000	4,000	4,000
COMPUTING-PERSONAL	(284.83)	1,000	0	21,000	1,000	1,000
CONTRACTED PROGRAM SERVICES	1,474,322.51	2,025,000	2,109,000	2,134,000	2,134,000	25,000
INFORMATION TECHNOLOGY SERVICES	76,645.00	86,000	0	105,000	55,000	55,000
INSURANCE	1,869.26	2,000	8,000	2,000	2,000	(6,000)
MAINTENANCE - EQUIPMENT	12,492.00	26,000	25,000	58,000	28,000	3,000
MAINTENANCE--BUILDINGS & IMPRV	173,558.49	164,000	163,000	194,000	169,000	6,000
MEMBERSHIPS	100.00	2,000	0	2,000	2,000	2,000
MISCELLANEOUS EXPENSE	10,618.86	7,000	6,000	8,000	8,000	2,000
OFFICE EXPENSE	58,340.05	47,000	54,000	139,000	68,000	14,000
PROFESSIONAL SERVICES	894,999.60	19,000	109,000	17,000	17,000	(92,000)
RENTS & LEASES - BLDG & IMPRV	31,910.90	6,000	11,000	28,000	8,000	(3,000)
TECHNICAL SERVICES	2,983.90	6,000	15,000	62,000	22,000	7,000
TELECOMMUNICATIONS	199,671.22	147,000	133,000	253,000	153,000	20,000
TRAINING	1,250.00	1,000	0	34,000	14,000	14,000
TRANSPORTATION AND TRAVEL	18,938.17	22,000	13,000	45,000	25,000	12,000
UTILITIES	127,772.02	120,000	142,000	142,000	142,000	0
TOTAL S & S	3,264,061.15	2,953,000	2,950,000	3,527,000	3,071,000	121,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	7,000	8,000	8,000	8,000	0
RET-OTHER LONG TERM DEBT	18,494.16	19,000	21,000	21,000	20,000	(1,000)
TAXES & ASSESSMENTS	1,391.83	0	0	0	0	0
TOTAL OTH CHARGES	19,885.99	26,000	29,000	29,000	28,000	(1,000)

CONSUMER AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	20,000	80,000	20,000	0
TOTAL CAPITAL ASSETS	0.00	0	20,000	80,000	20,000	0
GROSS TOTAL	$ 7,410,739.17	$ 7,076,000	$ 7,270,000	$ 9,562,000	$ 7,437,000	$ 167,000
INTRAFUND TRANSFERS	(286,092.00)	(284,000)	(284,000)	(304,000)	(304,000)	(20,000)
NET TOTAL	$ 7,124,647.17	$ 6,792,000	$ 6,986,000	$ 9,258,000	$ 7,133,000	$ 147,000
NET COUNTY COST	$ 4,864,097.08	$ 4,222,000	$ 4,225,000	$ 6,396,000	$ 4,292,000	$ 67,000
BUDGETED POSITIONS	59.0	57.0	57.0	79.0	57.0	0.0

Departmental Program Summary

1. Consumer Protection Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,537,000	104,000	1,498,000	935,000	23.6
Less Administration	*414,000*	*17,000*	*245,000*	*152,000*	*4.6*
Net Program Costs	2,123,000	87,000	1,253,000	783,000	19.0

Authority: Non-mandated, discretionary program.

The Consumer Protection program counsels consumers and businesses about their rights and responsibilities in the marketplace; investigates and mediates consumer complaints of unfair business practices; monitors complaint patterns; and prepares selected cases for civil and criminal prosecution.

2. Dispute Settlement Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	377,000	--	273,000	104,000	3.7
Less Administration	*65,000*	--	*47,000*	*18,000*	*0.7*
Net Program Costs	312,000	--	226,000	86,000	3.0

Authority: Non-mandated, discretionary program.

The Dispute Settlement Service program provides mediation, conciliation, and referral services to help individuals and businesses resolve their disputes without going to court. The program also provides mediation training.

3. Elder Financial Abuse Prevention Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	286,000	200,000	19,000	67,000	2.5
Less Administration	*43,000*	*30,000*	*3,000*	*10,000*	*0.5*
Net Program Costs	243,000	170,000	16,000	57,000	2.0

Authority: Non-mandated, discretionary program.

The Elder Financial Abuse Prevention program provides complaint investigation and mediation, and consumer protection and educational forums for at-risk senior citizens and dependent adults.

4. Identity Theft

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	179,000	--	3,000	176,000	3.7
Less Administration	*77,000*	--	*1,000*	*76,000*	*0.7*
Net Program Costs	102,000	--	2,000	100,000	3.0

Authority: Non-mandated, discretionary program.

The Identity Theft program helps victims of identity theft restore their good name and credit; investigates and prepares identity theft cases for prosecution; and educates consumers, businesses, and organizations on identity theft prevention.

5. Public Information and Community Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	220,000	--	111,000	109,000	2.5
Less Administration	*45,000*	--	*23,000*	*22,000*	*0.5*
Net Program Costs	175,000	--	88,000	87,000	2.0

Authority: Non-mandated, discretionary program.

The Public Information and Community Outreach program educates the public about the Department's consumer protection services through publications, internet, media, and community events.

6. Real Estate Fraud and Information Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	370,000	--	137,000	233,000	8.7
Less Administration	*150,000*	--	*56,000*	*94,000*	*1.7*
Net Program Costs	220,000	--	81,000	139,000	7.0

Authority: Non-mandated, discretionary program.

The Real Estate Fraud and Information program investigates and resolves real estate fraud complaints; refers cases for civil and criminal prosecution; and provides counseling and information to homeowners, homebuyers/sellers, and real estate professionals.

7. Self-Help Legal Access Centers

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,225,000	--	--	2,225,000	1.2
Less Administration	*27,000*	--	--	*27,000*	*0.2*
Net Program Costs	2,198,000	--	--	2,198,000	1.0

Authority: Non-mandated, discretionary program.

The Self-Help Legal Access Centers program counsels guests on court procedures and case preparation, including venue, form preparation, service of process, and case presentation.

8. Small Claims Court Advisor Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,130,000	--	799,000	331,000	9.9
Less Administration	*176,000*	--	*124,000*	*52,000*	*1.9*
Net Program Costs	954,000	--	675,000	279,000	8.0

Authority: Non-mandated, discretionary program.

The Small Claims Court Advisor program counsels litigants on court procedures and case preparation, including venue, form preparation, service of process, case presentation, collections, and appeals.

9. Volunteer and Internship Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	113,000	--	1,000	112,000	1.2
Less Administration	*22,000*	--	--	*22,000*	*0.2*
Net Program Costs	91,000	--	1,000	90,000	1.0

Authority: Non-mandated, discretionary program.

The Volunteer and Internship program recruits and trains volunteers and interns to enhance delivery of services to the public.

10. Administration

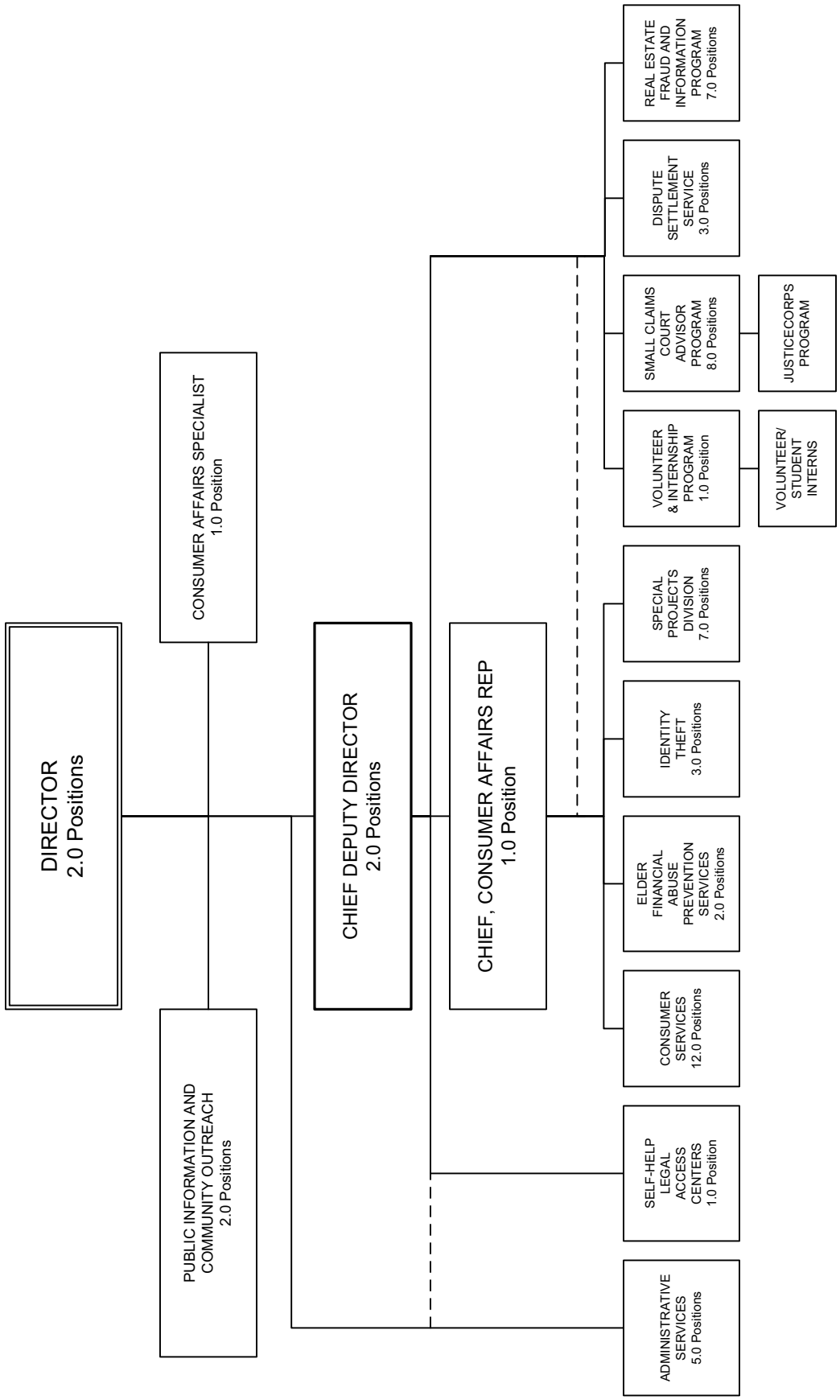
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,019,000	47,000	499,000	473,000	11.0
Less Administration	--	--	--	--	--
Net Program Costs	1,019,000	47,000	499,000	473,000	11.0

Authority: Non-mandated, discretionary program.

Administration programs provide executive management and general administrative support, which includes strategic planning, budget planning and control, accounting, contract administration and monitoring, information technology, staff development, property and facilities managemet, procurement, human resources, timekeeping; and payroll services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	7,437,000	304,000	2,841,000	4,292,000	57.0

DEPARTMENT OF CONSUMER AFFAIRS
Brian Stiger, Director
FY 2012-13 Recommended Budget Positions = 57.0



Coroner

Dr. L. Sathyavagiswaran, CME - Coroner

Coroner Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,899,294.32	$ 2,624,000	$ 1,996,000	$ 2,487,000	$ 1,996,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 23,036,109.34	$ 23,141,000	$ 23,342,000	$ 28,200,000	$ 23,773,000	$ 431,000
SERVICES & SUPPLIES	4,145,276.06	5,656,000	5,612,000	8,159,000	5,776,000	164,000
OTHER CHARGES	569,769.99	643,000	648,000	486,000	486,000	(162,000)
CAPITAL ASSETS - EQUIPMENT	90,605.10	0	0	334,000	0	0
GROSS TOTAL	$ 27,841,760.49	$ 29,440,000	$ 29,602,000	$ 37,179,000	$ 30,035,000	$ 433,000
INTRAFUND TRANSFERS	(151,336.00)	(165,000)	(100,000)	(110,000)	(110,000)	(10,000)
NET TOTAL	$ 27,690,424.49	$ 29,275,000	$ 29,502,000	$ 37,069,000	$ 29,925,000	$ 423,000
NET COUNTY COST	$ 25,791,130.17	$ 26,651,000	$ 27,506,000	$ 34,582,000	$ 27,929,000	$ 423,000
BUDGETED POSITIONS	204.0	209.0	209.0	254.0	209.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within the County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost increase of $0.4 million, primarily due to Board-approved increases in employee benefits. The budget also reflects an increase in services and supplies fully offset by savings in other charges due to a decrease in lease telecommunications equipment costs. Additionally, the Department will convert 1.0 Physician Post Graduate – 5th year to a 7th year position which will allow the Department to retain post graduates for a longer period of time. This position change is fully offset by an increase in reimbursable revenue from the Department of Children and Family Services.

Critical/Strategic Planning Initiatives

The Coroner's primary goal for 2012-13 is the successful re-accreditation of the Forensic Laboratories. The Coroner's strategic plan also continues to focus on the delivery of effective and compassionate services to the public. Construction of the new 500 body capacity crypt facility is complete which dramatically expands decedent storage and improves health and safety. The renovation phase of the existing 1104 North Mission Road is underway which addresses critical needs and improves the efficiency of the biological building. This effort also creates additional doctor and autopsy space, and improves the health and safety of employees. The Department continues its efforts toward implementation of a DNA Laboratory designed to provide DNA services to the public and outside agencies. Sorenson Forensics will be overseeing the DNA Lab implementation as well as assisting the Coroner in preparation for American Society of Crime Laboratory Directors/Laboratory Accreditation Board (ASCLD/LAB) ISO re-accreditation. The Department continues its ongoing effort in the Homeland Security acquisitions. The Department has also successfully implemented efficiencies, and its efficiency committee continues to meet to explore additional cost saving measures.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**29,602,000**	**100,000**	**1,996,000**	**27,506,000**	**209.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in healthcare insurance subsidies.	106,000	--	--	106,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	146,000	--	--	146,000	--
3. Retiree Health: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	101,000	--	--	101,000	--
4. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's annual contribution limit towards its deferred compensation plans.	70,000	--	--	70,000	--
5. Services and Supplies: Reflects an increase in services and supplies to fund cost increases in household expense, equipment maintenance, building maintenance, office expense, and technical services from contractors and other County departments.	162,000	--	--	162,000	--
6. Other Charges: Reflects a decrease in lease telecommunications equipment charges.	(162,000)	--	--	(162,000)	--
7. Intrafund Transfers: Reflects an increase in services requested by other County departments.	--	10,000	--	(10,000)	--
8. Employee Benefits Realignment: Reflects the realignment of employee benefits appropriation based on historical experience.	--	--	--	--	--
9. Physician Post Graduate: Reflects the conversion of 1.0 Physician Post Graduate - 5th year to 1.0 Physician Post Graduate - 7th year in order to retain post graduates longer.	10,000	--	--	10,000	--
Total Changes	**433,000**	**10,000**	**0**	**423,000**	**0.0**
2012-13 Recommended Budget	**30,035,000**	**110,000**	**1,996,000**	**27,929,000**	**209.0**

Unmet Needs

The Coroner requests a Senior Criminalist position in order to successfully pass re-accreditation for the Forensic Laboratories as well as the DNA lab. The Coroner continues its efforts to replace the dilapidated case tracking Coroner's Medical Examiner (CME) System. This system is designed as the backbone for tracking and documenting all Coroner cases handled by the department and is a critical tool/component to accomplishing the Department's mission. CME was last updated in 2000, is not web-based and is no longer supported by the vendor or any other entity. Replacement of the outdated and security compromised system is a management audit recommendation and there is a serious concern that the unsupported system will not continue to function much longer. The Coroner also seeks restoration of the Public Information Officer position lost in previous curtailments. The need for professional and effective delivery of information particularly in handling high profile cases has increased significantly. The Coroner also requests an allocation for the replacement of field response vehicles which have not been budgeted over the last 4 years. The Coroner requests the replacement of the 9.0 positions deleted in FY 2010-11. These positions are critical to the efficient delivery of service and play a significant role in maintaining the Department's valued accreditations. As a result of negotiated changes to the physician pay plan, Coroner pathologist employee benefits have increased. The Coroner is requesting additional funding to appropriately adjust its employee benefits.

CORONER BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,140,161.67	$ 1,782,000	$ 1,352,000	$ 1,798,000	$ 1,352,000	$ 0
COURT FEES & COSTS	251,922.99	283,000	302,000	300,000	302,000	0
PERSONNEL SERVICES	20,208.00	35,000	24,000	40,000	24,000	0
RECORDING FEES	198.00	0	0	0	0	0
FEDERAL - OTHER	1,621.00	174,000	0	0	0	0
STATE - OTHER	8,165.44	14,000	17,000	14,000	17,000	0
BUSINESS LICENSES	600.00	1,000	0	0	0	0
MISCELLANEOUS	106,600.71	105,000	96,000	108,000	96,000	0
OTHER SALES	274,074.39	227,000	205,000	227,000	205,000	0
SALE OF CAPITAL ASSETS	4,996.10	3,000	0	0	0	0
TRANSFERS IN	90,000.00	0	0	0	0	0
ROYALTIES	746.02	0	0	0	0	0
TOTAL REVENUE	$ 1,899,294.32	$ 2,624,000	$ 1,996,000	$ 2,487,000	$ 1,996,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 15,108,753.58	$ 15,463,000	$ 16,062,000	$ 19,431,000	$ 16,070,000	$ 8,000
CAFETERIA PLAN BENEFITS	2,563,255.23	2,655,000	2,696,000	3,328,000	2,680,000	(16,000)
DEFERRED COMPENSATION BENEFITS	245,562.07	360,000	253,000	489,000	365,000	112,000
EMPLOYEE GROUP INS - E/B	560,877.35	587,000	493,000	560,000	559,000	66,000
OTHER EMPLOYEE BENEFITS	14,618.00	8,000	22,000	22,000	22,000	0
RETIREMENT - EMP BENEFITS	3,720,911.37	3,183,000	2,998,000	3,485,000	3,192,000	194,000
WORKERS' COMPENSATION	822,131.74	885,000	818,000	885,000	885,000	67,000
TOTAL S & E B	23,036,109.34	23,141,000	23,342,000	28,200,000	23,773,000	431,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	305,215.58	444,000	495,000	444,000	495,000	0
CLOTHING & PERSONAL SUPPLIES	19,931.08	35,000	35,000	65,000	35,000	0
COMMUNICATIONS	52,598.00	55,000	60,000	60,000	60,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,470.00	3,000	4,000	4,000	4,000	0
COMPUTING-PERSONAL	105,901.26	201,000	212,000	201,000	212,000	0
CONTRACTED PROGRAM SERVICES	110,414.70	201,000	200,000	201,000	200,000	0
HOUSEHOLD EXPENSE	126,176.37	150,000	131,000	153,000	131,000	0
INFORMATION TECHNOLOGY SERVICES	305,457.00	305,000	300,000	305,000	300,000	0
INSURANCE	6,030.00	6,000	7,000	7,000	7,000	0
MAINTENANCE - EQUIPMENT	263,299.93	254,000	232,000	352,000	232,000	0
MAINTENANCE--BUILDINGS & IMPRV	500,362.38	660,000	659,000	1,323,000	659,000	0
MEDICAL DENTAL & LAB SUPPLIES	414,523.96	351,000	517,000	503,000	517,000	0
MEMBERSHIPS	199.10	1,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	99,690.64	162,000	167,000	164,000	167,000	0
OFFICE EXPENSE	129,044.13	141,000	101,000	554,000	103,000	2,000
PROFESSIONAL SERVICES	419,987.20	919,000	939,000	1,681,000	939,000	0
RENTS & LEASES - BLDG & IMPRV	60,035.09	59,000	74,000	61,000	74,000	0
RENTS & LEASES - EQUIPMENT	53,522.70	46,000	65,000	46,000	65,000	0
SMALL TOOLS & MINOR EQUIPMENT	12,173.86	14,000	17,000	27,000	17,000	0
SPECIAL DEPARTMENTAL EXPENSE	44,262.21	45,000	40,000	97,000	40,000	0
TECHNICAL SERVICES	334,482.26	791,000	445,000	800,000	607,000	162,000

CORONER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS	328,515.61	410,000	438,000	696,000	438,000	0
TRAINING	21,133.70	23,000	22,000	25,000	22,000	0
TRANSPORTATION AND TRAVEL	374,975.73	325,000	360,000	334,000	360,000	0
UTILITIES	54,873.57	55,000	91,000	55,000	91,000	0
TOTAL S & S	4,145,276.06	5,656,000	5,612,000	8,159,000	5,776,000	164,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	26,282.55	57,000	57,000	63,000	57,000	0
RET-OTHER LONG TERM DEBT	542,032.72	586,000	591,000	423,000	429,000	(162,000)
TAXES & ASSESSMENTS	1,454.72	0	0	0	0	0
TOTAL OTH CHARGES	569,769.99	643,000	648,000	486,000	486,000	(162,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MEDICAL - CAPITAL EQUIPMENT	0.00	0	0	219,000	0	0
NON-MEDICAL LAB/TESTING EQUIP	90,605.10	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	115,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	90,605.10	0	0	334,000	0	0
TOTAL CAPITAL ASSETS	90,605.10	0	0	334,000	0	0
GROSS TOTAL	$ 27,841,760.49	$ 29,440,000	$ 29,602,000	$ 37,179,000	$ 30,035,000	$ 433,000
INTRAFUND TRANSFERS	(151,336.00)	(165,000)	(100,000)	(110,000)	(110,000)	(10,000)
NET TOTAL	$ 27,690,424.49	$ 29,275,000	$ 29,502,000	$ 37,069,000	$ 29,925,000	$ 423,000
NET COUNTY COST	$ 25,791,130.17	$ 26,651,000	$ 27,506,000	$ 34,582,000	$ 27,929,000	$ 423,000
BUDGETED POSITIONS	204.0	209.0	209.0	254.0	209.0	0.0

Departmental Program Summary

1. Forensic Laboratory Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,024,000	--	229,000	2,795,000	17.0
Less Administration	--	--	--	--	--
Net Program Costs	3,024,000	--	229,000	2,795,000	17.0

Authority: Mandated program - State Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Forensic Laboratory provides essential forensic services to the Department. The toxicology laboratory analyzes post-mortem biological specimens for the presence of drugs and other poisons. These analyses are used by the deputy medical examiners to help determine the cause and mode of death and are also used by decedent families, law enforcement, insurance companies, and the courts. Department criminalists are on call 24/7 to respond to crime scenes for the purpose of physical evidence identification, collection, documentation and preservation. Laboratories also provide gunshot residue testing for the Department as well as for law enforcement agencies throughout California. Laboratory services also include tissue processing for microscopic evaluation by the medical examiners. The Forensic Laboratory is also responsible for maintaining all physical evidence on Coroner cases in a manner that ensures its analytical integrity and the chain-of-custody documented from the time of collection to final disposition. The evidence control is based on Department policies and procedures as well as guidelines set forth by the ASCLD/LAB whose accreditation the Department holds.

2. Forensic Medicine

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,458,000	--	193,000	9,265,000	29.0
Less Administration	--	--	--	--	--
Net Program Costs	9,458,000	--	193,000	9,265,000	29.0

Authority: Mandated program - State Chapter 498-77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations; Unidentified Bodies, Human Remains (Government Code Sections 27460 to 27540, 68096.1, 68097; County Code Chapter 2.22 Sections 2.22.010 to 110).

The Forensic Medicine program is responsible for the professional medical investigation and determination of the cause and mode of each death handled by the Department. Board-certified forensic pathologists evaluate sudden unexpected natural deaths, and unnatural deaths such as deaths from firearms, sharp and blunt force trauma, etc. In addition, physicians are frequently called to court to testify on cause of death and their medical findings and interpretations, particularly in homicide cases.

3. Operations Bureau - Medical Death Investigations - At Scene and Hospital Deaths

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,039,000	4,000	344,000	6,691,000	67.0
Less Administration	--	--	--	--	--
Net Program Costs	7,039,000	4,000	344,000	6,691,000	67.0

Authority: Mandated program - State Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statues of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, California Health and Safety Code 7100 - 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Operations Bureau Investigations Division is responsible for providing 24/7 field investigator response to at-scene death investigations and conducts hospital death investigations throughout the County. Staff takes the initial and preliminary information regarding certain deaths that are reportable by State Law to be investigated by the County. The medicolegal death investigation is performed by sworn staff that investigates the death, interviews witnesses, takes photographs and collects evidence for use in criminal and civil matters, identifies deceased persons, and notifies the legal next of kin.

4. Operations Bureau - Forensic Photo and Support Division - Autopsy Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,546,000	--	70,000	2,476,000	24.0
Less Administration	--	--	--	--	--
Net Program Costs	2,546,000	--	70,000	2,476,000	24.0

Authority: Mandated program - State Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (Government Codes 27460 to 27540. Government Code Section 68096.1 and 68097, Health & Safety Code 7100 to 7114, and County Code Chapter 2.22, Section 2.22.010 to 110).

The Forensic Photo and Support Division is responsible for providing technical support services in the form of autopsy assistance, radiographs, photography and specialized graphics support to Deputy Medical Examiners, prior to, during and after post-mortem examinations. Additionally, they provide field capable photographers to document high-profile death scenes and major incidents.

5. Operations Bureau - Forensic Services Division - Decedent Transportation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,909,000	--	725,000	1,184,000	27.0
Less Administration	--	--	--		--
Net Program Costs	1,909,000	--	725,000	1,184,000	27.0

Authority: Mandated program - State Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (Government Codes 27460 to 27540. Government Code Section 68096.1 and 68097, Health and Safety Code 7100 to 7114, and County Code Chapter 2.22, Section 2.22.010 to 110).

The Forensic Services Division is responsible for providing 24/7 decedent transportation from death scenes and hospitals to the Forensic Science Center for the entire County. The Division is also responsible for crypt management services such as the accurate marking of decedents with identification tags, the processing of each individual decedent's paperwork, and the proper storage of the decedent while maintained at the Forensic Science Center. Lastly, the Division is responsible for the release of the decedent from the facility to a private mortuary or the County morgue for final disposition.

6. Administration

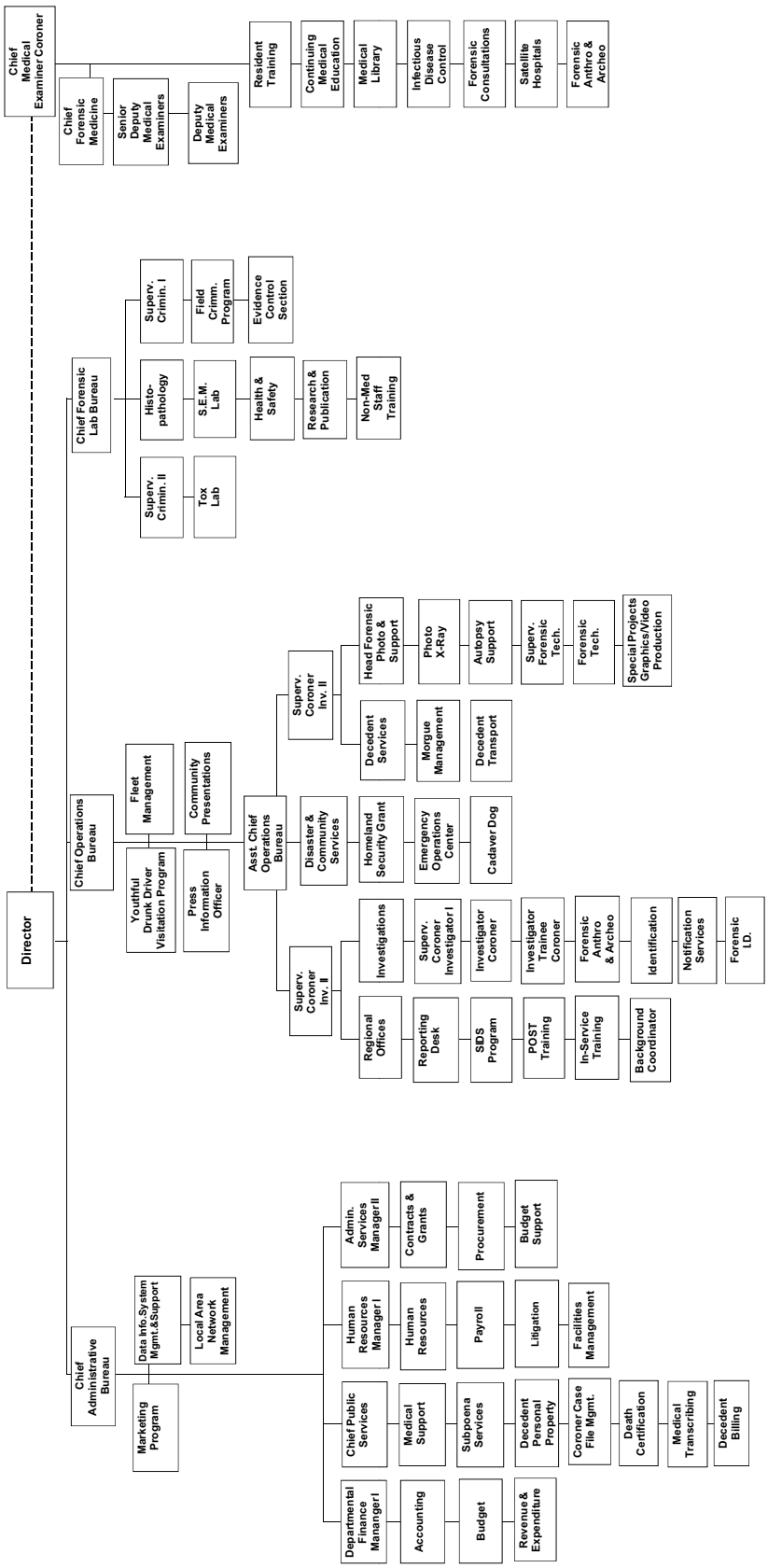
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,059,000	106,000	435,000	5,518,000	45.0
Less Administration	--	--	--	--	--
Net Program Costs	6,059,000	106,000	435,000	5,518,000	45.0

Authority: Mandated program - State Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Public Services Division provides and maintains decedent case files and processes document requests for reports for internal staff, outside agencies and the public. This Division also performs the following functions: processes and monitors billing for transportation services; processes all incoming Coroner case-related subpoenas; and releases decedent personal property. The Administration and Executive Division provides overall direction and coordination of all non-medical divisions and programs; directs the achievement of goals and objectives; and maintains administrative support for the Department, including budget, fiscal, personnel, and procurement services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	30,035,000	110,000	1,996,000	27,929,000	209.0

Los Angeles County Department of Coroner
Dr. L. Sathyavagiswaran, CME-Coroner
2012-13 Recommended Budget Positions = 209.0



County Counsel

John F. Krattli, Acting County Counsel

County Counsel Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 11,610,429.79	$ 13,223,000	$ 13,296,000	$ 15,054,000	$ 13,610,000	$ 314,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 74,838,838.23	$ 79,908,000	$ 80,803,000	$ 87,601,000	$ 85,372,000	$ 4,569,000
SERVICES & SUPPLIES	6,239,744.25	9,880,000	10,466,000	10,466,000	10,466,000	0
OTHER CHARGES	320,692.15	330,000	330,000	330,000	248,000	(82,000)
CAPITAL ASSETS - EQUIPMENT	64,326.73	0	0	0	0	0
GROSS TOTAL	$ 81,463,601.36	$ 90,118,000	$ 91,599,000	$ 98,397,000	$ 96,086,000	$ 4,487,000
INTRAFUND TRANSFERS	(65,279,364.45)	(72,266,000)	(73,520,000)	(78,447,000)	(77,588,000)	(4,068,000)
NET TOTAL	$ 16,184,236.91	$ 17,852,000	$ 18,079,000	$ 19,950,000	$ 18,498,000	$ 419,000
NET COUNTY COST	$ 4,573,807.12	$ 4,629,000	$ 4,783,000	$ 4,896,000	$ 4,888,000	$ 105,000
BUDGETED POSITIONS	547.0	548.0	548.0	561.0	561.0	13.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COUNSEL

Mission Statement

To be a trusted advisor providing advice, counsel, and guidance to the Board of Supervisors, County departments, and other public offices and agencies while maintaining high-quality, cost-effective legal representation.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects an increase in net County cost of $105,000 primarily due to funding for negotiated increases in salaries and employee benefits such as retirement costs, health insurance, and the restoration of deferred compensation saving plans. These increases are partially offset by an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.

Critical/Strategic Planning Initiatives

County Counsel will continue ongoing strategic plan initiatives in support of the County's Strategic Plan including:

- Develop and implement new initiatives, strengthen current practices, and enhance our client relations through communication and training.
- Manage resources more effectively by promoting prudent fiscal policies and practices and exploring innovative methods that help ensure fiscal stability. Implemented the e-Billing System in FY 2011-12. The system standardizes the process of invoices and integrates with the existing Risk Management Information System (RMIS), to provide a streamlined and efficient invoice management workflow.
- Implement environmentally-responsible practices in daily operations such as refreshing the network infrastructure by installing efficient and green file servers and related technologies to improve the capabilities and reliability of the IT office systems while reducing energy demands.
- Develop and implement a strategic framework to protect and secure the County's technology assets and information.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**91,599,000**	**73,520,000**	**13,296,000**	**4,783,000**	**548.0**
New/Expanded Programs					
1. House Counsel Services: Reflects an increase of 12.0 Deputy County Counsel positions to support the Department of Children and Family Services and the extension of the Title IV-E Child Welfare Waiver Capped Allocation Demonstration Project.	2,140,000	2,140,000	--	--	12.0
2. Workers' Compensation: Reflects an increase of 1.0 Deputy County Counsel position to continue to retain more cases in-house and evenly distribute the increased workload.	178,000	178,000	--	--	1.0
3. Information Technology: Reflects funding for 1.0 Technology Technical Support Supervisor position, partially offset by the deletion of 1.0 Information Systems Analyst II position to supervise the Help Desk which provides technical assistance to approximately 500 end users.	10,000	8,000	2,000	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	369,000	296,000	54,000	19,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	528,000	423,000	77,000	28,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	268,000	216,000	38,000	14,000	--
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	103,000	87,000	16,000	--	--
5. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	942,000	760,000	134,000	48,000	--
6. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to escalating medical cost trends, offset by a projected decrease in unemployment insurance benefits.	31,000	26,000	5,000	--	--
7. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(82,000)	(66,000)	(12,000)	(4,000)	--
Total Changes	**4,487,000**	**4,068,000**	**314,000**	**105,000**	**13.0**
2012-13 Recommended Budget	**96,086,000**	**77,588,000**	**13,610,000**	**4,888,000**	**561.0**

COUNTY COUNSEL BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 532,974.89	$ 590,000	$ 599,000	$ 712,000	$ 610,000	$ 11,000
COURT FEES & COSTS	7,650.00	0	0	0	0	0
LEGAL SERVICES	10,686,526.61	11,828,000	11,949,000	13,527,000	12,185,000	236,000
PARK & RECREATION SVS	28,311.79	57,000	0	67,000	67,000	67,000
MISCELLANEOUS	354,966.50	748,000	748,000	748,000	748,000	0
TOTAL REVENUE	$ 11,610,429.79	$ 13,223,000	$ 13,296,000	$ 15,054,000	$ 13,610,000	$ 314,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 50,535,782.38	$ 54,148,000	$ 54,852,000	$ 57,642,000	$ 56,464,000	$ 1,612,000
CAFETERIA PLAN BENEFITS	7,869,055.08	9,156,000	9,750,000	9,843,000	10,039,000	289,000
DEFERRED COMPENSATION BENEFITS	1,599,056.49	2,797,000	2,379,000	4,202,000	3,452,000	1,073,000
EMPLOYEE GROUP INS - E/B	2,936,867.43	2,517,000	2,471,000	2,967,000	2,843,000	372,000
OTHER EMPLOYEE BENEFITS	74,459.00	55,000	80,000	80,000	80,000	0
RETIREMENT - EMP BENEFITS	11,403,766.92	10,830,000	10,866,000	12,434,000	12,061,000	1,195,000
WORKERS' COMPENSATION	419,850.93	405,000	405,000	433,000	433,000	28,000
TOTAL S & E B	74,838,838.23	79,908,000	80,803,000	87,601,000	85,372,000	4,569,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	873,093.44	1,296,000	1,203,000	1,252,000	1,252,000	49,000
CLOTHING & PERSONAL SUPPLIES	115.46	0	0	0	0	0
COMMUNICATIONS	221,036.51	339,000	353,000	353,000	353,000	0
COMPUTING-MAINFRAME	5,103.14	7,000	8,000	8,000	8,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	126,056.15	208,000	226,000	321,000	321,000	95,000
COMPUTING-PERSONAL	226,205.99	393,000	408,000	516,000	516,000	108,000
INFORMATION TECHNOLOGY SERVICES	435,007.43	901,000	918,000	752,000	752,000	(166,000)
MAINTENANCE - EQUIPMENT	103,031.45	139,000	156,000	156,000	156,000	0
MAINTENANCE--BUILDINGS & IMPRV	1,012,320.64	1,464,000	1,474,000	1,458,000	1,458,000	(16,000)
MEDICAL DENTAL & LAB SUPPLIES	302.74	0	0	0	0	0
MEMBERSHIPS	121,885.00	137,000	137,000	137,000	137,000	0
MISCELLANEOUS EXPENSE	5,301.57	0	0	0	0	0
OFFICE EXPENSE	295,767.67	376,000	680,000	680,000	680,000	0
PROFESSIONAL SERVICES	89,710.76	940,000	955,000	955,000	955,000	0
PUBLICATIONS & LEGAL NOTICE	315.55	2,000	2,000	2,000	2,000	0
RENTS & LEASES - BLDG & IMPRV	557,718.58	609,000	627,000	627,000	627,000	0
RENTS & LEASES - EQUIPMENT	49,391.40	252,000	262,000	262,000	262,000	0
SPECIAL DEPARTMENTAL EXPENSE	412,479.46	598,000	610,000	560,000	560,000	(50,000)
TECHNICAL SERVICES	164,836.17	264,000	266,000	266,000	266,000	0
TELECOMMUNICATIONS	614,788.70	808,000	820,000	800,000	800,000	(20,000)
TRAINING	17,261.48	54,000	174,000	174,000	174,000	0
TRANSPORTATION AND TRAVEL	60,914.02	75,000	152,000	152,000	152,000	0
UTILITIES	847,100.94	1,018,000	1,035,000	1,035,000	1,035,000	0
TOTAL S & S	6,239,744.25	9,880,000	10,466,000	10,466,000	10,466,000	0
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,710.00	16,000	16,000	16,000	16,000	0
RET-OTHER LONG TERM DEBT	314,400.72	314,000	314,000	314,000	232,000	(82,000)
TAXES & ASSESSMENTS	2,581.43	0	0	0	0	0

COUNTY COUNSEL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH CHARGES	320,692.15	330,000	330,000	330,000	248,000	(82,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	64,326.73	0	0	0	0	0
TOTAL CAPITAL ASSETS	64,326.73	0	0	0	0	0
GROSS TOTAL	$ 81,463,601.36	$ 90,118,000	$ 91,599,000	$ 98,397,000	$ 96,086,000	$ 4,487,000
INTRAFUND TRANSFERS	(65,279,364.45)	(72,266,000)	(73,520,000)	(78,447,000)	(77,588,000)	(4,068,000)
NET TOTAL	$ 16,184,236.91	$ 17,852,000	$ 18,079,000	$ 19,950,000	$ 18,498,000	$ 419,000
NET COUNTY COST	$ 4,573,807.12	$ 4,629,000	$ 4,783,000	$ 4,896,000	$ 4,888,000	$ 105,000
BUDGETED POSITIONS	547.0	548.0	548.0	561.0	561.0	13.0

Departmental Program Summary

1. House Counsel

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	36,923,000	28,689,000	4,227,000	4,007,000	219.5
Less Administration	--	--	--	--	--
Net Program Costs	36,923,000	28,689,000	4,227,000	4,007,000	219.5

Authority: Non-mandated, discretionary program – Los Angeles County Charter, Article VI, Section 21.

The House Counsel Program advises the Board and other client entities as to their duties and authorities under the law, and specifically, areas such as conflict of interest, taxation, finance, legislation, public health, safety, and welfare.

2. Litigation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	44,359,000	37,092,000	7,118,000	149,000	247.5
Less Administration	--	--	--	--	--
Net Program Costs	44,359,000	37,092,000	7,118,000	149,000	247.5

Authority: Non-mandated, discretionary program – Los Angeles County Charter, Article VI, Section 21.

The Litigation Program represents the County, its officers and employees, special districts, the Civil Grand Jury, and the Metropolitan Transportation Authority in all civil litigation, probate, dependency court, and workers' compensation matters.

3. Administration

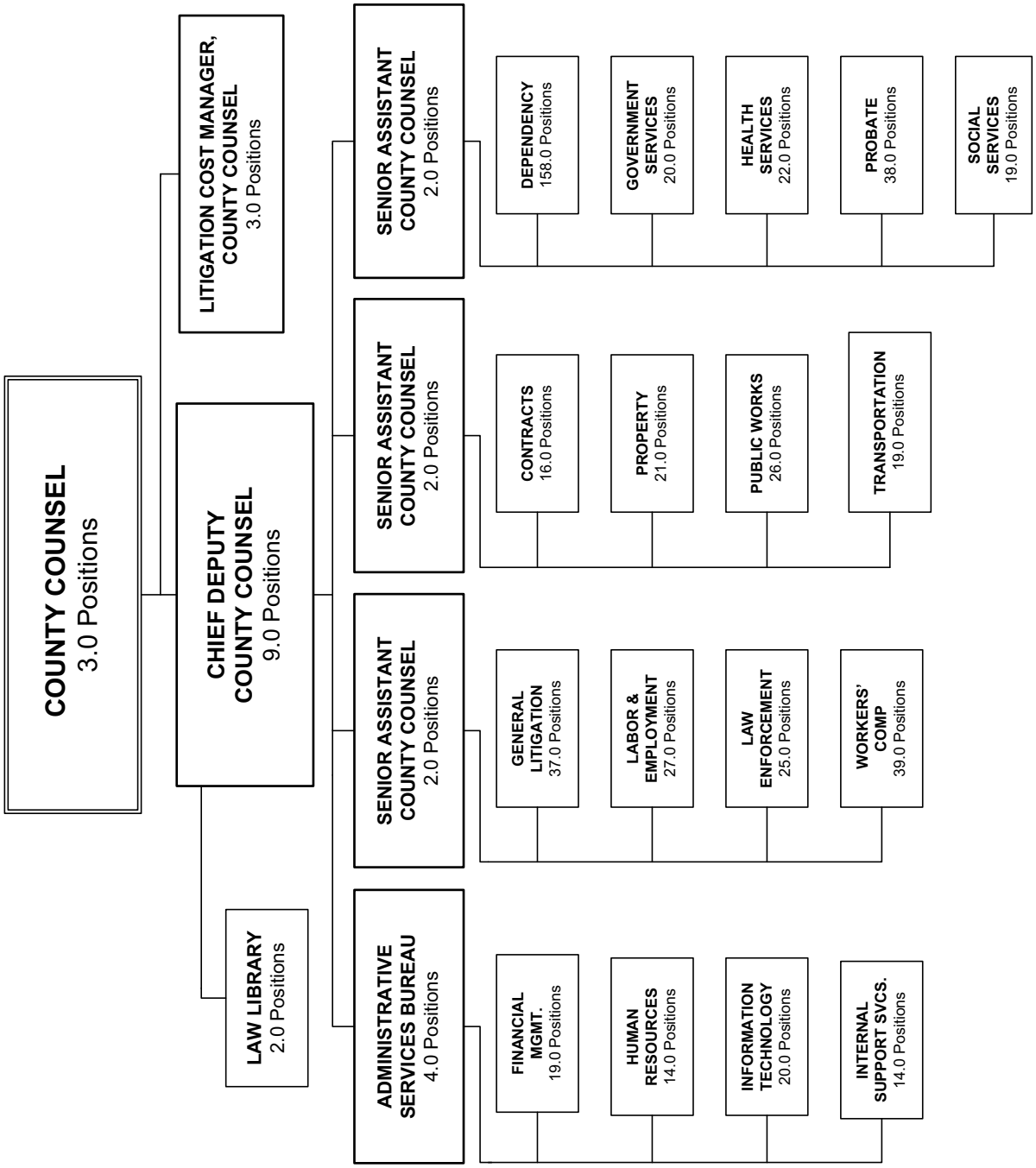
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,804,000	11,807,000	2,265,000	732,000	94.0
Less Administration	--	--	--	--	--
Net Program Costs	14,804,000	11,807,000	2,265,000	732,000	94.0

Authority: Non-mandated, discretionary program – California Government Code Title 3 and County Code Title 5.

Provides executive and administrative support required for the ongoing operation of the Department. The Executive Office advises the Board, its members, and key staff. The Executive Office also establishes office policy and coordinates the activities of the various divisions of the office. The Administrative Services Bureau oversees the development and administration of the operating budget and the Judgments and Damages budget; administers the recruitment and selection of legal and non-legal staff; is responsible for maintaining and supporting all automated systems, including the RMIS; maintains all legal services agreements and amendments; and provides office services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	96,086,000	77,588,000	13,610,000	4,888,000	561.0

OFFICE OF THE COUNTY COUNSEL
John F. Krattli, Acting County Counsel
FY 2012-13 Recommended Budget Positions = 561.0



District Attorney

Steve Cooley, District Attorney

District Attorney Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 130,913,584.25	$ 131,388,000	$ 131,809,000	$ 136,480,000	$ 136,480,000	$ 4,671,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 301,658,987.96	$ 289,264,000	$ 289,488,000	$ 309,115,000	$ 292,691,000	$ 3,203,000
SERVICES & SUPPLIES	31,890,531.50	33,483,000	33,483,000	33,344,000	33,344,000	(139,000)
OTHER CHARGES	344,428.30	498,000	998,000	998,000	998,000	0
CAPITAL ASSETS - EQUIPMENT	56,924.03	575,000	575,000	465,000	465,000	(110,000)
GROSS TOTAL	$ 333,950,871.79	$ 323,820,000	$ 324,544,000	$ 343,922,000	$ 327,498,000	$ 2,954,000
INTRAFUND TRANSFERS	(12,351,388.00)	(10,523,000)	(12,123,000)	(10,240,000)	(10,240,000)	1,883,000
NET TOTAL	$ 321,599,483.79	$ 313,297,000	$ 312,421,000	$ 333,682,000	$ 317,258,000	$ 4,837,000
NET COUNTY COST	$ 190,685,899.54	$ 181,909,000	$ 180,612,000	$ 197,202,000	$ 180,778,000	$ 166,000
BUDGETED POSITIONS	2,142.0	2,121.0	2,121.0	2,268.0	2,107.0	(14.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The District Attorney of Los Angeles County, as a constitutional officer and the public prosecutor acting on behalf of the people, is vested with the independent power to conduct prosecutions for public offenses, to detect crime and to investigate criminal activity. The District Attorney advises the Grand Jury in its investigations. By law, the District Attorney sponsors and participates in programs to improve the administration of justice.

The District Attorney fulfills these responsibilities through the efforts of the employees of the Office of the District Attorney (Office). Each employee of the Office shall adopt the highest standards of ethical behavior and professionalism. Each employee, moreover, is integral to achieving the mission of the Office and shares the District Attorney's obligation to enhance the fundamental right of the people of Los Angeles County to a safe and just society. At all times, the mission of the Office shall be carried out in a fair, evenhanded and compassionate manner.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost increase of $0.2 million primarily due to an increase in salaries and employee benefits, anticipated increase in public safety sales tax receipts and a reduction in State and federal revenue. The Recommended Budget also reflects a decrease of 14.0 positions primarily as a result of State budget cuts that eliminated Vertical Prosecution Block Grant funding for Major Narcotics and Elder Abuse programs as well as funding for the In-Home Supportive Services (IHSS) Anit-Fraud Program.

Critical/Strategic Planning Initiatives

The District Attorney's strategic planning efforts are focused on maximizing resources to ensure that core mission prosecution services are provided according to State law. Expanded use of technology remains a critical aspect of organizational effectiveness and as such, the Office continues to expand electronic subpoenas and use of video conferencing as well as work on information and document exchanges with other criminal justice agencies.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**324,544,000**	**12,123,000**	**131,809,000**	**180,612,000**	**2,121.0**
Efficiencies					
1. Utilities: Reflects a decrease in services and supplies due to an overall reduction of energy usage, partially offset by an increase in cogeneration revenue, various realignments based on current operations, changes in County-servicing department responsibilities, and historical expenditures.	(66,000)	--	328,000	(394,000)	--
Curtailments					
1. IHSS Anti-Fraud Program: Reflects a reduction in intrafund transfers and associated services and supplies, and capital assets appropriation as well as the deletion of 9.0 positions, due to the elimination of the program administered through the Department of Public Social Services.	(1,769,000)	(1,769,000)	--	--	(9.0)
2. Vertical Prosecution Block Grant: Reflects the elimination of 8.0 Deputy District Attorney II positions due to the loss of grant funding. The impacted programs are Major Narcotics and Elder Abuse.	(1,194,000)	--	(1,194,000)	--	(8.0)
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes/corrections to salaries.	914,000	--	--	914,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	1,317,000	--	--	1,317,000	--
3. Van Nuys Child Care Center: Reflects a deletion of one-time fund balance carryover in services and supplies appropriation as a result of the District Attorney's billing coordination responsibilities for this Center.	(17,000)	--	--	(17,000)	--
4. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	1,868,000	--	--	1,868,000	--
5. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	1,121,000	--	--	1,121,000	--
6. Other Changes: Reflects a net increase in salaries and employee benefits appropriation due to the addition of 1.0 Volunteer Program Coordinator II, 1.0 Dispatcher, 1.0 Head Management Services positions, partially offset by the elimination of 1.0 Senior Typist Clerk and 1.0 Administrative Services Manager III positions.	75,000	--	--	75,000	1.0
7. Miscellaneous Adjustments: Reflects revenue adjustments in various grant programs as well as the addition of 2.0 Senior Investigator positions.	276,000	(114,000)	71,000	319,000	2.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Suspended Mandates: Reflects an increase in funding associated with the suspended Senate Bill 90 program. These suspended mandates, which are no longer reimbursed by the State, have become a critical part of how services are provided.	429,000	--	--	429,000	--
9. Public Safety Sales Tax (Proposition 172 Revenue): Reflects an anticipated increase in public safety sales tax receipts.	--	--	5,466,000	(5,466,000)	--
Total Changes	**2,954,000**	**(1,883,000)**	**4,671,000**	**166,000**	**(14.0)**
2012-13 Recommended Budget	**327,498,000**	**10,240,000**	**136,480,000**	**180,778,000**	**2,107.0**

Unmet Needs

The District Attorney is requesting restoration of specific curtailments taken in FYs 2008-09, 2009-10, 2010-11 and 2011-12. Therefore, the Department's FY 2012-13 Official Budget includes restoration of 97.0 permanent and 56.0 part-time positions as follows: 65.0 Attorney positions curtailed from both General and Specialized Prosecution; 16.0 Investigative positions curtailed from Prosecution Support and Special Investigative Units; 56.0 part-time Legal Support positions (Law Clerks, Senior Law Clerks and Student Professional Workers; 10.0 Paralegals curtailed from Central Trials and Specialized Prosecutions such as Major Crimes, Hardcore Gangs, etc.; and 6.0 Hearing Officer positions from the Abolish Chronic Truancy (ACT), Juvenile Offender Intervention Network (JOIN) and Adult Hearing Officer Programs.

In addition, the Department is requesting restoration of 8.0 Attorney positions eliminated as a result of the loss of Vertical Prosecution Block Grant funding. This cut will significantly impact the Major Narcotics and Elder Abuse prosecution efforts. The Major Narcotics Division works closely with law enforcement at the federal, State and local levels by prosecuting narcotics dealers and traffickers with ties to large scale drug trafficking organizations. The Division's cases routinely involve complex wiretap investigations with multiple suspects. The Elder Abuse Section specializes in the vertical prosecution of complex physical, sexual, neglect and financial elder and dependent adult abuse cases. In addition, they participate on several prevention and investigation multidisciplinary teams and provide extensive training, community outreach and resource referrals.

DISTRICT ATTORNEY BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 2,516,269.70	$ 2,461,000	$ 3,150,000	$ 3,150,000	$ 3,150,000	$ 0
LEGAL SERVICES	734,402.81	736,000	770,000	770,000	770,000	0
RECORDING FEES	577.07	0	0	0	0	0
FORFEITURES & PENALTIES	2,212,653.70	1,600,000	1,600,000	1,600,000	1,600,000	0
OTHER COURT FINES	802,384.55	750,000	750,000	750,000	750,000	0
FEDERAL - OTHER	5,677,332.59	5,310,000	4,292,000	4,103,000	4,103,000	(189,000)
OTHER GOVERNMENTAL AGENCIES	23,920.60	0	0	0	0	0
STATE - OTHER	27,861,388.58	26,261,000	25,688,000	24,754,000	24,754,000	(934,000)
STATE - PUBLIC SAFETY REALIGNMENT	0.00	270,000	0	0	0	0
STATE-CITZN OPT PUB SFTY(COPS)	2,675,990.51	2,888,000	2,888,000	2,888,000	2,888,000	0
STATE-PROP 172 PUBLIC SAFETY	84,655,928.02	89,018,000	89,018,000	94,484,000	94,484,000	5,466,000
STATE-TRIAL COURTS	372,335.63	380,000	400,000	400,000	400,000	0
MISCELLANEOUS	2,102,786.11	1,713,000	2,095,000	2,423,000	2,423,000	328,000
OTHER SALES	1,520.28	1,000	0	0	0	0
SALE OF CAPITAL ASSETS	1,025.10	0	0	0	0	0
TRANSFERS IN	1,275,069.00	0	1,158,000	1,158,000	1,158,000	0
TOTAL REVENUE	$ 130,913,584.25	$ 131,388,000	$ 131,809,000	$ 136,480,000	$ 136,480,000	$ 4,671,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 201,400,038.50	$ 196,885,000	$ 200,732,000	$ 211,703,000	$ 199,635,000	$ (1,097,000)
CAFETERIA PLAN BENEFITS	27,270,607.67	28,422,000	25,170,000	27,342,000	25,712,000	542,000
DEFERRED COMPENSATION BENEFITS	5,340,185.77	7,292,000	7,537,000	10,146,000	9,254,000	1,717,000
EMPLOYEE GROUP INS - E/B	9,470,309.19	8,519,000	8,424,000	8,448,000	8,419,000	(5,000)
OTHER EMPLOYEE BENEFITS	311,484.53	187,000	357,000	357,000	357,000	0
RETIREMENT - EMP BENEFITS	52,995,433.26	43,402,000	41,969,000	45,820,000	44,015,000	2,046,000
WORKERS' COMPENSATION	4,870,929.04	4,557,000	5,299,000	5,299,000	5,299,000	0
TOTAL S & E B	301,658,987.96	289,264,000	289,488,000	309,115,000	292,691,000	3,203,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,128,874.60	5,781,000	5,781,000	5,781,000	5,781,000	0
CLOTHING & PERSONAL SUPPLIES	10,877.17	5,000	5,000	5,000	5,000	0
COMMUNICATIONS	429,818.47	403,000	403,000	362,000	362,000	(41,000)
COMPUTING-MAINFRAME	329,949.12	406,000	406,000	376,000	376,000	(30,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	181,255.62	239,000	239,000	219,000	219,000	(20,000)
COMPUTING-PERSONAL	14,186.67	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	10,883.00	28,000	28,000	11,000	11,000	(17,000)
FOOD	22.92	0	0	0	0	0
HOUSEHOLD EXPENSE	5,314.15	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	2,779,651.00	4,168,000	4,168,000	4,418,000	4,418,000	250,000
INSURANCE	43,913.06	45,000	45,000	45,000	45,000	0
JURY & WITNESS EXPENSE	2,325.66	0	0	0	0	0
MAINTENANCE - EQUIPMENT	153,169.96	153,000	153,000	127,000	127,000	(26,000)
MAINTENANCE--BUILDINGS & IMPRV	2,057,738.38	2,322,000	2,322,000	2,164,000	2,164,000	(158,000)
MEDICAL DENTAL & LAB SUPPLIES	904.71	0	0	0	0	0
MEMBERSHIPS	538,378.15	422,000	422,000	421,000	421,000	(1,000)
MISCELLANEOUS EXPENSE	6,207.23	5,000	5,000	5,000	5,000	0

DISTRICT ATTORNEY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	1,154,781.62	735,000	735,000	735,000	735,000	0
PROFESSIONAL SERVICES	2,729,483.49	2,298,000	2,298,000	2,303,000	2,303,000	5,000
PUBLICATIONS & LEGAL NOTICE	2,724.67	28,000	28,000	23,000	23,000	(5,000)
RENTS & LEASES - BLDG & IMPRV	4,266,942.27	4,286,000	4,286,000	4,373,000	4,373,000	87,000
RENTS & LEASES - EQUIPMENT	1,454,814.11	548,000	548,000	548,000	548,000	0
SMALL TOOLS & MINOR EQUIPMENT	24,746.17	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	12,952.19	53,000	53,000	53,000	53,000	0
TECHNICAL SERVICES	1,621,715.27	1,163,000	1,163,000	1,121,000	1,121,000	(42,000)
TELECOMMUNICATIONS	3,803,951.66	4,276,000	4,276,000	4,010,000	4,010,000	(266,000)
TRAINING	23,772.80	70,000	70,000	70,000	70,000	0
TRANSPORTATION AND TRAVEL	1,374,718.01	1,749,000	1,749,000	1,874,000	1,874,000	125,000
UTILITIES	3,726,459.37	4,300,000	4,300,000	4,300,000	4,300,000	0
TOTAL S & S	31,890,531.50	33,483,000	33,483,000	33,344,000	33,344,000	(139,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	150,442.23	311,000	811,000	811,000	811,000	0
RET-OTHER LONG TERM DEBT	181,622.04	183,000	183,000	183,000	183,000	0
TAXES & ASSESSMENTS	12,364.03	4,000	4,000	4,000	4,000	0
TOTAL OTH CHARGES	344,428.30	498,000	998,000	998,000	998,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	56,924.03	575,000	575,000	465,000	465,000	(110,000)
TOTAL CAPITAL ASSETS	56,924.03	575,000	575,000	465,000	465,000	(110,000)
GROSS TOTAL	$ 333,950,871.79	$ 323,820,000	$ 324,544,000	$ 343,922,000	$ 327,498,000	$ 2,954,000
INTRAFUND TRANSFERS	(12,351,388.00)	(10,523,000)	(12,123,000)	(10,240,000)	(10,240,000)	1,883,000
NET TOTAL	$ 321,599,483.79	$ 313,297,000	$ 312,421,000	$ 333,682,000	$ 317,258,000	$ 4,837,000
NET COUNTY COST	$ 190,685,899.54	$ 181,909,000	$ 180,612,000	$ 197,202,000	$ 180,778,000	$ 166,000
BUDGETED POSITIONS	2,142.0	2,121.0	2,121.0	2,268.0	2,107.0	(14.0)

Departmental Program Summary

1. General Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	144,387,000	--	41,363,000	103,024,000	943.0
Less Administration	--	--	--	--	--
Net Program Costs	144,387,000	--	41,363,000	103,024,000	943.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

The Office represents the People of the State of California in all general felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The Program consists of 10 branch offices, 14 area offices, and all central trial courts.

2. Special Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	131,560,000	9,904,000	63,515,000	58,141,000	784.0
Less Administration	--	--	--	--	--
Net Program Costs	131,560,000	9,904,000	63,515,000	58,141,000	784.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

The Office represents the People of the State of California in all felony special prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The Program utilizes vertical prosecution techniques to handle the most complex and victim-oriented prosecutions.

3. Community Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,917,000	190,000	2,918,000	2,809,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	5,917,000	190,000	2,918,000	2,809,000	19.0

Authority: Non-mandated, discretionary programs.

Community prosecution includes a number of programs, three of which are highlighted below. The ACT Program enforces compulsory education laws by focusing on parents' responsibility and accountability to get children to (and keep them in) school. The JOIN Program provides swift intervention (before court filing) through an accountability-based program for juveniles ages 10-17 who have committed a fileable, non-violent, first-time offense. The multi-agency Code Enforcement Unit, active since 2005, has made it possible for County inspectors to gain entry into previously inaccessible properties, thereby allowing inspectors to issue citations, and/or refer cases to the Office for investigation, remediation and/or prosecution.

4. Prosecution Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,082,000	--	7,493,000	9,589,000	174.0
Less Administration	--	--	--	--	--
Net Program Costs	17,082,000	--	7,493,000	9,589,000	174.0

Authority: Prosecution support services are non-mandated, discretionary services except for Charter Executive positions. The Victim Witness Assistance Program (VWAP) is authorized by Penal Code Section 13835.

Prosecution support encompasses a number of programs including Trial Support, Parole Revocation, VWAP and Lifer Hearings. The two largest are highlighted below.

VWAP: The VWAP mission is to alleviate the trauma and devastating effects of crime on the lives of victims and their families. Victim and witness advocates guide victims through the court process; help victims receive restitution; provide crisis intervention and emergency assistance; offer referrals to counseling and community services and follow-up with victims and witnesses; provide additional assistance when members are located at numerous sites throughout the County; and assist crime victims and their families as closely as possible to their home.

Lifer Hearings: The Office represents the County in all parole hearings for inmates sentenced to life in prison.

5. Administration

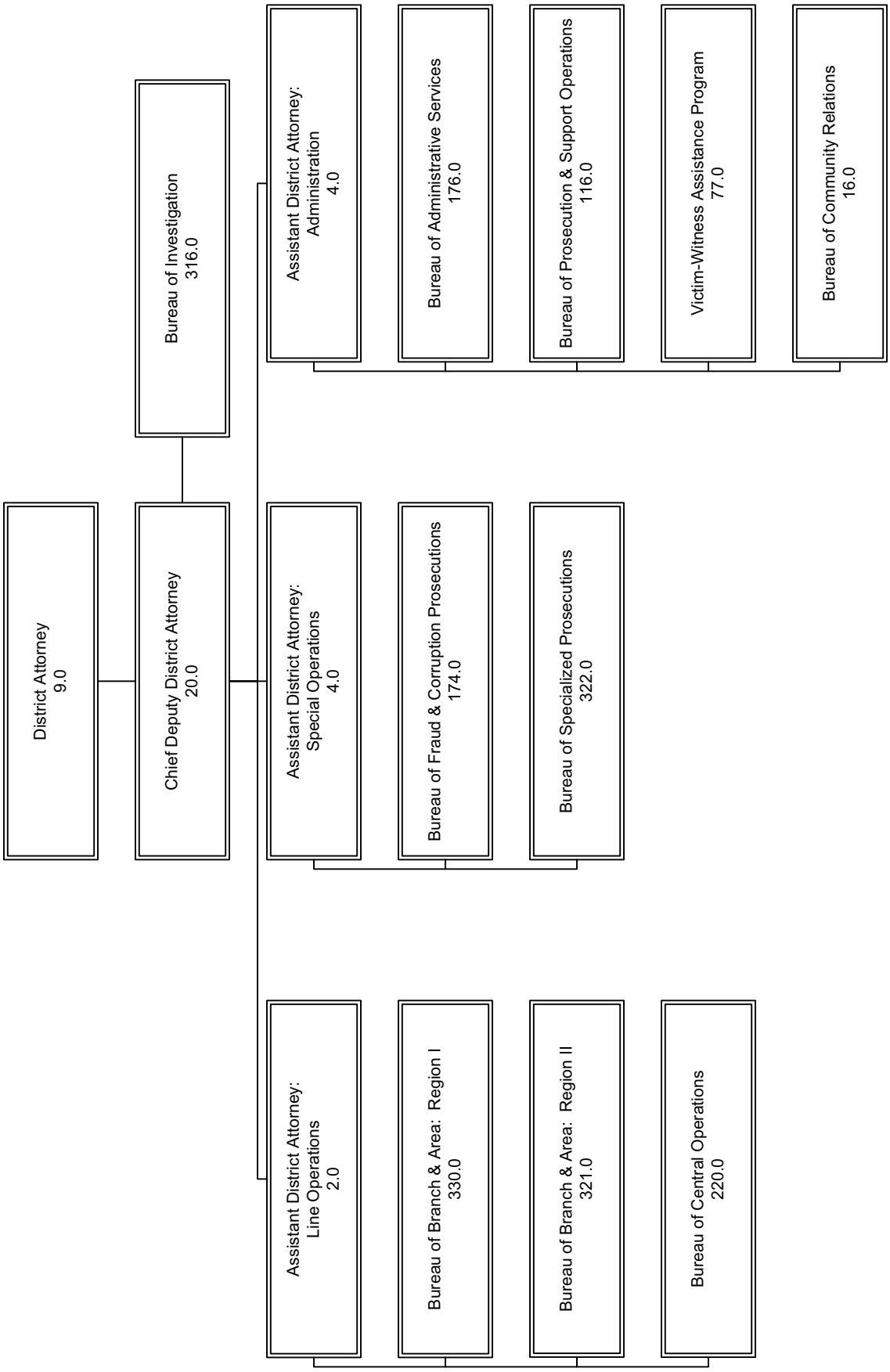
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	28,552,000	146,000	21,191,000	7,215,000	187.0
Less Administration	--	--	--	--	--
Net Program Costs	28,552,000	146,000	21,191,000	7,215,000	187.0

Authority: Non-mandated, discretionary program, except for Charter Executive positions.

Bureau of Administrative Services: The Bureau provides administrative support to the Department including budget preparation and management, accounting, information technology, contracts, human resources, procurement, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	327,498,000	10,240,000	136,480,000	180,778,000	2,107.0

DISTRICT ATTORNEY'S OFFICE
STEVE COOLEY, DISTRICT ATTORNEY
FY 2012-2013 Recommended Budgeted Positions = 2,107.0



Emergency Preparedness and Response

Emergency Preparedness and Response Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 28,625,033.56	$ 70,623,000	$ 70,623,000	$ 62,701,000	$ 62,701,000	$ (7,922,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 22,225,088.36	$ 47,938,000	$ 47,938,000	$ 36,182,000	$ 36,182,000	$ (11,756,000)
OTHER CHARGES	9,190,978.54	29,469,000	29,469,000	31,133,000	31,133,000	1,664,000
CAPITAL ASSETS - EQUIPMENT	141,190.48	50,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 31,557,257.38	$ 77,457,000	$ 77,457,000	$ 67,365,000	$ 67,365,000	$ (10,092,000)
NET TOTAL	$ 31,557,257.38	$ 77,457,000	$ 77,457,000	$ 67,365,000	$ 67,365,000	$ (10,092,000)
NET COUNTY COST	$ 2,932,223.82	$ 6,834,000	$ 6,834,000	$ 4,664,000	$ 4,664,000	$ (2,170,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Emergency Preparedness and Response (EPR) budget unit was created to support County and the operational area's emergency preparedness, with high priority given to planning, training, exercising and coordination of response and recovery operations.

2012-13 Budget Message

The EPR budget provides funding for the County Office of Emergency Management (OEM) and acts as the pass-through for federal and State grant funding.

OEM primarily focuses on the preparation and implementation of plans and policies for the protection of life and property within the County and operational area in the event of an emergency or disaster; the operation and maintenance of the County Emergency Operations Center, including the Emergency Management Information System computer network; the coordination of the training of personnel from various jurisdictions on County-endorsed emergency management policies and procedures; the creation and distribution of emergency and disaster related educational materials for the residents of the County; and on conducting countywide disaster exercises to test emergency preparedness.

The EPR budget also incorporates funds for federal and State grants that include the State Homeland Security Grant Program; Urban Area Security Initiative; Law Enforcement Terrorism Prevention Program; Citizens Corps Program; Buffer Zone Protection Program; and the Emergency Management Performance Grant for County departments, unincorporated areas, special districts, and municipalities within the operational area.

The 2012-13 Recommended Budget reflects funding for the continued oversight and coordination of countywide emergency preparedness and response efforts. The Recommended Budget reflects equivalent decreases in both appropriation and revenue for various grants, the deletion of $2.1 million in carryover funding, and the transfer of $95,000 to the Department of Public Works (DPW).

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**77,457,000**	**0**	**70,623,000**	**6,834,000**	**0.0**
Other Changes					
1. Grants: Reflects a decrease in funding for various grants funded by the State and federal governments.	(7,922,000)	--	(7,922,000)	--	--
2. One-Time Funding: Reflects the deletion of one-time carryover funding for information technology projects.	(2,075,000)	--	--	(2,075,000)	--
3. Funding Transfer: Reflects the transfer of funding to the DPW for public information purposes.	(95,000)	--	--	(95,000)	--
Total Changes	**(10,092,000)**	**0**	**(7,922,000)**	**(2,170,000)**	**0.0**
2012-13 Recommended Budget	**67,365,000**	**0**	**62,701,000**	**4,664,000**	**0.0**

Employee Benefits

Employee Benefits Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 487,888.65	$ 300,000	$ 300,000	$ 0	$ 0	$ (300,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 704,901,195.29	$ 394,484,000	$ 404,070,000	$ 406,383,000	$ 406,383,000	$ 2,313,000
S & EB EXPENDITURE DISTRIBUTION	(697,308,962.38)	(387,863,000)	(403,770,000)	(417,770,000)	(417,770,000)	(14,000,000)
TOTAL S & E B	7,592,232.91	6,621,000	300,000	(11,387,000)	(11,387,000)	(11,687,000)
GROSS TOTAL	$ 7,592,232.91	$ 6,621,000	$ 300,000	$ (11,387,000)	$ (11,387,000)	$ (11,687,000)
NET TOTAL	$ 7,592,232.91	$ 6,621,000	$ 300,000	$ (11,387,000)	$ (11,387,000)	$ (11,687,000)
NET COUNTY COST	$ 7,104,344.26	$ 6,321,000	$ 0	$ (11,387,000)	$ (11,387,000)	$ (11,387,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The County provides its employees with a wide range of fringe benefits. The appropriation for certain non-payroll related employee benefits are centrally reflected in this budget with expenditures distributed to County departments or other agencies.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects:

- Anticipated increases in workers' compensation and long-term disability appropriation offset with expenditure distribution to County departments.
- The termination of the COBRA Continuation Coverage Assistance under the American Recovery and Reinvestment Act (ARRA) in July 2010.

Employee Benefits Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 487,888.65	$ 300,000	$ 300,000	$ 0	$ 0	$ (300,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
CO EMP RETIREM	$ (300.28)	$ 0	$ 0	$ 0	$ 0	$ 0
CO EMP SICK LEAVE PAY	7,089,000.00	6,321,000	0	0	0	0
CO RET DBT SRVC	372,109,486.35	0	0	0	0	0
CO RET INSUR	0.00	0	0	(11,387,000)	(11,387,000)	(11,387,000)
CO RET/OASDI	(53.78)	0	0	0	0	0
DISABILITY	0.00	40,762,000	41,000,000	45,000,000	45,000,000	4,000,000
FLEXIBLE BENEFITS PLAN	(46.61)	0	0	0	0	0
INS-HEALTH	484,879.23	300,000	300,000	0	0	(300,000)
INS-LIFE	728,669.00	732,000	770,000	770,000	770,000	0
INS-UIB	10,426,895.49	7,812,000	12,000,000	12,000,000	12,000,000	0
WORKERS COMPENSATION	314,062,665.89	338,557,000	350,000,000	360,000,000	360,000,000	10,000,000
TOTAL S & EB	$704,901,195.29	$ 394,484,000	$ 404,070,000	$ 406,383,000	$ 406,383,000	$ 2,313,000
S & EB EXPENDITURE DISTRIBUTION	(697,308,962.38)	(387,863,000)	(403,770,000)	(417,770,000)	(417,770,000)	(14,000,000)
GROSS TOTAL	$ 7,592,232.91	$ 6,621,000	$ 300,000	$ (11,387,000)	$ (11,387,000)	$ (11,687,000)
NET COUNTY COST	$ 7,104,344.26	$ 6,321,000	$ 0	$ (11,387,000)	$ (11,387,000)	$ (11,387,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Employee Benefits Budget Summary (By Fund)

CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS/ SPECIAL DISTRICTS	TOTAL
COUNTY EMPLOYEE RETIREMENT	$ 819,540,000	$ 171,885,000	$ 134,976,000	$ 1,126,401,000
COUNTY RETIREMENT DEBT SERVICE	100,000	0	0	100,000
DEFERRED COMPENSATION BENEFITS	167,023,000	35,269,000	22,108,000	224,400,000
DENTAL INSURANCE	17,170,000	5,548,000	2,998,000	25,716,000
DEPENDENT CARE SPENDING ACCOUNTS	7,293,000	1,292,000	977,000	9,562,000
DISABILITY	75,241,000	11,342,000	3,399,000	89,982,000
FLEXIBLE BENEFITS	895,229,000	223,342,000	108,387,000	1,226,958,000
HEALTH INSURANCE	59,336,000	13,162,000	8,996,000	81,494,000
LIFE INSURANCE	4,292,000	936,000	762,000	5,990,000
OASDI - MEDICARE	58,609,000	16,079,000	9,343,000	84,031,000
OTHER EMPLOYEE BENEFITS	7,132,000	114,000	207,000	7,453,000
RETIREE INSURANCE	311,597,000	74,185,000	40,789,000	426,571,000
UNEMPLOYMENT INSURANCE BENEFITS *	18,298,000	856,000	980,000	20,134,000
WORKERS' COMPENSATION *	579,965,000	39,916,000	52,674,000	672,555,000
TOTAL	$ 3,020,825,000	$ 593,926,000	$ 386,596,000	$ 4,001,347,000

Amounts above reflect the total of all County departments' employee benefits appropriation included in the Recommended Budget.

* Amounts may differ from appropriation amounts included in the Employee Benefits Budget, which also includes appropriation for Superior Court and LACERA.

Extraordinary Maintenance

Extraordinary Maintenance Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,934,019.00	$ 1,352,000	$ 20,061,000	$ 18,709,000	$ 18,709,000	$ (1,352,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 16,356,408.07	$ 29,725,000	$ 133,549,000	$ 111,880,000	$ 111,880,000	$ (21,669,000)
GROSS TOTAL	$ 16,356,408.07	$ 29,725,000	$ 133,549,000	$ 111,880,000	$ 111,880,000	$ (21,669,000)
NET TOTAL	$ 16,356,408.07	$ 29,725,000	$ 133,549,000	$ 111,880,000	$ 111,880,000	$ (21,669,000)
NET COUNTY COST	$ 13,422,389.07	$ 28,373,000	$ 113,488,000	$ 93,171,000	$ 93,171,000	$ (20,317,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Extraordinary Maintenance Budget reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster related repairs that are not funded by the Federal Emergency Management Agency, and high priority building maintenance activities that exceed the resources available to County departments.

2012-13 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. The 2011-12 budget appropriated funds for critical repairs at County beaches, parks, probation facilities and various roof repairs throughout the County. On September 28, 2010, the Board approved $59.9 million for a Deferred Maintenance Program to address critical repairs and maintenance at public health centers, community and senior centers, County cultural institutions, and County waste water treatment facilities. The 2012-13 Recommended Budget appropriates $111.9 million for these and other high priority repairs, maintenance and accessibility modification needs at County facilities, including juvenile halls, health centers, and animal shelters.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**133,549,000**	**0**	**20,061,000**	**113,488,000**	**0.0**
Other Changes					
1. Service and Supplies: Reflects a decrease due to the completion of various repair, maintenance, and accessibility modification projects at various County facilities, including roof repairs at County health facilities, and the completion of maintenance activities at public health centers, community and senior centers, juvenile detention facilities, and County parks that were partially funded by the Gap Loan Trust Fund.	(21,669,000)	--	(1,352,000)	(20,317,000)	--
Total Changes	**(21,669,000)**	**0**	**(1,352,000)**	**(20,317,000)**	**0.0**
2012-13 Recommended Budget	**111,880,000**	**0**	**18,709,000**	**93,171,000**	**0.0**

Unmet Needs

During 2011-12, departments identified additional deferred maintenance needs with an estimated total cost of $98.7 million. These unfunded needs include various general facility repairs; replacement of outdated building systems such as boilers, chillers, heating, ventilating and air conditioning units; roofs; and elevator upgrades to obtain building operational efficiencies.

Federal and State Disaster Aid

Federal and State Disaster Aid Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 11,835,593.24	$ 40,000,000	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 9,391,200.73	$ 40,000,000	$ 40,000,000	$ 50,000,000	$ 50,000,000	$ 10,000,000
OTHER CHARGES	184,492.67	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	2,865,133.51	2,000,000	10,000,000	0	0	(10,000,000)
GROSS TOTAL	$ 12,440,826.91	$ 42,000,000	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 0
INTRAFUND TRANSFERS	(581,746.00)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	0
NET TOTAL	$ 11,859,080.91	$ 40,000,000	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 0
NET COUNTY COST	$ 23,487.67	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

2012-13 Recommended Budget Message

The Federal and State Disaster Aid budget provides economic recovery assistance following major emergencies and disasters, such as the Winter Storms of 2005, 2007 Southern California Wildfires, 2008 California Wildfires (Marek, Sesnon and Sayre), 2009 Fires (Station, Palos Verdes, Morris), and the 2010 Severe Winter Storms. It also includes contingency appropriation for emergency and post-emergency responses, in the addition to restoration of buildings and property, pending reimbursement from appropriate governmental agencies and insurance companies.

The 2012-13 Recommended Budget reflects the potential need for appropriate revenues from federal and State agencies in the event of a major disaster. In addition, this budget reflects the anticipated expenditures for the County to continue the permanent repair, restoration, and replacement of facilities damaged during the aforementioned disasters.

Financing Elements

Financing Elements Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE	$1,628,644,000.00	$ 1,601,571,000	$ 1,601,571,000	$ 1,224,955,000	$ 1,224,955,000	$ (376,616,000)
CANCELLATION RESERVES/DESIGNATION	582,852,900.00	257,864,000	257,864,000	137,560,000	137,560,000	(120,304,000)
PROPERTY TAXES - REGULAR ROLL	3,629,493,819.40	3,700,543,000	3,709,801,000	3,791,811,000	3,791,811,000	82,010,000
PROPERTY TAXES - SUPPLEMENTAL ROLL	37,729,196.25	38,242,000	40,945,000	38,919,000	38,919,000	(2,026,000)
OTHER REVENUE	44,149,777.65	10,788,000	11,171,000	11,166,000	11,166,000	(5,000)
TOTAL FINANCING SOURCES	$5,922,869,693.30	$ 5,609,008,000	$ 5,621,352,000	$ 5,204,411,000	$ 5,204,411,000	$ (416,941,000)
FINANCING USES						
RESERVES						
OTHER RESERVES	$ 104,312,097.00	$ 0	$ 0	$ 0	$ 0	$ 0
DESIGNATIONS	159,586,000.00	140,591,000	140,591,000	0	0	(140,591,000)
TOTAL RESERVES	$ 263,898,097.00	$ 140,591,000	$ 140,591,000	$ 0	$ 0	$ (140,591,000)
TOTAL FINANCING USES	$ 263,898,097.00	$ 140,591,000	$ 140,591,000	$ 0	$ 0	$ (140,591,000)
OTHER REVENUE DETAIL						
ERAF TAX REVENUE	$ 10,952,232.55	$ 10,788,000	$ 11,171,000	$ 11,166,000	$ 11,166,000	$ (5,000)
HOMEOWNER PROP TAX RELIEF	(543.40)	0	0	0	0	0
OTHER STATE IN-LIEU TAXES	221,922.27	0	0	0	0	0
OTHER TAXES	7,140,880.14	0	0	0	0	0
PEN INT & COSTS-DEL TAXES	25,835,286.09	0	0	0	0	0
TOTAL REVENUE	$ 44,149,777.65	$ 10,788,000	$ 11,171,000	$ 11,166,000	$ 11,166,000	$ (5,000)

Mission Statement

Financing Elements reflect those appropriations and revenues that are not contained in the departmental or nondepartmental budget summaries.

2012-13 Budget Message

In compliance with Governmental Accounting Standards Board Statement 54 (GASB 54), the County implemented "Fund Balance Reporting and Government Fund Type Definitions". This change introduced new fund balance terminology. New fund balance terminology classifies a reserve or designation as nonspendable, restricted, committed or assigned. Definitions of the new terms can be found in the Glossary.

The 2012-13 Recommended Budget includes financing sources and financing uses as follows:

Financing Sources

For budgetary planning purposes, the Chief Executive Office considers total financing sources the difference generated in FY 2011-12 from County revenues exceeding expenditures (available fund balance), the cancellation of prior year reserves and designations, and property taxes. Any decrease in available fund balance from the budgeted amount will require expenditure reductions or the identification of additional financing. The recommended fund balance of $1,225.0 million is comprised of the following:

- $187.9 million from General Fund operations;
- $542.9 million of FY 2011-12 Capital Projects funds being carried over for the completion of various projects and refurbishment needs;

- $85.1 million of FY 2011-12 Extraordinary Maintenance funds being carried over for major repairs and maintenance of County facilities and assets;
- $45.8 million of FY 2011-12 Project and Facility Development funds being carried over for consultant and specialized services related to projects that are under development, as well as improvements to County facilities;
- $239.3 million of FY 2011-12 Provisional Financing Uses funds being carried over primarily for the Departments of Children and Family Services, Probation, Health Services for Community Partners (formerly Public/Private Partnerships), Auditor-Controller, Agricultural Commissioner/Weights and Measures for a database upgrade and Beaches and Harbors for the Electrical Vault Replacement; Board of Supervisors, Office of Public Safety/Sheriff merger, the eProperty Tax Project, Long Beach Courthouse Tenant Improvements, Information Technology Shared Services, 2-1-1 Information Line and potential State budget impacts.
- $54.2 million of FY 2011-12 Board of Supervisors funds being carried over for various community programs;
- $36.2 million of FY 2011-12 Homeless and Housing Program funds being carried over for Homeless Prevention Initiative projects;
- $20.3 million of FY 2011-12 Children and Family Services funds being carried over for Title IV-E Waiver and the Katie A. Settlement Agreement;
- $8.6 million of FY 2011-12 Department of Public Social Services funds being carried over primarily for General Relief program enhancements;
- $4.0 million of FY 2011-12 Department of Public Health funds being carried over to mitigate the structural deficit;
- $0.4 million of FY 2011-12 Internal Services Department funds being carried over for eMail migration costs for the Departments of Parks and Recreation, Registrar-Recorder/ County Clerk and Regional Planning; and
- $0.3 million of FY 2011-12 Regional Planning funds being carried over to mitigate a revenue shortfall.

The cancellation of prior year reserves and designations of $137.6 million includes the following:

- $102.3 million in Designation for Health Services Tobacco Settlement for health-related costs;
- $18.2 million in Designation for Local Taxes to provide funding for the Sheriff Department primarily for patrol operations in the unincorporated areas;
- $14.9 million in Designation for Interoperability and Countywide Communications to fund the Los Angeles Regional Interoperable Communications System (LA-RICS) ongoing operations, services provided through the Deltawrx contract and local funding for a matching federal grant for broadband radio infrastructure equipment; and
- $2.2 million in Designation for Capital Projects and Extraordinary Maintenance to fund energy efficiency projects that should generate ongoing energy savings.

Property Tax revenues reflect a net increase of $80.0 million from the FY 2011-12 Final Adopted Budget. The increase is primarily due to the increase in the assessed valuation estimate for the Los Angeles County property tax roll, partially offset by a $0.005 million decrease related to the sales tax (Triple Flip) revenue resulting from the calculation of Educational Revenue Augmentation Fund (ERAF) sales tax for the County. Property Tax revenues include in-lieu of Vehicle License Fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The recommended Property Tax revenue changes are comprised of the following:

- $82.0 million increase in the Regular Roll;
- $2.0 million decrease in the Supplemental Roll; and
- $0.005 million decrease related to the taxable sales in the County and the dollar for dollar swap of sales tax revenue with ERAF property tax revenue (Triple Flip).

Financing Uses

- These designations are used for legal or contractual obligations and restrictions and future spending for specific needs. There are no financing uses in 2012-13.

Fire

Daryl L. Osby, Fire Chief, Forester and Fire Warden

Fire Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE	$ 93,819,000.00	$ 81,340,000	$ 81,340,000	$ 3,724,000	$ 3,724,000	$ (77,616,000)
CANCEL RES DES	26,975,741.00	22,187,000	16,021,000	39,757,000	39,762,000	23,741,000
PROPERTY TAXES	530,772,774.43	527,456,000	536,194,000	531,912,000	531,912,000	(4,282,000)
SPECIAL ASSESSMENTS	5,430.70	8,000	8,000	8,000	8,000	0
VOTER APPROVED SPECIAL TAXES	67,833,395.47	74,295,000	73,649,000	75,766,000	75,766,000	2,117,000
OTHER REVENUE	260,795,054.05	239,213,000	263,821,000	241,692,000	241,687,000	(22,134,000)
TOTAL FINANCING SOURCES	$ 980,201,395.65	$ 944,499,000	$ 971,033,000	$ 892,859,000	$ 892,859,000	$ (78,174,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 738,165,418.86	$ 739,785,000	$ 755,592,000	$ 765,541,000	$ 765,541,000	$ 9,949,000
SERVICES & SUPPLIES	96,628,727.55	137,213,000	156,144,000	116,554,000	116,554,000	(39,590,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	96,628,727.55	130,213,000	149,144,000	109,554,000	109,554,000	(39,590,000)
OTHER CHARGES	4,738,217.47	3,105,000	4,842,000	4,891,000	4,891,000	49,000
CAPITAL ASSETS - EQUIPMENT	11,566,502.49	22,647,000	19,103,000	11,999,000	11,999,000	(7,104,000)
OTHER FINANCING USES	2,438,000.00	15,796,000	13,123,000	874,000	874,000	(12,249,000)
GROSS TOTAL	$ 853,536,866.37	$ 911,546,000	$ 941,804,000	$ 892,859,000	$ 892,859,000	$ (48,945,000)
RESERVES						
DESIGNATIONS	$ 45,325,000.00	$ 29,229,000	$ 29,229,000	$ 0	$ 0	$ (29,229,000)
TOTAL FINANCING USES	$ 898,861,866.37	$ 940,775,000	$ 971,033,000	$ 892,859,000	$ 892,859,000	$ (78,174,000)
BUDGETED POSITIONS	4,518.0	4,524.0	4,524.0	4,554.0	4,554.0	30.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2012-13 Budget Message

The Fire Department, as a Special District, is funded independent of the County General Fund, and relies primarily on property taxes and a special tax approved by the voters in 1997 to provide essential fire protection and emergency medical services. The Department continues to experience an imbalance between revenue and costs, primarily due to a decline in property taxes. With the continuation of cost containments, increased efficiencies, use of one-time funds, and the recently approved special tax increase by the Board of Supervisors, the Department will sustain the current level of emergency staffing and essential support services, and meet increases in retirement, retiree health insurance, workers' compensation and other employee benefit costs in FY 2012-13. In addition, the FY 2012-13 Recommended Budget also reflects the addition of 30.0 positions as a result of the reorganization of the Department's Construction and Maintenance Division.

Critical/Strategic Planning Initiatives

The Fire Department provides 24-hour, emergency services to over four million people living and working in 57 of the County's 88 cities, the unincorporated communities and the City of La Habra, in neighboring Orange County. The

Department's vast 2,300 square mile jurisdiction also includes 158 lifeguard towers spanning 72 miles of coastline, to protect millions of annual beach visitors, and over one million housing units. The Fire Department is one of the largest emergency service organizations in the country, and enjoys a world-renowned reputation for its adeptness and innovation in managing large-scale wildfires, earthquakes, and other natural and manmade disasters in Southern California.

The Department has launched a major strategic planning effort. This effort focuses on using information technology to improve its organizational effectiveness, best practices in performance management, and risk-reduction, innovation, and communication strategies, while continuing to provide exemplary services to the Department's diverse communities.

The Department's 2012-13 Recommended Budget includes funding for initiatives in-line with the following strategic planning efforts: Preventing Injury and Illness; Delivering Exemplary Emergency Services; Innovating New Delivery Systems; Fostering Workforce Excellence; Ensuring Financial Stability and Accountability; Developing Leaders; Strengthening the Department's Infrastructure; Automating Systems; Containing Risks; Mitigating Disaster; Preparing and Engaging the Community; and Communicating the Department's Value.

Changes From 2011-12 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2011-12 Final Adopted Budget	**971,033,000**	**971,033,000**	**4,524.0**
New/Expanded Programs			
1. Construction and Maintenance Reorganization: Reflects a net increase of 30.0 positions, offset by a reduction in services and supplies in order to implement the reorganization of the Construction and Maintenance Division.	(1,595,000)	(1,595,000)	30.0
Other Changes			
1. Salaries and Employee Benefits: Reflects Board-approved increases in health insurance subsidies and changes to various salary and employee benefits based on future year projections and historical costs.	11,586,000	11,586,000	--
2. Unavailable Costs: Reflects changes in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends.	4,311,000	4,311,000	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	3,867,000	3,867,000	--
4. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	974,000	974,000	--
5. Overtime: Reflects a reduction in overtime based on historical expenditures.	(13,116,000)	(13,116,000)	--
6. Services and Supplies: Reflects the elimination of one-time funding and implementation of cost-saving measures to reduce expenditures in services and supplies.	(35,668,000)	(35,668,000)	--
7. Other Charges: Reflects increased commercial paper costs for capital projects, offset by decreased settlement costs.	49,000	49,000	--
8. Capital Assets: Reflects a decrease in capital asset purchases as part of the Department's plan to curtail costs.	(7,104,000)	(7,104,000)	--
9. Other Financing Uses: Reflects a decrease in operating transfers out to the Department's Capital Project ACO Fund.	(12,249,000)	(12,249,000)	--
10. Designations: Reflect the elimination of one-time designations for Budget Uncertainties and Infrastructure Growth.	(29,229,000)	(29,229,000)	--
Total Changes	**(78,174,000)**	**(78,174,000)**	**30.0**
2012-13 Recommended Budget	**892,859,000**	**892,859,000**	**4,554.0**

Unmet Needs

The Department's critical needs are financed in the Budget Request. The Department utilizes multi-year fiscal forecast planning to ensure that adequate funding is available to sustain departmental operations. With the economic downturn, the primary source of funding, property tax revenue, has declined while costs beyond its control have increased. The Department continues to address the loss of property tax revenue and ongoing cost increases by continuing the freeze on non-emergency positions, firm restrictions on non-emergency overtime, curtailments in discretionary expenditures, efficiencies and the use of one-time reserve funds, as it has since FY 2008-09. Continued cost curtailments and use of one-time reserve funds are only a stop-gap measure to address this financial imbalance and not sustainable for the long-term. The Department's Strategic Planning efforts will address current fiscal challenges and will provide strategies to ensure fiscal sustainability.

FIRE DEPARTMENT BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE	$ 93,819,000.00	$ 81,340,000	$ 81,340,000	$ 3,724,000	$ 3,724,000	$ (77,616,000)
CANCEL RES/DES	26,975,741.00	22,187,000	16,021,000	39,757,000	39,762,000	23,741,000
AUDITING - ACCOUNTING FEES	2,044,081.17	2,072,000	2,044,000	2,103,000	2,103,000	59,000
BUSINESS LICENSES	777,978.80	1,082,000	1,082,000	1,082,000	1,082,000	0
CHARGES FOR SERVICES - OTHER	162,473,377.42	161,742,000	165,982,000	162,713,000	162,708,000	(3,274,000)
COURT FEES & COSTS	17,900.00	28,000	28,000	28,000	28,000	0
EDUCATIONAL SERVICES	2,779,410.32	2,394,000	2,391,000	2,369,000	2,369,000	(22,000)
ELECTION SERVICES	1,698.00	0	0	0	0	0
ERAF TAX REVENUE	18,000,000.00	9,660,000	9,666,000	0	0	(9,666,000)
FEDERAL - OTHER	11,573,376.11	4,490,000	20,602,000	18,342,000	18,342,000	(2,260,000)
FORFEITURES & PENALTIES	35,083.01	49,000	49,000	49,000	49,000	0
HOMEOWNER PROP TAX RELIEF	4,677,026.66	4,863,000	4,863,000	4,863,000	4,863,000	0
INTEREST	1,482,580.05	1,500,000	1,500,000	1,500,000	1,500,000	0
MISCELLANEOUS	640,801.74	635,000	353,000	366,000	366,000	13,000
OTHER GOVERNMENTAL AGENCIES	30,028,224.00	30,028,000	29,540,000	30,028,000	30,028,000	488,000
OTHER LICENSES & PERMITS	11,926,905.43	11,925,000	11,925,000	11,976,000	11,976,000	51,000
OTHER SALES	7,754.77	28,000	24,000	28,000	28,000	4,000
OTHER STATE IN-LIEU TAXES	16,186.64	13,000	13,000	13,000	13,000	0
PEN INT & COSTS-DEL TAXES	5,772,112.90	2,806,000	5,772,000	2,806,000	2,806,000	(2,966,000)
PLANNING & ENGINEERING SERVICE	678,281.00	455,000	455,000	455,000	455,000	0
PROP TAXES - CURRENT - SEC	507,225,744.03	502,085,000	503,660,000	506,313,000	506,313,000	2,653,000
PROP TAXES - CURRENT - UNSEC	19,700,647.93	17,986,000	19,969,000	18,214,000	18,214,000	(1,755,000)
PROP TAXES - PRIOR - SEC	(2,387,682.40)	1,452,000	6,331,000	1,452,000	1,452,000	(4,879,000)
PROP TAXES - PRIOR - UNSEC	620,850.31	365,000	621,000	365,000	365,000	(256,000)
RENTS & CONCESSIONS	111,815.21	85,000	85,000	85,000	85,000	0
ROAD & STREET SERVICES	0.00	0	194,000	0	0	(194,000)
SALE OF CAPITAL ASSETS	297,368.62	297,000	117,000	297,000	297,000	180,000
SPECIAL ASSESSMENTS	5,430.70	8,000	8,000	8,000	8,000	0
STATE - OTHER	7,453,092.20	5,061,000	7,136,000	2,589,000	2,589,000	(4,547,000)
SUPPLEMENTAL PROP TAXES - CURR	4,901,778.98	4,905,000	4,902,000	4,905,000	4,905,000	3,000
SUPPLEMENTAL PROP TAXES- PRIOR	711,435.58	663,000	711,000	663,000	663,000	(48,000)
VOTER APPROVED SPECIAL TAXES	67,833,395.47	74,295,000	73,649,000	75,766,000	75,766,000	2,117,000
TOTAL FINANCING SOURCES	$ 980,201,395.65	$ 944,499,000	$ 971,033,000	$ 892,859,000	$ 892,859,000	$ (78,174,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 515,458,053.92	$ 517,892,000	$ 535,030,000	$ 524,066,000	$ 524,066,000	$ (10,964,000)
CAFETERIA PLAN BENEFITS	53,346,296.20	57,009,000	54,697,000	58,870,000	58,870,000	4,173,000
DEFERRED COMPENSATION BENEFITS	6,148,216.55	6,865,000	6,012,000	13,038,000	13,038,000	7,026,000
EMPLOYEE GROUP INS - E/B	5,336,054.95	4,995,000	5,016,000	5,310,000	5,310,000	294,000
OTHER EMPLOYEE BENEFITS	337,614.45	311,000	379,000	379,000	379,000	0
RETIREMENT - EMP BENEFITS	115,236,350.20	109,141,000	113,890,000	118,999,000	118,999,000	5,109,000
WORKERS' COMPENSATION	42,302,832.59	43,572,000	40,568,000	44,879,000	44,879,000	4,311,000
TOTAL S & E B	738,165,418.86	739,785,000	755,592,000	765,541,000	765,541,000	9,949,000

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	19,139,818.07	19,478,000	19,557,000	20,278,000	20,278,000	721,000
AGRICULTURAL	44,006.42	44,000	3,000	44,000	44,000	41,000
CLOTHING & PERSONAL SUPPLIES	1,007,195.19	807,000	7,675,000	3,007,000	3,007,000	(4,668,000)
COMMUNICATIONS	2,244,379.06	11,547,000	8,997,000	2,245,000	2,245,000	(6,752,000)
COMPUTING-MAINFRAME	1,214,162.32	2,371,000	3,177,000	1,214,000	1,214,000	(1,963,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	241,884.87	242,000	564,000	242,000	242,000	(322,000)
COMPUTING-PERSONAL	1,869,660.51	1,869,000	2,325,000	1,870,000	1,870,000	(455,000)
CONTRACTED PROGRAM SERVICES	252,904.10	12,375,000	790,000	247,000	247,000	(543,000)
FOOD	688,269.74	575,000	703,000	576,000	576,000	(127,000)
HOUSEHOLD EXPENSE	1,280,487.61	800,000	1,382,000	782,000	782,000	(600,000)
INFORMATION TECHNOLOGY SERVICES	474,836.00	475,000	843,000	475,000	475,000	(368,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	0	37,000	0	0	(37,000)
INSURANCE	2,533,147.87	3,472,000	5,945,000	3,033,000	3,033,000	(2,912,000)
MAINTENANCE - EQUIPMENT	11,186,307.97	11,231,000	10,353,000	11,150,000	11,150,000	797,000
MAINTENANCE--BUILDINGS & IMPRV	7,152,178.93	9,204,000	12,776,000	6,970,000	6,970,000	(5,806,000)
MEDICAL DENTAL & LAB SUPPLIES	4,321,655.99	2,609,000	2,062,000	2,621,000	2,621,000	559,000
MEMBERSHIPS	52,457.46	53,000	48,000	53,000	53,000	5,000
MISCELLANEOUS EXPENSE	(1,894,328.38)	10,621,000	17,182,000	8,984,000	8,984,000	(8,198,000)
OFFICE EXPENSE	1,323,574.17	833,000	5,388,000	4,845,000	4,845,000	(543,000)
PROFESSIONAL SERVICES	3,333,229.63	5,620,000	9,742,000	5,411,000	5,411,000	(4,331,000)
PUBLICATIONS & LEGAL NOTICE	43,066.44	44,000	59,000	43,000	43,000	(16,000)
RENTS & LEASES - BLDG & IMPRV	2,513,012.69	2,512,000	2,521,000	2,512,000	2,512,000	(9,000)
RENTS & LEASES - EQUIPMENT	3,370,248.94	3,370,000	1,349,000	5,370,000	5,370,000	4,021,000
SMALL TOOLS & MINOR EQUIPMENT	5,701,994.39	4,373,000	6,556,000	5,438,000	5,438,000	(1,118,000)
SPECIAL DEPARTMENTAL EXPENSE	450,435.17	2,587,000	807,000	423,000	423,000	(384,000)
TECHNICAL SERVICES	5,422,484.22	5,365,000	1,476,000	5,340,000	5,340,000	3,864,000
TELECOMMUNICATIONS	10,146,169.54	11,936,000	15,880,000	10,142,000	10,142,000	(5,738,000)
TRAINING	83,577.14	482,000	4,092,000	932,000	932,000	(3,160,000)
TRANSPORTATION AND TRAVEL	8,557,740.08	8,444,000	9,257,000	8,433,000	8,433,000	(824,000)
UTILITIES	3,874,171.41	3,874,000	4,598,000	3,874,000	3,874,000	(724,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	96,628,727.55	130,213,000	149,144,000	109,554,000	109,554,000	(39,590,000)
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	250,000.00	200,000	1,404,000	662,000	662,000	(742,000)
JUDGMENTS & DAMAGES	4,147,097.38	2,586,000	2,723,000	2,009,000	2,009,000	(714,000)
RET-OTHER LONG TERM DEBT	224,105.21	242,000	638,000	2,143,000	2,143,000	1,505,000
TAXES & ASSESSMENTS	117,014.88	77,000	77,000	77,000	77,000	0
TOTAL OTH CHARGES	4,738,217.47	3,105,000	4,842,000	4,891,000	4,891,000	49,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AIRCRAFT & AIRPORT EQUIPMENT	12,072.50	0	0	0	0	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,190,000	1,211,000	0	0	(1,211,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
COMPUTERS, MIDRANGE/DEPARTMENTAL	310,645.15	2,357,000	2,357,000	576,000	576,000	(1,781,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	482.90	256,000	256,000	94,000	94,000	(162,000)
ELECTRONIC EQUIPMENT	664,822.96	260,000	219,000	12,000	12,000	(207,000)
FOOD PREPARATION EQUIPMENT	12,732.45	24,000	10,000	0	0	(10,000)
MACHINERY EQUIPMENT	137,894.44	226,000	214,000	168,000	168,000	(46,000)
MANUFACTURED/PREFABRICATED STRUCTURE	19,367.58	406,000	448,000	0	0	(448,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	10,474.62	159,000	159,000	0	0	(159,000)
MEDICAL-MINOR EQUIPMENT	83,448.15	233,000	233,000	0	0	(233,000)
OTHER EQUIPMENT INSTALLATION	0.00	41,000	41,000	0	0	(41,000)
TELECOMMUNICATIONS EQUIPMENT	1,312,415.43	5,456,000	3,170,000	776,000	776,000	(2,394,000)
VEHICLES & TRANSPORTATION EQUIPMENT	9,002,146.31	12,039,000	10,785,000	9,459,000	9,459,000	(1,326,000)
WATERCRAFT/VESSEL/BARGES/TUGS	0.00	0	0	914,000	914,000	914,000
TOTAL CAPITAL ASSETS - EQUIPMENT	11,566,502.49	22,647,000	19,103,000	11,999,000	11,999,000	(7,104,000)
TOTAL CAPITAL ASSETS	11,566,502.49	22,647,000	19,103,000	11,999,000	11,999,000	(7,104,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	2,438,000.00	15,796,000	13,123,000	874,000	874,000	(12,249,000)
TOTAL OTH FIN USES	2,438,000.00	15,796,000	13,123,000	874,000	874,000	(12,249,000)
RESERVES						
DESIGNATIONS	$ 45,325,000.00	$ 29,229,000	$ 29,229,000	$ 0	$ 0	$ (29,229,000)
TOTAL FINANCING USES	$ 898,861,866.37	$ 940,775,000	$ 971,033,000	$ 892,859,000	$ 892,859,000	$ (78,174,000)
BUDGETED POSITIONS	4,518.0	4,524.0	4,524.0	4,554.0	4,554.0	30.0

Fire - Administrative Budget Unit Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 78,687.96	$ 80,000	$ 44,000	$ 80,000	$ 80,000	$ 36,000
TOTAL FINANCING SOURCES	$ 78,687.96	$ 80,000	$ 44,000	$ 80,000	$ 80,000	$ 36,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 14,958,636.22	$ 13,822,000	$ 14,652,000	$ 15,105,000	$ 15,105,000	$ 453,000
SERVICES & SUPPLIES	3,780,343.20	3,798,000	5,179,000	4,650,000	4,650,000	(529,000)
CAPITAL ASSETS - EQUIPMENT	0.00	41,000	41,000	94,000	94,000	53,000
GROSS TOTAL	$ 18,738,979.42	$ 17,661,000	$ 19,872,000	$ 19,849,000	$ 19,849,000	$ (23,000)
TOTAL FINANCING USES	$ 18,738,979.42	$ 17,661,000	$ 19,872,000	$ 19,849,000	$ 19,849,000	$ (23,000)
BUDGETED POSITIONS	210.0	212.0	212.0	213.0	213.0	1.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Executive Budget Unit Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 8,618,438.10	$ 4,883,000	$ 20,860,000	$ 18,361,000	$ 18,361,000	$ (2,499,000)
TOTAL FINANCING SOURCES	$ 8,618,438.10	$ 4,883,000	$ 20,860,000	$ 18,361,000	$ 18,361,000	$ (2,499,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 22,252,008.47	$ 22,263,000	$ 24,181,000	$ 24,660,000	$ 24,660,000	$ 479,000
SERVICES & SUPPLIES	10,197,904.69	24,051,000	28,471,000	10,578,000	10,578,000	(17,893,000)
CAPITAL ASSETS - EQUIPMENT	1,273,857.35	4,830,000	4,864,000	12,000	12,000	(4,852,000)
GROSS TOTAL	$ 33,723,770.51	$ 51,144,000	$ 57,516,000	$ 35,250,000	$ 35,250,000	$ (22,266,000)
TOTAL FINANCING USES	$ 33,723,770.51	$ 51,144,000	$ 57,516,000	$ 35,250,000	$ 35,250,000	$ (22,266,000)
BUDGETED POSITIONS	194.0	195.0	195.0	195.0	195.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Clearing Account Budget Unit Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 887,976.62	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	887,976.62	0	0	0	0	0
GROSS TOTAL	$ 887,976.62	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 887,976.62	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Financing Elements Budget Unit Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE	$ 93,819,000.00	$ 81,340,000	$ 81,340,000	$ 3,724,000	$ 3,724,000	$ (77,616,000)
CANCEL RES DES	26,975,741.00	22,187,000	16,021,000	39,757,000	39,762,000	23,741,000
PROPERTY TAXES	530,772,774.43	527,456,000	536,194,000	531,912,000	531,912,000	(4,282,000)
SPECIAL ASSESSMENTS	1,854.70	0	0	0	0	0
VOTER APPROVED SPECIAL TAXES	67,833,395.47	74,295,000	73,649,000	75,766,000	75,766,000	2,117,000
OTHER REVENUE	64,052,399.27	52,170,000	55,627,000	42,022,000	42,022,000	(13,605,000)
TOTAL FINANCING SOURCES	$ 783,455,164.87	$ 757,448,000	$ 762,831,000	$ 693,181,000	$ 693,186,000	$ (69,645,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 17,152,804.91	$ 20,292,000	$ 22,090,000	$ 20,866,000	$ 20,866,000	$ (1,224,000)
OTHER CHARGES	4,167,278.26	2,663,000	2,800,000	2,086,000	2,086,000	(714,000)
GROSS TOTAL	$ 21,320,083.17	$ 22,955,000	$ 24,890,000	$ 22,952,000	$ 22,952,000	$ (1,938,000)
RESERVES						
DESIGNATIONS	$ 45,325,000.00	$ 29,229,000	$ 29,229,000	$ 0	$ 0	$ (29,229,000)
TOTAL FINANCING USES	$ 66,645,083.17	$ 52,184,000	$ 54,119,000	$ 22,952,000	$ 22,952,000	$ (31,167,000)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Hazardous Materials Budget Unit Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 19,228,978.34	$ 18,790,000	$ 17,280,000	$ 19,015,000	$ 19,015,000	$ 1,735,000
TOTAL FINANCING SOURCES	$ 19,228,978.34	$ 18,790,000	$ 17,280,000	$ 19,015,000	$ 19,015,000	$ 1,735,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 13,528,248.13	$ 13,264,000	$ 16,001,000	$ 16,632,000	$ 16,632,000	$ 631,000
SERVICES & SUPPLIES	422,063.26	719,000	724,000	1,014,000	1,014,000	290,000
GROSS TOTAL	$ 13,950,311.39	$ 13,983,000	$ 16,725,000	$ 17,646,000	$ 17,646,000	$ 921,000
TOTAL FINANCING USES	$ 13,950,311.39	$ 13,983,000	$ 16,725,000	$ 17,646,000	$ 17,646,000	$ 921,000
BUDGETED POSITIONS	145.0	145.0	145.0	145.0	145.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguard Budget Unit Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 33,102,644.23	$ 33,166,000	$ 33,084,000	$ 33,460,000	$ 33,455,000	$ 371,000
TOTAL FINANCING SOURCES	$ 33,102,644.23	$ 33,166,000	$ 33,084,000	$ 33,460,000	$ 33,455,000	$ 371,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 32,828,376.81	$ 32,400,000	$ 34,997,000	$ 35,717,000	$ 35,717,000	$ 720,000
SERVICES & SUPPLIES	2,049,837.06	2,020,000	2,183,000	2,076,000	2,076,000	(107,000)
OTHER CHARGES	96,834.00	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	0.00	17,000	0	929,000	929,000	929,000
GROSS TOTAL	$ 34,975,047.87	$ 34,437,000	$ 37,180,000	$ 38,722,000	$ 38,722,000	$ 1,542,000
TOTAL FINANCING USES	$ 34,975,047.87	$ 34,437,000	$ 37,180,000	$ 38,722,000	$ 38,722,000	$ 1,542,000
BUDGETED POSITIONS	287.0	286.0	286.0	286.0	286.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Operations Budget Unit Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 127,939,838.54	$ 120,663,000	$ 127,880,000	$ 119,334,000	$ 119,334,000	$ (8,546,000)
TOTAL FINANCING SOURCES	$ 127,939,838.54	$ 120,663,000	$ 127,880,000	$ 119,334,000	$ 119,334,000	$ (8,546,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 583,699,035.82	$ 589,195,000	$ 593,475,000	$ 597,460,000	$ 597,460,000	$ 3,985,000
SERVICES & SUPPLIES	20,428,203.62	21,272,000	27,052,000	25,401,000	25,401,000	(1,651,000)
CAPITAL ASSETS - EQUIPMENT	773,412.53	250,000	153,000	108,000	108,000	(45,000)
OTHER FINANCING USES	2,438,000.00	874,000	874,000	874,000	874,000	0
GROSS TOTAL	$ 607,338,651.97	$ 611,591,000	$ 621,554,000	$ 623,843,000	$ 623,843,000	$ 2,289,000
TOTAL FINANCING USES	$ 607,338,651.97	$ 611,591,000	$ 621,554,000	$ 623,843,000	$ 623,843,000	$ 2,289,000
BUDGETED POSITIONS	3,107.0	3,106.0	3,106.0	3,106.0	3,106.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Prevention Budget Unit Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
SPECIAL ASSESSMENTS	$ 3,576.00	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 0
OTHER REVENUE	6,259,536.18	6,314,000	6,311,000	6,313,000	6,313,000	2,000
TOTAL FINANCING SOURCES	$ 6,263,112.18	$ 6,322,000	$ 6,319,000	$ 6,321,000	$ 6,321,000	$ 2,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 35,536,192.53	$ 34,286,000	$ 35,788,000	$ 36,427,000	$ 36,427,000	$ 639,000
SERVICES & SUPPLIES	425,357.79	607,000	927,000	784,000	784,000	(143,000)
GROSS TOTAL	$ 35,961,550.32	$ 34,893,000	$ 36,715,000	$ 37,211,000	$ 37,211,000	$ 496,000
TOTAL FINANCING USES	$ 35,961,550.32	$ 34,893,000	$ 36,715,000	$ 37,211,000	$ 37,211,000	$ 496,000
BUDGETED POSITIONS	244.0	247.0	247.0	247.0	247.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Special Services Budget Unit Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 1,514,531.76	$ 3,147,000	$ 2,735,000	$ 3,107,000	$ 3,107,000	$ 372,000
TOTAL FINANCING SOURCES	$ 1,514,531.76	$ 3,147,000	$ 2,735,000	$ 3,107,000	$ 3,107,000	$ 372,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 35,362,920.88	$ 34,555,000	$ 36,498,000	$ 39,540,000	$ 39,540,000	$ 3,042,000
SERVICES & SUPPLIES	41,284,236.40	57,454,000	62,518,000	44,185,000	44,185,000	(18,333,000)
OTHER CHARGES	474,105.21	442,000	2,042,000	2,805,000	2,805,000	763,000
CAPITAL ASSETS - EQUIPMENT	9,519,232.61	17,509,000	14,045,000	10,856,000	10,856,000	(3,189,000)
OTHER FINANCING USES	0.00	14,922,000	12,249,000	0	0	(12,249,000)
GROSS TOTAL	$ 86,640,495.10	$ 124,882,000	$ 127,352,000	$ 97,386,000	$ 97,386,000	$ (29,966,000)
TOTAL FINANCING USES	$ 86,640,495.10	$ 124,882,000	$ 127,352,000	$ 97,386,000	$ 97,386,000	$ (29,966,000)
BUDGETED POSITIONS	331.0	333.0	333.0	362.0	362.0	29.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguards Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 25,947,000.00	$ 26,014,000	$ 25,630,000	$ 30,276,000	$ 25,983,000	$ 353,000
GROSS TOTAL	$ 25,947,000.00	$ 26,014,000	$ 25,630,000	$ 30,276,000	$ 25,983,000	$ 353,000
NET TOTAL	$ 25,947,000.00	$ 26,014,000	$ 25,630,000	$ 30,276,000	$ 25,983,000	$ 353,000
NET COUNTY COST	$ 25,947,000.00	$ 26,014,000	$ 25,630,000	$ 30,276,000	$ 25,983,000	$ 353,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2012-13 Budget Message

The Fire Department - Lifeguard Budget provides funding for lifeguard services at County-operated beaches that are the responsibility of the General Fund. The budget unit establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a percentage of all costs and budgeted positions for ocean lifeguard services. The 2012-13 Recommended Budget reflects an increase in net County cost (NCC) of $353,000 primarily due to various employee benefits adjustments.

Critical/Strategic Planning Initiatives

The Fire Department provides 24-hour, emergency services to over four million people living and working in 57 of the County's 88 cities, the unincorporated communities and the City of La Habra, in neighboring Orange County. The Department's vast 2,300 square mile jurisdiction also includes 158 lifeguard towers spanning 72 miles of coastline, to protect millions of annual beach visitors, and over one million housing units. The Department is one of the largest emergency service organizations in the country, and enjoys a world-renowned reputation for its adeptness and innovation in managing large-scale wildfilres, earthquakes, and other natural and manmade disasters in Southern California.

The Department has launched a major strategic planning effort. This effort focuses on using information technology to improve the Department's organizational effectiveness, best practices in performance management, and risk-reduction, innovation, and communication strategies, while continuing to provide exemplary services to the Department's diverse communities.

The Department's 2012-13 Recommended Budget includes funding for initiatives in-line with the following strategic planning efforts: Preventing Injury and Illness; Delivering Exemplary Emergency Services; Innovating New Delivery Systems; Fostering Workforce Excellence; Ensuring Financial Stability and Accountability; Developing Leaders; Strengthening the Department's Infrastructure; Automating Systems; Containing Risks; Mitigating Disaster; Preparing and Engaging the Community; and Communicating the Department's Value.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**25,630,000**	**0**	**0**	**25,630,000**	**0.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	54,000	--	--	54,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	33,000	--	--	33,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	60,000	--	--	60,000	--
4. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	206,000	--	--	206,000	--
Total Changes	**353,000**	**0**	**0**	**353,000**	**0.0**
2012-13 Recommended Budget	**25,983,000**	**0**	**0**	**25,983,000**	**0.0**

Unmet Needs

The Lifeguard Official Budget Request includes NCC funding for medical examination costs associated with the Fitness-for-Life bonuses of $114,000, and restoration of FYs 2009-10 and 2010-11 countywide curtailments of $1.5 million and $1.6 million, respectively. It also includes $630,000 for the General Fund's share of a rescue boat and rescue boat headquarters dock house boat included in the Fire Department's 2012-13 Budget Request. In addition, $224,000 is included for unfunded County employee benefits and $133,000 for overhead. This results in a total unmet need of $4.2 million and an Official Budget Request of $30.2 million.

FIRE DEPT - LIFEGUARDS BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
SPECIAL DEPARTMENTAL EXPENSE	$ 0.00	$ 26,014,000	$ 25,630,000	$ 30,276,000	$ 25,983,000	$ 353,000
TECHNICAL SERVICES	25,947,000.00	0	0	0	0	0
TOTAL S & S	25,947,000.00	26,014,000	25,630,000	30,276,000	25,983,000	353,000
GROSS TOTAL	$ 25,947,000.00	$ 26,014,000	$ 25,630,000	$ 30,276,000	$ 25,983,000	$ 353,000
NET TOTAL	$ 25,947,000.00	$ 26,014,000	$ 25,630,000	$ 30,276,000	$ 25,983,000	$ 353,000
NET COUNTY COST	$ 25,947,000.00	$ 26,014,000	$ 25,630,000	$ 30,276,000	$ 25,983,000	$ 353,000

Departmental Program Summary

1. Emergency Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	662,565,000	662,565,000	3,392.0
Less Administration	--	--	--
Net Program Costs	662,565,000	662,565,000	3,392.0

Authority: Mandated program – County Charter, Article IV, Section 24 1/3 (a) through (j) and County Code, Section 2.20.

The Emergency Services program provides life safety emergency services. This program includes regional fire suppression, inspections, hazardous material response, emergency medical services, beach and ocean rescues, urban search and swiftwater rescues, 9-1-1 dispatch and field communications, technical training, and homeland security and disaster preparedness.

2. Preventive Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	54,857,000	54,857,000	392.0
Less Administration	--	--	--
Net Program Costs	54,857,000	54,857,000	392.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

The Prevention Services program identifies, corrects and minimizes fire and life safety hazards. This program includes plan check reviews, fire code and brush clearance enforcement, vegetation management, health hazardous materials and fire investigations, and specialized inspections.

3. Business Services

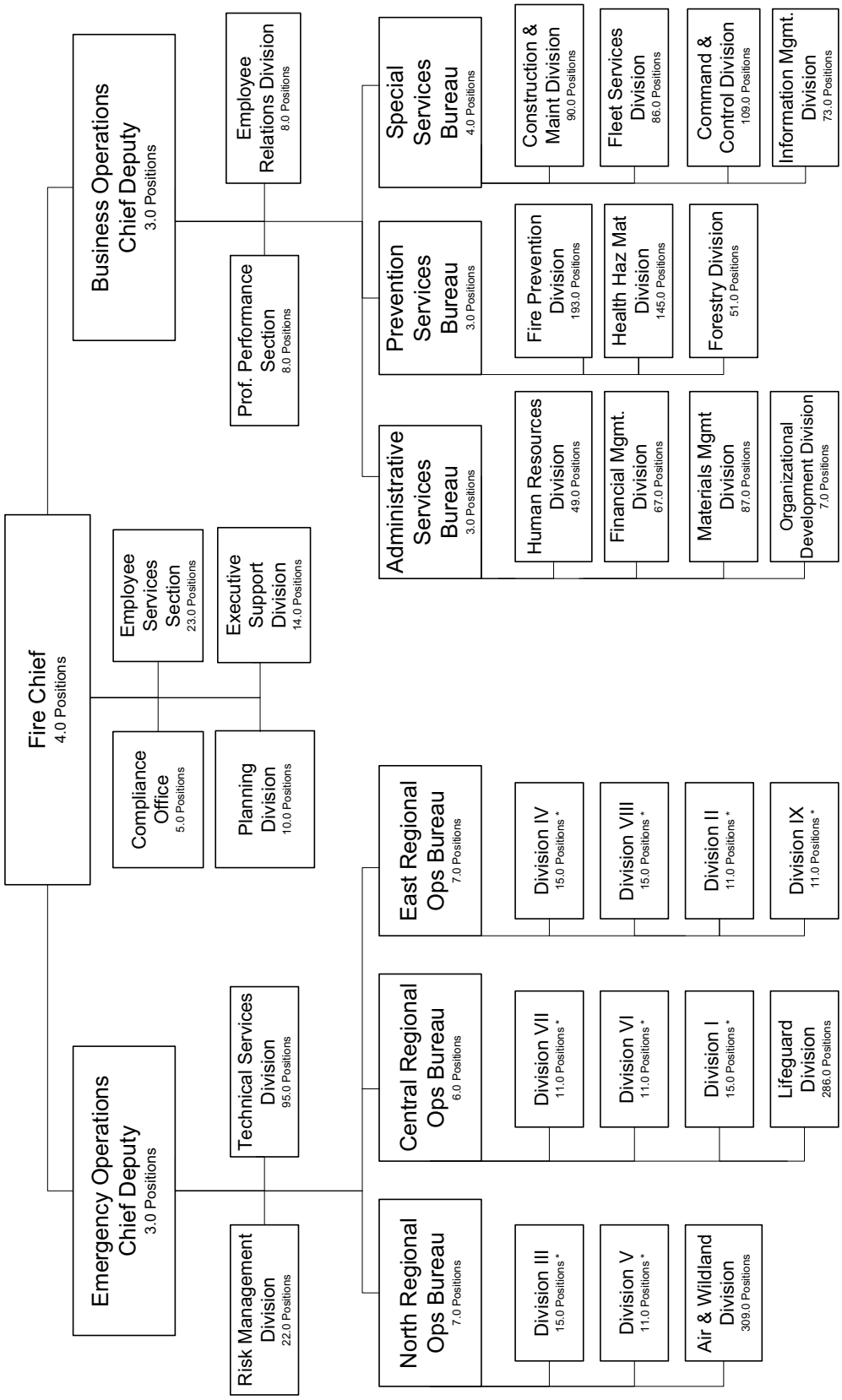
	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	175,437,000	175,437,000	770.0
Less Administration	--	--	--
Net Program Costs	175,437,000	175,437,000	770.0

Authority: Non-mandated, discretionary program.

The Business Services program provides executive oversight and administrative support to the Department's operations. This program includes public information and education, internal communications, organizational development, risk management, strategic planning, finance, human resources, information technology, procurement, fleet services, and construction and maintenance of departmental facilities.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	892,859,000	892,859,000	4,554.0

LOS ANGELES COUNTY FIRE DEPARTMENT
DARYL L. OSBY, Fire Chief, Forester and Fire Warden
2012-13 Recommended Budget Positions = 4,554.0



* Includes 2,662 Emergency Field Personnel Positions.

Grand Jury

Gloria M. Gomez, Director

Grand Jury Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 23,359.36	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 487,107.39	$ 558,000	$ 568,000	$ 573,000	$ 573,000	$ 5,000
SERVICES & SUPPLIES	1,017,685.00	1,056,000	1,222,000	1,198,000	1,198,000	(24,000)
OTHER CHARGES	95.32	13,000	13,000	13,000	13,000	0
GROSS TOTAL	$ 1,504,887.71	$ 1,627,000	$ 1,803,000	$ 1,784,000	$ 1,784,000	$ (19,000)
NET TOTAL	$ 1,504,887.71	$ 1,627,000	$ 1,803,000	$ 1,784,000	$ 1,784,000	$ (19,000)
NET COUNTY COST	$ 1,481,528.35	$ 1,612,000	$ 1,788,000	$ 1,769,000	$ 1,769,000	$ (19,000)
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County and presents them to the Court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

2012-13 Budget Message

The 2012-2013 Recommended Budget reflects a net County cost decrease of $19,000 due to the deletion of one-time funding, partially offset by Board-approved increases in employee benefits.

Critical/Strategic Planning Initiatives

The Grand Jury continues to:

- Increase recruitment of Civil Grand Jurors to better represent the varied population of Los Angeles County;
- Safeguard valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**1,803,000**	**0**	**15,000**	**1,788,000**	**5.0**
Other Changes					
1. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	2,000	--	--	2,000	--
2. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	3,000	--	--	3,000	--
3. One-time Funding: Reflects the deletion of one-time funding for the refurbishment of the Grand Jury Chambers.	(24,000)	--	--	(24,000)	--
Total Changes	**(19,000)**	**0**	**0**	**(19,000)**	**0.0**
2012-13 Recommended Budget	**1,784,000**	**0**	**15,000**	**1,769,000**	**5.0**

Unmet Needs

The Los Angeles County Grand Jury still faces increased recruiting and selection workloads without additional staffing. In order to meet the expectations of the Board of Supervisors and the law, recruitment of all segments of the County's population is required. One full-time position at the level of Administrative Assistant II (estimated cost of $75,000) would permit the department to devote this position to increased recruitment and selection efforts.

The authorized second Criminal Grand Jury (Senate Bill 796 added Section 904.8 to the Penal Code), if and when impaneled, will require additional staff, grand juror expense, space, and infrastructure which is estimated to cost approximately $900,000.

GRAND JURY BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 23,359.36	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 0
TOTAL REVENUE	$ 23,359.36	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 338,707.63	$ 355,000	$ 365,000	$ 365,000	$ 365,000	$ 0
CAFETERIA PLAN BENEFITS	57,421.28	81,000	81,000	81,000	81,000	0
DEFERRED COMPENSATION BENEFITS	13,140.10	15,000	15,000	15,000	15,000	0
EMPLOYEE GROUP INS - E/B	13,329.62	20,000	20,000	14,000	17,000	(3,000)
RETIREMENT - EMP BENEFITS	64,508.76	83,000	83,000	94,000	94,000	11,000
WORKERS' COMPENSATION	0.00	4,000	4,000	4,000	1,000	(3,000)
TOTAL S & E B	487,107.39	558,000	568,000	573,000	573,000	5,000
SERVICES & SUPPLIES						
COMMUNICATIONS	5,000.00	5,000	5,000	5,000	5,000	0
JURY & WITNESS EXPENSE	574,649.48	575,000	647,000	647,000	647,000	0
MAINTENANCE--BUILDINGS & IMPRV	19,505.00	20,000	26,000	26,000	26,000	0
MISCELLANEOUS EXPENSE	77.34	1,000	1,000	1,000	1,000	0
OFFICE EXPENSE	56,280.47	62,000	62,000	38,000	38,000	(24,000)
PROFESSIONAL SERVICES	281,935.59	280,000	315,000	315,000	315,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	31,000	31,000	31,000	31,000	0
RENTS & LEASES - BLDG & IMPRV	1,117.28	2,000	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	0.00	0	8,000	8,000	8,000	0
TECHNICAL SERVICES	3,225.37	3,000	5,000	5,000	5,000	0
TELECOMMUNICATIONS	7,758.67	8,000	9,000	9,000	9,000	0
TRAINING	5,500.00	6,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	21.38	0	22,000	22,000	22,000	0
UTILITIES	62,614.42	63,000	71,000	71,000	71,000	0
TOTAL S & S	1,017,685.00	1,056,000	1,222,000	1,198,000	1,198,000	(24,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	0.00	13,000	13,000	13,000	13,000	0
TAXES & ASSESSMENTS	95.32	0	0	0	0	0
TOTAL OTH CHARGES	95.32	13,000	13,000	13,000	13,000	0
GROSS TOTAL	$ 1,504,887.71	$ 1,627,000	$ 1,803,000	$ 1,784,000	$ 1,784,000	$ (19,000)
NET TOTAL	$ 1,504,887.71	$ 1,627,000	$ 1,803,000	$ 1,784,000	$ 1,784,000	$ (19,000)
NET COUNTY COST	$ 1,481,528.35	$ 1,612,000	$ 1,788,000	$ 1,769,000	$ 1,769,000	$ (19,000)
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0

Departmental Program Summary

1. Civil Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	756,000	--	--	756,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	756,000	--	--	756,000	1.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities within the County, and any special district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts.

2. Criminal Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	544,000	--	--	544,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	544,000	--	--	544,000	2.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County which are brought before them and presents them to the court by indictment.

3. Administration (Civil and Criminal)

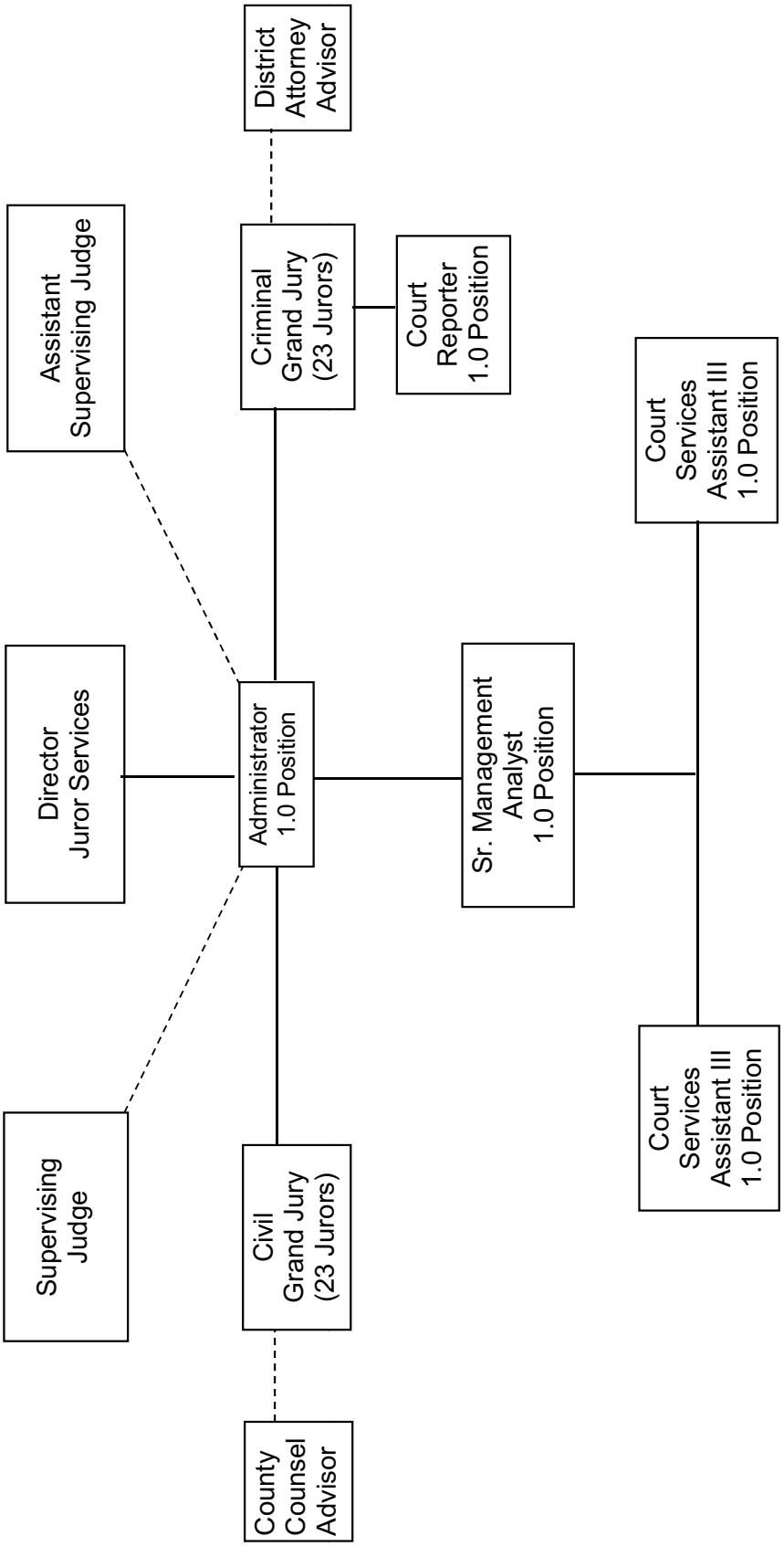
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	484,000	--	15,000	469,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	484,000	--	15,000	469,000	2.0

Authority: Mandated program – California Penal Code (CPC), Title 4, Grand Jury Proceedings; California Rules of Court 10.625; and CPC Section 904 et seq.

Grand Jury Administration provides administrative support and oversight to the Civil and Criminal Grand Jury, including budget and fiscal, personnel, payroll, contracts, procurement, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,784,000	0	15,000	1,769,000	5.0

GRAND JURY
Juror Services Division
Gloria M. Gomez, Director
FY 2012-13 Recommended Budget Positions = 5.0



Grand Park

Grand Park Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 0	$ 0	$ 513,000	$ 513,000	$ 513,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 0.00	$ 1,625,000	$ 0	$ 3,313,000	$ 3,313,000	$ 3,313,000
GROSS TOTAL	$ 0.00	$ 1,625,000	$ 0	$ 3,313,000	$ 3,313,000	$ 3,313,000
NET TOTAL	$ 0.00	$ 1,625,000	$ 0	$ 3,313,000	$ 3,313,000	$ 3,313,000
NET COUNTY COST	$ 0.00	$ 1,625,000	$ 0	$ 2,800,000	$ 2,800,000	$ 2,800,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of Grand Park is to provide a central gathering place to come together to celebrate, and to protect and expand green and open spaces for public use.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects full-year funding for building and grounds maintenance, custodial, security, and programming requirements for Grand Park. Consistent with established contractual obligations, and demonstrating a commitment to public-private partnerships, the 2012-13 Recommended Budget provides County funds to maintain and operate Grand Park.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in Los Angeles County, Grand Park exists to serve the people of Los Angeles by assuring open spaces for special events, casual sitting, leisurely strolling and civic gatherings. Grand Park serves the community by providing access to community groups, neighbors, schoolchildren, and sponsored performing events.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**0**	**0**	**0**	**0**	**0.0**
Other Changes					
1. **Services and Supplies:** Reflects full-year funding for building and grounds maintenance, custodial, security, and operational costs	3,313,000	--	513,000	2,800,000	--
Total Changes	**3,313,000**	**0**	**513,000**	**2,800,000**	**0.0**
2012-13 Recommended Budget	**3,313,000**	**0**	**513,000**	**2,800,000**	**0.0**

GRAND PARK BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 0	$ 0	$ 80,000	$ 80,000	$ 80,000
RENTS & CONCESSIONS	0.00	0	0	433,000	433,000	433,000
TOTAL REVENUE	$ 0.00	$ 0	$ 0	$ 513,000	$ 513,000	$ 513,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 0.00	$ 0	$ 0	$ 432,000	$ 432,000	$ 432,000
INSURANCE	0.00	0	0	100,000	100,000	100,000
MAINTENANCE--BUILDINGS & IMPRV	0.00	0	0	493,000	493,000	493,000
MISCELLANEOUS EXPENSE	0.00	813,000	0	960,000	960,000	960,000
TECHNICAL SERVICES	0.00	812,000	0	1,078,000	1,078,000	1,078,000
UTILITIES	0.00	0	0	250,000	250,000	250,000
TOTAL S & S	0.00	1,625,000	0	3,313,000	3,313,000	3,313,000
GROSS TOTAL	$ 0.00	$ 1,625,000	$ 0	$ 3,313,000	$ 3,313,000	$ 3,313,000
NET TOTAL	$ 0.00	$ 1,625,000	$ 0	$ 3,313,000	$ 3,313,000	$ 3,313,000
NET COUNTY COST	$ 0.00	$ 1,625,000	$ 0	$ 2,800,000	$ 2,800,000	$ 2,800,000

Health Services

Mitchell H. Katz, M.D., Director

Health Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 16,386,956.00	$ 13,163,000	$ 13,163,000	$ 0	$ 0	$ (13,163,000)
OTHER REVENUE	3,570,565,616.93	3,497,091,000	3,517,298,000	3,599,054,000	3,599,133,000	81,835,000
NET COUNTY COST	666,257,164.86	612,129,000	677,452,000	677,405,000	645,887,000	(31,565,000)
TOTAL FINANCING SOURCES	4,253,209,737.79	4,122,383,000	4,207,913,000	4,276,459,000	4,245,020,000	37,107,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$1,918,809,890.51	$ 1,892,052,000	$ 1,937,135,000	$ 2,010,719,000	$ 1,999,948,000	$ 62,813,000
SERVICES & SUPPLIES	1,609,568,798.01	1,713,240,000	1,696,937,000	1,747,366,000	1,739,954,000	43,017,000
S & S EXPENDITURE DISTRIBUTION	(125,517,168.83)	(115,874,000)	(127,453,000)	(178,518,000)	(178,518,000)	(51,065,000)
TOTAL S & S	1,484,051,629.18	1,597,366,000	1,569,484,000	1,568,848,000	1,561,436,000	(8,048,000)
OTHER CHARGES	205,818,634.90	127,740,000	153,629,000	148,709,000	148,756,000	(4,873,000)
CAPITAL ASSETS - EQUIPMENT	6,911,131.30	14,182,000	15,702,000	20,698,000	20,402,000	4,700,000
OTHER FINANCING USES	667,190,033.44	575,893,000	575,893,000	571,484,000	558,477,000	(17,416,000)
GROSS TOTAL	$4,282,781,319.33	$ 4,207,233,000	$ 4,251,843,000	$ 4,320,458,000	$ 4,289,019,000	$ 37,176,000
INTRAFUND TRANSFERS	(42,734,750.29)	(43,563,000)	(43,930,000)	(43,999,000)	(43,999,000)	(69,000)
NET TOTAL	$4,240,046,569.04	$ 4,163,670,000	$ 4,207,913,000	$ 4,276,459,000	$ 4,245,020,000	$ 37,107,000
DESIGNATIONS	13,163,000.00	0	0	0	0	0
TOTAL FINANCING USES	4,253,209,569.04	4,163,670,000	4,207,913,000	4,276,459,000	4,245,020,000	37,107,000
BUDGETED POSITIONS	20,248.0	20,445.0	20,445.0	20,547.0	20,539.0	94.0

Mission Statement

The mission of the Department of Health Services (DHS) is to ensure access to high quality, patient-centered, cost-effective health care to County residents through direct services at DHS facilities and through collaboration with community and university partners.

On behalf of the community, the Department provides vital inpatient acute care services in four hospitals, and outpatient services at two Multi-Service Ambulatory Care Centers (MACC), six comprehensive health centers, 11 health centers, and over 100 Community Partners' (CP) clinics (formerly referred to as Public/Private Partnerships). The Department works in close collaboration with other County departments, such as Mental Health, Public Health, Probation, Children and Family Services and the Sheriff, to provide targeted, coordinated services to residents with specific needs in the communities. The Department also manages emergency medical services for the entire County, and trains approximately 1,360 physician residents annually.

The Department ensures that the medically indigent have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

The Department is a partner with the private sector, other County departments, and affiliated educational institutions in training health professionals and delivering health care services to the community.

2012-13 Budget Message

The 2012-13 Recommended Budget is fully funded with available resources, and reflects the minimum amount of local resources required by law ($124.2 million and Vehicle License Fees (VLF)-Realignment revenue of $249.4 million), plus an additional $272.3 million in County funding. The additional County funding components include $211.3 million from the General Fund and $92.5 million in Tobacco Settlement funds; partially offset by $24.0 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan and $7.5 million allocated to the Capital Projects/ Refurbishments budget for health-related capital projects.

The Recommended Budget reflects $195.9 million in Measure B Special Tax revenue, of which $194.1 million is allocated for County hospital emergency and trauma care costs at LAC+USC Medical Center (LAC+USC) and Harbor-UCLA Medical Center (H-UCLA), and for County hospital emergency care costs at Olive View-UCLA Medical Center (OV-UCLA). The remaining $1.8 million is allocated for services related to trauma centers and emergency medical services in Health Services Administration-Emergency Medical Services.

The Recommended Budget reflects a net County cost (NCC) decrease of $31.6 million. This consists primarily of a $21.3 million decrease in VLF-Realignment revenue; the reversal of $7.7 million in one-time Tobacco Settlement funds for CP carryover claims from FY 2010-11; a decrease of $3.1 million in one-time funding for the third year of the Clinic Capacity Expansion Program (CCEP); a decrease of $2.3 million in Tobacco Settlement funds for the Managed Care Rate Supplement (MCRS) intergovernmental transfer; and the transfer of $32,000 to the Department of Public Health (DPH) to support their eCAPS data warehouse costs. The Recommended Budget also reflects a decrease of NCC transferred to the capital projects budget of $5.1 million and an increase to DPSS for the IHSS Provider Health Care Plan of $2.3 million.

The Recommended Budget provides funding for increased operational costs, primarily due to a net cost increase of $51.6 million in employee benefits, an increase of $13.1 million for a Consumer Price Index (CPI) adjustment for pharmacy and services and supplies, an increase of $12.6 million for equipment purchases for H-UCLA's surgery/emergency room (ER) building, an increase of $7.9 million for equipment purchases for the replacement Martin Luther King, Jr. (MLK) MACC facility, and an increase of $1.3 million to annualize funding for the OV-UCLA ER Immediate Jeopardy (IJ) staffing.

The Department's Enterprise Fund designation was used in prior years to fund departmental expenses; however, it is anticipated to be depleted in FY 2011-12 and the Department is evaluating if a surplus will be generated for FY 2011-12. For now, the designation is estimated to remain depleted and will be updated, if necessary, in a later budget phase. Therefore, there is no balance available to fund the FY 2012-13 Recommended Budget.

The Recommended Budget also includes a net increase of 94.0 budgeted positions, primarily attributed to an increase in positions for staffing to fully address the IJ at OV-UCLA; positions to address psychiatric ER (PER) overflow citations at OV-UCLA; positions for the establishment of the Medical Village at LAC+USC; a net increase in positions for utilization review (UR) staffing to meet State requirements; and maximizes Medi-Cal revenue additional positions to meet staffing ratios in the tuberculosis (TB) unit at OV-UCLA.

Critical/Strategic Planning Initiatives

There are major changes taking place in the Department's operations and Medi-Cal revenue streams as a result of the 1115 Waiver, particularly the Healthy Way LA (HWLA) matched program, the transition of Seniors and Persons with Disabilities (SPDs) into Medi-Cal managed care, the transfer of the Office of Managed Care Community Health Plan's lines of business to L.A. Care, and the State's transfer of various programs to the County, including additional health care for inmates previously in the State prison system, etc. There are also major changes related to national health care reform in the future, including changes associated with the proposed health insurance exchange.

These significant program and system changes are complex and require the Department to develop new methods of projecting revenue based on new types of patient and payer mixes and different utilization patterns. The historical data previously used as the basis for the Department's annual revenue projections are no longer applicable. The Department is working on improvements in data collection at the facilities and the development of various revenue projection models. These models include enrollment projections for the different programs, changes in overall payer mix, and revised revenue methodologies and timetables. The Department believes that these new revenue forecasting models will provide more reliable revenue projections for future years as more experience is gained with the new programs and the other changes taking place throughout the system.

The Recommended Budget includes a revenue placeholder of $132.0 million while the Department continues to work diligently to develop the models described above, and will revise its revenue estimates in a future budget phase.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**4,251,843,000**	**43,930,000**	**3,530,461,000**	**677,452,000**	**20,445.0**
New/Expanded Programs					
1. OV-UCLA ER IJ Citation Staffing: Reflects an increase of 24.0 positions and related revenue for the implementation of the IJ corrective action plan.	1,768,000	--	814,000	954,000	24.0
2. Annualize ER IJ Citation Staffing at OV-UCLA: Reflects the annualization of funding and related revenue for the corrective action plan to address the IJ citation approved in the FY 2011-12 Final Adopted Budget.	4,583,000	--	3,314,000	1,269,000	--
3. PER Overflow at OV-UCLA: Reflects an increase of 27.0 positions and related revenue to provide sufficient staffing for the PER to be staffed on a 24/7 basis to address the unsafe overcrowding of patients.	394,000	--	394,000	--	27.0
4. UR / InterQual Support Staff: Reflects an increase of 73.0 positions, offset with the reduction of 56.0 vacant budgeted positions, for a net increase of 17.0 positions, to appropriately staff the UR function to ensure that the County maximizes funding by reducing the number of Medi-Cal denied days for which reimbursement is not provided.	1,751,000	--	--	1,751,000	17.0
5. Medical Village at LAC+USC: Reflects an increase of 14.0 positions to establish the Medical Village at LAC+USC, which will implement an integrated approach to providing primary and specialty care with 24/7 access for patients and create a model of prevention, continuum of care, and accountability for improved outcomes.	2,575,000	--	3,328,000	(753,000)	14.0
6. TB Unit at OV-UCLA: Reflects an increase of 6.0 positions and related revenue to provide sufficient staffing for 15 beds in the OV-UCLA TB unit.	797,000	--	209,000	588,000	6.0
7. Probation Youth Discharge Planning: Reflects an increase of 4.0 positions, offset with intrafund transfers from the Probation Department, to implement a medical discharge process for youth released from custody.	647,000	647,000	--	--	4.0
8. IHSS Provider Health Care Plan: Reflects a net increase in revenue to recognize a projected increase in enrollment.	--	--	2,340,000	(2,340,000)	--
Curtailments					
1. Unidentified Reductions: Reflects a revenue increase of $132.0 million to address the Department's structural deficit for FY 2012-13 and account for a decrease in VLF-Realignment revenue. The Department is evaluating their revenue streams and will update their revenue projections in the final changes budget. Also reflects the reversal of the one-time Waiver investment placeholder included in the FY 2011-12 Final Adopted Budget.	(10,061,000)	--	131,979,000	(142,040,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and other employee benefits changes.	2,924,000	--	406,000	2,518,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a reduction in unemployment insurance cost based on historical experience.	1,963,000	--	272,000	1,691,000	--
3. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	13,993,000	--	1,941,000	12,052,000	--
4. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	8,757,000	--	1,214,000	7,543,000	--
5. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	4,636,000	--	643,000	3,993,000	--
6. Deferred Compensation: Reflects the full restoration of the County's matching contributions along with a corresponding increase in the County's total annual contribution limit toward its deferred compensation plans.	27,591,000	--	3,826,000	23,765,000	--
7. H-UCLA Surgery/ER Equipment: Reflects an increase in funding for equipment needed for H-UCLA's Surgery/ER capital project, estimated to be completed in FY 2013-14.	12,609,000	--	--	12,609,000	--
8. MLK MACC Equipment: Reflects an increase in funding for equipment needed for the replacement MLK MACC, estimated to be completed in FY 2013-14.	7,948,000	--	--	7,948,000	--
9. General County Overhead (GCO): Reflects an increase in GCO based on the FY 2012-13 County Cost Allocation Plan.	1,781,000	--	--	1,781,000	--
10. Experience Adjustment: Reflects a net reduction due to various adjustments based on historical experience.	(17,625,000)	--	(9,074,000)	(8,551,000)	--
11. CCEP Funding: Reflects a decrease in one-time funding for the third year of the CCEP program.	(3,119,000)	--	--	(3,119,000)	--
12. Other Program Changes: Reflects an increase of 3.0 positions for the Adult Outpatient Psychiatric Clinic at LAC+USC, fully offset with funding from the Department of Mental Health and Healthy Way LA. Also reflects an increase of 3.0 positions for central appointment center staffing and 1.0 position for an occupational therapist at MLK MACC; 1.0 position for a healthcare interpreter at Rancho Los Amigos National Rehabilitation Center; and 1.0 position for supply chain operations at OV-UCLA, offset with the reduction of 6.0 vacant budgeted positions.	107,000	--	254,000	(147,000)	3.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
13. Other Cost Changes: Reflects a net increase in funding, primarily related to an increase in the CPI for pharmacy and other services and supplies costs; a net cost increase for various services billed among DHS facilities, including overhead charges, and other interdepartmental billings; a net increase in equipment lease costs; partially offset by a net decrease in debt service costs; rents and leases; medical malpractice costs, and utilities costs. Also includes the reduction of 1.0 vacant budgeted position for hospital bed maintenance services now purchased under a contract; various position allocation changes and realignments; and other adjustments at zero net cost. Further reflects the transfer of the centralized pharmacy purchasing budget from LAC+USC to HSA. Lastly, includes the transfer of $32,000 in NCC on an ongoing basis, to DPH to support their eCAPS data warehouse costs.	9,243,000	(122,000)	1,061,000	8,304,000	(1.0)
14. One-Time Funding Reversals: Reflects the reversal of one-time funding and associated intrafund transfers and revenue, primarily related to Community Partners FY 2011-12 carryover costs from FY 2010-11, carryover Sayre Fire projects budgeted in the FY 2011-12 Final Adopted Budget, the purchase of a pharmacy system for the Probation Halls and Camps, LA Care grant funding for the Retinal Telemedicine System and the Metiman Manikins Nursing Education and Training Project, and Senate Bill 1773 funding for the enhancement of pediatric trauma and emergency services.	(17,648,000)	(456,000)	(2,802,000)	(14,390,000)	--
15. Revenue Changes: Primarily reflects a decrease in excess Safety Net Care Pool, mental health, CHP equity distribution, and Medicare revenues, partially offset with an increase in Delivery System Reform Incentive Pool revenue. Also reflects a net decrease in the MCRS intergovernmental transfer and a reduction in the corresponding MCRS revenue.	(1,022,000)	--	(40,868,000)	39,846,000	--
16. Use of Designation: Reflects the depletion of the DHS designation from $13.2 million in FY 2011-12 to zero in the budget year, and other adjustments to balance the Department's budget with available financing sources.	(17,416,000)	--	(30,579,000)	13,163,000	--
Total Changes	**37,176,000**	**69,000**	**68,672,000**	**(31,565,000)**	**94.0**
2012-13 Recommended Budget	**4,289,019,000**	**43,999,000**	**3,599,133,000**	**645,887,000**	**20,539.0**

Unmet Needs

The Department's continual funding challenges have resulted in directing funding to cover the increased demand of patient care and delaying investments in areas such as training, medical equipment purchases and facility maintenance. The Department has identified $99.6 million in unmet needs as follows: $23.0 million for additional staffing to meet outpatient program needs for the LAC+USC Healthcare Network (LAC+USC HCN); $9.0 million for the replacement of radiology equipment; $8.8 million in equipment for the replacement High Desert MACC facility; $8.6 million for various information technology needs; $8.2 million for clinical program needs for the LAC+USC HCN; $2.1 million for additional staffing for the conversion of 12 medical/surgical acute beds to step-down beds at H-UCLA; $1.3 million for additional staffing to comply with the Accreditation Council of Graduate Medical Education - Common Program / Duty Hour Requirements; and numerous, various other unmet needs across DHS, which are primarily patient care related, totaling $38.6 million.

HEALTH SERVICES SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 16,386,956.00	$ 13,163,000	$ 13,163,000	$ 0	$ 0	$ (13,163,000)
CALIFORNIA CHILDRENS SERVICES	3,797,230.56	1,921,000	1,141,000	1,141,000	1,141,000	0
CHARGES FOR SERVICES - OTHER	242,003,972.55	349,810,000	342,876,000	446,054,000	453,456,000	110,580,000
COURT FEES & COSTS	150.00	0	0	0	0	0
EDUCATIONAL SERVICES	1,482,289.67	1,491,000	1,429,000	1,429,000	1,429,000	0
FEDERAL - OTHER	371,077,297.99	235,563,000	237,616,000	254,862,000	254,862,000	17,246,000
FEDERAL AID-MENTAL HEALTH	16,370.20	0	0	0	0	0
FORFEITURES & PENALTIES	7,624,916.82	9,938,000	10,257,000	7,806,000	7,806,000	(2,451,000)
INSTITUTIONAL CARE & SVS	1,930,748,437.30	1,963,301,000	1,982,844,000	1,960,146,000	1,961,913,000	(20,931,000)
INTEREST	1,388,699.75	422,000	480,000	480,000	480,000	0
LIBRARY SERVICES	1,766.65	2,000	8,000	7,000	7,000	(1,000)
MISCELLANEOUS	30,446,597.50	26,977,000	28,172,000	19,613,000	23,530,000	(4,642,000)
OTHER LICENSES & PERMITS	406,611.50	670,000	669,000	669,000	669,000	0
OTHER SALES	594,950.80	431,000	341,000	344,000	344,000	3,000
PERSONNEL SERVICES	794,162.65	0	0	0	0	0
RENTS & CONCESSIONS	48,714.74	0	0	0	0	0
SALE OF CAPITAL ASSETS	91,669.45	0	0	0	0	0
STATE - CALIF CHILDREN	1,044,032.90	1,045,000	1,165,000	1,104,000	1,104,000	(61,000)
STATE - HEALTH - ADMIN	2,949,647.00	2,701,000	5,872,000	5,702,000	5,702,000	(170,000)
STATE - OTHER	15,156,262.33	46,604,000	47,488,000	47,166,000	47,166,000	(322,000)
STATE-REALIGNMENT REVENUE	84,505,371.86	84,579,000	84,579,000	84,579,000	84,579,000	0
TRANSFERS IN	876,386,464.71	771,636,000	772,361,000	767,952,000	754,945,000	(17,416,000)
NET COUNTY COST	666,257,164.86	612,129,000	677,452,000	677,405,000	645,887,000	(31,565,000)
TOTAL FINANCING SOURCES	$4,253,209,737.79	$ 4,122,383,000	$ 4,207,913,000	$ 4,276,459,000	$ 4,245,020,000	$ 37,107,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,284,447,037.78	$ 1,304,611,000	$ 1,339,059,000	$ 1,350,236,000	$ 1,339,767,000	$ 708,000
CAFETERIA PLAN BENEFITS	204,124,877.10	227,132,000	231,628,000	247,057,000	246,948,000	15,320,000
DEFERRED COMPENSATION BENEFITS	21,222,804.56	27,119,000	24,876,000	41,136,000	41,072,000	16,196,000
EMPLOYEE GROUP INS - E/B	38,497,708.75	35,283,000	35,735,000	37,278,000	37,285,000	1,550,000
OTHER EMPLOYEE BENEFITS	1,596,002.33	1,606,000	1,667,000	1,557,000	1,557,000	(110,000)
RETIREMENT - EMP BENEFITS	327,440,385.77	255,212,000	263,604,000	291,108,000	290,972,000	27,368,000
WORKERS' COMPENSATION	41,481,074.22	41,089,000	40,566,000	42,347,000	42,347,000	1,781,000
TOTAL S & E B	1,918,809,890.51	1,892,052,000	1,937,135,000	2,010,719,000	1,999,948,000	62,813,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	255,491,442.63	258,317,000	256,748,000	260,219,000	261,922,000	5,174,000
CLOTHING & PERSONAL SUPPLIES	4,952,570.12	5,022,000	5,161,000	5,319,000	5,319,000	158,000
COMMUNICATIONS	1,191,415.45	1,308,000	1,303,000	1,308,000	1,308,000	5,000
COMPUTING-MAINFRAME	4,289,421.81	4,644,000	5,237,000	5,237,000	5,237,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	10,437,650.33	10,949,000	3,897,000	2,611,000	2,611,000	(1,286,000)
COMPUTING-PERSONAL	12,559,948.92	8,219,000	6,507,000	5,914,000	8,021,000	1,514,000
CONTRACTED PROGRAM SERVICES	240,429,002.07	284,864,000	324,855,000	326,309,000	315,514,000	(9,341,000)
FOOD	130,816.34	136,000	175,000	150,000	150,000	(25,000)

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	9,279,706.04	9,478,000	9,603,000	13,356,000	13,356,000	3,753,000
INFORMATION TECHNOLOGY SERVICES	9,773,158.20	12,873,000	16,116,000	16,422,000	16,422,000	306,000
INFORMATION TECHNOLOGY-SECURITY	14,624.36	0	776,000	668,000	668,000	(108,000)
INSURANCE	12,355,148.45	22,061,000	23,203,000	21,718,000	21,718,000	(1,485,000)
JURY & WITNESS EXPENSE	83.39	(1,359,000)	10,061,000	0	0	(10,061,000)
MAINTENANCE - EQUIPMENT	30,852,622.29	36,067,000	33,737,000	34,424,000	34,424,000	687,000
MAINTENANCE--BUILDINGS & IMPRV	40,455,114.97	40,363,000	33,305,000	28,476,000	28,476,000	(4,829,000)
MEDICAL DENTAL & LAB SUPPLIES	411,796,378.26	424,393,000	418,509,000	468,552,000	469,407,000	50,898,000
MEMBERSHIPS	1,224,927.89	1,225,000	1,471,000	1,686,000	1,686,000	215,000
MISCELLANEOUS EXPENSE	1,407,800.32	1,826,000	5,141,000	3,068,000	3,249,000	(1,892,000)
OFFICE EXPENSE	15,360,758.55	17,455,000	18,389,000	18,574,000	18,574,000	185,000
PROFESSIONAL SERVICES	330,340,088.47	350,019,000	317,354,000	326,064,000	324,474,000	7,120,000
PUBLICATIONS & LEGAL NOTICE	6,400.02	6,000	77,000	77,000	77,000	0
RENTS & LEASES - BLDG & IMPRV	12,699,427.94	10,645,000	11,772,000	11,400,000	11,400,000	(372,000)
RENTS & LEASES - EQUIPMENT	10,517,411.58	10,812,000	12,983,000	13,365,000	13,471,000	488,000
SMALL TOOLS & MINOR EQUIPMENT	963,434.26	930,000	1,204,000	1,159,000	1,159,000	(45,000)
SPECIAL DEPARTMENTAL EXPENSE	3,392,017.84	3,499,000	2,656,000	3,245,000	3,245,000	589,000
TECHNICAL SERVICES	128,399,505.19	128,457,000	101,522,000	103,645,000	103,645,000	2,123,000
TELECOMMUNICATIONS	18,445,835.63	19,705,000	20,636,000	19,169,000	19,190,000	(1,446,000)
TRAINING	983,297.55	997,000	1,496,000	1,522,000	1,522,000	26,000
TRANSPORTATION AND TRAVEL	3,305,799.81	3,291,000	3,037,000	3,066,000	3,066,000	29,000
UTILITIES	38,512,989.33	47,038,000	50,006,000	50,643,000	50,643,000	637,000
S & S EXPENDITURE DISTRIBUTION	(125,517,168.83)	(115,874,000)	(127,453,000)	(178,518,000)	(178,518,000)	(51,065,000)
TOTAL S & S	1,484,051,629.18	1,597,366,000	1,569,484,000	1,568,848,000	1,561,436,000	(8,048,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	156,358,255.00	42,332,000	66,480,000	65,458,000	65,458,000	(1,022,000)
INT-OTHER LONG TERM DEBT	599,611.68	6,825,000	6,825,000	6,749,000	6,749,000	(76,000)
INTEREST ON NOTES & WARRANTS	7,335,116.40	3,340,000	6,299,000	6,299,000	6,299,000	0
JUDGMENTS & DAMAGES	14,869,383.92	19,572,000	17,823,000	15,232,000	15,232,000	(2,591,000)
RET-OTHER LONG TERM DEBT	23,261,382.99	52,766,000	53,587,000	52,353,000	52,400,000	(1,187,000)
SUPPORT & CARE OF PERSONS	2,743,275.78	2,737,000	2,581,000	2,581,000	2,581,000	0
TAXES & ASSESSMENTS	651,609.13	168,000	34,000	37,000	37,000	3,000
TOTAL OTH CHARGES	205,818,634.90	127,740,000	153,629,000	148,709,000	148,756,000	(4,873,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	9,054.38	814,000	20,000	0	0	(20,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	4,093,942.43	1,789,000	177,000	177,000	177,000	0
DATA HANDLING EQUIPMENT	0.00	0	3,873,000	3,873,000	3,873,000	0
ELECTRONIC EQUIPMENT	124,890.41	13,000	13,000	13,000	13,000	0
FOOD PREPARATION EQUIPMENT	0.00	0	0	9,000	9,000	9,000
MACHINERY EQUIPMENT	3,927.13	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	50,000	50,000	50,000	50,000	0
MEDICAL - CAPITAL EQUIPMENT	228,098.37	1,910,000	1,963,000	2,477,000	1,933,000	(30,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	1,339,711.35	3,125,000	3,125,000	6,468,000	6,468,000	3,343,000
MEDICAL-MINOR EQUIPMENT	894,564.36	6,470,000	6,470,000	7,267,000	7,515,000	1,045,000

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
NON-MEDICAL LAB/TESTING EQUIP	66,244.44	0	0	255,000	255,000	255,000
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	0	48,000	48,000	48,000
VEHICLES & TRANSPORTATION EQUIPMENT	150,698.43	11,000	11,000	61,000	61,000	50,000
TOTAL CAPITAL ASSETS - EQUIPMENT	6,911,131.30	14,182,000	15,702,000	20,698,000	20,402,000	4,700,000
TOTAL CAPITAL ASSETS	6,911,131.30	14,182,000	15,702,000	20,698,000	20,402,000	4,700,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	667,190,033.44	575,893,000	575,893,000	571,484,000	558,477,000	(17,416,000)
TOTAL OTH FIN USES	667,190,033.44	575,893,000	575,893,000	571,484,000	558,477,000	(17,416,000)
GROSS TOTAL	$4,282,781,319.33	$ 4,207,233,000	$ 4,251,843,000	$ 4,320,458,000	$ 4,289,019,000	$ 37,176,000
INTRAFUND TRANSFERS	(42,734,750.29)	(43,563,000)	(43,930,000)	(43,999,000)	(43,999,000)	(69,000)
NET TOTAL	$4,240,046,569.04	$ 4,163,670,000	$ 4,207,913,000	$ 4,276,459,000	$ 4,245,020,000	$ 37,107,000
DESIGNATIONS	13,163,000.00	0	0	0	0	0
TOTAL FINANCING USES	$4,253,209,569.04	$ 4,163,670,000	$ 4,207,913,000	$ 4,276,459,000	$ 4,245,020,000	$ 37,107,000
BUDGETED POSITIONS	20,248.0	20,445.0	20,445.0	20,547.0	20,539.0	94.0

Health Services General Fund Summary Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 469,258,043.47	$ 494,671,000	$ 491,869,000	$ 497,156,000	$ 503,413,000	$ 11,544,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 177,126,967.30	$ 179,828,000	$ 187,994,000	$ 195,402,000	$ 194,469,000	$ 6,475,000
SERVICES & SUPPLIES	354,319,358.03	401,077,000	429,691,000	559,105,000	547,784,000	118,093,000
S & S EXPENDITURE DISTRIBUTION	(35,118,027.65)	(39,813,000)	(39,813,000)	(178,518,000)	(178,518,000)	(138,705,000)
TOTAL S & S	319,201,330.38	361,264,000	389,878,000	380,587,000	369,266,000	(20,612,000)
OTHER CHARGES	10,345,943.12	42,704,000	67,292,000	66,422,000	66,422,000	(870,000)
CAPITAL ASSETS - EQUIPMENT	4,529,951.62	3,982,000	5,502,000	4,810,000	4,810,000	(692,000)
OTHER FINANCING USES	667,045,766.20	562,585,000	562,585,000	571,339,000	558,332,000	(4,253,000)
GROSS TOTAL	$1,178,249,958.62	$ 1,150,363,000	$ 1,213,251,000	$ 1,218,560,000	$ 1,193,299,000	$ (19,952,000)
INTRAFUND TRANSFERS	(42,734,750.29)	(43,563,000)	(43,930,000)	(43,999,000)	(43,999,000)	(69,000)
NET TOTAL	$1,135,515,208.33	$ 1,106,800,000	$ 1,169,321,000	$ 1,174,561,000	$ 1,149,300,000	$ (20,021,000)
NET COUNTY COST	$ 666,257,164.86	$ 612,129,000	$ 677,452,000	$ 677,405,000	$ 645,887,000	$ (31,565,000)
BUDGETED POSITIONS	2,007.0	1,998.0	1,998.0	2,001.0	2,002.0	4.0

Health Services Administration Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 212,980,599.16	$ 224,162,000	$ 221,176,000	$ 234,812,000	$ 238,729,000	$ 17,553,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 131,825,661.21	$ 134,459,000	$ 140,363,000	$ 145,842,000	$ 144,909,000	$ 4,546,000
SERVICES & SUPPLIES	169,207,566.14	184,791,000	221,496,000	351,599,000	340,278,000	118,782,000
S & S EXPENDITURE DISTRIBUTION	0.00	0	0	(138,705,000)	(138,705,000)	(138,705,000)
TOTAL S & S	169,207,566.14	184,791,000	221,496,000	212,894,000	201,573,000	(19,923,000)
OTHER CHARGES	5,254,767.38	5,993,000	6,058,000	6,203,000	6,203,000	145,000
CAPITAL ASSETS - EQUIPMENT	4,430,914.16	3,349,000	4,869,000	4,633,000	4,633,000	(236,000)
GROSS TOTAL	$ 310,718,908.89	$ 328,592,000	$ 372,786,000	$ 369,572,000	$ 357,318,000	$ (15,468,000)
INTRAFUND TRANSFERS	(12,274,699.59)	(12,816,000)	(13,046,000)	(13,124,000)	(13,124,000)	(78,000)
NET TOTAL	$ 298,444,209.30	$ 315,776,000	$ 359,740,000	$ 356,448,000	$ 344,194,000	$ (15,546,000)
NET COUNTY COST	$ 85,463,610.14	$ 91,614,000	$ 138,564,000	$ 121,636,000	$ 105,465,000	$ (33,099,000)
BUDGETED POSITIONS	1,478.0	1,479.0	1,479.0	1,478.0	1,479.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer the Department of Health Services (DHS). The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, clinical resource management, emergency medical services, nursing administration, ambulatory and managed care administration, information technology services, policy and government relations, Board relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, supply chain organization, risk management, and human resources services. The costs of HSA are primarily distributed to other DHS General Fund and Enterprise Fund units.

The 2012-13 Recommended Budget reflects:

- Various other cost changes, including: net increase in funding, primarily related to an increase in the CPI for services and supplies costs; and an increase in rents and leases, medical malpractice costs, and utilities costs, partially offset by a decrease for various services billed among DHS facilities, including overhead charges and other interdepartmental billings.
- An increase in cost, fully offset by an increase in expenditure distribution, for the transfer of the centralized pharmacy purchasing budget from LAC+USC Medical Center to HSA, at zero net cost to the Department.
- The reversal of one-time Tobacco Settlement funding for Community Partners' FY 2011-12 carryover costs from FY 2010-11 and LA Care grant funding for the Metiman Manikins Nursing Education and Training Project.
- Board-approved increases in health insurance subsidies and other employee benefits changes.
- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a reduction in unemployment insurance cost based on historical experience.
- An increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- The reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.
- Changes due to a projected ten-percent increase in insurance premiums.
- The full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.

- A decrease in the one-time funding for the Community Clinic Expansion Program funding for year 3.
- The reversal of the one-time Waiver investment placeholder included in the 2011-12 Final Adopted Budget.
- An unidentified revenue increase to address the Department's projected structural deficit for FY 2012-13. DHS is in the process of updating their revenue estimates and anticipates addressing this placeholder with additional revenue in a later budget phase.

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 52,099.43	$ 30,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	178,732,442.58	186,894,000	182,097,000	195,733,000	195,733,000	13,636,000
COURT FEES & COSTS	150.00	0	0	0	0	0
EDUCATIONAL SERVICES	586,361.80	691,000	679,000	679,000	679,000	0
INSTITUTIONAL CARE & SVS	6,271,981.00	11,587,000	11,587,000	11,587,000	11,587,000	0
FORFEITURES & PENALTIES	7,624,916.82	7,485,000	7,806,000	7,806,000	7,806,000	0
FEDERAL - OTHER	14,228,291.18	12,586,000	13,856,000	13,856,000	13,856,000	0
FEDERAL AID-MENTAL HEALTH	16,370.20	0	0	0	0	0
STATE - HEALTH - ADMIN	0.00	0	50,000	50,000	50,000	0
STATE - OTHER	1,159,569.45	846,000	846,000	846,000	846,000	0
OTHER LICENSES & PERMITS	280,019.50	543,000	543,000	543,000	543,000	0
MISCELLANEOUS	2,203,975.94	1,742,000	1,218,000	1,218,000	5,135,000	3,917,000
OTHER SALES	2,961.84	2,000	13,000	13,000	13,000	0
SALE OF CAPITAL ASSETS	64,709.42	0	0	0	0	0
TRANSFERS IN	1,756,000.00	1,756,000	2,481,000	2,481,000	2,481,000	0
RENTS & CONCESSIONS	750.00	0	0	0	0	0
TOTAL REVENUE	$ 212,980,599.16	$ 224,162,000	$ 221,176,000	$ 234,812,000	$ 238,729,000	$ 17,553,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 87,008,450.07	$ 89,281,000	$ 94,623,000	$ 94,637,000	$ 93,705,000	$ (918,000)
CAFETERIA PLAN BENEFITS	14,719,142.57	16,836,000	17,421,000	18,323,000	18,329,000	908,000
DEFERRED COMPENSATION BENEFITS	2,019,512.18	3,125,000	2,964,000	4,865,000	4,860,000	1,896,000
EMPLOYEE GROUP INS - E/B	4,620,291.84	4,243,000	4,004,000	4,506,000	4,506,000	502,000
OTHER EMPLOYEE BENEFITS	110,087.20	110,000	103,000	110,000	110,000	7,000
RETIREMENT - EMP BENEFITS	21,937,449.12	19,438,000	19,929,000	21,909,000	21,907,000	1,978,000
WORKERS' COMPENSATION	1,410,728.23	1,426,000	1,319,000	1,492,000	1,492,000	173,000
TOTAL S & E B	131,825,661.21	134,459,000	140,363,000	145,842,000	144,909,000	4,546,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	25,822,923.59	27,026,000	31,541,000	32,644,000	32,644,000	1,103,000
CLOTHING & PERSONAL SUPPLIES	22,235.79	22,000	32,000	33,000	33,000	1,000
COMMUNICATIONS	759,336.33	759,000	759,000	764,000	764,000	5,000
COMPUTING-MAINFRAME	4,108,213.12	4,108,000	4,469,000	4,469,000	4,469,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	10,366,041.25	10,366,000	3,392,000	2,133,000	2,133,000	(1,259,000)
COMPUTING-PERSONAL	2,455,144.41	3,955,000	2,531,000	2,619,000	2,619,000	88,000
CONTRACTED PROGRAM SERVICES	80,371,575.17	91,139,000	113,061,000	112,205,000	101,441,000	(11,620,000)
HOUSEHOLD EXPENSE	172,848.32	182,000	302,000	304,000	304,000	2,000
INFORMATION TECHNOLOGY SERVICES	7,209,833.38	9,643,000	11,141,000	11,447,000	11,447,000	306,000
INFORMATION TECHNOLOGY-SECURITY	14,624.36	0	776,000	668,000	668,000	(108,000)
INSURANCE	145,080.00	239,000	246,000	283,000	283,000	37,000
JURY & WITNESS EXPENSE	83.39	0	10,061,000	0	0	(10,061,000)
MAINTENANCE - EQUIPMENT	292,209.30	326,000	163,000	163,000	163,000	0
MAINTENANCE--BUILDINGS & IMPRV	6,383,393.73	6,436,000	3,388,000	2,990,000	2,990,000	(398,000)
MEDICAL DENTAL & LAB SUPPLIES	2,945,443.68	1,000,000	3,926,000	142,645,000	142,645,000	138,719,000
MEMBERSHIPS	155,252.56	155,000	227,000	231,000	231,000	4,000
MISCELLANEOUS EXPENSE	53,978.98	151,000	3,195,000	1,246,000	1,246,000	(1,949,000)

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	1,004,624.30	1,005,000	1,490,000	1,810,000	1,810,000	320,000
PROFESSIONAL SERVICES	14,536,153.86	15,383,000	13,668,000	17,483,000	16,926,000	3,258,000
PUBLICATIONS & LEGAL NOTICE	0.00	0	67,000	67,000	67,000	0
RENTS & LEASES - BLDG & IMPRV	2,675,537.27	3,049,000	5,817,000	5,975,000	5,975,000	158,000
RENTS & LEASES - EQUIPMENT	229,366.57	244,000	1,764,000	1,771,000	1,771,000	7,000
SMALL TOOLS & MINOR EQUIPMENT	8,279.91	8,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	46,500.74	39,000	12,000	12,000	12,000	0
TECHNICAL SERVICES	3,319,116.99	3,437,000	2,671,000	2,742,000	2,742,000	71,000
TELECOMMUNICATIONS	3,000,934.22	3,001,000	2,818,000	2,967,000	2,967,000	149,000
TRAINING	705,128.10	705,000	1,261,000	1,279,000	1,279,000	18,000
TRANSPORTATION AND TRAVEL	707,968.28	717,000	744,000	767,000	767,000	23,000
UTILITIES	1,695,738.54	1,696,000	1,974,000	1,882,000	1,882,000	(92,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	0	(138,705,000)	(138,705,000)	(138,705,000)
TOTAL S & S	169,207,566.14	184,791,000	221,496,000	212,894,000	201,573,000	(19,923,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	5,000,000.00	5,000,000	5,000,000	5,000,000	5,000,000	0
JUDGMENTS & DAMAGES	175,986.82	958,000	956,000	1,097,000	1,097,000	141,000
RET-OTHER LONG TERM DEBT	0.00	0	0	4,000	4,000	4,000
SUPPORT & CARE OF PERSONS	38,574.00	33,000	102,000	102,000	102,000	0
TAXES & ASSESSMENTS	40,206.56	2,000	0	0	0	0
TOTAL OTH CHARGES	5,254,767.38	5,993,000	6,058,000	6,203,000	6,203,000	145,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	794,000	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	4,045,633.15	1,612,000	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	0	3,873,000	3,873,000	3,873,000	0
MEDICAL - CAPITAL EQUIPMENT	0.00	707,000	760,000	760,000	760,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	6,848.40	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	278,462.36	236,000	236,000	0	0	(236,000)
VEHICLES & TRANSPORTATION EQUIPMENT	99,970.25	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	4,430,914.16	3,349,000	4,869,000	4,633,000	4,633,000	(236,000)
TOTAL CAPITAL ASSETS	4,430,914.16	3,349,000	4,869,000	4,633,000	4,633,000	(236,000)
GROSS TOTAL	$ 310,718,908.89	$ 328,592,000	$ 372,786,000	$ 369,572,000	$ 357,318,000	$ (15,468,000)
INTRAFUND TRANSFERS	(12,274,699.59)	(12,816,000)	(13,046,000)	(13,124,000)	(13,124,000)	(78,000)
NET TOTAL	$ 298,444,209.30	$ 315,776,000	$ 359,740,000	$ 356,448,000	$ 344,194,000	$ (15,546,000)
NET COUNTY COST	$ 85,463,610.14	$ 91,614,000	$ 138,564,000	$ 121,636,000	$ 105,465,000	$ (33,099,000)
BUDGETED POSITIONS	1,478.0	1,479.0	1,479.0	1,478.0	1,479.0	0.0

Juvenile Court Health Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 497,966.51	$ 519,000	$ 519,000	$ 758,000	$ 758,000	$ 239,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 26,008,949.51	$ 26,091,000	$ 28,169,000	$ 29,606,000	$ 29,606,000	$ 1,437,000
SERVICES & SUPPLIES	9,146,814.20	9,066,000	8,975,000	8,780,000	8,780,000	(195,000)
OTHER CHARGES	2,324.72	21,000	21,000	26,000	26,000	5,000
CAPITAL ASSETS - EQUIPMENT	50,728.18	456,000	456,000	0	0	(456,000)
GROSS TOTAL	$ 35,208,816.61	$ 35,634,000	$ 37,621,000	$ 38,412,000	$ 38,412,000	$ 791,000
INTRAFUND TRANSFERS	(30,460,050.70)	(30,747,000)	(30,884,000)	(30,875,000)	(30,875,000)	9,000
NET TOTAL	$ 4,748,765.91	$ 4,887,000	$ 6,737,000	$ 7,537,000	$ 7,537,000	$ 800,000
NET COUNTY COST	$ 4,250,799.40	$ 4,368,000	$ 6,218,000	$ 6,779,000	$ 6,779,000	$ 561,000
BUDGETED POSITIONS	272.0	272.0	272.0	276.0	276.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Juvenile Court Health Services (JCHS) is responsible for providing health care services to juveniles in the County Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides 24-hour medical services to approximately 38,000 youths annually. Comprehensive health services include pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, and health education. All physicians are licensed and credentialed through LAC+USC Healthcare Network's Department of Pediatrics. These services are partially funded by the Probation Department.

The 2012-13 Recommended Budget reflects:

- An increase of 4.0 positions, fully offset with intrafund transfers from the Probation Department, to implement the medical discharge process for youth released from Probation's custody.
- Various other cost changes including: a net decrease in funding, primarily related to a cost decrease for various services billed among DHS facilities, including overhead overages and other interdepartmental billings; and a decrease in medical malpractice costs, partially offset by an increase in the CPI for pharmacy and services and supplies costs.
- The reversal of one-time funding, and associated intrafund transfers, related to the purchase of a pharmacy system for the Probation Halls and Camps.
- Board-approved increases in health insurance subsidies and other employee benefits changes.
- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a reduction in unemployment insurance cost, based on historical experience.
- An increase due to prior-year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- The reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.
- Changes due to a projected ten-percent increase in insurance premiums.
- The restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 0	$ 0	$ 229,000	$ 229,000	$ 229,000
INSTITUTIONAL CARE & SVS	497,966.51	519,000	519,000	529,000	529,000	10,000
TOTAL REVENUE	$ 497,966.51	$ 519,000	$ 519,000	$ 758,000	$ 758,000	$ 239,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 18,508,952.36	$ 18,922,000	$ 20,971,000	$ 21,481,000	$ 21,481,000	$ 510,000
CAFETERIA PLAN BENEFITS	2,266,934.39	2,482,000	2,495,000	2,769,000	2,769,000	274,000
DEFERRED COMPENSATION BENEFITS	270,066.88	267,000	258,000	423,000	423,000	165,000
EMPLOYEE GROUP INS - E/B	426,514.73	470,000	424,000	488,000	488,000	64,000
OTHER EMPLOYEE BENEFITS	21,623.00	22,000	24,000	22,000	22,000	(2,000)
RETIREMENT - EMP BENEFITS	3,836,215.04	3,278,000	3,363,000	3,758,000	3,758,000	395,000
WORKERS' COMPENSATION	678,643.11	650,000	634,000	665,000	665,000	31,000
TOTAL S & E B	26,008,949.51	26,091,000	28,169,000	29,606,000	29,606,000	1,437,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	503,367.70	468,000	456,000	419,000	419,000	(37,000)
CLOTHING & PERSONAL SUPPLIES	7,390.25	7,000	9,000	9,000	9,000	0
COMMUNICATIONS	5,480.00	5,000	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	975.00	1,000	1,000	1,000	1,000	0
COMPUTING-PERSONAL	38,204.10	14,000	10,000	10,000	10,000	0
CONTRACTED PROGRAM SERVICES	3,487,461.42	3,386,000	3,505,000	3,557,000	3,557,000	52,000
FOOD	3,461.95	3,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	8,845.11	9,000	30,000	30,000	30,000	0
INFORMATION TECHNOLOGY SERVICES	381.00	1,000	1,000	1,000	1,000	0
INSURANCE	46,998.22	78,000	146,000	75,000	75,000	(71,000)
MAINTENANCE - EQUIPMENT	13,099.71	32,000	84,000	84,000	84,000	0
MAINTENANCE--BUILDINGS & IMPRV	52,879.42	62,000	46,000	46,000	46,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,865,829.40	1,756,000	2,854,000	1,813,000	1,813,000	(1,041,000)
MEMBERSHIPS	0.00	0	5,000	5,000	5,000	0
MISCELLANEOUS EXPENSE	1,089.29	1,000	0	0	0	0
OFFICE EXPENSE	127,667.38	129,000	71,000	74,000	74,000	3,000
PROFESSIONAL SERVICES	2,106,992.88	2,301,000	1,098,000	1,991,000	1,991,000	893,000
RENTS & LEASES - BLDG & IMPRV	331.60	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	23,787.59	24,000	42,000	43,000	43,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	1,033.40	1,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	31,007.00	31,000	30,000	31,000	31,000	1,000
TECHNICAL SERVICES	671,943.58	578,000	396,000	399,000	399,000	3,000
TELECOMMUNICATIONS	84,993.30	104,000	104,000	104,000	104,000	0
TRAINING	(9,267.58)	0	5,000	5,000	5,000	0
TRANSPORTATION AND TRAVEL	61,647.56	60,000	55,000	56,000	56,000	1,000
UTILITIES	11,214.92	15,000	14,000	14,000	14,000	0
TOTAL S & S	9,146,814.20	9,066,000	8,975,000	8,780,000	8,780,000	(195,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	21,000	21,000	26,000	26,000	5,000
TAXES & ASSESSMENTS	2,324.72	0	0	0	0	0
TOTAL OTH CHARGES	2,324.72	21,000	21,000	26,000	26,000	5,000

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	456,000	456,000	0	0	(456,000)
VEHICLES & TRANSPORTATION EQUIPMENT	50,728.18	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	50,728.18	456,000	456,000	0	0	(456,000)
TOTAL CAPITAL ASSETS	50,728.18	456,000	456,000	0	0	(456,000)
GROSS TOTAL	$ 35,208,816.61	$ 35,634,000	$ 37,621,000	$ 38,412,000	$ 38,412,000	$ 791,000
INTRAFUND TRANSFERS	(30,460,050.70)	(30,747,000)	(30,884,000)	(30,875,000)	(30,875,000)	9,000
NET TOTAL	$ 4,748,765.91	$ 4,887,000	$ 6,737,000	$ 7,537,000	$ 7,537,000	$ 800,000
NET COUNTY COST	$ 4,250,799.40	$ 4,368,000	$ 6,218,000	$ 6,779,000	$ 6,779,000	$ 561,000
BUDGETED POSITIONS	272.0	272.0	272.0	276.0	276.0	4.0

Managed Care Rate Supplement Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 5,072,225.00	$ 36,685,000	$ 61,208,000	$ 60,186,000	$ 60,186,000	$ (1,022,000)
GROSS TOTAL	$ 5,072,225.00	$ 36,685,000	$ 61,208,000	$ 60,186,000	$ 60,186,000	$ (1,022,000)
NET TOTAL	$ 5,072,225.00	$ 36,685,000	$ 61,208,000	$ 60,186,000	$ 60,186,000	$ (1,022,000)
NET COUNTY COST	$ 5,072,225.00	$ 36,685,000	$ 61,208,000	$ 60,186,000	$ 60,186,000	$ (1,022,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Managed Care Rate Supplement budget unit accounts for payment of the intergovernmental transfers (IGT) for the non-federal share of the Managed Care Rate Supplement.

The 2012-13 Recommended Budget reflects a decrease to the Managed Care Rate Supplement IGT due to a reduction in the projected IGT cost.

HEALTH SERVICES - MANAGED CARE RATE SUPPLEMENT BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	$ 5,072,225.00	$ 36,685,000	$ 61,208,000	$ 60,186,000	$ 60,186,000	$ (1,022,000)
TOTAL OTH CHARGES	5,072,225.00	36,685,000	61,208,000	60,186,000	60,186,000	(1,022,000)
GROSS TOTAL	$ 5,072,225.00	$ 36,685,000	$ 61,208,000	$ 60,186,000	$ 60,186,000	$ (1,022,000)
NET TOTAL	$ 5,072,225.00	$ 36,685,000	$ 61,208,000	$ 60,186,000	$ 60,186,000	$ (1,022,000)
NET COUNTY COST	$ 5,072,225.00	$ 36,685,000	$ 61,208,000	$ 60,186,000	$ 60,186,000	$ (1,022,000)

Office of Managed Care Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 171,274,105.94	$ 185,411,000	$ 185,595,000	$ 177,007,000	$ 179,347,000	$ (6,248,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 19,292,356.58	$ 19,278,000	$ 19,462,000	$ 19,954,000	$ 19,954,000	$ 492,000
SERVICES & SUPPLIES	175,964,977.69	207,220,000	199,220,000	198,726,000	198,726,000	(494,000)
S & S EXPENDITURE DISTRIBUTION	(35,118,027.65)	(39,813,000)	(39,813,000)	(39,813,000)	(39,813,000)	0
TOTAL S & S	140,846,950.04	167,407,000	159,407,000	158,913,000	158,913,000	(494,000)
OTHER CHARGES	16,626.02	5,000	5,000	7,000	7,000	2,000
CAPITAL ASSETS - EQUIPMENT	48,309.28	177,000	177,000	177,000	177,000	0
GROSS TOTAL	$ 160,204,241.92	$ 186,867,000	$ 179,051,000	$ 179,051,000	$ 179,051,000	$ 0
NET TOTAL	$ 160,204,241.92	$ 186,867,000	$ 179,051,000	$ 179,051,000	$ 179,051,000	$ 0
NET COUNTY COST	$ (11,069,864.02)	$ 1,456,000	$ (6,544,000)	$ 2,044,000	$ (296,000)	$ 6,248,000
BUDGETED POSITIONS	257.0	247.0	247.0	247.0	247.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Office of Managed Care (OMC) provides for the administration of the Community Health Plan (CHP). Through the CHP, the County delivers a full spectrum of health care services to Medi-Cal beneficiaries, eligible beneficiaries of the Healthy Families Program and eligible IHSS providers, in a managed care environment, either as a direct service provider through Department of Health Services (DHS) facilities or through contracts.

All of OMC's managed care lines of business were transferred to Los Angeles (L.A.) Care in FY 2011-12. DHS is evaluating the financial and operational impacts of this transfer on the OMC budget and will be including the related changes in a future budget phase. Therefore, the Recommended Budget includes minimal changes required to maintain a status quo budget.

DHS will continue to provide the same medical services to their managed care plan enrollees as a service provider for L.A. Care.

The 2012-13 Recommended Budget reflects:

- The reversal of the Community Health Plan equity distribution due to the transfer of the product lines from OMC to L.A. Care.
- Board-approved increases in health insurance subsidies and other employee benefits changes.
- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a reduction in unemployment insurance cost based on historical experience.
- An increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- A reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.
- Changes due to a projected ten-percent increase in insurance premiums.
- The full restoration of the County's matching contributions along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.
- A net increase in revenue for the IHSS Provider Health Care Plan to recognize an increase in enrollment based on membership projections.

HEALTH SERVICES - OFFICE OF MANAGED CARE BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INSTITUTIONAL CARE & SVS	$ 147,857,638.00	$ 165,422,000	$ 165,606,000	$ 165,606,000	$ 167,946,000	$ 2,340,000
STATE - OTHER	11,137,644.00	11,094,000	11,094,000	11,094,000	11,094,000	0
MISCELLANEOUS	11,922,298.94	8,588,000	8,588,000	0	0	(8,588,000)
INTEREST	356,525.00	307,000	307,000	307,000	307,000	0
TOTAL REVENUE	$ 171,274,105.94	$ 185,411,000	$ 185,595,000	$ 177,007,000	$ 179,347,000	$ (6,248,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 13,324,113.73	$ 13,029,000	$ 13,028,000	$ 13,028,000	$ 13,028,000	$ 0
CAFETERIA PLAN BENEFITS	2,263,349.80	2,370,000	2,480,000	2,508,000	2,508,000	28,000
DEFERRED COMPENSATION BENEFITS	244,702.16	336,000	309,000	520,000	520,000	211,000
EMPLOYEE GROUP INS - E/B	519,266.63	433,000	451,000	447,000	447,000	(4,000)
OTHER EMPLOYEE BENEFITS	18,659.00	19,000	22,000	19,000	19,000	(3,000)
RETIREMENT - EMP BENEFITS	2,697,515.16	2,852,000	2,962,000	3,158,000	3,158,000	196,000
WORKERS' COMPENSATION	224,750.10	239,000	210,000	274,000	274,000	64,000
TOTAL S & E B	19,292,356.58	19,278,000	19,462,000	19,954,000	19,954,000	492,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,483,755.00	3,577,000	3,577,000	3,657,000	3,657,000	80,000
COMMUNICATIONS	0.00	2,000	2,000	2,000	2,000	0
COMPUTING-MAINFRAME	175.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	150,000	150,000	150,000	150,000	0
COMPUTING-PERSONAL	3,635,246.88	80,000	80,000	80,000	80,000	0
CONTRACTED PROGRAM SERVICES	132,459,733.48	154,416,000	146,416,000	146,157,000	146,157,000	(259,000)
HOUSEHOLD EXPENSE	592.43	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	32,145.00	1,000	1,000	1,000	1,000	0
INSURANCE	2,991.00	4,000	4,000	4,000	4,000	0
MAINTENANCE - EQUIPMENT	12,158.00	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	15,735.00	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	24,138,752.93	23,936,000	23,936,000	23,936,000	23,936,000	0
MEMBERSHIPS	39,997.00	37,000	37,000	37,000	37,000	0
MISCELLANEOUS EXPENSE	(3,326.37)	70,000	70,000	70,000	70,000	0
OFFICE EXPENSE	3,662,675.65	5,671,000	5,671,000	5,671,000	5,671,000	0
PROFESSIONAL SERVICES	4,511,261.94	16,075,000	16,075,000	16,075,000	16,075,000	0
RENTS & LEASES - BLDG & IMPRV	1,319,066.41	2,098,000	2,098,000	1,774,000	1,774,000	(324,000)
RENTS & LEASES - EQUIPMENT	71,738.52	75,000	75,000	75,000	75,000	0
SPECIAL DEPARTMENTAL EXPENSE	260,910.00	332,000	332,000	332,000	332,000	0
TECHNICAL SERVICES	391,435.72	57,000	57,000	57,000	57,000	0
TELECOMMUNICATIONS	910,329.01	587,000	587,000	596,000	596,000	9,000
TRAINING	560.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	19,045.09	42,000	42,000	42,000	42,000	0
UTILITIES	0.00	10,000	10,000	10,000	10,000	0
S & S EXPENDITURE DISTRIBUTION	(35,118,027.65)	(39,813,000)	(39,813,000)	(39,813,000)	(39,813,000)	0
TOTAL S & S	140,846,950.04	167,407,000	159,407,000	158,913,000	158,913,000	(494,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	5,000	5,000	7,000	7,000	2,000
TAXES & ASSESSMENTS	16,626.02	0	0	0	0	0

HEALTH SERVICES - OFFICE OF MANAGED CARE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH CHARGES	16,626.02	5,000	5,000	7,000	7,000	2,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	48,309.28	177,000	177,000	177,000	177,000	0
TOTAL CAPITAL ASSETS	48,309.28	177,000	177,000	177,000	177,000	0
GROSS TOTAL	$ 160,204,241.92	$ 186,867,000	$ 179,051,000	$ 179,051,000	$ 179,051,000	$ 0
NET TOTAL	$ 160,204,241.92	$ 186,867,000	$ 179,051,000	$ 179,051,000	$ 179,051,000	$ 0
NET COUNTY COST	$ (11,069,864.02)	$ 1,456,000	$ (6,544,000)	$ 2,044,000	$ (296,000)	$ 6,248,000
BUDGETED POSITIONS	257.0	247.0	247.0	247.0	247.0	0.0

Realignment Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 84,505,371.86	$ 84,579,000	$ 84,579,000	$ 84,579,000	$ 84,579,000	$ 0
NET COUNTY COST	$ (84,505,371.86)	$ (84,579,000)	$ (84,579,000)	$ (84,579,000)	$ (84,579,000)	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Realignment budget unit accounts for Realignment Sales Tax revenues, which may be used for any County health services programs.

The 2012-13 Recommended Budget reflects no change to Realignment Sales Tax based on the latest collection trends.

HEALTH SERVICES - REALIGNMENT BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE-REALIGNMENT REVENUE	$ 84,505,371.86	$ 84,579,000	$ 84,579,000	$ 84,579,000	$ 84,579,000	$ 0
TOTAL REVENUE	$ 84,505,371.86	$ 84,579,000	$ 84,579,000	$ 84,579,000	$ 84,579,000	$ 0
NET COUNTY COST	$ (84,505,371.86)	$ (84,579,000)	$ (84,579,000)	$ (84,579,000)	$ (84,579,000)	$ 0

Contributions to Hospital Enterprise Funds Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER FINANCING USES						
LAC+USC HEALTHCARE NETWORK	$306,729,660.70	$ 221,150,000	$ 221,150,000	$ 230,466,000	$ 223,190,000	$ 2,040,000
METROCARE NETWORK	138,542,762.23	189,749,000	189,749,000	189,330,000	189,199,000	(550,000)
SOUTHWEST NETWORK	56,613,415.17	0	0	0	0	0
RANCHO LOS AMIGOS NATIONAL REHAB	48,293,422.15	76,128,000	76,128,000	76,680,000	74,887,000	(1,241,000)
VALLEYCARE NETWORK	113,526,754.49	75,558,000	75,558,000	74,863,000	71,056,000	(4,502,000)
DHS ENTERPRISE FUND	3,339,751.46	0	0	0	0	0
TOTAL	$ 667,045,766.20	$ 562,585,000	$ 562,585,000	$ 571,339,000	$ 558,332,000	$ (4,253,000)

The Contributions to Hospital Enterprise Funds provides a financial subsidy of General Fund resources to support the operation of the four Enterprise Funds.

The 2012-13 Recommended Budget reflects a decrease in net County cost to the Hospital Enterprise Funds.

HEALTH SERVICES - HOSPITAL CONTRIBUTION BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	$ 667,045,766.20	$ 562,585,000	$ 562,585,000	$ 571,339,000	$ 558,332,000	$ (4,253,000)
TOTAL OTH FIN USES	667,045,766.20	562,585,000	562,585,000	571,339,000	558,332,000	(4,253,000)
GROSS TOTAL	$ 667,045,766.20	$ 562,585,000	$ 562,585,000	$ 571,339,000	$ 558,332,000	$ (4,253,000)
NET TOTAL	$ 667,045,766.20	$ 562,585,000	$ 562,585,000	$ 571,339,000	$ 558,332,000	$ (4,253,000)
NET COUNTY COST	$ 667,045,766.20	$ 562,585,000	$ 562,585,000	$ 571,339,000	$ 558,332,000	$ (4,253,000)

Hospital Enterprise Fund Summary Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 16,386,956.00	$ 13,163,000	$ 13,163,000	$ 0	$ 0	$ (13,163,000)
OTHER REVENUE	2,434,261,807.26	2,439,835,000	2,462,844,000	2,530,559,000	2,537,388,000	74,544,000
TOTAL FINANCING SOURCES	$2,450,648,763.26	$ 2,452,998,000	$ 2,476,007,000	$ 2,530,559,000	$ 2,537,388,000	$ 61,381,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$1,741,682,923.21	$ 1,712,224,000	$ 1,749,141,000	$ 1,815,317,000	$ 1,805,479,000	$ 56,338,000
SERVICES & SUPPLIES	1,255,249,439.98	1,312,163,000	1,267,246,000	1,188,261,000	1,192,170,000	(75,076,000)
S & S EXPENDITURE DISTRIBUTION	(90,399,141.18)	(76,061,000)	(87,640,000)	0	0	87,640,000
TOTAL S & S	1,164,850,298.80	1,236,102,000	1,179,606,000	1,188,261,000	1,192,170,000	12,564,000
OTHER CHARGES	195,472,691.78	85,036,000	86,337,000	82,287,000	82,334,000	(4,003,000)
CAPITAL ASSETS - EQUIPMENT	2,381,179.68	10,200,000	10,200,000	15,888,000	15,592,000	5,392,000
OTHER FINANCING USES	144,267.24	13,308,000	13,308,000	145,000	145,000	(13,163,000)
RESERVES						
DESIGNATIONS	$ 13,163,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$3,117,694,360.71	$ 3,056,870,000	$ 3,038,592,000	$ 3,101,898,000	$ 3,095,720,000	$ 57,128,000
GAIN OR LOSS	$ (667,045,597.45)	$ (603,872,000)	$ (562,585,000)	$ (571,339,000)	$ (558,332,000)	$ 4,253,000
OPERATING SUBSIDY-GF	$ 667,045,766.20	$ 562,585,000	$ 562,585,000	$ 571,339,000	$ 558,332,000	$ (4,253,000)
BUDGETED POSITIONS	18,241.0	18,447.0	18,447.0	18,546.0	18,537.0	90.0

Hospital Enterprise Fund - LAC+USC Healthcare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 6,319,989.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER REVENUE	1,071,069,735.37	1,095,132,000	1,084,627,000	1,109,388,000	1,112,649,000	28,022,000
TOTAL FINANCING SOURCES	$1,077,389,724.37	$ 1,095,132,000	$ 1,084,627,000	$ 1,109,388,000	$ 1,112,649,000	$ 28,022,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 746,918,988.42	$ 731,231,000	$ 746,699,000	$ 770,046,000	$ 765,998,000	$ 19,299,000
SERVICES & SUPPLIES	624,801,711.31	661,242,000	627,473,000	548,134,000	548,167,000	(79,306,000)
S & S EXPENDITURE DISTRIBUTION	(74,344,597.18)	(76,061,000)	(87,640,000)	0	0	87,640,000
TOTAL S & S	550,457,114.13	585,181,000	539,833,000	548,134,000	548,167,000	8,334,000
OTHER CHARGES	86,149,024.01	15,987,000	16,893,000	19,971,000	19,971,000	3,078,000
CAPITAL ASSETS - EQUIPMENT	594,259.01	2,352,000	2,352,000	1,703,000	1,703,000	(649,000)
TOTAL FINANCING USES	$1,384,119,385.57	$ 1,334,751,000	$ 1,305,777,000	$ 1,339,854,000	$ 1,335,839,000	$ 30,062,000
GAIN OR LOSS	$ (306,729,661.20)	$ (239,619,000)	$ (221,150,000)	$ (230,466,000)	$ (223,190,000)	$ (2,040,000)
OPERATING SUBSIDY-GF	$ 306,729,660.70	$ 221,150,000	$ 221,150,000	$ 230,466,000	$ 223,190,000	$ 2,040,000
BUDGETED POSITIONS	8,364.0	8,425.0	8,425.0	8,440.0	8,438.0	13.0

The LAC+USC Healthcare Network consists of the LAC+USC Medical Center (LAC+USC), three comprehensive health centers, and one health center. Affiliated with the University of Southern California (USC) School of Medicine, LAC+USC provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, a neonatal intensive care unit, and a hyperbaric chamber on Catalina Island.

The 2012-13 Recommended Budget reflects:

- An increase of 24.0 positions, offset with 28.0 vacant budgeted positions, to perform additional utilization review activities and implement the InterQual system to ensure that the Department maximizes Medi-Cal revenue.
- An increase of 14.0 positions and associated revenue to establish the Medical Village, which will implement an integrated approach to providing primary and specialty care for pediatric patients and create a model of prevention, continuum of care, and accountability for improved outcomes.
- An increase of 3.0 positions to provide mental health services in conjunction with the Department of Mental Health and co-located at LAC+USC, fully offset with revenue, for the Adult Outpatient Psychiatric Clinic.
- The transfer of the centralized pharmacy purchasing budget from the LAC+USC Medical Center to the Health Services Administration.
- The reversal of one-time funding and revenue related to Senate Bill 1773 pediatric trauma center and emergency services.
- Various other cost changes including: a net increase in funding, primarily related to an increase in the Consumer Price Index for pharmacy and services and supplies costs; a net increase for various services billed among DHS facilities, including overhead overages and other interdepartmental billings; and a net increase in medical malpractice, debt services and utilities costs, partially offset by a decrease in rents and leases. Also includes allocation changes and realignments and other adjustments at zero net cost.
- Board-approved increases in health insurance subsidies and other employee benefits changes.
- Changes in long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a reduction in worker's compensation and unemployment insurance cost based on historical experience.
- An increase due to prior-year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.

- The reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.
- Changes due to a projected ten-percent increase in insurance premiums.
- The full restoration of the County's matching contributions along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.
- An increase in the projected Countywide Cost Allocation for the Department.
- A net reduction in salaries, and services and supplies costs, partially offset with a reduction in projected overrealized prior-year revenue, based on the Department's past experience with year-end surpluses and historical experience.
- A net decrease in revenue primarily due to a decrease in excess Safety Net Care Pool, mental health, and Managed Care Rate Supplement revenues, partially offset with an increase in Delivery System Reform Incentive Pool and Medicare revenues.
- An unidentified revenue increase to address the Department's projected structural deficit for FY 2012-13. The Department is in the process of updating their revenue estimates and anticipates addressing this placeholder with additional revenue in a later budget phase.

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 6,319,989.00	$ 0	$ 0	$ 0	$ 0	$ 0
CALIFORNIA CHILDRENS SERVICES	1,906,716.42	1,015,000	400,000	400,000	400,000	0
CHARGES FOR SERVICES - OTHER	28,282,218.82	73,702,000	65,918,000	103,163,000	106,997,000	41,079,000
EDUCATIONAL SERVICES	895,927.87	800,000	750,000	750,000	750,000	0
FEDERAL - OTHER	172,020,888.17	90,222,000	90,565,000	97,431,000	97,431,000	6,866,000
FORFEITURES & PENALTIES	0.00	1,422,000	1,422,000	0	0	(1,422,000)
INSTITUTIONAL CARE & SVS	747,369,746.95	790,677,000	781,976,000	768,561,000	767,988,000	(13,988,000)
INTEREST	494,191.19	45,000	48,000	48,000	48,000	0
LIBRARY SERVICES	812.08	1,000	5,000	5,000	5,000	0
MISCELLANEOUS	12,478,114.03	13,072,000	14,961,000	14,961,000	14,961,000	0
OTHER LICENSES & PERMITS	126,592.00	127,000	126,000	126,000	126,000	0
OTHER SALES	129,372.96	119,000	130,000	130,000	130,000	0
PERSONNEL SERVICES	173,504.08	0	0	0	0	0
SALE OF CAPITAL ASSETS	6,219.00	0	0	0	0	0
STATE - CALIF CHILDREN	445,526.36	446,000	580,000	580,000	580,000	0
STATE - HEALTH - ADMIN	1,797,076.75	1,500,000	4,424,000	4,424,000	4,424,000	0
STATE - OTHER	(2,304,171.31)	14,210,000	15,548,000	15,548,000	15,548,000	0
TRANSFERS IN	107,247,000.00	107,774,000	107,774,000	103,261,000	103,261,000	(4,513,000)
TOTAL FINANCING SOURCES	$1,077,389,724.37	$ 1,095,132,000	$ 1,084,627,000	$ 1,109,388,000	$ 1,112,649,000	$ 28,022,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 502,278,401.65	$ 507,403,000	$ 517,048,000	$ 518,485,000	$ 514,474,000	$ (2,574,000)
CAFETERIA PLAN BENEFITS	79,725,075.53	87,622,000	88,990,000	95,491,000	95,467,000	6,477,000
DEFERRED COMPENSATION BENEFITS	7,877,703.39	9,244,000	8,388,000	14,042,000	14,042,000	5,654,000
EMPLOYEE GROUP INS - E/B	13,050,791.12	12,331,000	12,031,000	13,144,000	13,144,000	1,113,000
OTHER EMPLOYEE BENEFITS	602,853.55	618,000	591,000	606,000	606,000	15,000
RETIREMENT - EMP BENEFITS	125,997,020.74	96,835,000	100,132,000	110,481,000	110,468,000	10,336,000
WORKERS' COMPENSATION	17,387,142.44	17,178,000	19,519,000	17,797,000	17,797,000	(1,722,000)
TOTAL S & E B	746,918,988.42	731,231,000	746,699,000	770,046,000	765,998,000	19,299,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 100,098,751.52	$ 102,143,000	$ 100,314,000	$ 100,549,000	$ 100,688,000	$ 374,000
CLOTHING & PERSONAL SUPPLIES	2,395,450.62	2,424,000	2,898,000	2,962,000	2,962,000	64,000
COMMUNICATIONS	181,190.00	188,000	162,000	162,000	162,000	0
COMPUTING-MAINFRAME	119,194.51	139,000	535,000	535,000	535,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	35,230.36	72,000	0	0	0	0
COMPUTING-PERSONAL	1,781,747.03	1,891,000	705,000	977,000	977,000	272,000
CONTRACTED PROGRAM SERVICES	7,394,596.36	9,567,000	14,280,000	16,144,000	16,144,000	1,864,000
FOOD	76,662.37	78,000	91,000	93,000	93,000	2,000
HOUSEHOLD EXPENSE	4,219,031.26	4,261,000	4,432,000	4,514,000	4,514,000	82,000
INFORMATION TECHNOLOGY SERVICES	1,415,152.00	1,976,000	2,853,000	2,853,000	2,853,000	0
INSURANCE	4,225,527.27	6,841,000	8,692,000	9,553,000	9,553,000	861,000
MAINTENANCE - EQUIPMENT	14,509,881.97	15,285,000	12,427,000	12,356,000	12,356,000	(71,000)
MAINTENANCE--BUILDINGS & IMPRV	10,479,469.69	11,040,000	5,383,000	5,549,000	5,549,000	166,000
MEDICAL DENTAL & LAB SUPPLIES	225,050,825.81	235,159,000	226,807,000	139,012,000	139,012,000	(87,795,000)

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	489,914.69	493,000	460,000	555,000	555,000	95,000
MISCELLANEOUS EXPENSE	475,622.22	631,000	303,000	308,000	308,000	5,000
OFFICE EXPENSE	4,067,714.05	4,132,000	4,106,000	4,218,000	4,218,000	112,000
PROFESSIONAL SERVICES	172,523,875.63	187,553,000	174,728,000	177,372,000	177,266,000	2,538,000
PUBLICATIONS & LEGAL NOTICE	167.00	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,851,079.97	2,537,000	843,000	674,000	674,000	(169,000)
RENTS & LEASES - EQUIPMENT	4,158,802.53	4,284,000	5,056,000	5,172,000	5,172,000	116,000
SMALL TOOLS & MINOR EQUIPMENT	502,482.73	508,000	721,000	735,000	735,000	14,000
SPECIAL DEPARTMENTAL EXPENSE	1,421,789.49	1,439,000	1,355,000	1,393,000	1,393,000	38,000
TECHNICAL SERVICES	43,124,315.91	42,456,000	34,898,000	36,685,000	36,685,000	1,787,000
TELECOMMUNICATIONS	6,710,270.54	7,618,000	7,210,000	6,678,000	6,678,000	(532,000)
TRAINING	190,240.13	193,000	111,000	116,000	116,000	5,000
TRANSPORTATION AND TRAVEL	868,980.16	964,000	694,000	699,000	699,000	5,000
UTILITIES	16,433,745.49	17,370,000	17,409,000	18,270,000	18,270,000	861,000
S & S EXPENDITURE DISTRIBUTION	(74,344,597.18)	(76,061,000)	(87,640,000)	0	0	87,640,000
TOTAL S & S	550,457,114.13	585,181,000	539,833,000	548,134,000	548,167,000	8,334,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	$ 75,172,496.00	$ 647,000	$ 272,000	$ 272,000	$ 272,000	$ 0
INT-OTHER LONG TERM DEBT	478,850.31	2,680,000	2,680,000	2,946,000	2,946,000	266,000
INTEREST ON NOTES & WARRANTS	3,172,320.66	1,388,000	2,247,000	2,247,000	2,247,000	0
JUDGMENTS & DAMAGES	2,712,231.68	6,733,000	6,472,000	10,027,000	10,027,000	3,555,000
RET-OTHER LONG TERM DEBT	4,367,206.49	4,519,000	5,192,000	4,449,000	4,449,000	(743,000)
TAXES & ASSESSMENTS	245,918.87	20,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	86,149,024.01	15,987,000	16,893,000	19,971,000	19,971,000	3,078,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MEDICAL - CAPITAL EQUIPMENT	$ 5,603.84	$ 0	$ 0	$ 0	$ 0	$ 0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	588,655.17	2,352,000	2,352,000	1,703,000	1,703,000	(649,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	594,259.01	2,352,000	2,352,000	1,703,000	1,703,000	(649,000)
TOTAL CAPITAL ASSETS	594,259.01	2,352,000	2,352,000	1,703,000	1,703,000	(649,000)
TOTAL FINANCING USES	$1,384,119,385.57	$ 1,334,751,000	$ 1,305,777,000	$ 1,339,854,000	$ 1,335,839,000	$ 30,062,000
OPERATING SUBSIDY-GF	$ 306,729,660.70	$ 221,150,000	$ 221,150,000	$ 230,466,000	$ 223,190,000	$ 2,040,000
BUDGETED POSITIONS	8,364.0	8,425.0	8,425.0	8,440.0	8,438.0	13.0

LAC+USC MEDICAL CENTER

	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	662,185,000	676,443,000	697,689,000	693,641,000	17,198,000
Services and Supplies	611,180,000	580,678,000	501,292,000	501,412,000	(79,266,000)
Less: Expenditure Distribution	76,061,000	87,640,000	0	0	(87,640,000)
Net Services and Supplies	535,119,000	493,038,000	501,292,000	501,412,000	8,374,000
Other Charges	15,773,000	16,681,000	19,777,000	19,777,000	3,096,000
Capital Assets - Equipment	2,352,000	2,352,000	1,685,000	1,685,000	(667,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	1,215,429,000	1,188,514,000	1,220,443,000	1,216,515,000	28,001,000
Revenue/Fund Balance	1,062,878,000	1,035,963,000	1,056,491,000	1,059,752,000	23,789,000
County Contribution	152,551,000	152,551,000	163,952,000	156,763,000	4,212,000
Positions	7,674.0	7,674.0	7,689.0	7,687.0	13.0
Budgeted Beds (Average Daily Census)	571	671	671	671	0

SUMMARY OF LAC+USC HEALTHCARE NETWORK HEALTH CENTERS

	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	69,046,000	70,256,000	72,357,000	72,357,000	2,101,000
Services and Supplies	50,062,000	46,795,000	46,842,000	46,755,000	(40,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	50,062,000	46,795,000	46,842,000	46,755,000	(40,000)
Other Charges	214,000	212,000	194,000	194,000	(18,000)
Capital Assets - Equipment	0	0	18,000	18,000	18,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	119,322,000	117,263,000	119,411,000	119,324,000	2,061,000
Revenue/Fund Balance	50,723,000	48,664,000	52,897,000	52,897,000	4,233,000
County Contribution	68,599,000	68,599,000	66,514,000	66,427,000	(2,172,000)
Positions	751.0	751.0	751.0	751.0	0.0

Hospital Enterprise Fund - MetroCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 1,906,410.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER REVENUE	570,286,471.89	729,469,000	754,646,000	777,719,000	778,312,000	23,666,000
TOTAL FINANCING SOURCES	$ 572,192,881.89	$ 729,469,000	$ 754,646,000	$ 777,719,000	$ 778,312,000	$ 23,666,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 419,827,642.89	$ 522,045,000	$ 536,837,000	$ 552,385,000	$ 548,922,000	$ 12,085,000
SERVICES & SUPPLIES	252,822,991.66	353,484,000	352,126,000	358,709,000	362,336,000	10,210,000
S & S EXPENDITURE DISTRIBUTION	(16,054,544.00)	0	0	0	0	0
TOTAL S & S	236,768,447.66	353,484,000	352,126,000	358,709,000	362,336,000	10,210,000
OTHER CHARGES	53,367,653.50	48,616,000	48,639,000	43,360,000	43,410,000	(5,229,000)
CAPITAL ASSETS - EQUIPMENT	771,901.01	6,793,000	6,793,000	12,595,000	12,843,000	6,050,000
TOTAL FINANCING USES	$ 710,735,645.06	$ 930,938,000	$ 944,395,000	$ 967,049,000	$ 967,511,000	$ 23,116,000
GAIN OR LOSS	$ (138,542,763.17)	$ (201,469,000)	$ (189,749,000)	$ (189,330,000)	$ (189,199,000)	$ 550,000
OPERATING SUBSIDY-GF	$ 138,542,762.23	$ 189,749,000	$ 189,749,000	$ 189,330,000	$ 189,199,000	$ (550,000)
BUDGETED POSITIONS	4,015.0	5,179.0	5,179.0	5,179.0	5,179.0	0.0

The MetroCare Network consists of the Harbor-UCLA (H-UCLA) Medical Center, the Martin Luther King, Jr. Multi-Ambulatory Care Center (MLK MACC), the Hubert Humphrey Comprehensive Health Center and Long Beach Comprehensive Health Center, and four health centers. Affiliated with the University of California at Los Angeles (UCLA) School of Medicine, H-UCLA Medical Center provides a full spectrum of medical, surgical and psychiatric inpatient services and outpatient ambulatory care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy and renal transplants. The H-UCLA Medical Center provides emergency services and is designated as a Level I Trauma Center. Additionally, MLK MACC provides a patient-centered, community-oriented approach to outpatient services, and a full array of ambulatory services to address the most pressing clinical issues of the community such as diabetes, hypertension, cholesterol, heart disease, cancer and HIV/AIDS.

The 2012-13 Recommended Budget reflects:

- An increase of 21.0 positions, offset with the reduction of 21.0 vacant budgeted positions, to perform additional utilization review activities and implement the InterQual system to ensure the Department maximizes Medi-Cal revenue.
- An increase in funding for the second year of planned equipment purchases needed in FY 2012-13 for the Surgery/Emergency Room capital project and anticipated to be completed in FY 2013-14.
- An increase in funding for planned equipment purchases needed in FY 2012-13 for the MLK MACC replacement facility capital project and anticipated to be completed in FY 2013-14.
- An increase of 3.0 positions for central appointment center staffing and 1.0 position for the Occupational Therapy Clinic at the MLK MACC, offset with the reduction of 4.0 vacant budgeted positions.
- Various other cost changes including: a net increase in funding, primarily related to an increase in the CPI for pharmacy and services and supplies costs; a net cost increase for various services billed among DHS facilities, including overhead charges, and other interdepartmental billings; and a net increase in equipment lease costs, partially offset by a net decrease in rents and leases, medical malpractice and utilities costs. Also includes allocation changes and realignments and other adjustments at zero net cost.
- The reversal of one-time funding and revenue related to SB 1773 pediatric trauma and emergency services.
- Board-approved increases in health insurance subsidies and other employee benefits changes.

- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a reduction in unemployment insurance cost based on historical experience.
- An increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- The reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.
- Changes due to a projected ten-percent increase in insurance premiums.
- The full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.
- An increase in the projected Countywide Cost Allocation for DHS.
- A net reduction in salaries and services and supplies costs, partially offset with a reduction in projected overrealized prior year revenue, based on the Department's past experience with year-end surpluses and historical experience.
- A decrease in excess Safety Net Care Pool, mental health, Managed Care Rate Supplement, and Medicare revenues, partially offset with an increase in Delivery System Reform Incentive Pool revenue.
- An unidentified revenue increase to address the Department's projected structural deficit for FY 2012-13. The Department is in the process of updating their revenue estimates and anticipates addressing this placeholder with additional revenue in a later budget phase.

METROCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 1,906,410.00	$ 0	$ 0	$ 0	$ 0	$ 0
CALIFORNIA CHILDRENS SERVICES	989,056.30	694,000	741,000	741,000	741,000	0
CHARGES FOR SERVICES - OTHER	13,881,902.50	51,076,000	53,357,000	82,680,000	83,273,000	29,916,000
FEDERAL - OTHER	53,625,598.17	85,925,000	86,556,000	93,117,000	93,117,000	6,561,000
FORFEITURES & PENALTIES	0.00	1,029,000	1,029,000	0	0	(1,029,000)
INSTITUTIONAL CARE & SVS	443,673,440.25	523,626,000	546,272,000	538,276,000	538,276,000	(7,996,000)
INTEREST	204,823.31	40,000	56,000	56,000	56,000	0
LIBRARY SERVICES	346.00	0	2,000	1,000	1,000	(1,000)
MISCELLANEOUS	2,568,185.88	2,413,000	2,275,000	2,304,000	2,304,000	29,000
OTHER SALES	105,854.09	133,000	98,000	101,000	101,000	3,000
SALE OF CAPITAL ASSETS	11,831.24	0	0	0	0	0
STATE - CALIF CHILDREN	523,773.36	524,000	585,000	524,000	524,000	(61,000)
STATE - HEALTH - ADMIN	1,146,027.68	899,000	1,096,000	926,000	926,000	(170,000)
STATE - OTHER	865,633.11	9,119,000	8,588,000	8,266,000	8,266,000	(322,000)
TRANSFERS IN	52,690,000.00	53,991,000	53,991,000	50,727,000	50,727,000	(3,264,000)
TOTAL FINANCING SOURCES	$ 572,192,881.89	$ 729,469,000	$ 754,646,000	$ 777,719,000	$ 778,312,000	$ 23,666,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 293,052,117.16	$ 361,774,000	$ 373,597,000	$ 373,496,000	$ 370,113,000	$ (3,484,000)
CAFETERIA PLAN BENEFITS	44,477,068.67	61,441,000	63,381,000	66,870,000	66,866,000	3,485,000
DEFERRED COMPENSATION BENEFITS	5,119,404.88	7,806,000	7,400,000	11,478,000	11,419,000	4,019,000
EMPLOYEE GROUP INS - E/B	8,097,262.43	10,200,000	11,213,000	10,582,000	10,589,000	(624,000)
OTHER EMPLOYEE BENEFITS	381,860.22	468,000	471,000	430,000	430,000	(41,000)
RETIREMENT - EMP BENEFITS	62,463,767.97	67,443,000	70,297,000	76,374,000	76,350,000	6,053,000
WORKERS' COMPENSATION	6,236,161.56	12,913,000	10,478,000	13,155,000	13,155,000	2,677,000
TOTAL S & E B	419,827,642.89	522,045,000	536,837,000	552,385,000	548,922,000	12,085,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 49,813,300.20	$ 67,444,000	$ 64,464,000	$ 66,587,000	$ 68,291,000	$ 3,827,000
CLOTHING & PERSONAL SUPPLIES	2,202,538.58	2,360,000	1,921,000	2,008,000	2,008,000	87,000
COMMUNICATIONS	30,000.00	291,000	304,000	304,000	304,000	0
COMPUTING-MAINFRAME	26,837.00	61,000	50,000	50,000	50,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	8,944.18	0	101,000	74,000	74,000	(27,000)
COMPUTING-PERSONAL	852,585.48	993,000	839,000	712,000	2,819,000	1,980,000
CONTRACTED PROGRAM SERVICES	3,773,481.77	15,124,000	20,055,000	20,028,000	19,997,000	(58,000)
FOOD	49,684.77	52,000	78,000	51,000	51,000	(27,000)
HOUSEHOLD EXPENSE	2,060,053.46	2,730,000	2,643,000	6,285,000	6,285,000	3,642,000
INFORMATION TECHNOLOGY SERVICES	74,816.00	681,000	1,097,000	1,097,000	1,097,000	0
INSURANCE	2,921,447.66	9,835,000	9,802,000	7,803,000	7,803,000	(1,999,000)
JURY & WITNESS EXPENSE	0.00	(1,359,000)	0	0	0	0
MAINTENANCE - EQUIPMENT	6,433,048.08	13,059,000	13,271,000	12,946,000	12,946,000	(325,000)
MAINTENANCE--BUILDINGS & IMPRV	6,968,606.26	9,024,000	9,793,000	9,860,000	9,860,000	67,000
MEDICAL DENTAL & LAB SUPPLIES	78,564,283.91	98,812,000	98,873,000	101,474,000	102,059,000	3,186,000
MEMBERSHIPS	220,207.00	245,000	249,000	294,000	294,000	45,000
MISCELLANEOUS EXPENSE	464,976.03	693,000	924,000	970,000	970,000	46,000

METROCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	2,187,615.51	3,141,000	3,917,000	3,756,000	3,756,000	(161,000)
PROFESSIONAL SERVICES	54,067,996.52	64,167,000	56,780,000	56,944,000	56,185,000	(595,000)
PUBLICATIONS & LEGAL NOTICE	1,496.77	1,000	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	4,239,299.63	969,000	1,022,000	1,016,000	1,016,000	(6,000)
RENTS & LEASES - EQUIPMENT	2,972,871.59	3,172,000	1,685,000	1,966,000	1,966,000	281,000
SMALL TOOLS & MINOR EQUIPMENT	325,264.75	333,000	370,000	309,000	309,000	(61,000)
SPECIAL DEPARTMENTAL EXPENSE	992,656.79	1,035,000	526,000	1,060,000	1,060,000	534,000
TECHNICAL SERVICES	25,510,815.35	41,250,000	42,055,000	42,992,000	42,992,000	937,000
TELECOMMUNICATIONS	2,549,083.30	4,101,000	5,074,000	4,467,000	4,488,000	(586,000)
TRAINING	28,586.00	33,000	34,000	35,000	35,000	1,000
TRANSPORTATION AND TRAVEL	567,990.01	768,000	885,000	874,000	874,000	(11,000)
UTILITIES	4,914,505.06	14,469,000	15,314,000	14,747,000	14,747,000	(567,000)
S & S EXPENDITURE DISTRIBUTION	(16,054,544.00)	0	0	0	0	0
TOTAL S & S	236,768,447.66	353,484,000	352,126,000	358,709,000	362,336,000	10,210,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	$ 37,675,780.00	$ 0	$ 0	$ 0	$ 0	$ 0
INT-OTHER LONG TERM DEBT	0.00	3,031,000	3,031,000	3,031,000	3,031,000	0
INTEREST ON NOTES & WARRANTS	1,495,265.16	973,000	2,107,000	2,107,000	2,107,000	0
JUDGMENTS & DAMAGES	8,140,956.69	8,316,000	7,323,000	1,561,000	1,561,000	(5,762,000)
RET-OTHER LONG TERM DEBT	3,268,477.72	33,592,000	33,699,000	34,179,000	34,229,000	530,000
SUPPORT & CARE OF PERSONS	2,704,701.78	2,704,000	2,479,000	2,479,000	2,479,000	0
TAXES & ASSESSMENTS	82,472.15	0	0	3,000	3,000	3,000
TOTAL OTH CHARGES	53,367,653.50	48,616,000	48,639,000	43,360,000	43,410,000	(5,229,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MANUFACTURED/PREFABRICATED STRUCTURE	$ 0.00	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 0
MEDICAL - CAPITAL EQUIPMENT	70,109.40	757,000	757,000	757,000	757,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	570,710.85	0	0	4,510,000	4,510,000	4,510,000
MEDICAL-MINOR EQUIPMENT	131,080.76	5,975,000	5,975,000	7,267,000	7,515,000	1,540,000
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	11,000	11,000	11,000	11,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	771,901.01	6,793,000	6,793,000	12,595,000	12,843,000	6,050,000
TOTAL CAPITAL ASSETS	771,901.01	6,793,000	6,793,000	12,595,000	12,843,000	6,050,000
TOTAL FINANCING USES	$ 710,735,645.06	$ 930,938,000	$ 944,395,000	$ 967,049,000	$ 967,511,000	$ 23,116,000
OPERATING SUBSIDY-GF	$ 138,542,762.23	$ 189,749,000	$ 189,749,000	$ 189,330,000	$ 189,199,000	$ (550,000)
BUDGETED POSITIONS	4,015.0	5,179.0	5,179.0	5,179.0	5,179.0	0.0

HARBOR/UCLA MEDICAL CENTER

	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	403,003,000	411,743,000	423,502,000	421,581,000	9,838,000
Services and Supplies	228,800,000	221,736,000	227,854,000	230,275,000	8,539,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	228,800,000	221,736,000	227,854,000	230,275,000	8,539,000
Other Charges	37,664,000	37,207,000	30,351,000	30,763,000	(6,444,000)
Capital Assets – Equipment	5,993,000	5,993,000	10,625,000	9,985,000	3,992,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	675,460,000	676,679,000	692,332,000	692,604,000	15,925,000
Revenue/Fund Balance	571,153,000	572,372,000	582,861,000	586,113,000	13,741,000
County Contribution	104,307,000	104,307,000	109,471,000	106,491,000	2,184,000
Positions	3,845.0	3,845.0	3,846.0	3,844.0	(1.0)
Budgeted Beds (Average Daily Census)	334	373	373	373	0

SUMMARY OF COASTAL HEALTH CENTERS

	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	17,050,000	20,121,000	19,783,000	20,352,000	231,000
Services and Supplies	13,264,000	15,221,000	13,820,000	13,661,000	(1,560,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	13,264,000	15,221,000	13,820,000	13,661,000	(1,560,000)
Other Charges	0	0	0	0	0
Capital Assets – Equipment	43,000	43,000	43,000	43,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	30,357,000	35,385,000	33,646,000	34,056,000	(1,329,000)
Revenue/Fund Balance	12,674,000	17,702,000	18,718,000	18,718,000	1,016,000
County Contribution	17,683,000	17,683,000	14,928,000	15,338,000	(2,345,000)
Positions	221.0	221.0	212.0	221.0	0.0

MARTIN LUTHER KING, JR.-MULTI-AMBULATORY CARE CENTER

	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	71,346,000	74,511,000	77,353,000	75,083,000	572,000
Services and Supplies	94,663,000	97,709,000	100,146,000	101,553,000	3,844,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	94,663,000	97,709,000	100,146,000	101,553,000	3,844,000
Other Charges	10,884,000	11,336,000	12,842,000	12,486,000	1,150,000
Capital Assets – Equipment	661,000	661,000	1,831,000	2,719,000	2,058,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	177,554,000	184,217,000	192,172,000	191,841,000	7,624,000
Revenue/Fund Balance	139,024,000	145,687,000	155,713,000	153,054,000	7,367,000
County Contribution	38,530,000	38,530,000	36,459,000	38,787,000	257,000
Positions	700.0	700.0	714.0	704.0	4.0

SUMMARY OF SOUTHWEST HEALTH CENTERS

	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	30,646,000	30,462,000	31,747,000	31,906,000	1,444,000
Services and Supplies	16,757,000	17,460,000	16,889,000	16,847,000	(613,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	16,757,000	17,460,000	16,889,000	16,847,000	(613,000)
Other Charges	68,000	96,000	167,000	161,000	65,000
Capital Assets – Equipment	96,000	96,000	96,000	96,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	47,567,000	48,114,000	48,899,000	49,010,000	896,000
Revenue/Fund Balance	18,338,000	18,885,000	20,427,000	20,427,000	1,542,000
County Contribution	29,229,000	29,229,000	28,472,000	28,583,000	(646,000)
Positions	413.0	413.0	407.0	410.0	(3.0)

Hospital Enterprise Fund - Southwest Network Operating Plan Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 2,219,768.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER REVENUE	172,537,484.30	0	0	0	0	0
TOTAL FINANCING SOURCES	$ 174,757,252.30	$ 0	$ 0	$ 0	$ 0	$ 0
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 117,415,231.25	$ 0	$ 0	$ 0	$ 0	$ 0
SERVICES & SUPPLIES	106,519,124.16	0	0	0	0	0
OTHER CHARGES	7,354,672.83	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	81,639.62	0	0	0	0	0
TOTAL FINANCING USES	$ 231,370,667.86	$ 0	$ 0	$ 0	$ 0	$ 0
GAIN OR LOSS	$ (56,613,415.56)	$ 0	$ 0	$ 0	$ 0	$ 0
OPERATING SUBSIDY-GF	$ 56,613,415.17	$ 0	$ 0	$ 0	$ 0	$ 0
BUDGETED POSITIONS	1,117.0	0.0	0.0	0.0	0.0	0.0

The Southwest Network Enterprise Fund, which consists of the Martin Luther King, Jr. Multi-Service Ambulatory Care Center (MLK-MACC), one comprehensive health center and one health center, transitioned from a separate Enterprise Fund and consolidated with the MetroCare Network Enterprise Fund, effective July 1, 2011, as a result of the earlier conversion of the former MLK-Harbor Hospital to the MLK-MACC. The information provided reflects the actual expenditures and revenues for FY 2010-11, the last fiscal year in which the Southwest Network operated as a separate Enterprise Fund.

The 2012-13 recommendations are provided as part of the MetroCare Network Enterprise Fund.

SOUTHWEST NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 2,219,768.00	$ 0	$ 0	$ 0	$ 0	$ 0
CALIFORNIA CHILDRENS SERVICES	146,838.33	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	7,363,954.17	0	0	0	0	0
FEDERAL - OTHER	74,187,000.00	0	0	0	0	0
INSTITUTIONAL CARE & SVS	88,841,924.74	0	0	0	0	0
INTEREST	115,999.19	0	0	0	0	0
LIBRARY SERVICES	537.50	0	0	0	0	0
MISCELLANEOUS	218,045.10	0	0	0	0	0
OTHER SALES	264,079.56	0	0	0	0	0
PERSONNEL SERVICES	603,793.71	0	0	0	0	0
RENTS & CONCESSIONS	43,923.30	0	0	0	0	0
SALE OF CAPITAL ASSETS	2,203.94	0	0	0	0	0
STATE - OTHER	749,184.76	0	0	0	0	0
TOTAL FINANCING SOURCES	$ 174,757,252.30	$ 0	$ 0	$ 0	$ 0	$ 0
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 64,812,747.47	$ 0	$ 0	$ 0	$ 0	$ 0
CAFETERIA PLAN BENEFITS	11,313,476.89	0	0	0	0	0
DEFERRED COMPENSATION BENEFITS	996,362.64	0	0	0	0	0
EMPLOYEE GROUP INS - E/B	3,778,072.35	0	0	0	0	0
OTHER EMPLOYEE BENEFITS	73,711.50	0	0	0	0	0
RETIREMENT - EMP BENEFITS	29,738,391.08	0	0	0	0	0
WORKERS' COMPENSATION	6,702,469.32	0	0	0	0	0
TOTAL S & E B	117,415,231.25	0	0	0	0	0
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 18,892,573.30	$ 0	$ 0	$ 0	$ 0	$ 0
CLOTHING & PERSONAL SUPPLIES	130,532.57	0	0	0	0	0
COMMUNICATIONS	154,399.00	0	0	0	0	0
COMPUTING-MAINFRAME	18,244.18	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	8,944.18	0	0	0	0	0
COMPUTING-PERSONAL	2,230,070.56	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	9,145,136.83	0	0	0	0	0
FOOD	1,222.59	0	0	0	0	0
HOUSEHOLD EXPENSE	527,463.75	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	311,914.82	0	0	0	0	0
INSURANCE	768,723.76	0	0	0	0	0
MAINTENANCE - EQUIPMENT	2,666,485.75	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	4,377,901.46	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	19,701,086.55	0	0	0	0	0
MISCELLANEOUS EXPENSE	328,780.94	0	0	0	0	0
OFFICE EXPENSE	918,326.88	0	0	0	0	0
PROFESSIONAL SERVICES	23,739,182.34	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	705,200.48	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	160,967.72	0	0	0	0	0

SOUTHWEST NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	3,722.23	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	30,021.25	0	0	0	0	0
TECHNICAL SERVICES	14,497,719.31	0	0	0	0	0
TELECOMMUNICATIONS	1,441,865.22	0	0	0	0	0
TRAINING	4,146.31	0	0	0	0	0
TRANSPORTATION AND TRAVEL	226,326.97	0	0	0	0	0
UTILITIES	5,528,165.21	0	0	0	0	0
TOTAL S & S	106,519,124.16	0	0	0	0	0
OTHER CHARGES						
INTEREST ON NOTES & WARRANTS	$ 596,311.46	$ 0	$ 0	$ 0	$ 0	$ 0
JUDGMENTS & DAMAGES	219,903.51	0	0	0	0	0
RET-OTHER LONG TERM DEBT	6,502,659.98	0	0	0	0	0
TAXES & ASSESSMENTS	35,797.88	0	0	0	0	0
TOTAL OTH CHARGES	7,354,672.83	0	0	0	0	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	$ 35,956.06	$ 0	$ 0	$ 0	$ 0	$ 0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	45,683.56	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	81,639.62	0	0	0	0	0
TOTAL CAPITAL ASSETS	81,639.62	0	0	0	0	0
TOTAL FINANCING USES	$ 231,370,667.86	$ 0	$ 0	$ 0	$ 0	$ 0
OPERATING SUBSIDY-GF	$ 56,613,415.17	$ 0	$ 0	$ 0	$ 0	$ 0
BUDGETED POSITIONS	1,117.0	0.0	0.0	0.0	0.0	0.0

Hospital Enterprise Fund - Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 127,728.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER REVENUE	184,271,565.68	150,180,000	152,691,000	155,999,000	157,046,000	4,355,000
TOTAL FINANCING SOURCES	$ 184,399,293.68	$ 150,180,000	$ 152,691,000	$ 155,999,000	$ 157,046,000	$ 4,355,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 146,573,979.72	$ 141,140,000	$ 147,658,000	$ 153,045,000	$ 152,415,000	$ 4,757,000
SERVICES & SUPPLIES	65,161,775.27	67,859,000	70,746,000	69,957,000	69,844,000	(902,000)
OTHER CHARGES	20,653,081.84	11,099,000	10,059,000	9,321,000	9,318,000	(741,000)
CAPITAL ASSETS - EQUIPMENT	303,879.94	356,000	356,000	356,000	356,000	0
TOTAL FINANCING USES	$ 232,692,716.77	$ 220,454,000	$ 228,819,000	$ 232,679,000	$ 231,933,000	$ 3,114,000
GAIN OR LOSS	$ (48,293,423.09)	$ (70,274,000)	$ (76,128,000)	$ (76,680,000)	$ (74,887,000)	$ 1,241,000
OPERATING SUBSIDY-GF	$ 48,293,422.15	$ 76,128,000	$ 76,128,000	$ 76,680,000	$ 74,887,000	$ (1,241,000)
BUDGETED POSITIONS	1,648.0	1,638.0	1,638.0	1,639.0	1,639.0	1.0

Affiliated with the University of Southern California School of Medicine, Rancho Los Amigos National Rehabilitation Center provides patients with medical and rehabilitation services in a culturally sensitive environment.

The 2012-13 Recommended Budget reflects:

- An increase of 9.0 positions, offset with 7.0 vacant budgeted positions and reductions in services and supplies, to perform additional utilization review activities and implement the InterQual system to ensure that the Department maximizes Medi-Cal revenue.
- Board-approved increases in health insurance subsidies and other employee benefits changes.
- A decrease in workers' compensation and long-term disability, partially offset by an increase in unemployment insurance cost based on historical experience.
- An increase due to prior-year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- The reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.
- Changes due to a projected ten-percent increase in retiree health insurance premiums.
- The full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit toward its deferred compensation plans.
- A decrease in the projected Countywide Cost Allocation for the Department.
- A net reduction in salaries, and services and supplies costs, partially offset with a reduction in projected overrealized prior-year revenue, based on the Department's past experience with year-end surpluses and historical experience.
- An increase of 1.0 position interpreter services for patients in the Speech Therapy Department, offset with the reduction of 1.0 position.
- An increase in services and supplies funding for hospital bed maintenance services, offset with the reduction of 1.0 vacant budgeted position.
- Various other cost changes including: a net increase in funding, primarily related to an increase in the CPI for pharmacy and services and supplies costs; a net increase in equipment leases, utilities, and debt service costs, partially offset by a net decrease for various services billed among DHS facilities, including overhead changes and other interdepartmental billings; and a net decrease in medical malpractice costs. Also includes the reduction of 1.0 vacant, budgeted position for hospital bed maintenance services; various position allocation changes and realignments; and other adjustments at zero net cost.

- A net decrease in revenue, primarily due to a decrease in excess Safety Net Care Pool and Medicare revenues, partially offset with an increase in Delivery System Reform Incentive Pool and Managed Care Rate Supplement revenues.
- An unidentified revenue increase to address the Department's projected structural deficit for FY 2012-13. The Department is in the process of updating their revenue estimates and anticipates addressing this placeholder with additional revenue in a later budget phase.

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 127,728.00	$ 0	$ 0	$ 0	$ 0	$ 0
CALIFORNIA CHILDRENS SERVICES	181,982.41	182,000	0	0	0	0
CHARGES FOR SERVICES - OTHER	774,175.93	5,268,000	8,183,000	15,913,000	16,960,000	8,777,000
FEDERAL - OTHER	26,118,034.63	14,030,000	14,039,000	15,113,000	15,113,000	1,074,000
FORFEITURES & PENALTIES	0.00	2,000	0	0	0	0
INSTITUTIONAL CARE & SVS	156,231,317.98	122,860,000	122,738,000	120,739,000	120,739,000	(1,999,000)
INTEREST	37,540.69	9,000	9,000	9,000	9,000	0
LIBRARY SERVICES	71.07	1,000	1,000	1,000	1,000	0
MISCELLANEOUS	147,454.74	168,000	136,000	136,000	136,000	0
OTHER SALES	3.92	82,000	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	4,911.93	0	0	0	0	0
STATE - CALIF CHILDREN	74,733.18	75,000	0	0	0	0
STATE - OTHER	680,561.50	4,006,000	4,083,000	4,083,000	4,083,000	0
TRANSFERS IN	20,777.70	3,497,000	3,497,000	0	0	(3,497,000)
TOTAL FINANCING SOURCES	$ 184,399,293.68	$ 150,180,000	$ 152,691,000	$ 155,999,000	$ 157,046,000	$ 4,355,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 94,983,894.62	$ 96,424,000	$ 102,438,000	$ 102,734,000	$ 102,104,000	$ (334,000)
CAFETERIA PLAN BENEFITS	15,339,308.55	16,998,000	17,019,000	18,731,000	18,731,000	1,712,000
DEFERRED COMPENSATION BENEFITS	1,389,236.94	1,785,000	1,562,000	2,852,000	2,852,000	1,290,000
EMPLOYEE GROUP INS - E/B	2,732,393.63	2,604,000	2,687,000	2,779,000	2,779,000	92,000
OTHER EMPLOYEE BENEFITS	133,851.17	120,000	214,000	121,000	121,000	(93,000)
RETIREMENT - EMP BENEFITS	28,901,029.11	20,269,000	20,621,000	22,949,000	22,949,000	2,328,000
WORKERS' COMPENSATION	3,094,265.70	2,940,000	3,117,000	2,879,000	2,879,000	(238,000)
TOTAL S & E B	146,573,979.72	141,140,000	147,658,000	153,045,000	152,415,000	4,757,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 18,407,810.05	$ 18,197,000	$ 17,887,000	$ 17,230,000	$ 16,775,000	$ (1,112,000)
CLOTHING & PERSONAL SUPPLIES	111,375.98	117,000	131,000	134,000	134,000	3,000
COMMUNICATIONS	10,000.00	10,000	30,000	30,000	30,000	0
COMPUTING-MAINFRAME	12.00	0	0	0	0	0
COMPUTING-PERSONAL	381,840.33	404,000	1,166,000	694,000	694,000	(472,000)
CONTRACTED PROGRAM SERVICES	1,810,338.38	2,250,000	1,237,000	1,434,000	1,434,000	197,000
HOUSEHOLD EXPENSE	932,126.59	947,000	1,078,000	1,095,000	1,095,000	17,000
INFORMATION TECHNOLOGY SERVICES	561,798.00	504,000	703,000	703,000	703,000	0
INSURANCE	1,250,233.17	1,712,000	1,535,000	1,599,000	1,599,000	64,000
MAINTENANCE - EQUIPMENT	1,143,380.13	1,203,000	1,758,000	1,785,000	1,785,000	27,000
MAINTENANCE--BUILDINGS & IMPRV	2,507,681.82	2,418,000	1,619,000	1,638,000	1,638,000	19,000
MEDICAL DENTAL & LAB SUPPLIES	13,478,417.88	14,117,000	18,658,000	17,638,000	17,908,000	(750,000)
MEMBERSHIPS	121,648.83	117,000	126,000	152,000	152,000	26,000
MISCELLANEOUS EXPENSE	62,690.58	70,000	184,000	185,000	185,000	1,000
OFFICE EXPENSE	461,102.89	482,000	546,000	559,000	559,000	13,000
PROFESSIONAL SERVICES	12,692,110.35	13,177,000	11,389,000	12,628,000	12,700,000	1,311,000
PUBLICATIONS & LEGAL NOTICE	0.00	0	5,000	5,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	2,726.21	4,000	4,000	3,000	3,000	(1,000)
RENTS & LEASES - EQUIPMENT	1,268,924.78	1,282,000	1,230,000	1,265,000	1,265,000	35,000

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	23,983.91	25,000	45,000	46,000	46,000	1,000
SPECIAL DEPARTMENTAL EXPENSE	254,743.88	267,000	383,000	390,000	390,000	7,000
TECHNICAL SERVICES	4,147,412.24	5,024,000	4,599,000	4,624,000	4,624,000	25,000
TELECOMMUNICATIONS	958,197.56	992,000	1,134,000	1,067,000	1,067,000	(67,000)
TRAINING	14,630.63	15,000	46,000	46,000	46,000	0
TRANSPORTATION AND TRAVEL	183,302.38	208,000	307,000	311,000	311,000	4,000
UTILITIES	4,375,286.70	4,317,000	4,946,000	4,696,000	4,696,000	(250,000)
TOTAL S & S	65,161,775.27	67,859,000	70,746,000	69,957,000	69,844,000	(902,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	$ 10,901,456.00	$ 0	$ 0	$ 0	$ 0	$ 0
INT-OTHER LONG TERM DEBT	0.00	538,000	538,000	538,000	538,000	0
INTEREST ON NOTES & WARRANTS	694,955.53	258,000	569,000	569,000	569,000	0
JUDGMENTS & DAMAGES	1,605,000.00	2,670,000	1,277,000	476,000	476,000	(801,000)
RET-OTHER LONG TERM DEBT	7,430,605.05	7,633,000	7,674,000	7,737,000	7,734,000	60,000
TAXES & ASSESSMENTS	21,065.26	0	1,000	1,000	1,000	0
TOTAL OTH CHARGES	20,653,081.84	11,099,000	10,059,000	9,321,000	9,318,000	(741,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	$ 9,054.38	$ 0	$ 0	$ 0	$ 0	$ 0
MEDICAL - CAPITAL EQUIPMENT	19,514.10	356,000	356,000	356,000	356,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	127,813.37	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	147,498.09	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	303,879.94	356,000	356,000	356,000	356,000	0
TOTAL CAPITAL ASSETS	303,879.94	356,000	356,000	356,000	356,000	0
TOTAL FINANCING USES	$ 232,692,716.77	$ 220,454,000	$ 228,819,000	$ 232,679,000	$ 231,933,000	$ 3,114,000
OPERATING SUBSIDY-GF	$ 48,293,422.15	$ 76,128,000	$ 76,128,000	$ 76,680,000	$ 74,887,000	$ (1,241,000)
BUDGETED POSITIONS	1,648.0	1,638.0	1,638.0	1,639.0	1,639.0	1.0

Hospital Enterprise Fund - ValleyCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 1,884,061.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER REVENUE	430,202,129.21	465,054,000	470,880,000	487,453,000	489,381,000	18,501,000
TOTAL FINANCING SOURCES	$ 432,086,190.21	$ 465,054,000	$ 470,880,000	$ 487,453,000	$ 489,381,000	$ 18,501,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 310,947,080.93	$ 317,808,000	$ 317,947,000	$ 339,841,000	$ 338,144,000	$ 20,197,000
SERVICES & SUPPLIES	205,943,837.58	229,578,000	216,901,000	211,461,000	211,823,000	(5,078,000)
OTHER CHARGES	27,948,259.60	9,334,000	10,746,000	9,635,000	9,635,000	(1,111,000)
CAPITAL ASSETS - EQUIPMENT	629,500.10	699,000	699,000	1,234,000	690,000	(9,000)
OTHER FINANCING USES	144,267.24	145,000	145,000	145,000	145,000	0
TOTAL FINANCING USES	$ 545,612,945.45	$ 557,564,000	$ 546,438,000	$ 562,316,000	$ 560,437,000	$ 13,999,000
GAIN OR LOSS	$ (113,526,755.24)	$ (92,510,000)	$ (75,558,000)	$ (74,863,000)	$ (71,056,000)	$ 4,502,000
OPERATING SUBSIDY-GF	$ 113,526,754.49	$ 75,558,000	$ 75,558,000	$ 74,863,000	$ 71,056,000	$ (4,502,000)
BUDGETED POSITIONS	3,097.0	3,205.0	3,205.0	3,288.0	3,281.0	76.0

The ValleyCare Network consists of the Olive View-UCLA Medical Center (OV-UCLA), High Desert Multi-Service Ambulatory Care Center (HD MACC), Mid-Valley Comprehensive Health Center, outlying health centers, including clinics within the Antelope Valley Rehabilitation Centers, and one school-based clinic. Affiliated with the University of California at Los Angeles (UCLA) School of Medicine, OV-UCLA provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. The HD MACC provides a full array of ambulatory services, which include primary care, urgent care, ambulatory surgery, medical and surgical specialty clinics, and various special programs. Both OV-UCLA and the HD MACC provide foster care Medical Hub Clinics, as well as clinics for suspected child abuse and neglect.

The 2012-13 Recommended Budget reflects:

- An increase of 24.0 positions and annualization of operational costs, with associated revenue, to support the nursing, medical, and ancillary staff to meet the needs of the emergency room and address the IJ corrective action plan, primarily to expedite all admissions, transfer and discharge activities.
- An increase of 27.0 positions, funded within existing resources and revenue to address issues of overcrowding in the Psychiatric Emergency Room.
- An increase of 19.0 positions to perform additional utilization review activities and implement the InterQual system to ensure that the Department maximizes Medi-Cal revenue.
- An increase of 6.0 positions for the TB unit at OV-UCLA to enhance staffing levels to best meet patient needs in the 15 negative pressure isolation rooms. Also includes an increase of 1.0 position for supply chain operations at OV-UCLA, offset with the reduction of 1.0 vacant budgeted position.
- Board-approved increases in health insurance subsidies and other employee benefits changes.
- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a reduction in unemployment insurance cost based on historical experience.
- An increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- The reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.
- Changes due to a projected ten-percent increase in insurance premiums.

- The full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.
- An increase in the projected Countywide Cost Allocation for DHS.
- A net reduction in salaries and services and supplies costs, partially offset with a reduction in projected overrealized prior year revenue, based on the Department's past experience with year-end surpluses and historical experience.
- Various other cost changes including: a net increase in funding, primarily related to an increase in the CPI for pharmacy and services and supplies costs; a net cost increase for various services billed among DHS facilities, including overhead charges, and other interdepartmental billings; a net increase in equipment lease costs, partially offset by a net decrease in debt service costs; rents and leases; medical malpractice and utilities costs; allocation changes and realignments; and other adjustments at zero net cost.
- The reversal of one-time funding and associated revenue, primarily related to the Sayre Fire replacement building costs and the L.A. Care grant funding for the Retinal Telemedicine System.
- A decrease in excess Safety Net Care Pool, mental health, Managed Care Rate Supplement, and Medicare revenues, partially offset with an increase in Delivery System Reform Incentive Pool revenue.
- An unidentified revenue increase to address the Department's projected structural deficit for FY 2012-13. The Department is in the process of updating their revenue estimates and anticipates addressing this placeholder with additional revenue in a later budget phase.

VALLEYCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 1,884,061.00	$ 0	$ 0	$ 0	$ 0	$ 0
CALIFORNIA CHILDRENS SERVICES	520,537.67	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	12,969,278.55	32,870,000	33,321,000	48,336,000	50,264,000	16,943,000
FEDERAL - OTHER	30,897,485.84	32,800,000	32,600,000	35,345,000	35,345,000	2,745,000
INSTITUTIONAL CARE & SVS	340,004,421.87	348,610,000	354,146,000	354,848,000	354,848,000	702,000
INTEREST	179,620.37	21,000	60,000	60,000	60,000	0
MISCELLANEOUS	908,522.87	994,000	994,000	994,000	994,000	0
OTHER SALES	92,678.43	95,000	95,000	95,000	95,000	0
PERSONNEL SERVICES	16,864.86	0	0	0	0	0
RENTS & CONCESSIONS	4,041.44	0	0	0	0	0
SALE OF CAPITAL ASSETS	1,793.92	0	0	0	0	0
STATE - HEALTH - ADMIN	6,542.57	302,000	302,000	302,000	302,000	0
STATE - OTHER	2,867,840.82	7,329,000	7,329,000	7,329,000	7,329,000	0
TRANSFERS IN	41,732,500.00	42,033,000	42,033,000	40,144,000	40,144,000	(1,889,000)
TOTAL FINANCING SOURCES	$ 432,086,190.21	$ 465,054,000	$ 470,880,000	$ 487,453,000	$ 489,381,000	$ 18,501,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 210,478,360.72	$ 217,778,000	$ 217,354,000	$ 226,375,000	$ 224,862,000	$ 7,508,000
CAFETERIA PLAN BENEFITS	34,020,520.70	39,383,000	39,842,000	42,365,000	42,278,000	2,436,000
DEFERRED COMPENSATION BENEFITS	3,305,815.49	4,556,000	3,995,000	6,956,000	6,956,000	2,961,000
EMPLOYEE GROUP INS - E/B	5,273,116.02	5,002,000	4,925,000	5,332,000	5,332,000	407,000
OTHER EMPLOYEE BENEFITS	253,356.69	249,000	242,000	249,000	249,000	7,000
RETIREMENT - EMP BENEFITS	51,868,997.55	45,097,000	46,300,000	52,479,000	52,382,000	6,082,000
WORKERS' COMPENSATION	5,746,913.76	5,743,000	5,289,000	6,085,000	6,085,000	796,000
TOTAL S & E B	310,947,080.93	317,808,000	317,947,000	339,841,000	338,144,000	20,197,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 37,468,961.27	$ 39,462,000	$ 38,509,000	$ 39,133,000	$ 39,448,000	$ 939,000
CLOTHING & PERSONAL SUPPLIES	83,046.33	92,000	170,000	173,000	173,000	3,000
COMMUNICATIONS	51,010.12	53,000	41,000	41,000	41,000	0
COMPUTING-MAINFRAME	15,771.00	335,000	182,000	182,000	182,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	18,490.36	361,000	254,000	254,000	254,000	0
COMPUTING-PERSONAL	1,185,110.13	882,000	1,176,000	822,000	822,000	(354,000)
CONTRACTED PROGRAM SERVICES	1,986,678.66	8,982,000	26,301,000	26,784,000	26,784,000	483,000
FOOD	(215.34)	3,000	2,000	2,000	2,000	0
HOUSEHOLD EXPENSE	1,358,745.12	1,349,000	1,118,000	1,128,000	1,128,000	10,000
INFORMATION TECHNOLOGY SERVICES	167,118.00	67,000	320,000	320,000	320,000	0
INSURANCE	2,994,147.37	3,352,000	2,778,000	2,401,000	2,401,000	(377,000)
MAINTENANCE - EQUIPMENT	5,782,359.35	6,162,000	6,034,000	7,090,000	7,090,000	1,056,000
MAINTENANCE--BUILDINGS & IMPRV	9,669,447.59	11,383,000	13,076,000	8,393,000	8,393,000	(4,683,000)
MEDICAL DENTAL & LAB SUPPLIES	46,051,738.10	49,613,000	43,455,000	42,034,000	42,034,000	(1,421,000)
MEMBERSHIPS	197,907.81	178,000	367,000	412,000	412,000	45,000
MISCELLANEOUS EXPENSE	23,988.65	210,000	465,000	289,000	470,000	5,000
OFFICE EXPENSE	2,931,031.89	2,895,000	2,588,000	2,486,000	2,486,000	(102,000)
PROFESSIONAL SERVICES	46,162,514.95	51,363,000	43,616,000	43,571,000	43,331,000	(285,000)

VALLEYCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
PUBLICATIONS & LEGAL NOTICE	4,736.25	5,000	5,000	5,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	1,906,186.37	1,988,000	1,988,000	1,958,000	1,958,000	(30,000)
RENTS & LEASES - EQUIPMENT	1,630,952.28	1,731,000	3,131,000	3,073,000	3,179,000	48,000
SMALL TOOLS & MINOR EQUIPMENT	98,667.33	55,000	64,000	65,000	65,000	1,000
SPECIAL DEPARTMENTAL EXPENSE	354,388.69	356,000	18,000	27,000	27,000	9,000
TECHNICAL SERVICES	36,736,746.09	35,655,000	16,846,000	16,146,000	16,146,000	(700,000)
TELECOMMUNICATIONS	2,790,162.48	3,302,000	3,709,000	3,290,000	3,290,000	(419,000)
TRAINING	49,273.96	51,000	39,000	41,000	41,000	2,000
TRANSPORTATION AND TRAVEL	670,539.36	532,000	310,000	317,000	317,000	7,000
UTILITIES	5,554,333.41	9,161,000	10,339,000	11,024,000	11,024,000	685,000
TOTAL S & S	205,943,837.58	229,578,000	216,901,000	211,461,000	211,823,000	(5,078,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	$ 22,536,298.00	$ 0	$ 0	$ 0	$ 0	$ 0
INT-OTHER LONG TERM DEBT	120,761.37	576,000	576,000	234,000	234,000	(342,000)
INTEREST ON NOTES & WARRANTS	1,376,263.59	721,000	1,376,000	1,376,000	1,376,000	0
JUDGMENTS & DAMAGES	2,015,305.22	869,000	1,769,000	2,038,000	2,038,000	269,000
RET-OTHER LONG TERM DEBT	1,692,433.75	7,022,000	7,022,000	5,984,000	5,984,000	(1,038,000)
TAXES & ASSESSMENTS	207,197.67	146,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	27,948,259.60	9,334,000	10,746,000	9,635,000	9,635,000	(1,111,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	$ 0.00	$ 20,000	$ 20,000	$ 0	$ 0	$ (20,000)
ELECTRONIC EQUIPMENT	88,934.35	13,000	13,000	13,000	13,000	0
FOOD PREPARATION EQUIPMENT	0.00	0	0	9,000	9,000	9,000
MACHINERY EQUIPMENT	3,927.13	0	0	0	0	0
MEDICAL - CAPITAL EQUIPMENT	132,871.03	90,000	90,000	604,000	60,000	(30,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	317,000	317,000	255,000	255,000	(62,000)
MEDICAL-MINOR EQUIPMENT	337,523.15	259,000	259,000	0	0	(259,000)
NON-MEDICAL LAB/TESTING EQUIP	66,244.44	0	0	255,000	255,000	255,000
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	0	48,000	48,000	48,000
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	50,000	50,000	50,000
TOTAL CAPITAL ASSETS - EQUIPMENT	629,500.10	699,000	699,000	1,234,000	690,000	(9,000)
TOTAL CAPITAL ASSETS	629,500.10	699,000	699,000	1,234,000	690,000	(9,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	$ 144,267.24	$ 145,000	$ 145,000	$ 145,000	$ 145,000	$ 0
TOTAL FINANCING USES	$ 545,612,945.45	$ 557,564,000	$ 546,438,000	$ 562,316,000	$ 560,437,000	$ 13,999,000
OPERATING SUBSIDY-GF	$ 113,526,754.49	$ 75,558,000	$ 75,558,000	$ 74,863,000	$ 71,056,000	$ (4,502,000)
BUDGETED POSITIONS	3,097.0	3,205.0	3,205.0	3,288.0	3,281.0	76.0

OLIVE VIEW/UCLA MEDICAL CENTER

	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	244,107,000	244,307,000	262,456,000	260,759,000	16,452,000
Services and Supplies	164,634,000	151,801,000	147,582,000	147,820,000	(3,981,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	164,634,000	151,801,000	147,582,000	147,820,000	(3,981,000)
Other Charges	7,849,000	9,164,000	7,851,000	7,851,000	(1,313,000)
Capital Assets – Equipment	522,000	522,000	1,057,000	513,000	(9,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	417,112,000	405,794,000	418,946,000	416,943,000	11,149,000
Revenue/Fund Balance	383,507,000	372,189,000	386,714,000	388,642,000	16,453,000
County Contribution	33,605,000	33,605,000	32,232,000	28,301,000	(5,304,000)
Positions	2,344.0	2,344.0	2,427.0	2,420.0	76.0
Budgeted Beds (Average Daily Census)	204	213	213	213	0

SUMMARY OF SAN FERNANDO VALLEY HEALTH CENTERS

	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	24,812,000	25,990,000	26,808,000	26,808,000	818,000
Services and Supplies	12,106,000	12,645,000	12,369,000	12,306,000	(339,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	12,106,000	12,645,000	12,369,000	12,306,000	(339,000)
Other Charges	3,000	0	0	0	0
Capital Assets - Equipment	54,000	54,000	54,000	54,000	0
Other Financing Uses	145,000	145,000	145,000	145,000	0
Total Financial Requirements	37,120,000	38,834,000	39,376,000	39,313,000	479,000
Revenue/Fund Balance	21,113,000	22,827,000	24,117,000	24,117,000	1,290,000
County Contribution	16,007,000	16,007,000	15,259,000	15,196,000	(811,000)
Positions	317.0	317.0	317.0	317.0	0.0

HIGH DESERT HEALTH SYSTEM / MULTI-SERVICE AMBULATORY CARE CENTER

	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	38,437,000	38,369,000	39,943,000	39,943,000	1,574,000
Services and Supplies	44,744,000	43,847,000	43,229,000	43,410,000	(437,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	44,744,000	43,847,000	43,229,000	43,410,000	(437,000)
Other Charges	1,266,000	1,366,000	1,578,000	1,578,000	212,000
Capital Assets - Equipment	110,000	110,000	110,000	110,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	84,557,000	83,692,000	84,860,000	85,041,000	1,349,000
Revenue/Fund Balance	58,921,000	58,056,000	62,650,000	62,650,000	4,594,000
County Contribution	25,636,000	25,636,000	22,210,000	22,391,000	(3,245,000)
Positions	411.0	411.0	411.0	411.0	0.0

SUMMARY OF HIGH DESERT HEALTH CENTERS

	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	10,452,000	9,281,000	10,634,000	10,634,000	1,353,000
Services and Supplies	8,094,000	8,608,000	8,281,000	8,287,000	(321,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	8,094,000	8,608,000	8,281,000	8,287,000	(321,000)
Other Charges	216,000	216,000	206,000	206,000	(10,000)
Capital Assets – Equipment	13,000	13,000	13,000	13,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	18,775,000	18,118,000	19,134,000	19,140,000	1,022,000
Revenue/Fund Balance	18,465,000	17,808,000	13,972,000	13,972,000	(3,836,000)
County Contribution	310,000	310,000	5,162,000	5,168,000	4,858,000
Positions	133.0	133.0	133.0	133.0	0.0

Hospital Enterprise Fund - DHS Operating Plan Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 3,929,000.00	$ 13,163,000	$ 13,163,000	$ 0	$ 0	$ (13,163,000)
OTHER REVENUE	5,894,420.81	0	0	0	0	0
TOTAL FINANCING SOURCES	$ 9,823,420.81	$ 13,163,000	$ 13,163,000	$ 0	$ 0	$ (13,163,000)
FINANCING USES						
OTHER FINANCING USES	$ 0.00	$ 13,163,000	$ 13,163,000	$ 0	$ 0	$ (13,163,000)
RESERVES						
DESIGNATIONS	$ 13,163,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 13,163,000.00	$ 13,163,000	$ 13,163,000	$ 0	$ 0	$ (13,163,000)
GAIN OR LOSS	$ (3,339,579.19)	$ 0	$ 0	$ 0	$ 0	$ 0
OPERATING SUBSIDY-GF	$ 3,339,751.46	$ 0	$ 0	$ 0	$ 0	$ 0

The DHS Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. As of the 2011-12 Final Adopted Budget, the remaining designation was transferred to the four hospital enterprise funds and was depleted. The Department is evaluating if a surplus will be generated for FY 2011-12 and, therefore, the designation is estimated to remain depleted and will be updated, if necessary, in a later budget phase. The 2012-13 Recommended Budget reflects no appropriation to be transferred to the four hospital enterprise funds.

DHS ENTERPRISE FUND BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 3,929,000.00	$ 13,163,000	$ 13,163,000	$ 0	$ 0	$ (13,163,000)
TRANSFERS IN	5,894,420.81	0	0	0	0	0
TOTAL FINANCING SOURCES	$ 9,823,420.81	$ 13,163,000	$ 13,163,000	$ 0	$ 0	$ (13,163,000)
FINANCING USES						
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	$ 0.00	$ 13,163,000	$ 13,163,000	$ 0	$ 0	$ (13,163,000)
RESERVES						
DESIGNATIONS	$ 13,163,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 13,163,000.00	$ 13,163,000	$ 13,163,000	$ 0	$ 0	$ (13,163,000)
OPERATING SUBSIDY-GF	$ 3,339,751.46	$ 0	$ 0	$ 0	$ 0	$ 0

Departmental Program Summary

1. Adult Inpatient (excluding Obstetrics and Psychiatric)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	406,128,000	--	406,128,000	--	2,121.3
Less Administration	--	--	--	--	--
Net Program Costs	406,128,000	--	406,128,000	--	2,121.3

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Adult inpatient services are provided to adult patients at DHS hospital facilities. The types of care provided to the patients include, but are not limited to, medical acute, surgical acute, intensive care, coronary intensive care, and burn care. The program provides acute and preventative medical care, as well as pharmaceutical prescription for acute or chronic diseases for the treatment of all adult patients.

2. Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	52,646,000	--	52,646,000	--	265.0
Less Administration	--	--	--	--	--
Net Program Costs	52,646,000	--	52,646,000	--	265.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Obstetrics service provided to the mother prior to and including delivery includes perinatal care during labor, assistance in delivery, postnatal care in recovery, minor gynecologic procedures, and nursing care following delivery. Included in this program is the daily nursing care for normal newborn infants, premature infants not requiring extraordinary care, and anchor babies.

3. Pediatrics Inpatient Services (excluding Psychiatric and Rehabilitation)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	67,245,000	--	67,245,000	--	343.6
Less Administration	--	--	--	--	--
Net Program Costs	67,245,000	--	67,245,000	--	343.6

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pediatric inpatient services are provided to pediatric patients, including neonatal patients, who require services not available or appropriately given in the newborn nursery. Services such as medical, surgical, and orthopedics are included.

4. Rehabilitation (Inpatient and Outpatient)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	141,396,000	--	141,396,000	--	961.2
Less Administration	--	--	--	--	--
Net Program Costs	141,396,000	--	141,396,000	--	961.2

Authority: Non-mandated, discretionary program.

Rehabilitation services at Rancho Los Amigos include both acute inpatient and outpatient services. Rehabilitation care is provided to patients needing physical or corrective treatment of bodily conditions on the basis of physicians' orders and approved rehabilitation care plans.

5. Psychiatric Services (Inpatient, Outpatient and Emergency Department; all ages)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	50,727,000	--	50,727,000	--	257.7
Less Administration	--	--	--	--	--
Net Program Costs	50,727,000	--	50,727,000	--	257.7

Authority: Non-mandated, discretionary program.

Psychiatric acute care is a provision of care to adult, adolescent and child patients with mental illnesses or disorders. The services can also be provided for mental illnesses requiring isolation or a locked unit. These services are staffed with specially trained personnel and contain monitoring and specialized support equipment for patients who, as a result of shock, trauma, or threatening conditions, require intensified, comprehensive observation and care. The program also includes emergency treatment to the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include, but are not limited to, assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, and monitoring vital life signs.

6. Emergency Department (ED) (excluding Psychiatric Emergency Department)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	105,087,000	--	105,087,000	--	535.2
Less Administration	--	--	--	--	--
Net Program Costs	105,087,000	--	105,087,000	--	535.2

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Emergency services consist of provision of emergency treatment to the ill and injured that require immediate medical or surgical care on an unscheduled basis. In addition, patients treated at emergency service facilities of the hospital for non-emergency medical care are included.

7. Hospital Outpatient Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	144,898,000	--	144,898,000	--	753.8
Less Administration	--	--	--	--	--
Net Program Costs	144,898,000	--	144,898,000	--	753.8

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital outpatient services provide clinic services for ambulatory patients. These services provide diagnostic, preventive, curative, and educational services on a scheduled basis, excluding walk-in or urgent care clinics. Services include, but are not limited to, physical examinations, diagnosis, and treatment of ambulatory patients with illnesses or other medical conditions. Clinics include, but are not limited to, admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental, and allergy.

8. Hospital-Based Ancillary Services (excluding Labor and Delivery, Laboratory and Pharmacy Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	434,272,000	--	434,272,000	--	2,228.6
Less Administration	--	--	--	--	--
Net Program Costs	434,272,000	--	434,272,000	--	2,228.6

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital–based ancillary services are the support services offered for the treatment and care of both inpatient and outpatient clients receiving treatment at DHS facilities. These services include, but are not limited to, medical supplies and equipment, cardiology services and diagnostic testing, medications to patients, endoscopy and therapies, diagnostic procedures, surgery and recovery, anesthesiology, echocardiology, cardiac catheterization, stress testing, holter monitoring, electromyography, radiology diagnostic and therapeutic, nuclear medicine, magnetic resonance imaging, ultrasonography, computerized tomographic (CT) scanner, respiratory therapy, pulmonary function, renal dialysis, lithotripsy, gastro-intestinal endoscopy, physical therapy, speech therapy, occupational therapy, and audiology.

9. Hospital-Based Laboratories

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	161,039,000	--	161,039,000	--	829.3
Less Administration	--	--	--	--	--
Net Program Costs	161,039,000	--	161,039,000	--	829.3

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

The Department of Laboratories and Pathology includes clinical pathology and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology and electron microscopy. Clinical pathology sections include blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities are designated as pre-analytical, analytical and post-analytical which range from patient preparation and specimen collection, transport of specimen, specimen processing, testing/analysis, results reporting and, in some cases, test interpretations. Specimens include blood, tissues, and various human sources for culture. The blood bank/transfusion services may range from donor

collection/procurement, testing for transfusion compatibility, release for transfusion, to apheresis of patients. Blood products range from whole blood, red cells, and fresh frozen plasma to apheresis units. Some testing is performed off-site in either another hospital laboratory or in a contract reference laboratory.

10. Hospital-Based Pharmacies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	264,896,000	--	264,896,000	--	1,367.7
Less Administration	--	--	--	--	--
Net Program Costs	264,896,000	--	264,896,000	--	1,367.7

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pharmaceutical management encompasses various medication use processes, including the prescribing, dispensing, administering, and monitoring of medication. Also involved in the appropriate management of pharmaceuticals are formulary management, purchasing and inventory control. In total, these processes involve multidisciplinary collaboration, with the overall goal of ensuring optimal cost-effective therapy.

11. Medical Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	214,310,000	--	214,310,000	--	1,092.9
Less Administration	--	--	--	--	--
Net Program Costs	214,310,000	--	214,310,000	--	1,092.9

Authority: Non-mandated, discretionary program.

Includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and Schools of Nursing. LAC+USC, H-UCLA, and OV/UCLA are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

12. Clinic-Based Outpatient Services (including Ancillaries, etc.)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	463,655,000	--	463,655,000	--	2,336.4
Less Administration	--	--	--	--	--
Net Program Costs	463,655,000	--	463,655,000	--	2,336.4

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Clinic-based outpatient services (including ancillaries, etc.) are provided by CHCs, Health Centers (HCs), and MACCs. State law and case law mandate that the County ensures the availability of health services that alleviate substantial pain, treat infection, maintain basic function and adequate nutrition and care for conditions posing serious health risks for certain groups without health insurance or financial resources. Operating the CHCs, HCs, and MACCs, is one way the County has chosen to fulfill its obligation to deliver these services.

13. Community Partners Program (formerly Public/Private Partnerships Program)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	82,676,000	--	67,167,000	15,509,000	227.1
Less Administration	--	--	--	--	--
Net Program Costs	82,676,000	--	67,167,000	15,509,000	227.1

Authority: Non-mandated, discretionary program.

The Office of Ambulatory Care (OAC) is responsible for the overall management of the Department's Community Partners program (formerly referred to as Public/Private Partnerships), SB 474 and Healthy Way LA (contract monitoring and execution only) which includes the development of Requests for Proposals, contract management, monitoring and development, claim adjudication, and program planning and evaluation. OAC works collaboratively with community health care organizations, contractors, and health advocates to plan, implement and evaluate ambulatory care services throughout the County, as well as Department managers and community stakeholders to develop countywide ambulatory care initiatives and policies.

The program, in collaboration with its strategic and traditional partners, provides primary, specialty and dental services to clientele across the entire County. The goal is to ensure that all patients who qualify for the program receive the highest quality healthcare services.

14. Emergency Medical Services (EMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	39,507,000	2,204,000	37,303,000	--	203.0
Less Administration	--	--	--	--	--
Net Program Costs	39,507,000	2,204,000	37,303,000	--	203.0

Authority: Non-mandated, discretionary program.

The EMS Agency is responsible for planning, implementing, monitoring and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures; designating EMS base hospitals and specialty care centers, such as trauma centers; developing guidelines, standards, and protocols for patient treatment and transfer; implementing a pre-hospital Advanced Life Support Program; certifying and accrediting pre-hospital medical care personnel; and approving EMS personnel training programs.

15. Juvenile Court Health Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	38,412,000	30,875,000	758,000	6,779,000	276.0
Less Administration	--	--	--	--	--
Net Program Costs	38,412,000	30,875,000	758,000	6,779,000	276.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Provides health care and dental services to children and youth in the Probation Department's detention and residential facilities.

16. Office of Managed Care (OMC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	134,905,000	--	135,201,000	(296,000)	247.0
Less Administration	--	--	--	--	--
Net Program Costs	134,905,000	--	135,201,000	(296,000)	247.0

Authority: Non-mandated, discretionary program.

OMC is responsible for managing the State Knox-Keene licensed Community Health Plan (CHP), a federally qualified Health Maintenance Organization. The CHP currently provides health care services at low or no cost through the State's Medi-Cal Managed Care and Healthy Families Programs, Personal Assistance Services Council - Service Employees International Union Homecare Worker Health Care Plan for IHSS providers and the Individual Conversion Plan. OMC-CHP's lines of business have been transferred to L.A. Care.

17. Administration (including Fiscal Services, General Services, and Patient Care Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,487,220,000	10,920,000	852,405,000	623,895,000	6,493.2
Less Administration	--	--	--	--	--
Net Program Costs	1,487,220,000	10,920,000	852,405,000	623,895,000	6,493.2

Authority: Non-mandated, discretionary program.

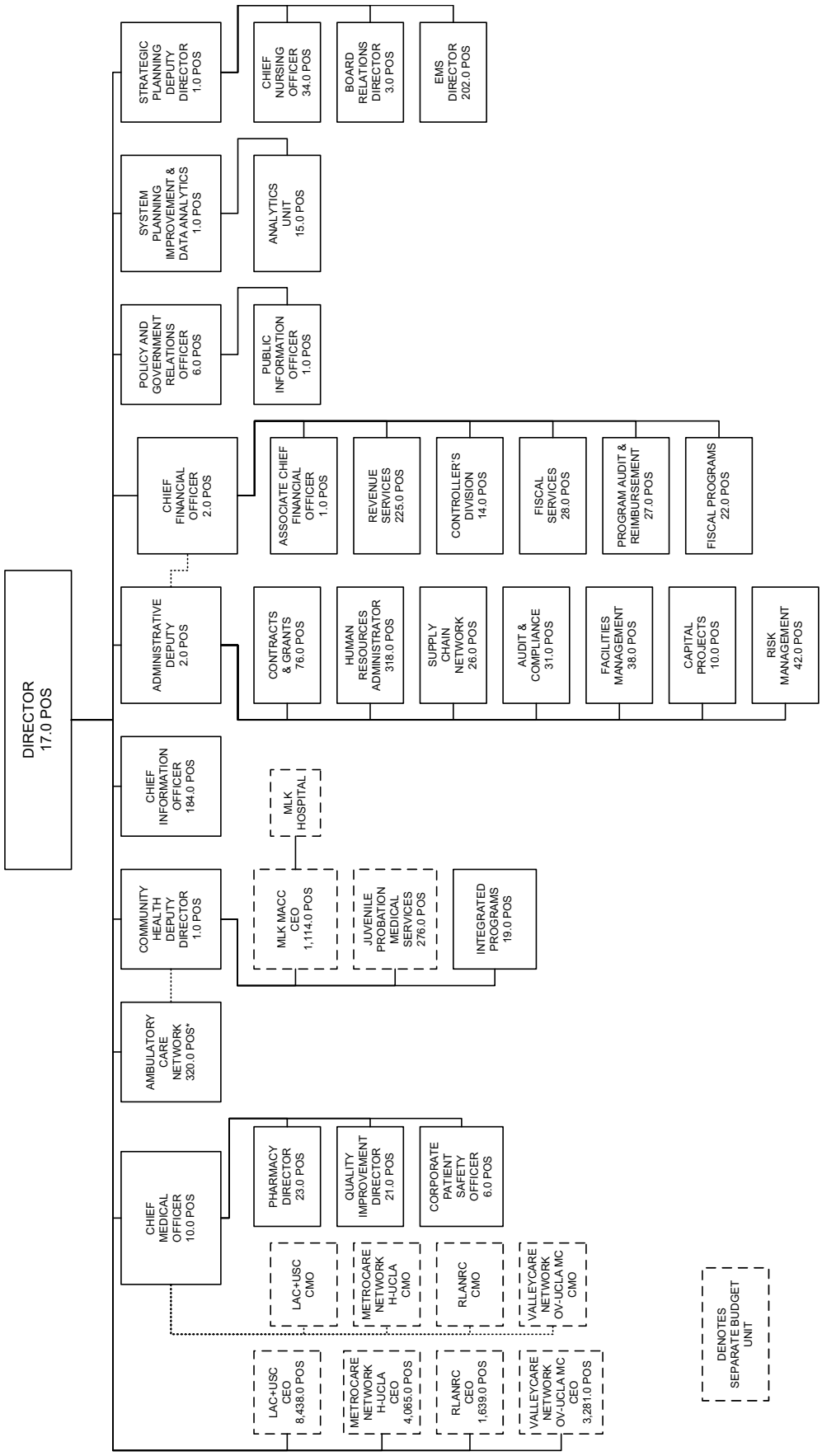
Administration includes Administrative Program, General Services, Patient Care Services and Health Services' non-operating budget units (Contributions to Enterprise Funds, DHS Designation, Managed Care Rate Supplement Intergovernmental Transfer, and Health Services-Realignment).

Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, auxiliary group, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, in-service education-nursing, utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, malpractice insurance, other insurance, interest, and non-payroll related employee benefits. In addition, it includes intergovernmental relations, communications, and various other administrative functions with departmentwide impact.

General Services are the non-patient care support services needed to operate a hospital. Included under general services are kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds, plant operations, plant maintenance, communications, and data processing.

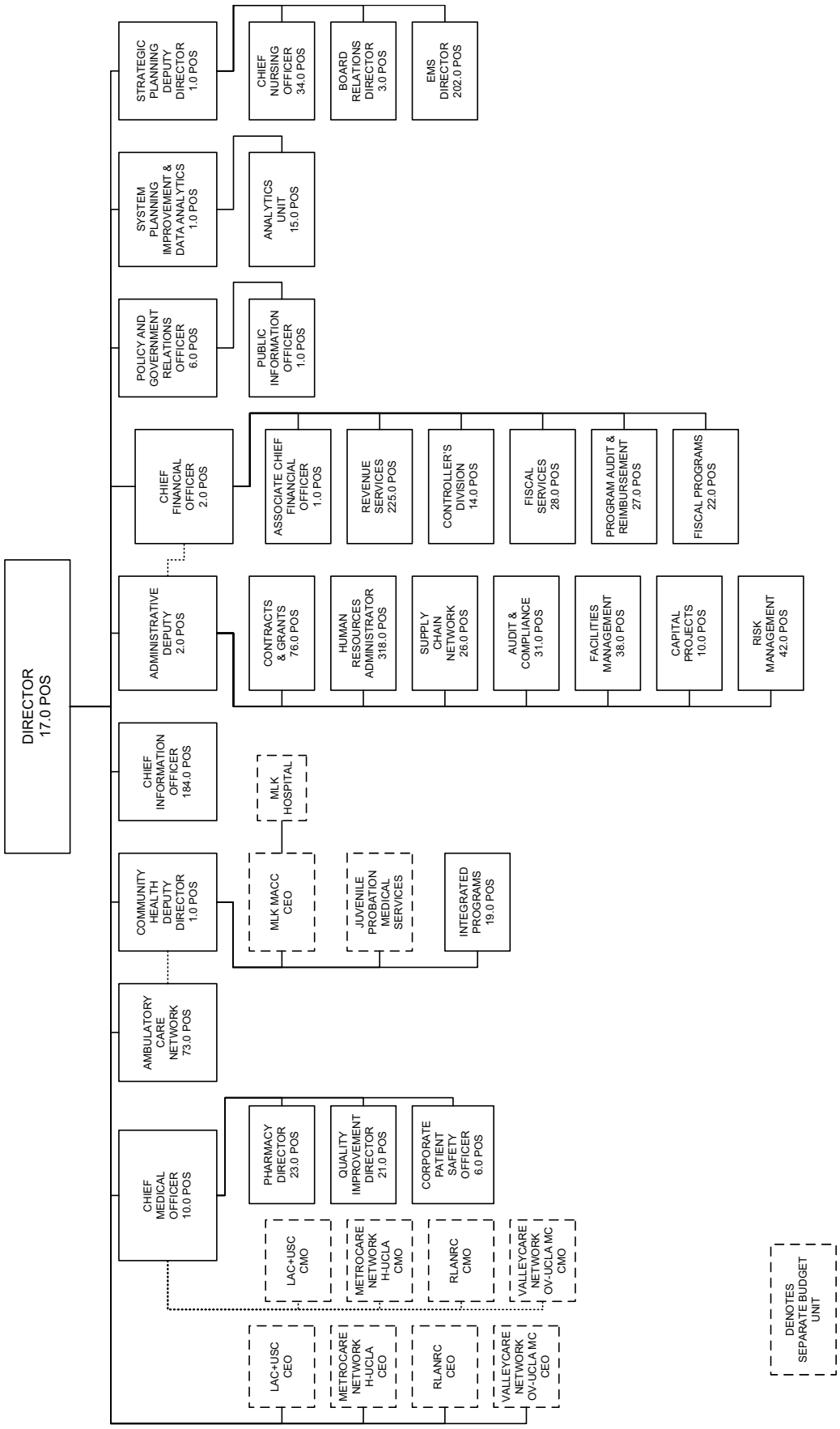
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	4,289,019,000	43,999,000	3,599,133,000	645,887,000	20,539.0

DEPARTMENT OF HEALTH SERVICES
Mitchell H. Katz, M.D., Director
2012-13 Recommended Budget Total Positions: 20,539.0

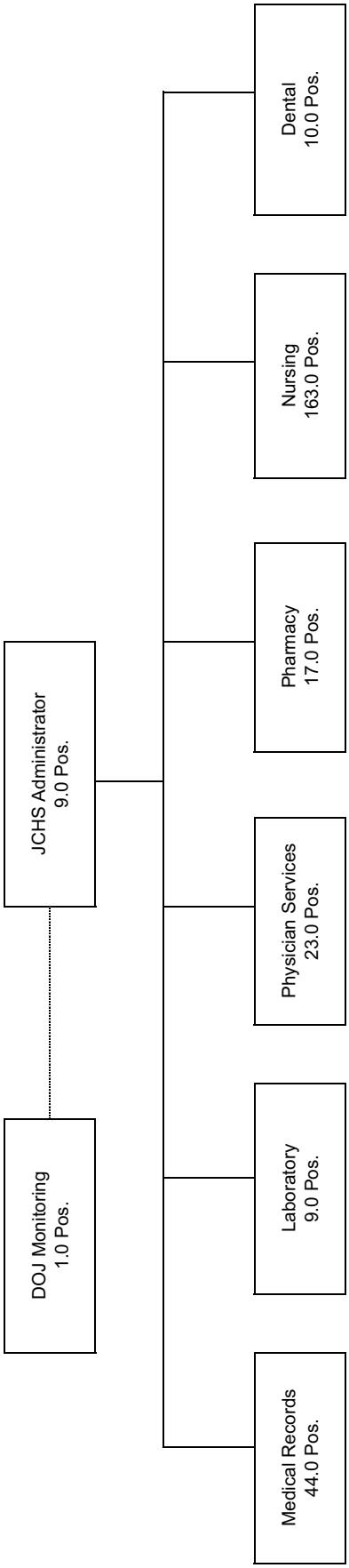


* Includes 247.0 positions for the Office of Managed Care.

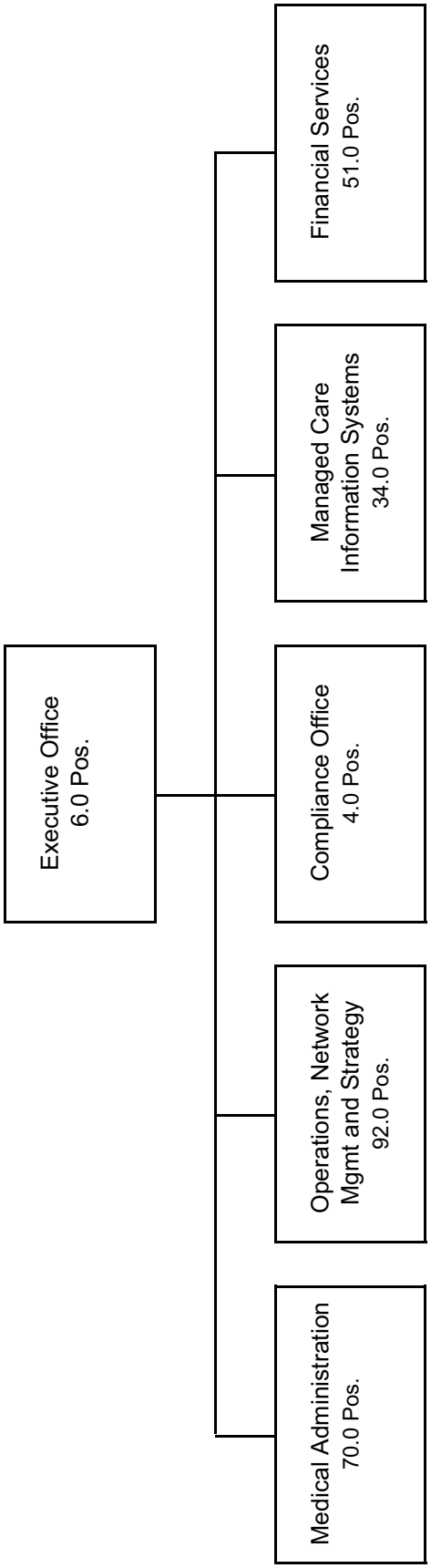
HEALTH SERVICES ADMINISTRATION
2012-13 Recommended Budget Total Positions: 1,479.0



Health Services - Juvenile Court Health Services
2012-13 Recommended Budget Total Positions: 276.0

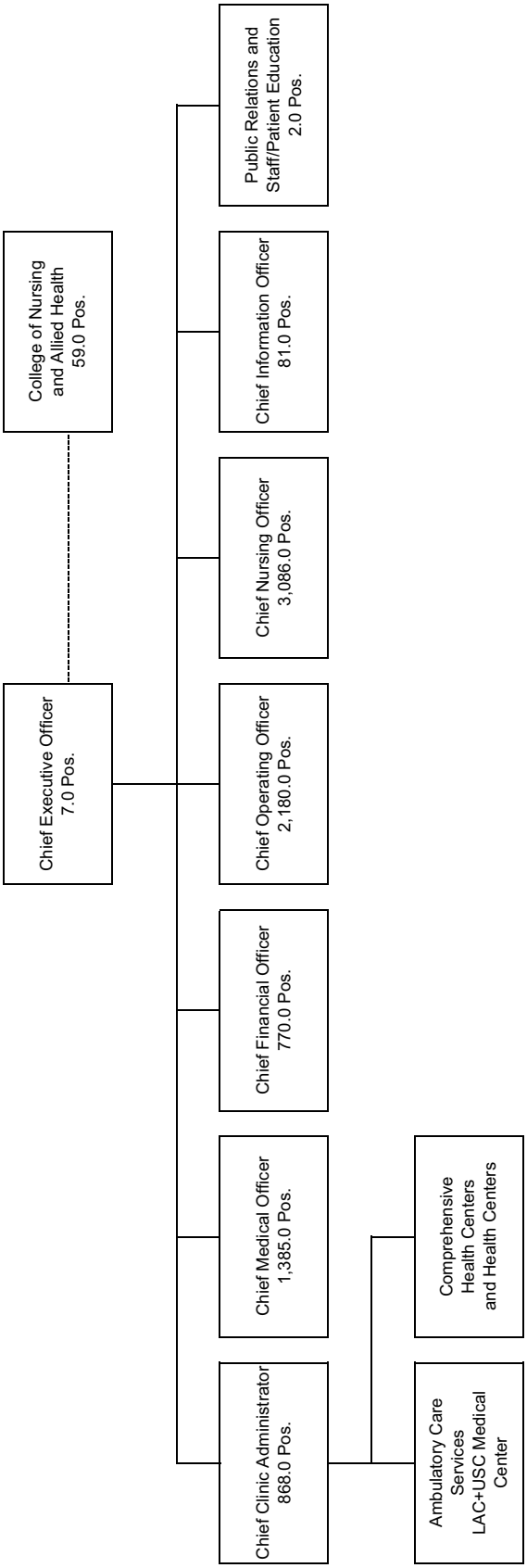


Health Services - Office of Managed Care
2012-13 Recommended Budget Total Positions: 257.0

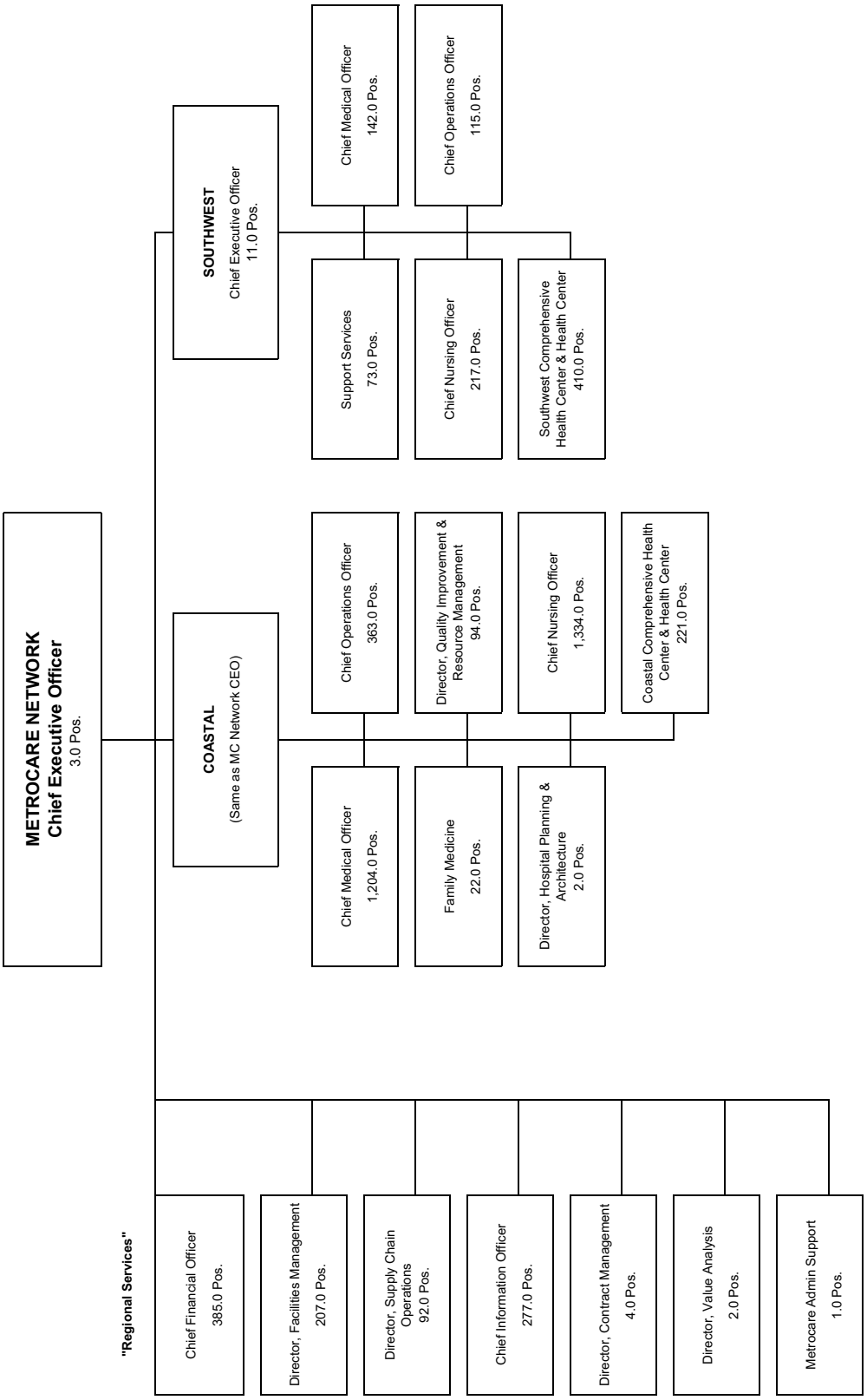


Health Services - LAC+USC Healthcare Network

2012-13 Recommended Budget Total Positions: 8,438.0

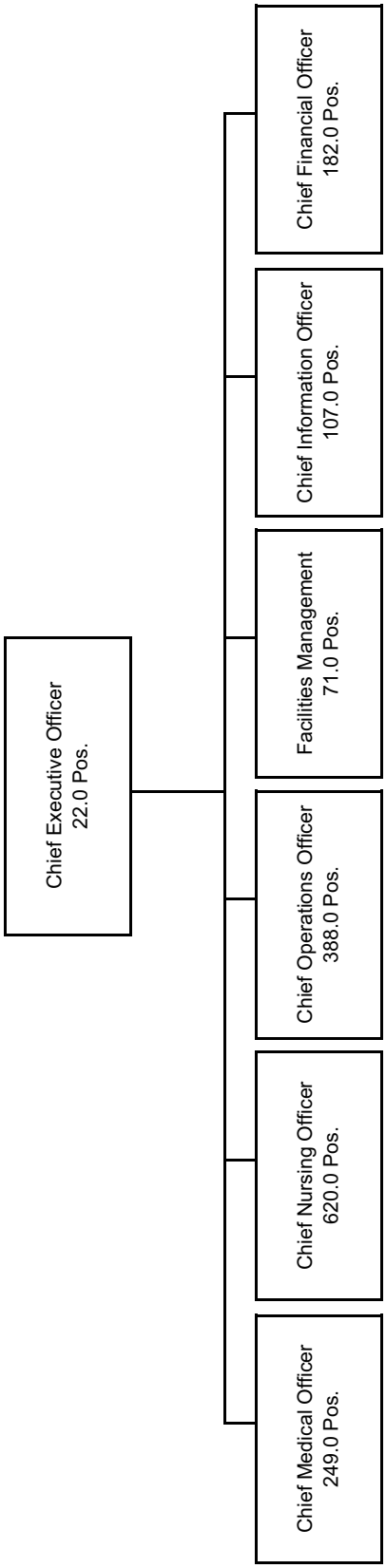


Health Services - MetroCare Network
2012-13 Recommended Budget Total Positions: 5,179.0



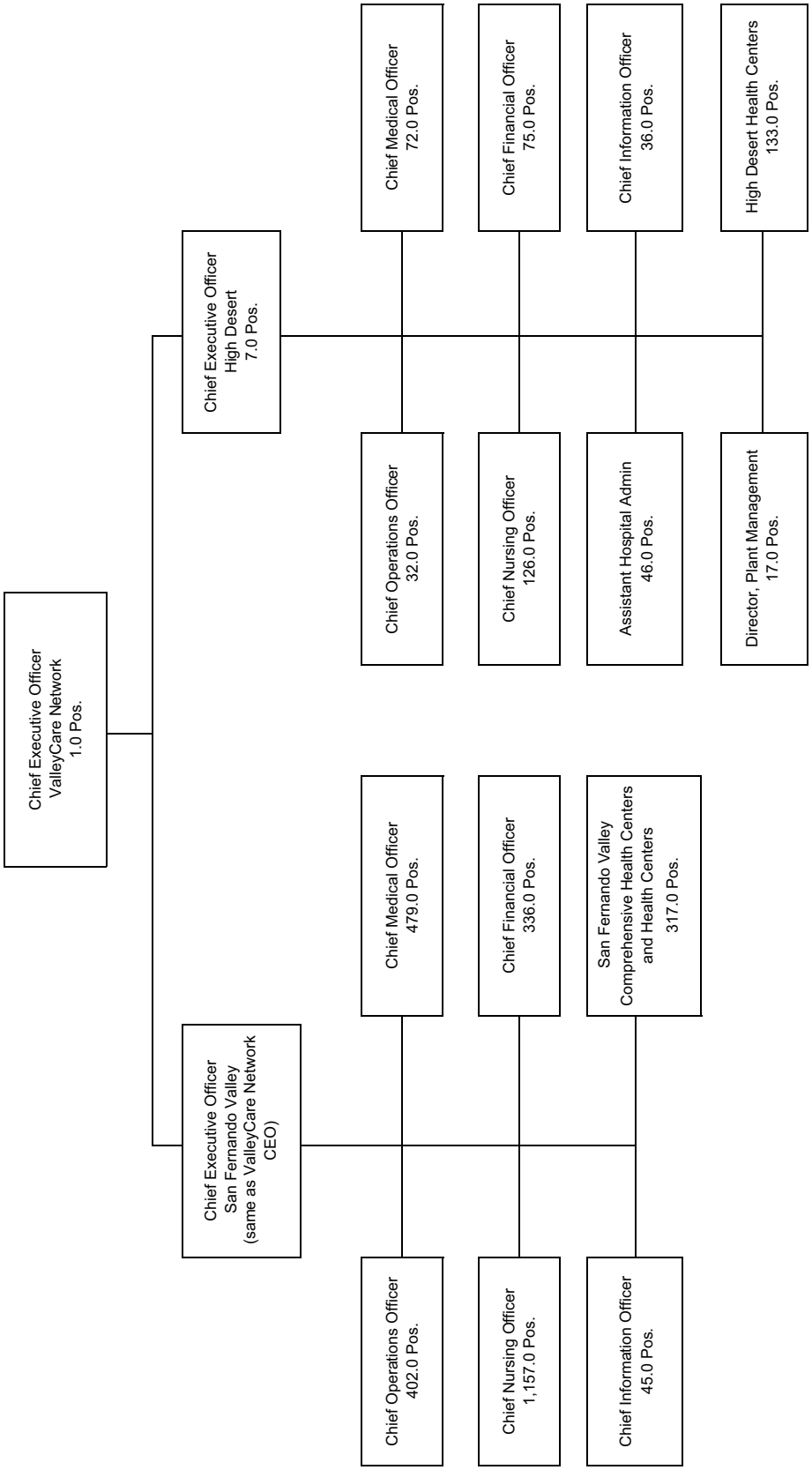
Health Services - Rancho Los Amigos National Rehabilitation Center

2012-13 Recommended Budget Total Positions: 1,639.0



Health Services - ValleyCare Network

2012-13 Recommended Budget Total Positions: 3,281.0



Homeless and Housing Program

Homeless and Housing Program Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 26,924.49	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 24,767,906.91	$ 24,500,000	$ 60,665,000	$ 59,125,000	$ 59,125,000	$ (1,540,000)
GROSS TOTAL	$ 24,767,906.91	$ 24,500,000	$ 60,665,000	$ 59,125,000	$ 59,125,000	$ (1,540,000)
NET TOTAL	$ 24,767,906.91	$ 24,500,000	$ 60,665,000	$ 59,125,000	$ 59,125,000	$ (1,540,000)
NET COUNTY COST	$ 24,740,982.42	$ 24,500,000	$ 60,665,000	$ 59,125,000	$ 59,125,000	$ (1,540,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Homeless and Housing Program (HHP) was initiated to address the County's contributions to preventing and reducing homelessness in the County. In 2006, the Board approved a $100.0 million dollar Homeless Prevention Initiative (HPI). The Chief Executive Office (CEO) has managed this initiative and worked with the County departments, the Los Angeles Homeless Services Authority (LAHSA), the City of Los Angeles, various other cities as well as many non-profit partners to increase permanent housing opportunities aligned with needed supportive services for homeless individuals, families, and youth. The HHP focuses on the following: increasing the number of permanent housing units (new development and market rate rentals) that target homeless individuals and families for occupancy; increasing the number of rental subsidies that align with these housing opportunities; aligning existing health, mental health and substance abuse resources with permanent housing opportunities to ensure that residents receive needed services and remain housed; and maximizing and leveraging other streams of funding.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects an overall net County cost decrease of $1.5 million in one-time funding used for the provision of various homeless and housing program services such as: Access to Housing for Health; Respite Center for Homeless Families; Benefits Entitlement Services Team for the Homeless (BEST) project; and numerous emergency, transitional, or permanent supportive housing program services for individuals, families or youth. Some of these programs were provided by County departments and others by contract agencies. The budget also provides $59.1 million in one-time and ongoing funding to continue homeless assistance programs including the Long Beach Homeless Veteran's Initiative; Prototype Court program for defendants who are homeless and have co-occurring illnesses (mental health and substance abuse); Department of Public Social Services (DPSS) applications at County jails and County medical centers; and others that provide supportive services for homeless families, individuals, and veterans. The budget also includes one-time funding to cover 50 percent of the cost of the 2013 Homeless Count which is mandated by the federal Department of Housing and Urban Development. The total cost for the 2013 Homeless Count will be shared equally by the City of Los Angeles and the County of Los Angeles.

On January 24, 2012, the Board approved a motion establishing the Los Angeles Interagency Council on Homelessness (LAICH) which will be co-chaired by the Chair of the Board and Vice-Chaired by the CEO. It is anticipated that the HHP will be central in facilitating all LAICH activities.

While the ongoing economic downturn has had a significant impact on many in the County, it has had a disproportionate impact on those who are most vulnerable among us – the homeless population. It is important that the County help the most vulnerable homeless individuals and families regain sustainable housing.

Critical/Strategic Planning Initiatives

The HHP has overseen at least 64 programs funded in part by HPI. In FY 2010-11, these programs have served approximately 19,342 individuals, families and/or youth. Some of the highlights include the following:

- Secured emergency, transitional, or permanent supportive housing for approximately 4,598 individuals, families or youth.

- Oversaw the Center for Community Health (CCH) Downtown Los Angeles, a state-of-the-art, 21,000 square foot medical facility, in partnership with JWCH Institute, Inc., the Weingart Center Association, Department of Mental Health, Department of Health Services, Department of Public Health, and funded in part by HPI and a coalition of private foundations. In FY 2010-11, CCH had 36,008 visits from homeless and low-income persons in and around Skid Row for medical, dental, mental health, and substance abuse services.
- Assisted in the implementation of a $12.0 million dollar Homeless Prevention and Rapid Re-Housing Program (HPRP) funded by the American Recovery and Reinvestment Act (ARRA) in collaboration with the Community Development Commission, other County departments and LAHSA. This program has served 1,871 households since its inception in October 2010 through December 31, 2011.
- Implemented a Homeless Encampment Protocol, a collaboration among the CEO, Sheriff's Department, and LAHSA which responds to homeless encampments throughout the County. This collaborative program has addressed over 25 homeless encampments throughout the County since its inception in February 2011.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**60,665,000**	**0**	**0**	**60,665,000**	**0.0**
Other Changes					
1. HPI: Reflects the reversal of prior-year one-time carryover funds for various homeless projects.	(38,055,000)	--	--	(38,055,000)	--
2. HPI: Reflects one-time carryover funding for various homeless assistance programs.	36,165,000	--	--	36,165,000	--
3. LAHSA: Reflects the addition of one-time funding for the 2013 Homeless Count mandated by the federal Department of Housing and Urban Development.	350,000	--	--	350,000	--
Total Changes	**(1,540,000)**	**0**	**0**	**(1,540,000)**	**0.0**
2012-13 Recommended Budget	**59,125,000**	**0**	**0**	**59,125,000**	**0.0**

Unmet Needs

The HHP and the community continue to have less supply than there is demand for affordable housing, with rental subsidies and supportive services to prevent and end homelessness in the County.

HOMELESS AND HOUSING PROGRAM BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 26,924.49	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL REVENUE	$ 26,924.49	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 202,038.03	$ 0	$ 0	$ 0	$ 148,000	$ 148,000
CONTRACTED PROGRAM SERVICES	0.00	24,500,000	60,665,000	59,125,000	58,977,000	(1,688,000)
PROFESSIONAL SERVICES	24,468,127.51	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	97,741.37	0	0	0	0	0
TOTAL S & S	24,767,906.91	24,500,000	60,665,000	59,125,000	59,125,000	(1,540,000)
GROSS TOTAL	$ 24,767,906.91	$ 24,500,000	$ 60,665,000	$ 59,125,000	$ 59,125,000	$ (1,540,000)
NET TOTAL	$ 24,767,906.91	$ 24,500,000	$ 60,665,000	$ 59,125,000	$ 59,125,000	$ (1,540,000)
NET COUNTY COST	$ 24,740,982.42	$ 24,500,000	$ 60,665,000	$ 59,125,000	$ 59,125,000	$ (1,540,000)

Departmental Program Summary

1. Homeless Prevention Initiative

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	59,125,000	--	--	59,125,000	--
Less Administration	--	--	--	--	--
Net Program Costs	59,125,000	--	--	59,125,000	--

Authority: Non-mandated, discretionary program.

The Homeless and Housing Program was initiated to address the County's contributions to preventing and reducing homelessness in the County.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	59,125,000	0	0	59,125,000	0.0

Human Resources

Lisa M. Garrett, Director of Personnel

Human Resources Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 7,873,368.94	$ 9,227,000	$ 10,873,000	$ 12,567,000	$ 11,089,000	$ 216,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 29,355,695.34	$ 36,670,000	$ 41,238,000	$ 51,348,000	$ 42,402,000	$ 1,164,000
SERVICES & SUPPLIES	13,548,054.47	15,311,000	18,418,000	22,865,000	18,405,000	(13,000)
OTHER CHARGES	32,525.81	47,000	41,000	55,000	46,000	5,000
CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
OTHER FINANCING USES	0.00	26,000	26,000	0	26,000	0
GROSS TOTAL	$ 42,936,275.62	$ 52,054,000	$ 59,915,000	$ 74,460,000	$ 61,071,000	$ 1,156,000
INTRAFUND TRANSFERS	(26,950,771.85)	(33,234,000)	(39,497,000)	(45,447,000)	(40,233,000)	(736,000)
NET TOTAL	$ 15,985,503.77	$ 18,820,000	$ 20,418,000	$ 29,013,000	$ 20,838,000	$ 420,000
NET COUNTY COST	$ 8,112,134.83	$ 9,593,000	$ 9,545,000	$ 16,446,000	$ 9,749,000	$ 204,000
BUDGETED POSITIONS	290.0	341.0	341.0	382.0	341.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PERSONNEL

Mission Statement

Provide innovative and efficient human resources solutions to support public service by recruiting, developing, and retaining a highly qualified, diverse workforce; and to ensure compliance with the County Policy of Equity (CPOE) by investigating employment discrimination complaints.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects an increase in net County cost of $204,000 primarily for Board-approved increases in employee benefits, partially offset by the deletion of one-time funding. Also includes funding to further implement the County's broad-based testing initiative that will replace and/or substitute the Appraisal of Promotability process and be utilized to identify the highest potential candidates for external hiring and internal promotion.

Critical/Strategic Planning Initiatives

The Department of Human Resources (DHR) has taken significant strides in transforming human resources (HR) services countywide and the Department continues discussions with the Human Resources Executive Advisory Committee regarding HR challenges in the County, the best HR practices, and potential business models to enhance HR service delivery countywide.

Other HR initiatives include: succession planning; enhancement of the DHR website; enhancements for the Learning Management System to improve end-user experience; retiring the County's legacy systems for online job applications; implementation of the Discipline Management System and the Absence Management System; revising Civil Service procedural rules; publishing the Countywide Discipline Guidelines; improving examination processes; performing computerized testing; and improving customer service on the benefits hotline.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**59,915,000**	**39,497,000**	**10,873,000**	**9,545,000**	**341.0**
Collaborative Programs					
1. County Equity Oversight Panel (CEOP): Reflects the transfer of 7.0 positions to the Board of Supervisors, Executive Office to staff the Intake Specialist Unit as a result of the implementation of the CPOE and the CEOP.	(828,000)	(638,000)	(190,000)	--	(7.0)
New/Expanded Programs					
1. Broad-Based Testing Licenses: Reflects funding for licenses for a validated online assessment system.	287,000	--	--	287,000	--
2. Equal Employment Investigations: Reflects funding for 7.0 positions to support the increasing volume of employment investigation cases.	828,000	638,000	190,000	--	7.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to salaries.	135,000	85,000	22,000	28,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	197,000	118,000	35,000	44,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	170,000	102,000	30,000	38,000	--
4. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	764,000	456,000	136,000	172,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation due to anticipated benefit increases, partially offset by a decrease in long-term disability costs.	18,000	14,000	4,000	--	--
6. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(2,000)	(2,000)	--	--	--
7. One-time Funding: Reflects the deletion of one-time funding for training and employee benefits related to the Office of Affirmative Action Compliance (OAAC) merger in FY 2011-12.	(372,000)	--	--	(372,000)	--
8. Other Charges: Reflects a transfer of funds from the Chief Executive Office for leased space costs related to the merger of OAAC in FY 2011-12.	7,000	--	--	7,000	--
9. Overtime: Reflects a reduction in overtime based on historical experience.	(48,000)	(37,000)	(11,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. Staff Support: Reflects the addition of 1.0 Senior Secretary III position fully offset by the deletion of a vacant, budgeted 1.0 Senior Personnel Assistant position from the Ombudsman Unit to provide secretarial support for the Departmental Chief Information Officer I.	--	--	--	--	--
Total Changes	**1,156,000**	**736,000**	**216,000**	**204,000**	**0.0**
2012-13 Recommended Budget	**61,071,000**	**40,233,000**	**11,089,000**	**9,749,000**	**341.0**

Unmet Needs

The Department's unmet needs include funding for a workforce reduction system and a human resource data repository. They also include additional positions for online testing, job analysis, broad-based testing, appeals, personnel investigations, the Learning Academy, the Interpretive Manual, and the Joint Labor Management Committee.

HUMAN RESOURCES BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 7,702,930.90	$ 9,156,000	$ 10,029,000	$ 11,723,000	$ 10,245,000	$ 216,000
MENTAL HEALTH SERVICES	3.00	0	0	0	0	0
PERSONNEL SERVICES	0.00	0	759,000	759,000	759,000	0
MISCELLANEOUS	97,688.74	71,000	85,000	85,000	85,000	0
SALE OF CAPITAL ASSETS	68.80	0	0	0	0	0
TRANSFERS IN	72,677.50	0	0	0	0	0
TOTAL REVENUE	$ 7,873,368.94	$ 9,227,000	$ 10,873,000	$ 12,567,000	$ 11,089,000	$ 216,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 19,529,841.87	$ 24,476,000	$ 28,643,000	$ 36,936,000	$ 28,553,000	$ (90,000)
CAFETERIA PLAN BENEFITS	3,276,091.05	4,271,000	4,514,000	4,759,000	4,514,000	0
DEFERRED COMPENSATION BENEFITS	572,579.65	1,194,000	988,000	1,877,000	1,752,000	764,000
EMPLOYEE GROUP INS - E/B	1,235,284.23	1,236,000	1,324,000	1,425,000	1,427,000	103,000
OTHER EMPLOYEE BENEFITS	38,494.00	42,000	45,000	45,000	45,000	0
RETIREMENT - EMP BENEFITS	4,543,444.11	5,321,000	5,581,000	6,142,000	5,947,000	366,000
WORKERS' COMPENSATION	159,960.43	130,000	143,000	164,000	164,000	21,000
TOTAL S & E B	29,355,695.34	36,670,000	41,238,000	51,348,000	42,402,000	1,164,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,014,074.80	5,659,000	5,496,000	5,496,000	5,496,000	0
COMMUNICATIONS	39,439.48	23,000	25,000	33,000	33,000	8,000
COMPUTING-MAINFRAME	22,286.15	32,000	107,000	48,000	48,000	(59,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,062,404.96	1,052,000	994,000	1,628,000	1,363,000	369,000
COMPUTING-PERSONAL	718,270.81	822,000	400,000	1,049,000	1,049,000	649,000
HOUSEHOLD EXPENSE	1,323.86	1,000	0	1,000	1,000	1,000
INFORMATION TECHNOLOGY SERVICES	1,145,958.00	788,000	2,951,000	4,071,000	2,718,000	(233,000)
INSURANCE	9,101.91	14,000	34,000	47,000	34,000	0
JURY & WITNESS EXPENSE	513.92	1,000	2,000	2,000	2,000	0
MAINTENANCE - EQUIPMENT	33,533.90	40,000	49,000	50,000	50,000	1,000
MAINTENANCE--BUILDINGS & IMPRV	335,619.00	348,000	497,000	868,000	402,000	(95,000)
MEMBERSHIPS	21,540.00	20,000	55,000	25,000	25,000	(30,000)
MISCELLANEOUS EXPENSE	3,958.12	38,000	7,000	40,000	14,000	7,000
OFFICE EXPENSE	452,815.17	340,000	562,000	1,876,000	545,000	(17,000)
PROFESSIONAL SERVICES	1,065,739.85	1,628,000	1,562,000	1,562,000	1,562,000	0
RENTS & LEASES - BLDG & IMPRV	906,705.03	1,325,000	1,311,000	1,940,000	1,408,000	97,000
RENTS & LEASES - EQUIPMENT	216,484.71	194,000	295,000	246,000	246,000	(49,000)
SMALL TOOLS & MINOR EQUIPMENT	49.86	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	3,213.21	2,000	22,000	4,000	4,000	(18,000)
TECHNICAL SERVICES	150,668.40	128,000	634,000	634,000	634,000	0
TELECOMMUNICATIONS	474,752.47	535,000	785,000	642,000	606,000	(179,000)
TRAINING	1,571,055.82	1,975,000	2,054,000	2,135,000	1,697,000	(357,000)
TRANSPORTATION AND TRAVEL	48,345.05	95,000	198,000	113,000	113,000	(85,000)
UTILITIES	250,199.99	251,000	378,000	355,000	355,000	(23,000)
TOTAL S & S	13,548,054.47	15,311,000	18,418,000	22,865,000	18,405,000	(13,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	2,500.00	10,000	12,000	19,000	12,000	0

HUMAN RESOURCES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
RET-OTHER LONG TERM DEBT	27,741.24	37,000	29,000	36,000	34,000	5,000
TAXES & ASSESSMENTS	2,284.57	0	0	0	0	0
TOTAL OTH CHARGES	32,525.81	47,000	41,000	55,000	46,000	5,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	137,000	137,000	137,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
TOTAL CAPITAL ASSETS	0.00	0	192,000	192,000	192,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	26,000	26,000	0	26,000	0
TOTAL OTH FIN USES	0.00	26,000	26,000	0	26,000	0
GROSS TOTAL	$ 42,936,275.62	$ 52,054,000	$ 59,915,000	$ 74,460,000	$ 61,071,000	$ 1,156,000
INTRAFUND TRANSFERS	(26,950,771.85)	(33,234,000)	(39,497,000)	(45,447,000)	(40,233,000)	(736,000)
NET TOTAL	$ 15,985,503.77	$ 18,820,000	$ 20,418,000	$ 29,013,000	$ 20,838,000	$ 420,000
NET COUNTY COST	$ 8,112,134.83	$ 9,593,000	$ 9,545,000	$ 16,446,000	$ 9,749,000	$ 204,000
BUDGETED POSITIONS	290.0	341.0	341.0	382.0	341.0	0.0

Departmental Program Summary

1. Human Resource Departmental Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,892,000	1,692,000	424,000	776,000	14.5
Less Administration	--	--	--	--	--
Net Program Costs	2,892,000	1,692,000	424,000	776,000	14.5

Authority: Non-mandated, discretionary program.

Provides technical guidance to line human resource offices, coordinates the development and dissemination of countywide human resource policies, investigates claims of unfair and/or inappropriate personnel practices, and coordinates countywide workforce reduction.

2. Countywide Examinations Division

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,072,000	3,070,000	450,000	1,552,000	39.0
Less Administration	--	--	--	--	--
Net Program Costs	5,072,000	3,070,000	450,000	1,552,000	39.0

Authority: Non-mandated, discretionary program.

Administers countywide civil service examinations. The Division also conducts recruitments for sensitive and critical positions and provides examination services for various countywide classifications on open competitive or promotional basis and monitors the administration of the Delegated Examination Program. In addition, the Division operates the Employment Information Services Office, which provides a one-stop general information center for County employees and members of the public.

3. Talent Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,183,000	759,000	187,000	237,000	13.0
Less Administration	--	--	--	--	--
Net Program Costs	1,183,000	759,000	187,000	237,000	13.0

Authority: Non-mandated, discretionary program.

Provides candidate preparation materials, offers training on personnel selection, conducts job analysis, develops testing instruments, performs validation studies to provide valid/legally defensible testing instruments, and assists departments with recruitment and retention. The unit also analyzes and reports departments' vacancy data to guide the strategy of the Countywide Examinations Division.

4. Ombudsman/Community Liaison

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,130,000	898,000	163,000	69,000	6.0
Less Administration	--	--	--	--	--
Net Program Costs	1,130,000	898,000	163,000	69,000	6.0

Authority: Non-mandated, discretionary program.

Produces organization brochures, flyers, and informational material; represents the County at recruitment fairs, manages the *LA County STARS!* Program; facilitates Board-ordered community outreach programs focusing on local university students and emancipated foster youth; and handles individual complaints from County employees on personnel issues.

5. Human Resource Impact Division

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,045,000	1,480,000	418,000	147,000	18.0
Less Administration	--	--	--	--	--
Net Program Costs	2,045,000	1,480,000	418,000	147,000	18.0

Authority: Non-mandated, discretionary program.

Provides services to line departments to strengthen their delivery of HR services. Additionally, it evaluates the current practices to determine strengths, areas requiring correction or development, and opportunities for improvement.

6. Organizational and Employee Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,425,000	5,017,000	896,000	2,512,000	32.0
Less Administration	--	--	--	--	--
Net Program Costs	8,425,000	5,017,000	896,000	2,512,000	32.0

Authority: Non-mandated, discretionary program.

Develops customized programs to develop and enhance skills of the County workforce as well as develop strategic objectives related to customer service, workforce excellence, and organizational effectiveness.

7. Employee Benefits

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,310,000	5,154,000	3,577,000	579,000	34.0
Less Administration	--	--	--	--	--
Net Program Costs	9,310,000	5,154,000	3,577,000	579,000	34.0

Authority: Non-mandated, discretionary program.

Administers the County benefit programs that include group insurance programs (medical, dental, and life), defined contribution plans (Horizons, Savings, Deferred Earnings, and Pension Savings Plans) and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation, and administration of various County contracts with insurance carriers, consultants, and third party administrators. The Division delivers employee benefits services to all County employees through annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers ongoing monthly benefits on the website to assist employees. In addition, health fairs and wellness seminars are coordinated with health care providers to raise employee awareness of health-related issues.

8. Executive Recruitment and Special Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,360,000	2,056,000	446,000	1,858,000	26.0
Less Administration	--	--	--	--	--
Net Program Costs	4,360,000	2,056,000	446,000	1,858,000	26.0

Authority: Non-mandated, discretionary program.

Executive recruitments for qualified candidates for department head vacancies are conducted on behalf of the Board and executive recruitment for other unclassified and classified positions are conducted at the request of County departments.

9. Appeals Unit

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,042,000	1,280,000	272,000	490,000	9.5
Less Administration	--	--	--	--	--
Net Program Costs	2,042,000	1,280,000	272,000	490,000	9.5

Authority: Non-mandated, discretionary program.

Analyzes and responds in writing to appeals regarding issues involving examinations, discipline, and personnel matters; inquiring into issues raised by employees and applicants with the Director of Personnel and the Board; assisting operating departments in the resolution of appeals problems; and answering telephone inquiries from appellants and departments.

10. Civil Service Advocacy

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,334,000	1,531,000	568,000	1,235,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	3,334,000	1,531,000	568,000	1,235,000	23.0

Authority: Non-mandated, discretionary program.

Represents County client departments in appeals before the County Civil Service Commission (Commission) on matters of: 1) discipline – suspensions of more than five days, reductions, and discharges; 2) examinations – appraisal of promotability, rating from records, and interview scores; and 3) claims of discrimination. The Division also advises County departments on performance management issues and case presentations before the Commission and its assigned hearing officers. Additionally, the Division is involved in advising County departments regarding proposed administrative actions and reviews County departments' proposed action letters to ensure compliance with Civil Service Rules, County Code, and applicable departmental policies.

11. Equal Employment Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,451,000	6,260,000	1,191,000	--	51.0
Less Administration	--	--	--	--	--
Net Program Costs	7,451,000	6,260,000	1,191,000	--	51.0

Authority: Mandated Program – Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment and Section 5.08.010, County Policy on Discrimination, State Law, California Fair Employment and Housing Act (Government Code 12900 et seq.); Nondiscrimination in Employment Requirements; Federal Law, Title VII, CRA of 1964, as amended; Title I of the Americans with Disabilities Act of 1990; The Age Discrimination in Employment Act of 1967; and Equal Pay Act of 1963.

Ensures the County government complies with federal, State, and County nondiscrimination and employment laws and policies by investigating complaints of employment discrimination, harassment, and retaliation filed by County employees with County departments and agencies, and federal and State enforcement agencies.

Provides oversight of departmental investigations of employment discrimination and monitors departments who conduct their own employment discrimination investigations. Also provides departments with technical assistance and reviews departmental investigations for effectiveness.

12. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,827,000	11,036,000	2,497,000	294,000	75.0
Less Administration	--	--	--	--	--
Net Program Costs	13,827,000	11,036,000	2,497,000	294,000	75.0

Authority: Non-mandated, discretionary program.

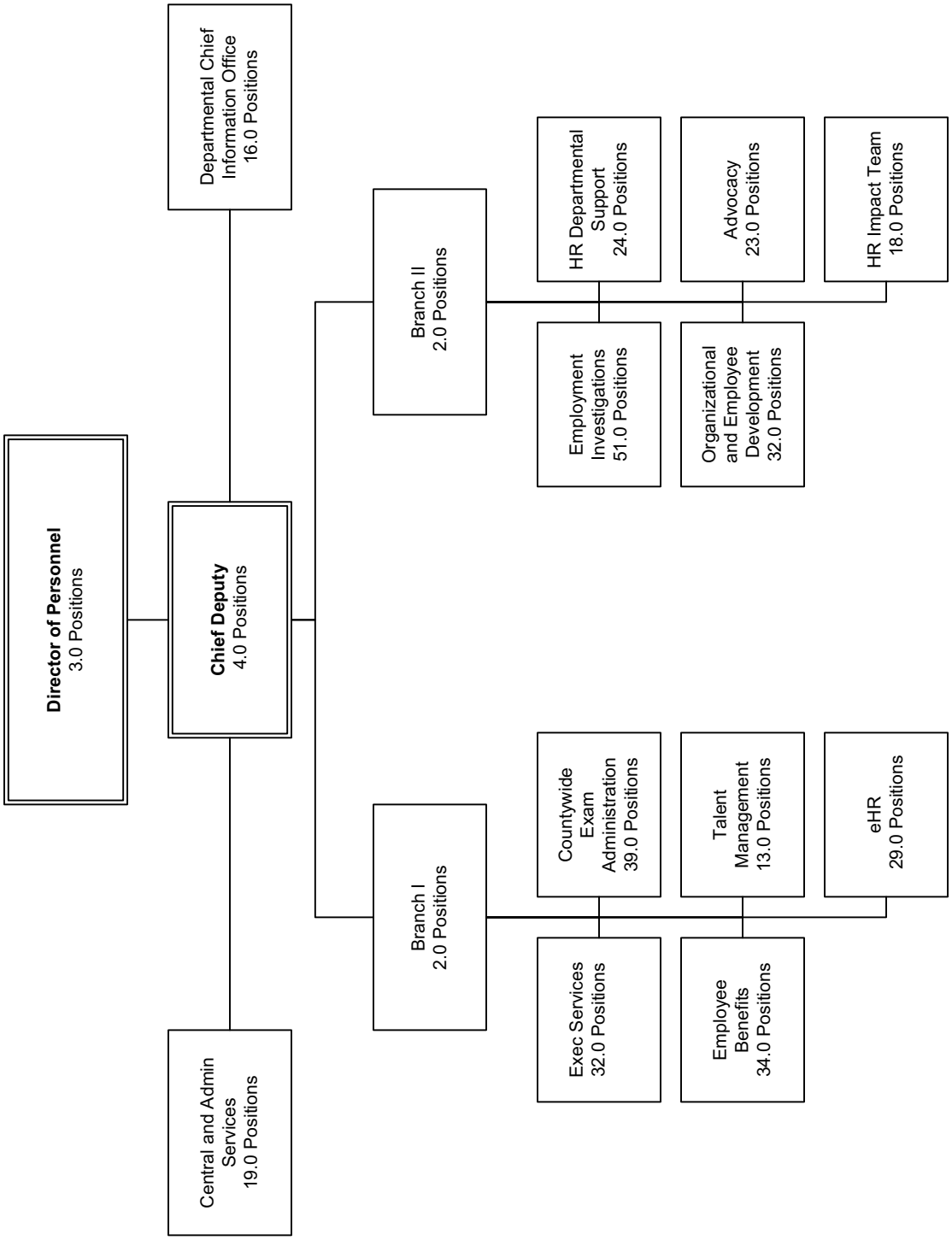
Responsible for centralized/administrative support to the Department including departmental budgeting, accounting operations, facilities management, personnel, information technology, procurement, and other office support impacting countywide services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	61,071,000	40,233,000	11,089,000	9,749,000	341.0

Department of Human Resources

Lisa M. Garrett, Director of Personnel

FY 2012-13 Recommended Budget Positions = 341.0



Information Systems Advisory Body

John Ruegg, Director

Information Systems Advisory Body Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,465,854.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 9,507,508.69	$ 0	$ 0	$ 0	$ 0	$ 0
CAPITAL ASSETS - EQUIPMENT	166,136.72	0	0	0	0	0
GROSS TOTAL	$ 9,673,645.41	$ 0	$ 0	$ 0	$ 0	$ 0
INTRAFUND TRANSFERS	(8,527,269.00)	0	0	0	0	0
NET TOTAL	$ 1,146,376.41	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (319,477.59)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

2012-13 Budget Message

The 2012-13 Recommended Budget reflects only prior year actuals as the Information Systems Advisory Body was consolidated within the Board of Supervisors in FY 2011-12.

INFORMATION SYSTEMS ADVISORY BODY BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 250,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
MISCELLANEOUS	1,215,854.00	0	0	0	0	0
TOTAL REVENUE	$ 1,465,854.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 941,114.87	$ 0	$ 0	$ 0	$ 0	$ 0
COMMUNICATIONS	291,683.12	0	0	0	0	0
COMPUTING-MAINFRAME	182,447.62	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,339,314.22	0	0	0	0	0
COMPUTING-PERSONAL	1,456,887.52	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	2,774,564.34	0	0	0	0	0
MAINTENANCE - EQUIPMENT	2,685.00	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	2,096.00	0	0	0	0	0
MEMBERSHIPS	494,096.49	0	0	0	0	0
OFFICE EXPENSE	620,061.46	0	0	0	0	0
PROFESSIONAL SERVICES	798,148.62	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	394,089.56	0	0	0	0	0
TECHNICAL SERVICES	81,910.82	0	0	0	0	0
TELECOMMUNICATIONS	125,194.63	0	0	0	0	0
TRAINING	1,750.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	1,464.42	0	0	0	0	0
TOTAL S & S	9,507,508.69	0	0	0	0	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	166,136.72	0	0	0	0	0
TOTAL CAPITAL ASSETS	166,136.72	0	0	0	0	0
GROSS TOTAL	$ 9,673,645.41	$ 0	$ 0	$ 0	$ 0	$ 0
INTRAFUND TRANSFERS	(8,527,269.00)	0	0	0	0	0
NET TOTAL	$ 1,146,376.41	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (319,477.59)	$ 0	$ 0	$ 0	$ 0	$ 0

Internal Services

Tom Tindall, Director

Internal Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 94,960,351.55	$ 81,282,000	$ 106,326,000	$ 96,690,000	$ 95,792,000	$ (10,534,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 233,225,642.63	$ 220,306,000	$ 242,356,000	$ 241,583,000	$ 237,077,000	$ (5,279,000)
SERVICES & SUPPLIES	143,717,649.20	140,656,000	187,520,000	178,449,000	178,449,000	(9,071,000)
OTHER CHARGES	9,033,113.92	9,401,000	13,980,000	13,361,000	13,360,000	(620,000)
CAPITAL ASSETS - EQUIPMENT	2,651,442.88	517,000	1,033,000	850,000	835,000	(198,000)
GROSS TOTAL	$ 388,627,848.63	$ 370,880,000	$ 444,889,000	$ 434,243,000	$ 429,721,000	$ (15,168,000)
INTRAFUND TRANSFERS	(275,439,477.24)	(272,116,000)	(321,081,000)	(323,702,000)	(320,105,000)	976,000
NET TOTAL	$ 113,188,371.39	$ 98,764,000	$ 123,808,000	$ 110,541,000	$ 109,616,000	$ (14,192,000)
NET COUNTY COST	$ 18,228,019.84	$ 17,482,000	$ 17,482,000	$ 13,851,000	$ 13,824,000	$ (3,658,000)
BUDGETED POSITIONS	2,248.0	2,235.0	2,235.0	2,123.0	2,123.0	(112.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Internal Services Department (ISD) supports the County by providing excellent in-house, contracted and advisory services in the areas of purchasing, contracts, facilities, information technology (IT), energy and environmental programs, and other essential support services.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost (NCC) reduction of $3.7 million, primarily due to the deletion of funding associated with the building maintenance services at Court facilities, which have transitioned to the State pursuant to Senate Bill (SB) 1732; deletion of 2011-12 one-time funding for the e-mail migration costs of two County departments; and a reduction in funding specified by the Countywide Cost Allocation Adjustment. This reduction is partially offset by an augmentation of funding for the Living Wage Program, an increase in funding for various centrally planned employee benefits, and one-time funding for the e-mail migration costs of three County departments. Also reflected is a net reduction in gross appropriation of $15.2 million and 112.0 positions in various reimbursable services provided to County departments and other agencies, such as computing services, telecommunication services, customer applications services, information technology shared services, facilities operations services, purchasing and contracting services, and the Office of Sustainability. In addition, reflected is the addition of 6.0 ordinance only (non-budgeted) positions to improve the timeliness of the countywide contracting protest process by using retired County managers and staff with contracting expertise to serve as County Review Panel members.

Critical/Strategic Planning Initiatives

ISD's Strategic Plan for 2011-12 identified steps for improving service delivery, developing new initiatives to better support customer departments and the County as a whole, and developing "green initiatives" in support of the County's Energy and Environmental Policy. The FY 2012-13 plan includes the following new or continuing strategic objectives:

- Develop Quality Assurance plans for each of ISD's lines of business;
- Review selected ISD lines of business to include a detailed analysis of County customer demand, cost structure, potential growth, etc., to control costs and meet County needs over the next two to five years;
- Expand energy efficiency and sustainability initiatives, including programs for existing County buildings and expanding the County's role in community programs;

- Develop a new County data center business model, including developing enhanced "private cloud" (internal to the County) computing services; clarifying disaster recovery infrastructure requirements for critical County data center applications; expanding centralized email and other services; and working with the Chief Executive Office (CEO) and other stakeholders on data center and disaster recovery consolidation and construction;
- Enhance ISD and County departments' capability to monitor purchases and acquisition activities from requisition to payment via the eCAPS Procurement module;
- Replace legacy systems that support vendors who do business with the County, as part of the eCAPS Vendor Self-Service module, to include vendor registration, bid solicitations from eCAPS Procurement module, online solicitation responses and invoices, and financial inquires by vendors for information that includes purchase orders and payments; and
- Continue to provide management and technical support to build the Los Angeles Regional Interoperable Communications Systems (new public safety radio system).

Major accomplishments from last year included: implementation of the Los Angeles County Energy Program to promote energy efficiency in County private residences and creation of the Environmental Service Centers as one-stop-shops for County residents; and achievement of a Silver certification for the Leadership in Energy and Environmental Design at the ISD administration building.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**444,889,000**	**321,081,000**	**106,326,000**	**17,482,000**	**2,235.0**
Efficiencies					
1. Computing Services: Reflects a net decrease in reimbursable funding for software, consultant services, expired/reduced Los Angeles County Capital Asset Leasing (LAC-CAL) lease payments for equipment, and capital assets, partially offset by a net increase of 2.0 positions for workloads previously performed by contractors that the Department now deems permanent, and new LAC-CAL financed equipment.	(902,000)	(661,000)	(241,000)	--	2.0
2. Telecommunications: Reflects a net decrease in reimbursable funding for telecommunications equipment maintenance and expired/reduced LAC-CAL lease payments for equipment, partially offset by 2.0 positions for workloads previously performed by contractors that the Department now deems permanent and new capital assets.	(1,326,000)	(976,000)	(350,000)	--	2.0
3. Customer Applications: Reflects a net decrease in reimbursable funding and a net reduction of 1.0 position from the consolidation of four sections into two sections in the Health Care Systems and Social Services Systems Divisions to better align the organization with customer demands, and a decrease for consultant services.	(226,000)	(166,000)	(60,000)	--	(1.0)
4. Information Technology Shared Services: Reflects a decrease in reimbursable funding for consultant services.	(55,000)	(40,000)	(15,000)	--	--
5. Facilities Operations Services: Reflects a net decrease in reimbursable funding primarily due to a reduction in custodial contracts, partially offset by an increase to job-order contract services.	(3,728,000)	(2,846,000)	(882,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Purchasing and Contract Services: Reflects a decrease in reimbursable funding due to reduced security services, parking management fees, and expired/ reduced LAC-CAL lease payments for equipment. Also reflected, is the addition of 6.0 ordinance only (non-budgeted) positions to improve the timeliness of the countywide contracting protest process by using retired County managers and staff with contracting expertise to serve as County Review Panel members.	(395,000)	(73,000)	(322,000)	--	--
7. Office of Sustainability: Reflects a decrease in reimbursable funding for reduced electrical supplies in the Building Environment Automation System operations.	(22,000)	(16,000)	(6,000)	--	--
Collaborative Programs					
1. E-mail Migration FY 2012-13: Reflects an addition of one-time NCC funding to finance the migration costs for the Departments of Parks and Recreation, Registrar-Recorder/County Clerk, and Regional Planning to become e-mail client departments.	354,000	--	--	354,000	--
2. E-mail Migration FY 2011-12: Reflects the deletion of NCC that financed the one-time migration costs for the Probation Department and CEO to become e-mail client departments.	(382,000)	--	--	(382,000)	--
New/Expanded Programs					
1. Administration: Reflects an increase in reimbursable funding and 1.0 position to assist in the over-all administration, management, and oversight of the Human Resources Division with an emphasis on ensuring departmental compliance with all federal, State, and County laws, policies, and procedures.	177,000	130,000	47,000	--	1.0
2. Energy Efficiency Projects: Reflects an increase in reimbursable funding for energy efficiency projects and the repurposing of 11.0 positions from the SB 1732 building maintenance NCC reduction program change. These resources are required to complete the projects in the Utilities budget which will generate utility savings in future years.	1,136,000	1,136,000	--	--	11.0
3. Vehicle Replacement Program: Reflects an increase in reimbursable funding to support a structured program of critical vehicle replacements for the fleet used by ISD employees to provide services throughout the County.	66,000	48,000	18,000	--	--
Critical Issues					
1. SB 1732 Building Maintenance: Reflects a decrease in reimbursable funding and the deletion of 94.0 positions as a result of the Courts' decision to discontinue building maintenance services provided by ISD. This is the final year of budgetary impact for this legislation.	(11,576,000)	(504,000)	(9,545,000)	(1,527,000)	(94.0)
2. Living Wage Program (LWP): Reflects an augmentation of funding for the LWP that was transferred in FY 2011-12 from the Office of Affirmative Action Compliance without full funding. This program conducts reviews of County departments with contracts subject to the County's Living Wage Ordinance to ensure compliance.	--	(196,000)	(59,000)	255,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Curtailments					
1. SB 1732 Building Maintenance NCC Reduction: Reflects a decrease in NCC and the deletion of 21.0 positions for building maintenance related to County departments that have offices located in the Courts. Funding was originally transferred from the respective departments to ISD in FY 2009-10. The associated NCC will be realigned to the Rent budget to pay for Court charges.	(2,072,000)	--	--	(2,072,000)	(21.0)
2. SB 1732 Overhead Reduction: Reflects a decrease in reimbursable funding and the deletion of 12.0 positions as a result of the SB 1732 positions deleted the last three years. The Department is reducing the overhead costs associated with the loss of direct labor positions that supported the Court facilities.	(1,935,000)	(915,000)	(516,000)	(504,000)	(12.0)
Other Changes					
1. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	762,000	534,000	198,000	30,000	--
2. Salaries and Employee Benefits: Reflects Board-approved increases in health insurance subsidies.	426,000	303,000	110,000	13,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	1,076,000	773,000	257,000	46,000	--
4. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	2,978,000	2,132,000	712,000	134,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment insurance costs due to anticipated benefit increases and escalating medical cost trends.	481,000	361,000	120,000	--	--
6. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(5,000)	--	--	(5,000)	--
Total Changes	**(15,168,000)**	**(976,000)**	**(10,534,000)**	**(3,658,000)**	**(112.0)**
2012-13 Recommended Budget	**429,721,000**	**320,105,000**	**95,792,000**	**13,824,000**	**2,123.0**

Unmet Needs

Deferred maintenance remains a critical County unmet need. Additional funding has been requested in prior years, but not provided before last year due to the County's financial condition. Unfunded deferred maintenance requirements for facilities maintained by ISD are currently estimated at $99.0 million. This level of deferred maintenance can cause operational problems (e.g., roof leaks, elevator malfunctions, etc.) and ultimately higher repair costs and should be addressed as soon as feasible.

INTERNAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 72,683,264.55	$ 64,329,000	$ 81,915,000	$ 79,665,000	$ 78,767,000	$ (3,148,000)
LEGAL SERVICES	41,473.93	549,000	571,000	462,000	462,000	(109,000)
RECORDING FEES	596,387.51	596,000	1,643,000	1,042,000	1,042,000	(601,000)
FEDERAL - OTHER	156,022.00	214,000	214,000	214,000	214,000	0
STATE - OTHER	13,042,089.00	7,598,000	12,198,000	5,854,000	5,854,000	(6,344,000)
MISCELLANEOUS	1,216,795.68	789,000	1,668,000	1,844,000	1,844,000	176,000
OTHER SALES	76,176.31	50,000	110,000	97,000	97,000	(13,000)
SALE OF CAPITAL ASSETS	102,098.83	102,000	147,000	140,000	140,000	(7,000)
RENTS & CONCESSIONS	7,046,043.74	7,055,000	7,860,000	7,372,000	7,372,000	(488,000)
TOTAL REVENUE	$ 94,960,351.55	$ 81,282,000	$ 106,326,000	$ 96,690,000	$ 95,792,000	$ (10,534,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 152,380,410.24	$ 147,795,000	$ 164,619,000	$ 160,997,000	$ 157,590,000	$ (7,029,000)
CAFETERIA PLAN BENEFITS	24,822,969.23	26,406,000	27,342,000	27,789,000	26,043,000	(1,299,000)
DEFERRED COMPENSATION BENEFITS	2,980,683.30	3,892,000	6,005,000	5,555,000	8,719,000	2,714,000
EMPLOYEE GROUP INS - E/B	6,008,028.02	5,608,000	5,534,000	6,008,000	5,776,000	242,000
OTHER EMPLOYEE BENEFITS	139,976.42	133,000	138,000	141,000	131,000	(7,000)
RETIREMENT - EMP BENEFITS	41,922,716.76	31,604,000	33,804,000	35,895,000	33,868,000	64,000
WORKERS' COMPENSATION	4,970,858.66	4,868,000	4,914,000	5,198,000	4,950,000	36,000
TOTAL S & E B	233,225,642.63	220,306,000	242,356,000	241,583,000	237,077,000	(5,279,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,447,720.98	2,502,000	3,336,000	2,469,000	2,469,000	(867,000)
AGRICULTURAL	1,488.21	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	295,952.21	160,000	214,000	211,000	211,000	(3,000)
COMMUNICATIONS	372,195.60	2,062,000	2,749,000	2,740,000	2,740,000	(9,000)
COMPUTING-MAINFRAME	26,068,083.12	6,064,000	8,085,000	7,346,000	7,346,000	(739,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,596,538.71	17,047,000	22,727,000	23,521,000	23,521,000	794,000
COMPUTING-PERSONAL	7,816,623.14	1,038,000	1,384,000	1,245,000	1,245,000	(139,000)
CONTRACTED PROGRAM SERVICES	3,235.08	0	0	0	0	0
FOOD	19,187.57	2,000	2,000	2,000	2,000	0
HOUSEHOLD EXPENSE	727,000.45	311,000	415,000	401,000	401,000	(14,000)
INFORMATION TECHNOLOGY SERVICES	6,464,964.85	9,594,000	12,790,000	11,065,000	11,065,000	(1,725,000)
INFORMATION TECHNOLOGY-SECURITY	1,544.04	1,293,000	1,724,000	1,775,000	1,775,000	51,000
INSURANCE	119,986.02	147,000	196,000	93,000	93,000	(103,000)
MAINTENANCE - EQUIPMENT	8,901,854.25	10,815,000	14,419,000	14,465,000	14,465,000	46,000
MAINTENANCE--BUILDINGS & IMPRV	47,629,320.03	58,657,000	78,201,000	73,681,000	73,681,000	(4,520,000)
MEDICAL DENTAL & LAB SUPPLIES	191,668.15	4,000	5,000	4,000	4,000	(1,000)
MEMBERSHIPS	21,995.75	79,000	105,000	104,000	104,000	(1,000)
MISCELLANEOUS EXPENSE	768,402.41	186,000	248,000	248,000	248,000	0
OFFICE EXPENSE	1,574,886.45	955,000	1,273,000	1,007,000	1,007,000	(266,000)
PROFESSIONAL SERVICES	5,260,857.07	7,495,000	9,992,000	9,866,000	9,866,000	(126,000)
PUBLICATIONS & LEGAL NOTICE	15,008.32	11,000	14,000	16,000	16,000	2,000
RENTS & LEASES - BLDG & IMPRV	1,583,096.73	1,344,000	1,792,000	1,713,000	1,713,000	(79,000)
RENTS & LEASES - EQUIPMENT	1,332,287.45	872,000	1,162,000	565,000	565,000	(597,000)
SMALL TOOLS & MINOR EQUIPMENT	1,028,748.40	271,000	361,000	266,000	266,000	(95,000)

INTERNAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	802,099.11	89,000	119,000	53,000	53,000	(66,000)
TECHNICAL SERVICES	8,602,050.51	4,445,000	5,926,000	5,964,000	5,964,000	38,000
TELECOMMUNICATIONS	12,456,857.40	8,639,000	11,517,000	10,967,000	10,967,000	(550,000)
TRAINING	70,894.67	661,000	881,000	920,000	920,000	39,000
TRANSPORTATION AND TRAVEL	4,075,463.61	3,002,000	4,002,000	4,053,000	4,053,000	51,000
UTILITIES	3,467,638.91	2,911,000	3,881,000	3,689,000	3,689,000	(192,000)
TOTAL S & S	143,717,649.20	140,656,000	187,520,000	178,449,000	178,449,000	(9,071,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	308,970.20	498,000	1,978,000	1,631,000	1,631,000	(347,000)
RET-OTHER LONG TERM DEBT	8,552,841.56	8,903,000	12,002,000	11,689,000	11,688,000	(314,000)
TAXES & ASSESSMENTS	171,302.16	0	0	41,000	41,000	41,000
TOTAL OTH CHARGES	9,033,113.92	9,401,000	13,980,000	13,361,000	13,360,000	(620,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	48,113.38	0	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	512,183.28	508,000	1,016,000	520,000	520,000	(496,000)
MACHINERY EQUIPMENT	274,130.08	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	1,817,016.14	9,000	17,000	330,000	315,000	298,000
TOTAL CAPITAL ASSETS - EQUIPMENT	2,651,442.88	517,000	1,033,000	850,000	835,000	(198,000)
TOTAL CAPITAL ASSETS	2,651,442.88	517,000	1,033,000	850,000	835,000	(198,000)
GROSS TOTAL	$ 388,627,848.63	$ 370,880,000	$ 444,889,000	$ 434,243,000	$ 429,721,000	$ (15,168,000)
INTRAFUND TRANSFERS	(275,439,477.24)	(272,116,000)	(321,081,000)	(323,702,000)	(320,105,000)	976,000
NET TOTAL	$ 113,188,371.39	$ 98,764,000	$ 123,808,000	$ 110,541,000	$ 109,616,000	$ (14,192,000)
NET COUNTY COST	$ 18,228,019.84	$ 17,482,000	$ 17,482,000	$ 13,851,000	$ 13,824,000	$ (3,658,000)
BUDGETED POSITIONS	2,248.0	2,235.0	2,235.0	2,123.0	2,123.0	(112.0)

Departmental Program Summary

1. Acquisition Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,699,000	6,090,000	8,428,000	1,181,000	151.9
Less Administration	*1,132,000*	*482,000*	*650,000*	--	*16.8*
Net Program Costs	14,567,000	5,608,000	7,778,000	1,181,000	135.1

Authority: Mandated program - California Government Code Section 25500, et seq. and County Code Section 2.81.030.

Centralized purchasing services as mandated by County Charter to assure that the acquisition process is fair and competitive, and provides the best value in goods and services to County departments. Serves as an advisory support and training function for Board-mandated programs for County contracts.

2. Building Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	142,311,000	98,696,000	35,996,000	7,619,000	704.0
Less Administration	*10,154,000*	*7,445,000*	*2,709,000*	--	*77.9*
Net Program Costs	132,157,000	91,251,000	33,287,000	7,619,000	626.1

Authority: Non-mandated, discretionary program.

Provides facility related support services to County departments.

3. Communication Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	114,856,000	85,622,000	28,014,000	1,220,000	510.3
Less Administration	*8,219,000*	*6,196,000*	*2,023,000*	--	*56.5*
Net Program Costs	106,637,000	79,426,000	25,991,000	1,220,000	453.8

Authority: Non-mandated, discretionary program.

Provide network and communication systems such as wide area network, building infrastructure, and radio systems.

4. Data Center Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	84,552,000	71,606,000	10,605,000	2,341,000	351.9
Less Administration	*6,049,000*	*5,270,000*	*779,000*	--	*39.0*
Net Program Costs	78,503,000	66,336,000	9,826,000	2,341,000	312.9

Authority: Non-mandated, discretionary program.

Provides computing and data security services for mainframe, midrange, and web-based computer and internet systems.

5. Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,294,000	15,537,000	2,757,000	--	96.9
Less Administration	*1,303,000*	*1,107,000*	*196,000*	--	*10.7*
Net Program Costs	16,991,000	14,430,000	2,561,000	--	86.2

Authority: Non-mandated, discretionary program.

Provide mail, fleet maintenance, and printing/reprographic services.

6. Programming Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	52,546,000	42,554,000	9,992,000	--	308.0
Less Administration	*3,779,000*	*3,062,000*	*717,000*	--	*34.1*
Net Program Costs	48,767,000	39,492,000	9,275,000	--	273.9

Authority: Non-mandated, discretionary program.

Provide application development, maintenance and enhancements for existing systems, and web infrastructure support.

7. Net County Cost

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,463,000	--	--	1,463,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,463,000	--	--	1,463,000	--

Authority: Non-mandated, discretionary program.

Capital lease rent charges from the CEO.

8. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	30,636,000	23,562,000	7,074,000	--	235.0
Less Administration	--	--	--	--	--
Net Program Costs	30,636,000	23,562,000	7,074,000	--	235.0

Authority: Non-mandated, discretionary program.

Provides administrative support for ISD and includes the following functions: executive office; finance and budget; human resources; purchasing (warehouse, procurement, and asset management); departmental information systems management; facility management; and strategic planning.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	429,721,000	320,105,000	95,792,000	13,824,000	2,123.0

Internal Services - Customer Direct Services and Supplies Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,057.00	$ 15,000	$ 15,000	$ 2,000	$ 2,000	$ (13,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 9,892,749.78	$ 18,293,000	$ 22,435,000	$ 22,435,000	$ 22,435,000	$ 0
S & S EXPENDITURE DISTRIBUTION	(9,891,692.78)	(18,278,000)	(22,420,000)	(22,433,000)	(22,433,000)	(13,000)
TOTAL S & S	1,057.00	15,000	15,000	2,000	2,000	(13,000)
GROSS TOTAL	$ 1,057.00	$ 15,000	$ 15,000	$ 2,000	$ 2,000	$ (13,000)
NET TOTAL	$ 1,057.00	$ 15,000	$ 15,000	$ 2,000	$ 2,000	$ (13,000)
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

2012-13 Budget Message

The Customer Direct Services and Supplies is a "pass through" budget to account for various services and supplies that the Internal Services Department purchases directly from outside vendors on behalf of customer departments.

The 2012-13 Recommended Budget reflects no change in anticipated requirements from customer departments and a ministerial realignment from Revenue to Expenditure Distribution for departmental billings.

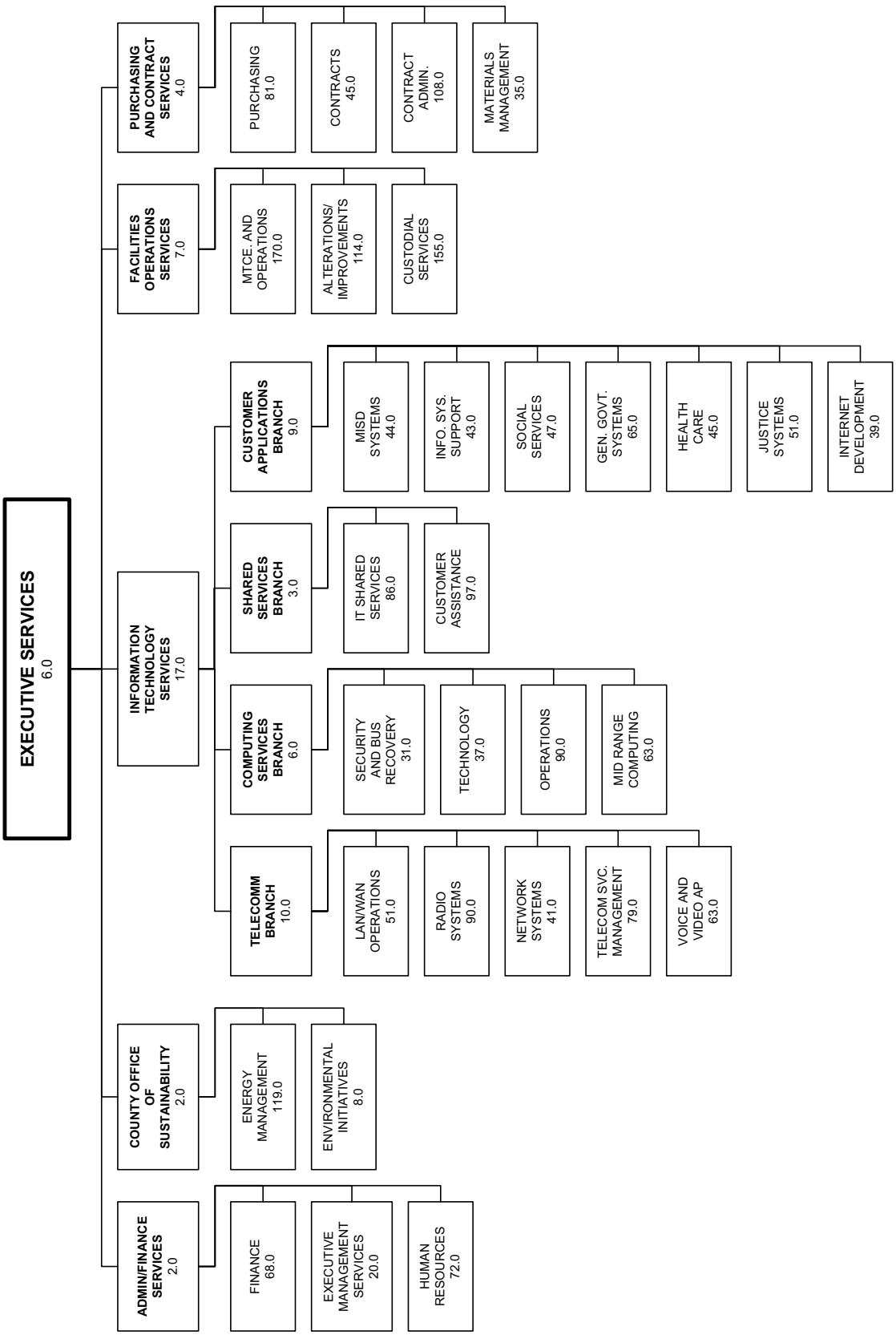
Changes From 2011-12 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**22,435,000**	**22,420,000**	**15,000**	**0**	**0.0**
Other Changes					
1. Information Technology (IT) Contract Services: Reflects a ministerial realignment in billing IT services to customers that the Internal Services Department purchases on their behalf, but results in no change in funding requirement.	--	13,000	(13,000)	--	--
Total Changes	**0**	**13,000**	**(13,000)**	**0**	**0.0**
2012-13 Recommended Budget	**22,435,000**	**22,433,000**	**2,000**	**0**	**0.0**

INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,057.00	$ 15,000	$ 15,000	$ 2,000	$ 2,000	$ (13,000)
TOTAL REVENUE	$ 1,057.00	$ 15,000	$ 15,000	$ 2,000	$ 2,000	$ (13,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 1,128,808.05	$ 0	$ 0	$ 0	$ 0	$ 0
COMPUTING-MAINFRAME	612,533.71	7,351,000	0	0	0	0
COMPUTING-PERSONAL	118,294.59	0	230,000	220,000	220,000	(10,000)
INFORMATION TECHNOLOGY SERVICES	7,860,090.00	10,771,000	22,205,000	22,215,000	22,215,000	10,000
OFFICE EXPENSE	1,176.43	0	0	0	0	0
TECHNICAL SERVICES	171,847.00	171,000	0	0	0	0
S & S EXPENDITURE DISTRIBUTION	(9,891,692.78)	(18,278,000)	(22,420,000)	(22,433,000)	(22,433,000)	(13,000)
TOTAL S & S	1,057.00	15,000	15,000	2,000	2,000	(13,000)
GROSS TOTAL	$ 1,057.00	$ 15,000	$ 15,000	$ 2,000	$ 2,000	$ (13,000)
NET TOTAL	$ 1,057.00	$ 15,000	$ 15,000	$ 2,000	$ 2,000	$ (13,000)
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

INTERNAL SERVICES DEPARTMENT
Tom Tindall, Director
FY 2012-13 Recommended Budget Positions = 2,123.0



Judgments and Damages/Insurance

Judgments and Damages/Insurance Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,348,628.02	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 115,346,968.94	$ 134,568,000	$ 133,073,000	$ 131,002,000	$ 131,002,000	$ (2,071,000)
S & S EXPENDITURE DISTRIBUTION	(110,214,895.99)	(128,704,000)	(127,209,000)	(125,138,000)	(125,138,000)	2,071,000
TOTAL S & S	5,132,072.95	5,864,000	5,864,000	5,864,000	5,864,000	0
OTHER CHARGES	55,585,421.41	105,623,000	109,156,000	106,886,000	106,886,000	(2,270,000)
OC EXPENDITURE DISTRIBUTION	(61,608,821.74)	(91,793,000)	(95,326,000)	(93,056,000)	(93,056,000)	2,270,000
TOTAL OTH CHARGES	(6,023,400.33)	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	$ (891,327.38)	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 0
NET COUNTY COST	$ (2,239,955.40)	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 0

Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects funding for service contracts and the purchase of insurance policies, when such policies are available at a reasonable cost or are required by law or agreement.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects funding for anticipated judgments and/or settlements, attorney fees and litigation costs, service contracts, and various commercial insurance policies. The budget also includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

Judgments and Damages Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 62,665.71	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 69,917,783.95	$ 74,346,000	$ 74,346,000	$ 74,335,000	$ 74,335,000	$ (11,000)
S & S EXPENDITURE DISTRIBUTION	(65,424,449.27)	(68,482,000)	(68,482,000)	(68,471,000)	(68,471,000)	11,000
TOTAL S & S	4,493,334.68	5,864,000	5,864,000	5,864,000	5,864,000	0
OTHER CHARGES	20,774,694.78	61,960,000	63,765,000	60,757,000	60,757,000	(3,008,000)
OC EXPENDITURE DISTRIBUTION	(27,495,411.18)	(48,130,000)	(49,935,000)	(46,927,000)	(46,927,000)	3,008,000
TOTAL OTH CHARGES	(6,720,716.40)	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	$ (2,227,381.72)	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 0
NET TOTAL	$ (2,227,381.72)	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 0
NET COUNTY COST	$ (2,290,047.43)	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2011-12 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**138,111,000**	**118,417,000**	**0**	**19,694,000**	**0.0**
Other Changes					
1. Legal Fees and Costs: Reflects a decrease in service levels provided and the redistribution of charges to other County departments.	(11,000)	(11,000)	--	--	--
2. Judgments and Damages: Reflects a decrease in judgments and settlements, and the redistribution of charges to other County departments based on projected cases in the upcoming fiscal year.	(3,008,000)	(3,008,000)	--	--	--
Total Changes	**(3,019,000)**	**(3,019,000)**	**0**	**0**	**0.0**
2012-13 Recommended Budget	**135,092,000**	**115,398,000**	**0**	**19,694,000**	**0.0**

Insurance Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,285,962.31	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 45,429,184.99	$ 60,222,000	$ 58,727,000	$ 56,667,000	$ 56,667,000	$ (2,060,000)
S & S EXPENDITURE DISTRIBUTION	(44,790,446.72)	(60,222,000)	(58,727,000)	(56,667,000)	(56,667,000)	2,060,000
TOTAL S & S	638,738.27	0	0	0	0	0
OTHER CHARGES	34,810,726.63	43,663,000	45,391,000	46,129,000	46,129,000	738,000
OC EXPENDITURE DISTRIBUTION	(34,113,410.56)	(43,663,000)	(45,391,000)	(46,129,000)	(46,129,000)	(738,000)
TOTAL OTH CHARGES	697,316.07	0	0	0	0	0
GROSS TOTAL	$ 1,336,054.34	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 1,336,054.34	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 50,092.03	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2011-12 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**104,118,000**	**104,118,000**	**0**	**0**	**0.0**
Other Changes					
1. General Fund: Reflects increases in projected auto and general liability settlement costs for the Departments of Children and Family Services, Parks and Recreation, Public Social Services, and Sheriff.	2,641,000	2,641,000	--	--	--
2. Enterprise Fund: Reflects a decrease in projected medical malpractice settlement costs for the Department of Health Services.	(3,551,000)	(3,551,000)	--	--	--
3. Special Funds: Reflects a decrease in projected general liability settlements costs for the Department of Public Works.	(2,239,000)	(2,239,000)	--	--	--
4. Other Funds: Reflects an increase in projected auto liability settlement costs for the Special Districts Trust Funds.	1,827,000	1,827,000	--	--	--
Total Changes	**(1,322,000)**	**(1,322,000)**	**0**	**0**	**0.0**
2012-13 Recommended Budget	**102,796,000**	**102,796,000**	**0**	**0**	**0.0**

LA Plaza de Cultura y Artes

LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 281,342.68	$ 914,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 0
GROSS TOTAL	$ 281,342.68	$ 914,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 0
NET TOTAL	$ 281,342.68	$ 914,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 0
NET COUNTY COST	$ 281,342.68	$ 914,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of LA Plaza de Cultura y Artes is to serve as the official cultural center of Los Angeles dedicated to educating the public about the seminal role of Mexicans and Mexican-Americans in the development of the region, and to provide diverse audiences with opportunities to experience the richness of Mexican-American culture.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles history and Mexican-American culture.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects full-year funding and support for buildings and grounds maintenance, utilities, and other anticipated operational costs of LA Plaza de Cultura y Artes.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**1,000,000**	**0**	**0**	**1,000,000**	**0.0**
Other Changes					
1. **Services and Supplies:** Reflects the realignment of services and supplies appropriation to more accurately align funding to actual expenditures for building and grounds maintenance, utilities, and other operational costs.	--	--	--	--	--
Total Changes	**0**	**0**	**0**	**0**	**0.0**
2012-13 Recommended Budget	**1,000,000**	**0**	**0**	**1,000,000**	**0.0**

LA PLAZA DE CULTURA Y ARTES BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
INSURANCE	$ 0.00	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ 0
MAINTENANCE--BUILDINGS & IMPRV	270,130.72	364,000	524,000	438,000	438,000	(86,000)
TECHNICAL SERVICES	0.00	363,000	337,000	370,000	370,000	33,000
UTILITIES	11,211.96	170,000	122,000	175,000	175,000	53,000
TOTAL S & S	281,342.68	914,000	1,000,000	1,000,000	1,000,000	0
GROSS TOTAL	$ 281,342.68	$ 914,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 0
NET TOTAL	$ 281,342.68	$ 914,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 0
NET COUNTY COST	$ 281,342.68	$ 914,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 0

Los Angeles County Capital Asset Leasing

Los Angeles County Capital Asset Leasing Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,363,197.04	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 272,925.00	$ 500,000	$ 600,000	$ 700,000	$ 700,000	$ 100,000
S & S EXPENDITURE DISTRIBUTION	0.00	(500,000)	(600,000)	(700,000)	(700,000)	(100,000)
TOTAL S & S	272,925.00	0	0	0	0	0
OTHER CHARGES	27,931,078.04	45,000,000	45,000,000	65,000,000	65,000,000	20,000,000
OC EXPENDITURE DISTRIBUTION	(24,924,007.81)	(45,000,000)	(45,000,000)	(65,000,000)	(65,000,000)	(20,000,000)
TOTAL OTH CHARGES	3,007,070.23	0	0	0	0	0
GROSS TOTAL	$ 3,279,995.23	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 3,279,995.23	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (83,201.81)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board in 1983 to assist the County in the financing of its critical capital assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes (BANs). Outstanding BANs are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

2012-13 Budget Message

The 2012-13 Recommended Budget provides for the collection of lease payments due on LAC-CAL equipment leases from County departments and the transfer of such payments to the Corporation. Also reflected is the payment of insurance premiums for which expenditures will be distributed to affected departments.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**45,600,000**	**45,600,000**	**0**	**0**	**0.0**
Other Changes					
1. Services and Supplies: Reflects an increase in equipment purchases to be financed through the LAC-CAL program, resulting in higher insurance premiums.	100,000	100,000	--	--	--
2. Other Charges: Reflects an increase in equipment purchases to be financed through the LAC-CAL program.	20,000,000	20,000,000	--	--	--
Total Changes	**20,100,000**	**20,100,000**	**0**	**0**	**0.0**
2012-13 Recommended Budget	**65,700,000**	**65,700,000**	**0**	**0**	**0.0**

Los Angeles Regional Interoperable Communications Systems

Los Angeles Regional Interoperable Communications Systems Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 292,165.04	$ 0	$ 1,700,000	$ 1,700,000	$ 1,700,000	$ 0
OTHER CHARGES	133,693.42	7,436,000	7,436,000	13,174,000	13,174,000	5,738,000
GROSS TOTAL	$ 425,858.46	$ 7,436,000	$ 9,136,000	$ 14,874,000	$ 14,874,000	$ 5,738,000
INTRAFUND TRANSFERS	4,678.55	0	0	0	0	0
NET TOTAL	$ 430,537.01	$ 7,436,000	$ 9,136,000	$ 14,874,000	$ 14,874,000	$ 5,738,000
NET COUNTY COST	$ 430,537.01	$ 7,436,000	$ 9,136,000	$ 14,874,000	$ 14,874,000	$ 5,738,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The mission of the Los Angeles Regional Interoperable Communications System (LA-RICS) is to construct, operate and maintain a shared, secured voice and data communications system that supports first responders and mission-critical personnel within the greater Los Angeles area. Through the collaborative support of Mayors, City Councils, and the Board of Supervisors, federal and State grants as well as County General Fund resources aid to support the administration and implementation of a public safety region-wide communications system.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects additional funding for the cash match portion of the federal Broadband Technology and Opportunities Program, offset by a reduction in funding for administrative costs related to the operation of the LA-RICS.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**9,136,000**	**0**	**0**	**9,136,000**	**0.0**
Other Changes					
1. Funding Increase: Reflects an increase in the County's contribution to the LA-RICS Project.	5,738,000	--	--	5,738,000	--
Total Changes	**5,738,000**	**0**	**0**	**5,738,000**	**0.0**
2012-13 Recommended Budget	**14,874,000**	**0**	**0**	**14,874,000**	**0.0**

Mental Health

Marvin J. Southard, D.S.W., Director

Mental Health Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,235,371,466.50	$ 1,511,907,000	$ 1,677,255,000	$ 1,699,067,000	$ 1,784,369,000	$ 107,114,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 397,000,650.39	$ 420,637,000	$ 442,881,000	$ 500,615,000	$ 460,626,000	$ 17,745,000
SERVICES & SUPPLIES	1,043,940,702.74	1,260,861,000	1,395,811,000	1,435,928,000	1,397,319,000	1,508,000
OTHER CHARGES	47,173,539.60	46,212,000	51,592,000	51,970,000	51,356,000	(236,000)
CAPITAL ASSETS - EQUIPMENT	1,393,027.65	1,579,000	3,027,000	4,523,000	2,986,000	(41,000)
GROSS TOTAL	$1,489,507,920.38	$ 1,729,289,000	$ 1,893,311,000	$ 1,993,036,000	$ 1,912,287,000	$ 18,976,000
INTRAFUND TRANSFERS	(75,010,052.97)	(82,354,000)	(85,824,000)	(85,457,000)	(85,698,000)	126,000
NET TOTAL	$1,414,497,867.41	$ 1,646,935,000	$ 1,807,487,000	$ 1,907,579,000	$ 1,826,589,000	$ 19,102,000
NET COUNTY COST	$ 179,126,400.91	$ 135,028,000	$ 130,232,000	$ 208,512,000	$ 42,220,000	$ (88,012,000)
BUDGETED POSITIONS	4,185.0	4,474.0	4,474.0	4,883.0	4,423.0	(51.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

"Partnering with clients, families and communities to create hope, wellness and recovery" is the vision adopted by the Department of Mental Health (DMH), its stakeholders, and community partners in the County's public mental health system. Building upon the earlier framework of Comprehensive Community Care, DMH developed a strategic plan designed to achieve this vision and guide the system's mission, "to enrich lives through partnerships designed to strengthen the community's capacity to support recovery and resiliency for all clients and their families." More specifically, DMH, through its directly operated and contracted agencies, aims to provide clinically competent, culturally sensitive and linguistically appropriate mental health services to its clients in the least restrictive manner possible; to ensure services are tailored to help individuals achieve their personal goals, increase their ability for independence, and develop skills to support their leading the most constructive and satisfying life possible; and to expand the scope of its services to include prevention and early intervention.

2012-13 Budget Message

The 2012-13 Recommended Budget presents a complex picture as certain departmental programs continue to expand while other programs are being reduced. The Recommended Budget reflects an overall appropriation increase of $19.0 million primarily due to the continued implementation of the Mental Health Services Act (MHSA) programs and Katie A. Settlement Agreement Strategic Plan (Katie A. Strategic Plan). In addition, the overall appropriation increase reflects cost increases for beds at Institutions for Mental Disease (IMD) facilities, the restructuring of the General Relief (GR) program, increases for employee benefits, and the restoration of revenue and appropriation eliminated in the FY 2011-12 Final Budget commensurate with revised estimates of Realignment Sales Tax revenue. These increases in appropriation are partially offset by decreases in several programs due to actions at the State level, including termination of the Assembly Bill (AB) 3632 program for children with serious emotional disabilities and the reduction of certain grant-funded programs in accordance with decreased funding or scheduled termination at the end of FY 2011-12.

In FY 2012-13, DMH anticipates completion of a pending State Plan Amendment (SPA) that will enable the Department to claim an additional $13.0 million in federal revenue for actual costs that are above the currently allowable Schedule of Maximum Allowance, but below the federal cap on Medicaid reimbursement. Additional funding solutions include an estimated $4.2 million in lower expenditures than previously budgeted for programs funded by the State managed care allocation, and an estimated $2.0 million in anticipated additional revenue for prior-years' Medi-Cal cost settlements.

The Recommended Budget reflects a net decrease of 51.0 positions. The net decrease is comprised of: 1) the elimination of 63.0 positions associated with the AB 3632 program; 2) 3.0 additional positions for clinical staff conducting disability assessments as part of the GR restructuring process; 3) 8.0 additional positions to address the needs of returning veterans from Iraq and Afghanistan and their families; and 4) the addition of 1.0 position for facility maintenance activities.

The Recommended Budget will allow the Department to continue collaborating with other County departments, its stakeholders, and community partners to implement MHSA programs, Board priorities, and other mandates that ensure the provision of highest quality and most cost-effective services to children, adolescents, adults and older adults with serious mental illnesses or disorders. These include, but are not limited to, the following: 1) the ongoing delivery and assessment of services provided by MHSA funded programs to children, transition age youth, adults and older adults to ensure they reflect the Department's commitment to a wellness and recovery-oriented system of care; 2) the continued collaboration with the Department of Children and Family Services on the implementation of the Katie A. Strategic Plan; 3) active participation in the restructuring of the GR Program in association with the Department of Public Social Services; 4) continued implementation of the Collaborative Care Integration program with the Department of Health Services (DHS) to deliver Prevention and Early Intervention (PEI) mental health services at DHS facilities; 5) services to chronically homeless individuals with serious mental illness and co-occurring substance abuse disorders; and 6) the execution of the County Action Plan to address the needs of youth in probation halls and camps in conjunction with the Probation Department.

The Recommended Budget also reflects continued cost saving efforts for the Department's pharmacy program by requiring all mental health directly operated clinics to participate in the Patients Assistance Program to increase the number of clients eligible for benefits. Additional efficiencies, such as reduction of printer costs, implementation of telepsychiatry, and video conferencing will be realized throughout FY 2012-13 enabling the Department to offset other cost increases without impacting the delivery of mental health services.

Critical/Strategic Planning Initiatives

The Department continues to identify and implement strategic approaches to ensure the provision of high quality and cost-effective care to individuals with serious mental illness/disorders. In FY 2012-13 these will include:

- Continued implementation of the 1115 Waiver as a transition to Health Care Reform.
- Implementation of integrated mental health-primary care services in School-Based Health Centers.
- Initiation of mental health prevention services delivered by community-based organizations responsive to the unique issues encountered by communities throughout the County.
- Expansion of evidence-based or promising practices through the rollout of MHSA – PEI programs.
- Expansion of services to families of veterans returning from Iraq and Afghanistan that will reduce the stress commonly encountered during family reunification.
- Collaboration with other County departments such as Children and Family Services (Katie A. Strategic Plan), Probation (Juvenile Justice), and Public Social Services (GR).
- Inclusion of stakeholders and community partners in efforts to transform the entire mental health system.
- Continuation of focus on outcomes and increasing services for underserved ethnic populations.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**1,893,311,000**	**85,824,000**	**1,677,255,000**	**130,232,000**	**4,474.0**
Collaborative Programs					
1. Katie A. Strategic Plan (Plan): Reflects the continued implementation of the Katie A. Settlement Agreement Corrective Action Plan for the mental health screening and assessment and the mental health services delivery component of the Board-approved Plan. Funding is provided for contract providers' wraparound services to augment intensive in-home mental health services in accordance with the phased-in approach originally planned with the Plan, fully funded with State and federal revenues and intrafund transfers from the Department of Children and Family Services (DCFS).	9,917,000	756,000	9,161,000	--	--
2. Juvenile Justice Program: Reflects the reduction of one-time funding from the Probation Department for the Electronic Medical Records System project; reversal of one-time costs for the Department of Justice Corrective Action Plan; reduced grant funding for Juvenile Justice Crime Prevention Act services in the halls and the camps; and reduction in substance abuse co-occurring services provided by contract providers in accordance with historical experience.	(1,229,000)	(1,229,000)	--	--	--
3. Severely Emotionally Disturbed Pupils Program: Reflects the reduction of 63.0 positions and related funding, for directly operated and contract services, for the AB 3632 seriously emotionally disturbed pupils program in accordance with the program's transfer to school districts, including a reduction of the DCFS pass-through costs for out-of-home residential placement.	(82,392,000)	--	(82,392,000)	--	(63.0)
4. Other Collaborative Programs: Reflects funding for programs conducted in collaboration with other County Departments, as follows: 1) addition of 3.0 positions and associated services and supplies to increase participation in the restructuring of the delivery of mental health services to Department of Public Social Services (DPSS) GR and GR Opportunities for Work participants, fully funded by intrafund transfers from DPSS; and 2) the addition of 1.0 position, offset by reduced costs from the Internal Services Department, for facilities maintenance services.	380,000	380,000	--	--	4.0
New/Expanded Programs					
1. MHSA: Primarily reflects the continued expansion of PEI mental health contracted services, fully funded with State and federal revenue. Also reflects funding for 8.0 positions to implement a countywide program to address the needs of veterans returning from Iraq and Afghanistan, active duty personnel, and their families. In addition, reflects PEI funding for the Department of Public Health for a partnership to treat patients with co-occurring disorders.	58,635,000	--	58,635,000	--	8.0
Critical Issues					
1. IMD Beds: Reflects an IMD bed rate increase of approximately five-percent.	3,285,000	--	--	3,285,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Medi-Cal SPA: Reflects an increase in projected revenue due to the anticipated Medi-Cal SPA that will allow the Department to claim additional federal revenue for costs above the State's Schedule of Maximum Allowance but below the federal cap on Medicaid reimbursement.	--	--	12,965,000	(12,965,000)	--
3. Realignment Sales Tax: Reflects the restoration of Realignment revenue and reversal of the related unidentified curtailment placeholder in services and supplies, based on the State budget action as part of the 2011 Realignment which provided a different funding source for 1991 Realignment mental health services.	17,643,000	--	17,643,000	--	--
4. Managed Care Allocation: Reflects a reduction in services and supplies for contract providers in accordance with projected expenditures for programs funded by the managed care allocation.	(4,200,000)	--	--	(4,200,000)	--
5. One-Time Revenue: Reflects additional revenue due to the anticipated favorable settlement of prior-year Medi-Cal cost claims.	--	--	2,720,000	(2,720,000)	--
6. Vehicle License Fees (VLF) - Realignment: Reflects adjustments to VLF-Realignment and Realignment Sales Tax to address the FY 2011-12 State budget action as part of 2011 Realignment, which revised the State funding sources for mental health services.	--	--	88,012,000	(88,012,000)	--
Other Changes					
1. Position Realignment: Reflects the realignment of various positions to more accurately reflect assigned duties and responsibilities, including the deletion of vacant positions to fund the additional cost of approved reclassifications.	--	--	--	--	--
2. Countywide Cost Allocation Adjustment (2 CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	--	--	--	--	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	13,241,000	--	5,620,000	7,621,000	--
4. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	2,736,000	--	--	2,736,000	--
5. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	3,206,000	--	--	3,206,000	--
6. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	2,059,000	--	--	2,059,000	--
7. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. There is no projected change in unemployment insurance cost based on historical experience.	939,000	--	--	939,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Operating Costs: Reflects a net decrease in costs for services provided by various other County departments, including increased security guard coverage at directly-operated mental health clinics; adjustments to various grant-funded programs in accordance with available grant revenue, including productivity investment fund grants; and additional adjustments recently settled with the Department, as follows: a) additional intrafund transfers to reflect the full cost of Department staff for programs funded by DPSS; b) decreases in appropriation and revenue due to the elimination of formerly-assumed pass-through, to the DHS, of a portion of revenue anticipated from the SPA to allow billing over the State Schedule of Maximum Allowance; and c) adjustments to estimated rents and leases. Also reflects ministerial adjustments to properly align appropriation and revenue.	(5,244,000)	(33,000)	(5,250,000)	39,000	--
Total Changes	**18,976,000**	**(126,000)**	**107,114,000**	**(88,012,000)**	**(51.0)**
2012-13 Recommended Budget	**1,912,287,000**	**85,698,000**	**1,784,369,000**	**42,220,000**	**4,423.0**

Unmet Needs

The Department's unmet needs include: 1) additional funding and positions for the Lanterman-Petris-Short Act within the Office of the Public Guardian to address the significant caseload issues within the operation; 2) funding to address services for uninsured consumers, including homeless, dually diagnosed and the underserved ethnic populations; 3) positions for the Department's ACCESS Call Center to enhance the provision of timely services, crisis intervention, linkage/referrals, language translation assistance and to avoid dropped calls; 4) program and central administrative infrastructure to support the growth in mental health services' programs and revenue sources; and 5) positions to establish a Risk Management and Loss Prevention Unit to deal with significant risk management issues related to General Liability and Title II Americans with Disabilities Act requirements.

MENTAL HEALTH BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,845,100.73	$ 1,815,000	$ 4,623,000	$ 4,621,000	$ 4,621,000	$ (2,000)
ESTATE FEES	1,152,386.68	1,152,000	1,281,000	1,281,000	1,281,000	0
MENTAL HEALTH SERVICES	85,611.87	86,000	102,000	102,000	102,000	0
FEDERAL - OTHER	35,642,462.88	32,421,000	35,581,000	36,245,000	36,245,000	664,000
FEDERAL AID-MENTAL HEALTH	440,943,582.54	466,589,000	546,329,000	583,703,000	579,718,000	33,389,000
OTHER STATE AID - HEALTH	170,203,775.46	261,359,000	289,766,000	306,894,000	306,894,000	17,128,000
STATE - OTHER	14,934,033.06	84,635,000	79,697,000	578,000	578,000	(79,119,000)
STATE - PUBLIC SAFETY REALIGNMENT	0.00	4,203,000	0	16,368,000	0	0
STATE AID - MENTAL HEALTH	43,672,681.00	59,927,000	59,878,000	59,878,000	59,878,000	0
STATE-REALIGNMENT REVENUE	211,621,163.41	229,448,000	211,805,000	211,805,000	317,460,000	105,655,000
MISCELLANEOUS	4,320,265.94	1,994,000	2,249,000	2,249,000	2,249,000	0
SALE OF CAPITAL ASSETS	0.00	0	10,000	10,000	10,000	0
TRANSFERS IN	310,950,402.93	368,278,000	445,934,000	475,333,000	475,333,000	29,399,000
TOTAL REVENUE	$1,235,371,466.50	$ 1,511,907,000	$ 1,677,255,000	$ 1,699,067,000	$ 1,784,369,000	$ 107,114,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 277,788,667.15	$ 299,960,000	$ 323,079,000	$ 348,403,000	$ 318,831,000	$ (4,248,000)
CAFETERIA PLAN BENEFITS	41,192,096.31	45,232,000	39,047,000	51,801,000	47,448,000	8,401,000
DEFERRED COMPENSATION BENEFITS	4,182,583.92	5,626,000	5,512,000	10,127,000	9,276,000	3,764,000
EMPLOYEE GROUP INS - E/B	6,836,874.79	6,171,000	5,898,000	7,019,000	6,573,000	675,000
OTHER EMPLOYEE BENEFITS	437,256.04	256,000	393,000	424,000	389,000	(4,000)
RETIREMENT - EMP BENEFITS	61,243,108.77	57,812,000	63,424,000	76,692,000	71,960,000	8,536,000
WORKERS' COMPENSATION	5,320,063.41	5,580,000	5,528,000	6,149,000	6,149,000	621,000
TOTAL S & E B	397,000,650.39	420,637,000	442,881,000	500,615,000	460,626,000	17,745,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	10,995,152.13	11,838,000	9,874,000	9,822,000	9,822,000	(52,000)
CLOTHING & PERSONAL SUPPLIES	28,406.85	23,000	1,398,000	1,403,000	1,398,000	0
COMMUNICATIONS	692,030.33	508,000	425,000	453,000	425,000	0
COMPUTING-MAINFRAME	1,491,323.09	1,371,000	2,111,000	1,856,000	1,856,000	(255,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,110,892.09	5,911,000	2,651,000	2,571,000	2,571,000	(80,000)
COMPUTING-PERSONAL	1,772,039.25	3,953,000	4,031,000	4,925,000	3,858,000	(173,000)
CONTRACTED PROGRAM SERVICES	911,233,630.99	1,115,262,000	1,205,218,000	1,223,729,000	1,197,022,000	(8,196,000)
FOOD	163,443.00	122,000	369,000	382,000	369,000	0
HOUSEHOLD EXPENSE	48,538.56	153,000	97,000	111,000	97,000	0
INFORMATION TECHNOLOGY SERVICES	4,304,328.00	6,589,000	7,659,000	17,254,000	17,254,000	9,595,000
INFORMATION TECHNOLOGY-SECURITY	3,512.90	10,000	30,000	30,000	30,000	0
INSURANCE	0.00	0	113,000	83,000	83,000	(30,000)
MAINTENANCE - EQUIPMENT	186,038.51	100,000	336,000	118,000	118,000	(218,000)
MAINTENANCE--BUILDINGS & IMPRV	3,144,819.96	3,578,000	3,548,000	3,549,000	3,475,000	(73,000)
MEDICAL DENTAL & LAB SUPPLIES	32,638,797.72	37,460,000	47,405,000	48,769,000	46,998,000	(407,000)
MEMBERSHIPS	151,111.74	304,000	185,000	204,000	185,000	0
MISCELLANEOUS EXPENSE	257,433.13	188,000	611,000	611,000	611,000	0
OFFICE EXPENSE	3,140,143.01	2,730,000	3,092,000	3,448,000	3,090,000	(2,000)
PROFESSIONAL SERVICES	23,261,101.59	18,849,000	36,058,000	36,013,000	35,963,000	(95,000)
PUBLICATIONS & LEGAL NOTICE	85,456.12	32,000	264,000	264,000	264,000	0

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	16,417,605.23	16,670,000	26,732,000	33,200,000	26,788,000	56,000
RENTS & LEASES - EQUIPMENT	1,423,827.11	1,202,000	1,277,000	1,618,000	1,500,000	223,000
SMALL TOOLS & MINOR EQUIPMENT	18,573.67	0	0	30,000	0	0
SPECIAL DEPARTMENTAL EXPENSE	240,132.50	169,000	51,000	53,000	47,000	(4,000)
TECHNICAL SERVICES	14,954,488.81	15,645,000	14,958,000	16,260,000	15,960,000	1,002,000
TELECOMMUNICATIONS	6,495,965.31	7,433,000	9,207,000	10,256,000	9,472,000	265,000
TRAINING	4,879,308.46	7,046,000	14,303,000	14,628,000	14,280,000	(23,000)
TRANSPORTATION AND TRAVEL	2,243,088.09	2,111,000	2,167,000	2,528,000	2,138,000	(29,000)
UTILITIES	1,559,514.59	1,604,000	1,641,000	1,760,000	1,645,000	4,000
TOTAL S & S	1,043,940,702.74	1,260,861,000	1,395,811,000	1,435,928,000	1,397,319,000	1,508,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,351,777.82	1,475,000	1,679,000	1,861,000	1,547,000	(132,000)
RET-OTHER LONG TERM DEBT	1,289,510.30	1,234,000	1,258,000	1,389,000	1,389,000	131,000
SUPPORT & CARE OF PERSONS	44,492,519.10	43,463,000	48,652,000	48,717,000	48,417,000	(235,000)
TAXES & ASSESSMENTS	39,732.38	40,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	47,173,539.60	46,212,000	51,592,000	51,970,000	51,356,000	(236,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	736,579.26	1,090,000	2,348,000	2,348,000	2,348,000	0
DATA HANDLING EQUIPMENT	0.00	58,000	15,000	115,000	15,000	0
ELECTRONIC EQUIPMENT	72,282.95	0	0	197,000	0	0
OFFICE FURNITURE,FIXTURES & EQ	271.19	16,000	16,000	37,000	0	(16,000)
VEHICLES & TRANSPORTATION EQUIPMENT	583,894.25	415,000	648,000	1,826,000	623,000	(25,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	1,393,027.65	1,579,000	3,027,000	4,523,000	2,986,000	(41,000)
TOTAL CAPITAL ASSETS	1,393,027.65	1,579,000	3,027,000	4,523,000	2,986,000	(41,000)
GROSS TOTAL	$1,489,507,920.38	$ 1,729,289,000	$ 1,893,311,000	$ 1,993,036,000	$ 1,912,287,000	$ 18,976,000
INTRAFUND TRANSFERS	(75,010,052.97)	(82,354,000)	(85,824,000)	(85,457,000)	(85,698,000)	126,000
NET TOTAL	$1,414,497,867.41	$ 1,646,935,000	$ 1,807,487,000	$ 1,907,579,000	$ 1,826,589,000	$ 19,102,000
NET COUNTY COST	$ 179,126,400.91	$ 135,028,000	$ 130,232,000	$ 208,512,000	$ 42,220,000	$ (88,012,000)
BUDGETED POSITIONS	4,185.0	4,474.0	4,474.0	4,883.0	4,423.0	(51.0)

Departmental Program Summary

1. Outpatient Mental Health Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,544,278,000	84,023,000	1,439,058,000	21,197,000	3,050.0
Less Administration	--	--	--	--	--
Net Program Costs	1,544,278,000	84,023,000	1,438,267,000	21,197,000	3,050.0

Authority: Mandated program – Sections 1710.5, 4380, 5001, 5530, 5600, 5600.1, 5600.2, 5600.4, 5670, 5671, 5672, 5695, 5775, 6002.1, 6003.2 and 6004 of the California Welfare and Institutions (W&I) Code, Part 2, Division 5; and Sections 522, 863.1 (a) , 1101, and 1103 of California Code of Regulations, Title 9, Division 1.

DMH provides an array of outpatient mental health services to individuals with severe and persistent mental illness and to severely emotionally disturbed children, adolescents and their families. These services provided through a network of County-operated and contracted licensed agencies include case management, individual and group therapy, medication support, crisis intervention and psychological testing.

2. Psychiatric Hospitalization Services in 24-Hour Facilities

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	193,391,000	--	186,315,000	7,076,000	63.0
Less Administration	--	--	--	--	--
Net Program Costs	193,391,000	--	186,315,000	7,076,000	63.0

Authority: Mandated program – Sections 5150, 5250, 5270, 5353, 5358, 5600, 5775 of the California W&I Code, Part 2.5, Division 5.

DMH provides inpatient services to clients that need 24-hour care for grave mental health disabilities. These services provided through a network of County-operated and contracted licensed hospitals, IMD programs and Forensic Jail Inpatient program.

3. Public Guardian – Lanterman-Petris-Short (LPS) Conservatorship

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,016,000	71,000	16,684,000	3,261,000	166.0
Less Administration	--	--	--	--	--
Net Program Costs	20,016,000	71,000	16,684,000	3,261,000	166.0

Authority: Mandated program - Sections 5350, 5350.1, 5352.5, and 5354.5 of the Welfare & Institutions Code. Sections 27430, and 27432 of the California Government Code.

The Public Guardian investigates the need and acts as the public conservator for individuals mandated by the Courts to be gravely disabled due to a mental disorder; provides services to aid in the well-being for persons who cannot care for themselves properly for their food, clothing, shelter or health needs; and/or unable to manage their finances or resist undue influence or fraud due to mental illness or disorder.

4. Administration

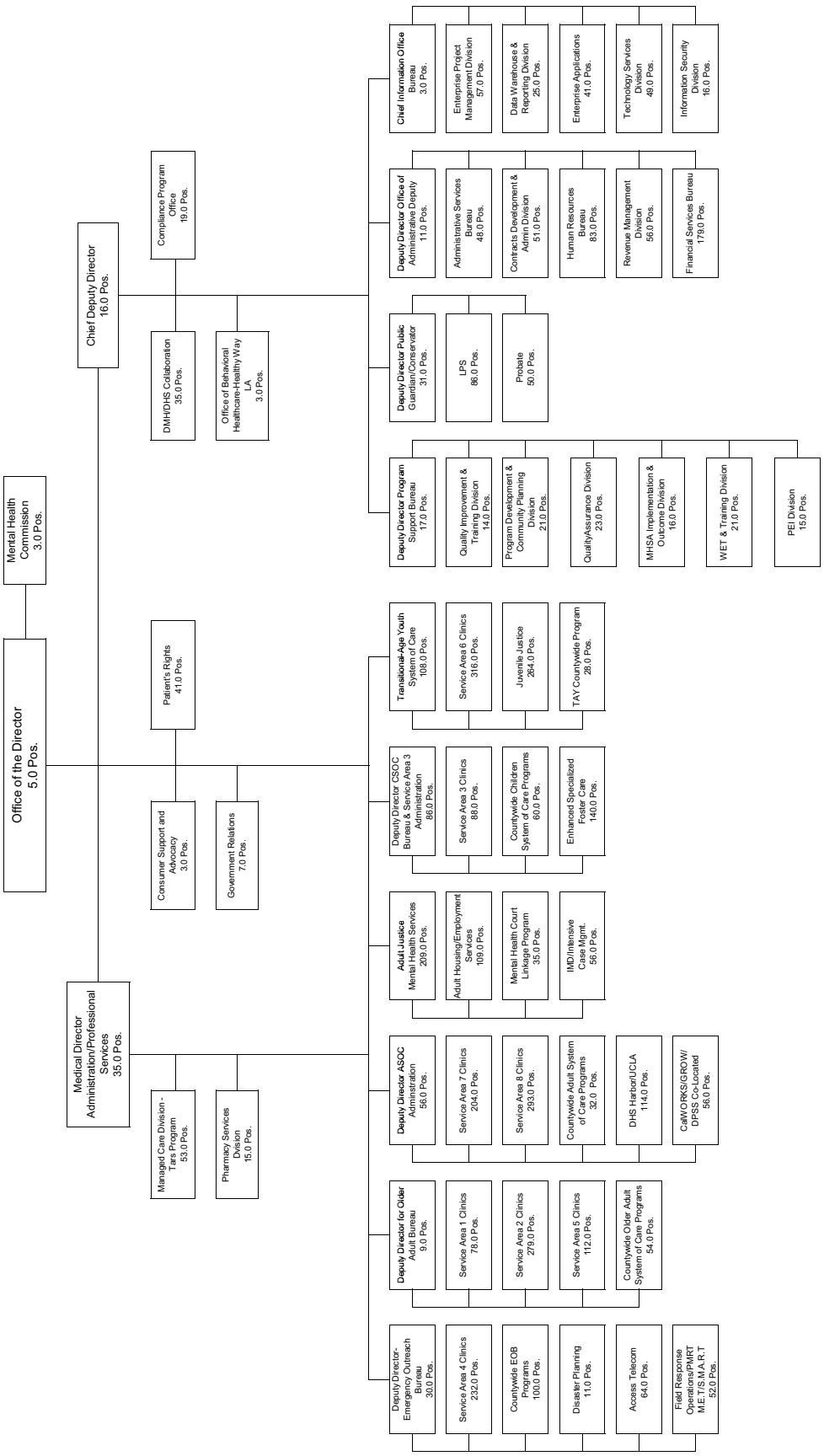
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	154,602,000	1,604,000	142,312,000	10,686,000	1,144.0
Less Administration	--	--	--	--	--
Net Program Costs	154,602,000	1,604,000	142,312,000	10,686,000	1,144.0

Authority: Mandated program – Sections 17001 and 5600.2 of the California W&I Code.

Provides executive and administrative support required for the ongoing operational functions of the Department, which includes the executive office, human resources, fiscal services, information technology and the management of a complex system of contracts.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,912,287,000	85,698,000	1,784,369,000	42,220,000	4,423.0

DEPARTMENT OF MENTAL HEALTH
Marvin J. Southard, D.S.W., Director
Fiscal Year 2012-13 Recommended Budget Total Positions: 4,423.0



Military and Veterans Affairs

Joseph N. Smith, Director

Military and Veterans Affairs Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 293,028.79	$ 442,000	$ 442,000	$ 442,000	$ 442,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 2,185,275.58	$ 2,235,000	$ 2,235,000	$ 2,235,000	$ 2,271,000	$ 36,000
SERVICES & SUPPLIES	251,245.42	309,000	309,000	309,000	309,000	0
OTHER CHARGES	57,333.66	50,000	50,000	50,000	36,000	(14,000)
GROSS TOTAL	$ 2,493,854.66	$ 2,594,000	$ 2,594,000	$ 2,594,000	$ 2,616,000	$ 22,000
INTRAFUND TRANSFERS	(383,266.30)	(376,000)	(376,000)	(376,000)	(376,000)	0
NET TOTAL	$ 2,110,588.36	$ 2,218,000	$ 2,218,000	$ 2,218,000	$ 2,240,000	$ 22,000
NET COUNTY COST	$ 1,817,559.57	$ 1,776,000	$ 1,776,000	$ 1,776,000	$ 1,798,000	$ 22,000
BUDGETED POSITIONS	25.0	25.0	25.0	25.0	25.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	VETERANS' SERVICES

Mission Statement

To assist veterans, their dependents, and survivors in pursuing legal claims for federal, State and County benefits earned by virtue of military service, liaison with the Armed Services active and reserve components and the National Guard, and operate and maintain Bob Hope Patriotic Hall (scheduled to reopen in September 2012) for use by veterans organizations and the public.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost increase of $22,000 primarily due to Board-approved increases in employee benefits partially offset by a decrease in rent charges.

Critical/Strategic Planning Initiatives

As part of the County's Strategic Plan, the Department continues to focus on maintaining adequate service levels emphasizing quality and efficiency, and will continue to explore and utilize technology, improve performance, increase productivity, and engage in interdepartmental initiatives. Specific areas of focus are:

- Expand web page data to promote public information and departmental services;
- Expand outreach services to elderly veterans and widows confined to nursing homes and convalescent hospitals, and to senior homeless veterans;
- Collaborate with Southern California County Veterans Service Offices to conduct quarterly regional training sessions pertaining to legal decisions, new veterans' benefits, and changes in the United States Department of Veterans Affairs (DVA) policies and procedures;
- Streamline intra-department process with the Department of Public Social Services to identify unemployable General Relief veterans to pursue compensation claims with the United States DVA;
- Partner with the Department of Community and Senior Services to assist homeless senior citizens;
- Work with the County of Los Angeles Housing Authority on a homeless veterans voucher system to expand the number of homeless veterans obtaining low income housing;
- Work with the Department of Mental Health to provide claims assistance to veterans to determine the veterans' eligibility for federal services, and also, the availability of mental health services provided by the United States DVA or other federal health care providers;

- Integrate the in-house Veterans Program computer system with the United States Veterans Administration's Benefits Delivery Network (BDN) system to improve staff access to information;
- Increase subvention funding from the California Veterans College Tuition Fee Waiver Program for dependents of veterans disabled or deceased while in service by expanding distribution of flyers to places of worship and the State Employment Development Department; and
- Increase revenue from veterans' license plate sales through targeted advertising.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**2,594,000**	**376,000**	**442,000**	**1,1776,000**	**25.0**
Other Changes					
1. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	17,000	--	--	17,000	--
2. Retiree Health: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	11,000	--	--	11,000	--
3. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	8,000	--	--	8,000	--
4. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(14,000)	--	--	(14,000)	--
Total Changes	**22,000**	**0**	**0**	**22,000**	**0.0**
2012-13 Recommended Budget	**2,616,000**	**376,000**	**442,000**	**1,798,000**	**25.0**

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 72,000	$ 72,000	$ 72,000	$ 72,000	$ 0
STATE - OTHER	25,000.00	214,000	214,000	214,000	214,000	0
STATE AID - VETERAN AFFAIRS	266,247.00	155,000	155,000	155,000	155,000	0
MISCELLANEOUS	1,781.79	1,000	1,000	1,000	1,000	0
TOTAL REVENUE	$ 293,028.79	$ 442,000	$ 442,000	$ 442,000	$ 442,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,304,574.61	$ 1,311,000	$ 1,311,000	$ 1,311,000	$ 1,311,000	$ 0
CAFETERIA PLAN BENEFITS	316,004.91	338,000	338,000	338,000	346,000	8,000
DEFERRED COMPENSATION BENEFITS	12,289.50	16,000	16,000	16,000	16,000	0
EMPLOYEE GROUP INS - E/B	109,818.54	100,000	100,000	100,000	101,000	1,000
OTHER EMPLOYEE BENEFITS	8,382.00	8,000	8,000	8,000	8,000	0
RETIREMENT - EMP BENEFITS	388,450.73	422,000	422,000	422,000	449,000	27,000
WORKERS' COMPENSATION	45,755.29	40,000	40,000	40,000	40,000	0
TOTAL S & E B	2,185,275.58	2,235,000	2,235,000	2,235,000	2,271,000	36,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	49,772.77	53,000	53,000	53,000	53,000	0
COMMUNICATIONS	602.75	56,000	56,000	56,000	56,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	(48.00)	0	0	0	0	0
HOUSEHOLD EXPENSE	1,390.67	1,000	1,000	1,000	1,000	0
INFORMATION TECHNOLOGY SERVICES	45,545.00	25,000	25,000	25,000	25,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - EQUIPMENT	282.00	1,000	1,000	1,000	1,000	0
MAINTENANCE--BUILDINGS & IMPRV	2,139.00	0	0	0	0	0
MEMBERSHIPS	4,037.00	3,000	3,000	3,000	3,000	0
MISCELLANEOUS EXPENSE	10,495.71	1,000	1,000	1,000	1,000	0
OFFICE EXPENSE	19,301.75	33,000	33,000	33,000	33,000	0
PROFESSIONAL SERVICES	3,168.78	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	20,996.68	73,000	73,000	73,000	73,000	0
RENTS & LEASES - EQUIPMENT	14,424.05	13,000	13,000	13,000	13,000	0
SPECIAL DEPARTMENTAL EXPENSE	0.00	15,000	15,000	15,000	15,000	0
TECHNICAL SERVICES	3,177.61	13,000	13,000	13,000	13,000	0
TELECOMMUNICATIONS	31,501.69	0	0	0	0	0
TRAINING	400.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	12,389.56	18,000	18,000	18,000	18,000	0
UTILITIES	31,668.40	3,000	3,000	3,000	3,000	0
TOTAL S & S	251,245.42	309,000	309,000	309,000	309,000	0
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	32,364.78	31,000	31,000	31,000	17,000	(14,000)
SUPPORT & CARE OF PERSONS	17,500.00	12,000	12,000	12,000	12,000	0
TAXES & ASSESSMENTS	7,468.88	7,000	7,000	7,000	7,000	0
TOTAL OTH CHARGES	57,333.66	50,000	50,000	50,000	36,000	(14,000)
GROSS TOTAL	$ 2,493,854.66	$ 2,594,000	$ 2,594,000	$ 2,594,000	$ 2,616,000	$ 22,000
INTRAFUND TRANSFERS	(383,266.30)	(376,000)	(376,000)	(376,000)	(376,000)	0

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
NET TOTAL	$ 2,110,588.36	$ 2,218,000	$ 2,218,000	$ 2,218,000	$ 2,240,000	$ 22,000
NET COUNTY COST	$ 1,817,559.57	$ 1,776,000	$ 1,776,000	$ 1,776,000	$ 1,798,000	$ 22,000
BUDGETED POSITIONS	25.0	25.0	25.0	25.0	25.0	0.0

Departmental Program Summary

1. Veterans Welfare Referral and Claims Benefits

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,824,000	375,000	370,000	1,079,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	1,824,000	375,000	370,000	1,079,000	19.0

Authority: Non-mandated, discretionary program.

This program includes the following services: veterans' claims, senior Medi-cal, veteran burials, and college fee waivers. Veterans' claims require referral of veterans, their dependents, and survivors who apply for welfare benefits to also undergo determination of eligibility of federal benefits. Senior Medi-Cal provides services to elderly veterans and their dependents that are confined in nursing home facilities. The Department assists these seniors in pursuing claims for Veterans Administration pensions, compensation, aid and attendant care. The college fee waiver is administered for the dependents of disabled veterans. The Department also administers the Veteran System Navigators that assists Veterans transitioning from military to civilian life (combat to community), including Veterans having difficulty with re-integration which require assistance with employment, education, socialization, children and family issues, substance abuse, domestic violence and homelessness. The Department provides decent burials to indigent veterans and their widows.

2. Bob Hope Patriotic Hall

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	98,000	1,000	72,000	25,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	98,000	1,000	72,000	25,000	1.0

Authority: Non-mandated, discretionary program.

Bob Hope Patriotic Hall is the County's dedicated Veterans Memorial Building. Following refurbishment, the facility will be used by County offices, veterans' organizations to provide public services, patriotic ceremonies and displays.

3. Administration

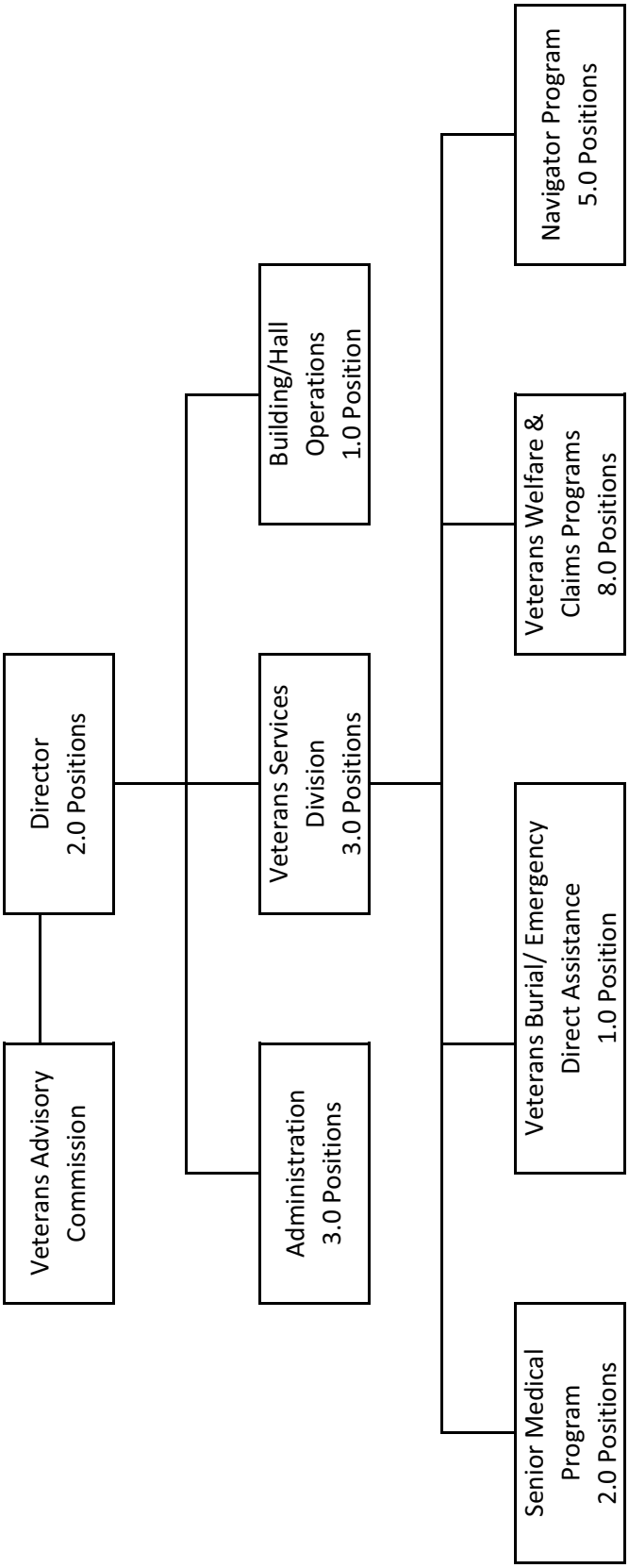
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	694,000	--	--	694,000	5.0
Less Administration	--	--	--	--	--
Net Program Costs	694,000	--	--	694,000	5.0

Authority: Non-mandated, discretionary program.

The Administrative Division performs the duties of executive office and departmental budgeting, accounting, personnel, payroll, contracts, procurement operations, and public information.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,616,000	376,000	442,000	1,798,000	25.0

MILITARY AND VETERANS AFFAIRS
FY 2012-13 Recommended Budget Positions = 25.0
Joseph N. Smith, Director



Museum of Art

Michael Govan, Director

Museum of Art Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 133,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 5,612,005.18	$ 5,152,000	$ 5,148,000	$ 5,014,000	$ 5,014,000	$ (134,000)
SERVICES & SUPPLIES	28,296,151.14	22,158,000	22,158,000	22,893,000	22,893,000	735,000
OTHER CHARGES	902,919.51	918,000	922,000	922,000	922,000	0
GROSS TOTAL	$ 34,811,075.83	$ 28,228,000	$ 28,228,000	$ 28,829,000	$ 28,829,000	$ 601,000
NET TOTAL	$ 34,811,075.83	$ 28,228,000	$ 28,228,000	$ 28,829,000	$ 28,829,000	$ 601,000
NET COUNTY COST	$ 34,678,075.83	$ 28,228,000	$ 28,228,000	$ 28,829,000	$ 28,829,000	$ 601,000
BUDGETED POSITIONS	42.0	42.0	42.0	40.0	40.0	(2.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Los Angeles County Museum of Art's (LACMA) mission is to serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods; and to translate these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net increase of $601,000 due to an increase in the Consumer Price Index based cost-of-living adjustment pursuant to the 1994 operating agreement amended on May 20, 2008, partially offset by the deletion of 2.0 vacant positions.

The Recommended Budget continues support for a full exhibition schedule, including a retrospective on film producer Stanley Kubrick; photography by Katy Grannan and Charlie White; and exhibitions of works by Caravaggio, Sharon Lockhart, James Turrell, Walter de Maria, Ken Price, Hans Richter, and Michael Heizer.

The permanent collection will be highlighted with special rotations of Old Masters, the Russian Avant Garde, German woodcuts, Japanese calligraphers, the Ranieri pre-Columbian collection, Panamanian vessels and textiles, and the Boone collection of French faience and porcelains.

Art Programs with the Community (APWC) continues its multi-year partnership with schools, libraries, and other organizations throughout the Los Angeles Unified School Districts 4 and 7 schools. APWC includes artist-led workshops in classrooms, libraries, and community centers; curriculum materials; professional development for teachers; and free youth memberships to LACMA.

Critical/Strategic Planning Initiatives

The Museum of Art will continue implementation of its long-range strategic objectives:

- Improve the quality and presentation of the collections;
- Attract and engage a broader audience through expanded international recognition of LACMA as a quality art institution and continued commitment to educational programs and overall scholarship;
- Improve the museum campus; and
- Develop a stable and sustainable financial and organizational plan.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**28,228,000**	**0**	**0**	**28,228,000**	**42.0**
Other Changes					
1. Salaries and Employee Benefits: Reflects the deletion of 2.0 vacant budgeted positions and a decrease in various employee benefits.	(134,000)	--	--	(134,000)	(2.0)
2. Services and Supplies: Reflects a net increase for utilities costs, partially offset by reduced cost of Internal Services Department services.	134,000	--	--	134,000	--
3. Cost-of-Living Adjustment: Reflects a cost-of-living increase based on the Board-approved operating agreements.	601,000	--	--	601,000	--
Total Changes	**601,000**	**0**	**0**	**601,000**	**(2.0)**
2012-13 Recommended Budget	**28,829,000**	**0**	**0**	**28,829,000**	**40.0**

MUSEUM OF ART BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 123,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TRANSFERS IN	10,000.00	0	0	0	0	0
TOTAL REVENUE	$ 133,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,692,800.20	$ 3,626,000	$ 3,423,000	$ 3,298,000	$ 3,298,000	$ (125,000)
CAFETERIA PLAN BENEFITS	479,925.23	482,000	547,000	516,000	516,000	(31,000)
DEFERRED COMPENSATION BENEFITS	55,200.15	73,000	80,000	108,000	108,000	28,000
EMPLOYEE GROUP INS - E/B	266,793.18	219,000	271,000	260,000	260,000	(11,000)
OTHER EMPLOYEE BENEFITS	7,660.00	8,000	8,000	8,000	8,000	0
RETIREMENT - EMP BENEFITS	959,548.97	602,000	675,000	698,000	698,000	23,000
WORKERS' COMPENSATION	150,077.45	142,000	144,000	126,000	126,000	(18,000)
TOTAL S & E B	5,612,005.18	5,152,000	5,148,000	5,014,000	5,014,000	(134,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	34,396.25	54,000	55,000	54,000	54,000	(1,000)
COMMUNICATIONS	9,264.00	13,000	14,000	14,000	14,000	0
CONTRACTED PROGRAM SERVICES	27,693,000.00	21,584,000	21,584,000	22,310,000	22,310,000	726,000
MAINTENANCE--BUILDINGS & IMPRV	62,345.00	57,000	99,000	84,000	84,000	(15,000)
PROFESSIONAL SERVICES	1,171.81	1,000	6,000	6,000	6,000	0
RENTS & LEASES - BLDG & IMPRV	49,593.73	50,000	50,000	50,000	50,000	0
TECHNICAL SERVICES	180,603.85	139,000	100,000	100,000	100,000	0
TELECOMMUNICATIONS	3,350.00	0	0	0	0	0
TRAINING	250.00	0	0	0	0	0
UTILITIES	262,176.50	260,000	250,000	275,000	275,000	25,000
TOTAL S & S	28,296,151.14	22,158,000	22,158,000	22,893,000	22,893,000	735,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	0	5,000	5,000	5,000	0
RET-OTHER LONG TERM DEBT	894,654.99	895,000	894,000	894,000	894,000	0
TAXES & ASSESSMENTS	8,264.52	23,000	23,000	23,000	23,000	0
TOTAL OTH CHARGES	902,919.51	918,000	922,000	922,000	922,000	0
GROSS TOTAL	$ 34,811,075.83	$ 28,228,000	$ 28,228,000	$ 28,829,000	$ 28,829,000	$ 601,000
NET TOTAL	$ 34,811,075.83	$ 28,228,000	$ 28,228,000	$ 28,829,000	$ 28,829,000	$ 601,000
NET COUNTY COST	$ 34,678,075.83	$ 28,228,000	$ 28,228,000	$ 28,829,000	$ 28,829,000	$ 601,000
BUDGETED POSITIONS	42.0	42.0	42.0	40.0	40.0	(2.0)

Departmental Program Summary

1. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,559,000	--	--	19,559,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	19,559,000	--	--	19,559,000	27.0

Authority: Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2. Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,235,000	--	--	1,235,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	1,235,000	--	--	1,235,000	1.0

Authority: Non-mandated, discretionary program.

Present educational, outreach, and access programs that extend the museum experience in the fullest possible way to the widest possible current and future audiences.

3. Administration and Operations

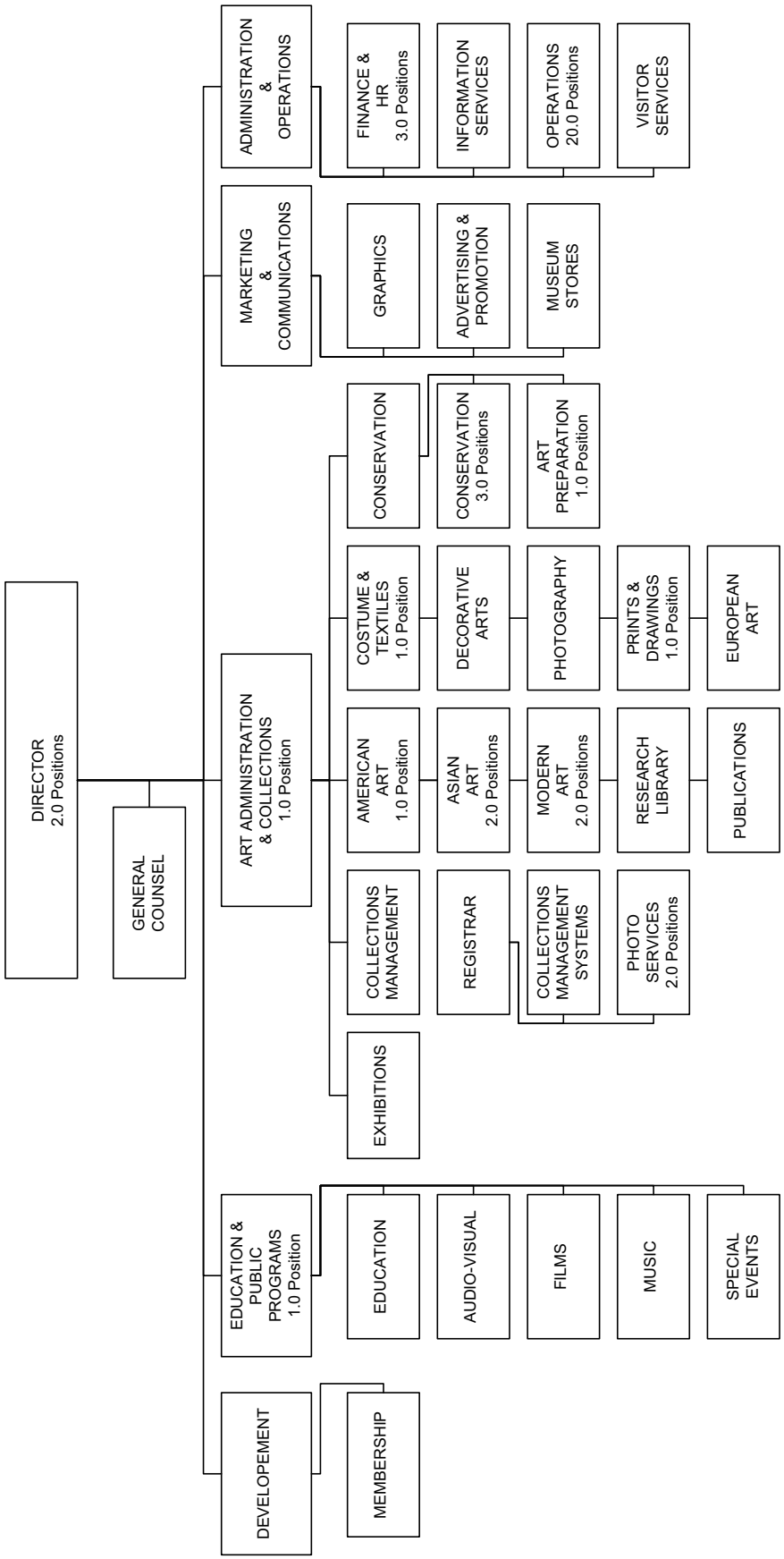
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,035,000	--	--	8,035,000	12.0
Less Administration	--	--	--	--	--
Net Program Costs	8,035,000	--	--	8,035,000	12.0

Authority: 1994 Funding Agreement; however, Cost-of-living Adjustment (COLA) can be negotiated if County experiences a two percent reduction of permanent budgeted positions.

Provides administrative and operational support to the Department; including executive office, accounting and legal services, facility maintenance, and insurance. The Museum consists of over 800,000 square feet and 18 acres; including galleries, offices, parking facilities, and gardens.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	28,829,000	0	0	28,829,000	40.0

MUSEUM OF ART
Michael Govan, Director
FY 2012-13 Recommended Budget Positions = 40.0



Museum of Natural History

Dr. Jane G. Pisano, President and Director

Museum of Natural History Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 357,165.03	$ 230,000	$ 150,000	$ 150,000	$ 150,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 3,192,312.14	$ 2,583,000	$ 2,961,000	$ 2,671,000	$ 2,671,000	$ (290,000)
SERVICES & SUPPLIES	19,446,226.47	12,503,000	12,045,000	11,857,000	11,857,000	(188,000)
OTHER CHARGES	388,106.76	411,000	411,000	315,000	315,000	(96,000)
GROSS TOTAL	$ 23,026,645.37	$ 15,497,000	$ 15,417,000	$ 14,843,000	$ 14,843,000	$ (574,000)
NET TOTAL	$ 23,026,645.37	$ 15,497,000	$ 15,417,000	$ 14,843,000	$ 14,843,000	$ (574,000)
NET COUNTY COST	$ 22,669,480.34	$ 15,267,000	$ 15,267,000	$ 14,693,000	$ 14,693,000	$ (574,000)
BUDGETED POSITIONS	26.0	22.0	22.0	20.0	20.0	(2.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of the Museum of Natural History (Museum) is to inspire wonder, discovery and responsibility for our natural and cultural worlds.

2012-13 Budget Message

The 2012-13 Recommended Budget is based on the 1994 operating agreement, amended on September 26, 2006, between the County and the Museum of Natural History Foundation (Foundation), which established each entity's operational and financial responsibilities. This public-private partnership enables the Museum to maintain educational and research programs and basic operations at the Museum of Natural History located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits, and the William S. Hart Museum in Newhall. The Recommended Budget reflects a net County cost decrease of $574,000 primarily attributed to the deletion of one-time carryover funding, partially offset by an increase in the Consumer Price Index based cost-of-living adjustment.

Critical/Strategic Planning Initiatives

The Museum continues to implement its strategic plan, which is consistent with the County's Strategic Plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in FY 2012-13 that further its mission.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**15,417,000**	**0**	**150,000**	**15,267,000**	**22.0**
Other Changes					
1. Salaries and Employee Benefits: Reflects the deletion of 2.0 budgeted positions due to retirement and adjustments to various employee benefits based on expenditure trends.	(290,000)	--	--	(290,000)	(2.0)
2. Cost-of-Living Adjustment: Reflects an estimated cost-of-living increase based on the Board-approved operating agreements.	308,000	--	--	308,000	--
3. One-Time Carryover: Reflects the deletion of one-time carryover funding consistent with the 1994 operating agreement amended on September 26, 2006.	(882,000)	--	--	(882,000)	--
4. Rents and Leases: Reflects the deletion of funding associated with the expiration of leased warehouse space used to store, curate, and show the Museum's automotive collection. At the conclusion of the lease, the Foundation will assume all responsibility for this collection.	(98,000)	--	--	(98,000)	--
5. Services and Supplies: Reflects a net increase in contracted program services primarily due to various decreases in salaries and employee benefits.	484,000	--	--	484,000	--
6. Other Charges: Reflects an estimated decrease in judgments and damages requirements.	(96,000)	--	--	(96,000)	--
Total Changes	**(574,000)**	**0**	**0**	**(574,000)**	**(2.0)**
2012-13 Recommended Budget	**14,843,000**	**0**	**150,000**	**14,693,000**	**20.0**

Unmet Needs

In recognition of the economic crisis that is impacting the County, the only critical need included in the FY 2012-13 Capital Budget request is related to the Museum's auditorium. This project requires significant investment which cannot be covered from the operating budget.

MUSEUM OF NATURAL HISTORY BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 306,615.03	$ 230,000	$ 150,000	$ 150,000	$ 150,000	$ 0
MISCELLANEOUS	50,550.00	0	0	0	0	0
TOTAL REVENUE	$ 357,165.03	$ 230,000	$ 150,000	$ 150,000	$ 150,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,803,941.72	$ 1,586,000	$ 1,725,000	$ 1,542,000	$ 1,542,000	$ (183,000)
CAFETERIA PLAN BENEFITS	292,775.16	282,000	329,000	288,000	288,000	(41,000)
DEFERRED COMPENSATION BENEFITS	38,705.04	54,000	77,000	56,000	56,000	(21,000)
EMPLOYEE GROUP INS - E/B	167,190.58	141,000	174,000	153,000	153,000	(21,000)
OTHER EMPLOYEE BENEFITS	6,647.00	8,000	8,000	8,000	8,000	0
RETIREMENT - EMP BENEFITS	697,102.96	325,000	446,000	421,000	421,000	(25,000)
WORKERS' COMPENSATION	185,949.68	187,000	202,000	203,000	203,000	1,000
TOTAL S & E B	3,192,312.14	2,583,000	2,961,000	2,671,000	2,671,000	(290,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	39,397.11	71,000	60,000	74,000	74,000	14,000
COMMUNICATIONS	24,382.00	26,000	26,000	26,000	26,000	0
CONTRACTED PROGRAM SERVICES	17,255,882.00	9,892,000	9,446,000	9,348,000	9,348,000	(98,000)
INFORMATION TECHNOLOGY SERVICES	242.00	0	0	0	0	0
INSURANCE	(9,393.48)	252,000	254,000	276,000	276,000	22,000
MAINTENANCE--BUILDINGS & IMPRV	293,252.01	237,000	237,000	291,000	291,000	54,000
MISCELLANEOUS EXPENSE	79,724.41	0	0	0	0	0
PROFESSIONAL SERVICES	349,974.60	85,000	81,000	47,000	47,000	(34,000)
RENTS & LEASES - BLDG & IMPRV	411,063.91	548,000	548,000	450,000	450,000	(98,000)
TECHNICAL SERVICES	9,298.00	0	0	0	0	0
TELECOMMUNICATIONS	121,718.89	166,000	167,000	106,000	106,000	(61,000)
TRANSPORTATION AND TRAVEL	38,190.76	26,000	26,000	39,000	39,000	13,000
UTILITIES	832,494.26	1,200,000	1,200,000	1,200,000	1,200,000	0
TOTAL S & S	19,446,226.47	12,503,000	12,045,000	11,857,000	11,857,000	(188,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	100,061.54	110,000	110,000	15,000	15,000	(95,000)
RET-OTHER LONG TERM DEBT	282,035.94	286,000	286,000	285,000	285,000	(1,000)
TAXES & ASSESSMENTS	6,009.28	15,000	15,000	15,000	15,000	0
TOTAL OTH CHARGES	388,106.76	411,000	411,000	315,000	315,000	(96,000)
GROSS TOTAL	$ 23,026,645.37	$ 15,497,000	$ 15,417,000	$ 14,843,000	$ 14,843,000	$ (574,000)
NET TOTAL	$ 23,026,645.37	$ 15,497,000	$ 15,417,000	$ 14,843,000	$ 14,843,000	$ (574,000)
NET COUNTY COST	$ 22,669,480.34	$ 15,267,000	$ 15,267,000	$ 14,693,000	$ 14,693,000	$ (574,000)
BUDGETED POSITIONS	26.0	22.0	22.0	20.0	20.0	(2.0)

Departmental Program Summary

1. Research and Collections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,787,000	--	150,000	1,637,000	6.0
Less Administration	--	--	--	--	--
Net Program Costs	1,787,000	--	150,000	1,637,000	6.0

Authority: Non-mandated, discretionary program.

Provides collection management, preservation, and conservation services, conducts research to advance knowledge, and to enhance the education and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collections includes the Vertebrates, Invertebrates, Anthropology/History, Registrar/Conservator, and Research Library.

2. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	970,000	--	--	970,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	970,000	--	--	970,000	1.0

Authority: Non-mandated, discretionary program.

The Museum's Education and Exhibits Division provides services and programs both on-site and throughout the County that engage individuals – especially children and their families – with opportunities for education enrichment. The Museum offers significant educational programs to schools throughout the County through an extensive outreach initiative. This division is also responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

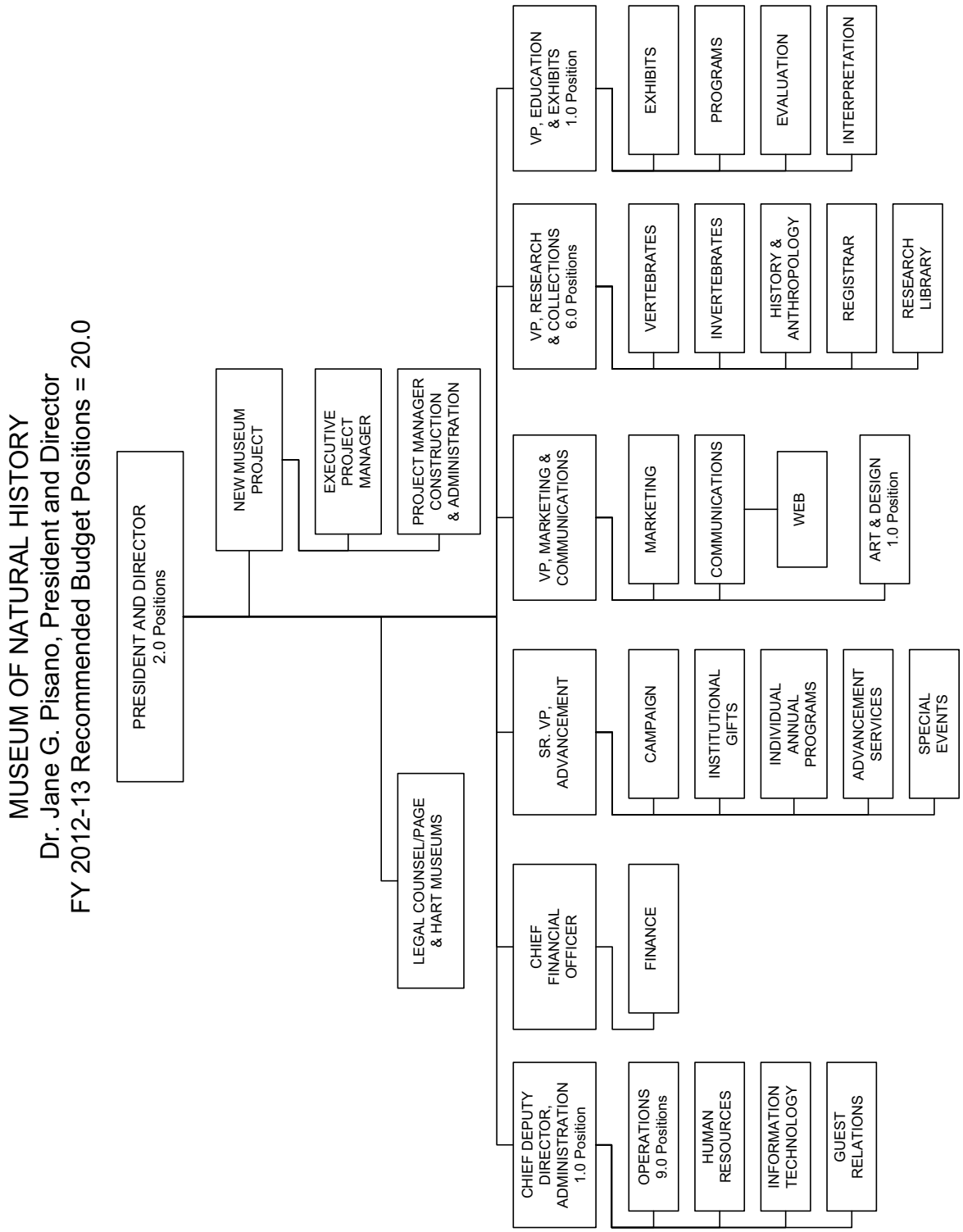
3. Administration and Operations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,086,000	--	--	12,086,000	13.0
Less Administration	--	--	--	--	--
Net Program Costs	12,086,000	--	--	12,086,000	13.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Museum including: executive office, finance, human resources, legal, and operations/facilities support.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	14,843,000	0	150,000	14,693,000	20.0


MUSEUM OF NATURAL HISTORY
Dr. Jane G. Pisano, President and Director
FY 2012-13 Recommended Budget Positions = 20.0
PRESIDENT AND DIRECTOR
2.0 Positions
NEW MUSEUM PROJECT
EXECUTIVE PROJECT MANAGER
PROJECT MANAGER CONSTRUCTION & ADMINISTRATION
LEGAL COUNSEL/PAGE & HART MUSEUMS
CHIEF DEPUTY DIRECTOR, ADMINISTRATION
1.0 Position
OPERATIONS
9.0 Positions
HUMAN RESOURCES
INFORMATION TECHNOLOGY
GUEST RELATIONS
CHIEF FINANCIAL OFFICER
FINANCE
SR. VP, ADVANCEMENT
CAMPAIGN
INSTITUTIONAL GIFTS
INDIVIDUAL ANNUAL PROGRAMS
ADVANCEMENT SERVICES
SPECIAL EVENTS
VP, MARKETING & COMMUNICATIONS
MARKETING
COMMUNICATIONS
WEB
ART & DESIGN
1.0 Position
VP, RESEARCH & COLLECTIONS
6.0 Positions
VERTEBRATES
INVERTEBRATES
HISTORY & ANTHROPOLOGY
REGISTRAR
RESEARCH LIBRARY
VP, EDUCATION & EXHIBITS
1.0 Position
EXHIBITS
PROGRAMS
EVALUATION
INTERPRETATION

The Music Center

Stephen D. Rountree, President

The Music Center Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,180,172.67	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 19,845,964.20	$ 21,278,000	$ 21,278,000	$ 23,226,000	$ 21,626,000	$ 348,000
OTHER CHARGES	776,846.66	791,000	791,000	753,000	753,000	(38,000)
GROSS TOTAL	$ 20,622,810.86	$ 22,069,000	$ 22,069,000	$ 23,979,000	$ 22,379,000	$ 310,000
NET TOTAL	$ 20,622,810.86	$ 22,069,000	$ 22,069,000	$ 23,979,000	$ 22,379,000	$ 310,000
NET COUNTY COST	$ 19,442,638.19	$ 21,154,000	$ 21,154,000	$ 23,064,000	$ 21,464,000	$ 310,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Music Center (Center), a private non-profit corporation, in partnership with the County, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Center welcomes more than 1.3 million visitors to tour its venues and attend performances by its four internationally renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education. Its educational programs serve over 300 schools, totaling over 600,000 students.

The County supports the Center through a budget that provides for the building and grounds maintenance; custodial, security, and usher services; utilities; insurance; long-term lease; and miscellaneous administrative support services at the Center.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost increase of $310,000 primarily due to a cost-of-living adjustment, partially offset by an anticipated decrease in capital lease costs. Consistent with established contractual obligations, and demonstrating a commitment to maintaining public-private partnerships, the Recommended Budget continues to provide County funds to maintain and operate the facility.

Critical/Strategic Planning Initiatives

Consistent with the County vision to improve the quality of life in the County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts to families and children on the Center's campus and by providing educational services in the region's schools.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**22,069,000**	**0**	**915,000**	**21,154,000**	**0.0**
New/Expanded Programs					
1. Cost-of-Living Adjustment: Reflects cost-of-living adjustments which offset funding increases for building and grounds maintenance, custodial, security, and usher services.	348,000	--	--	348,000	--
Other Changes					
1. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(38,000)	--	--	(38,000)	--
Total Changes	**310,000**	**0**	**0**	**310,000**	**0.0**
2012-13 Recommended Budget	**22,379,000**	**0**	**915,000**	**21,464,000**	**0.0**

Unmet Needs

The Center continues to identify unmet needs for numerous deferred maintenance projects and the implementation of various best practices approaches.

MUSIC CENTER BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 1,180,172.67	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
TOTAL REVENUE	$ 1,180,172.67	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 5,000.00	$ 9,000	$ 9,000	$ 9,000	$ 9,000	$ 0
COMMUNICATIONS	1,020.00	6,000	6,000	6,000	6,000	0
CONTRACTED PROGRAM SERVICES	0.00	592,000	592,000	2,205,000	605,000	13,000
INSURANCE	1,010,000.00	1,023,000	1,023,000	1,046,000	1,046,000	23,000
MAINTENANCE--BUILDINGS & IMPRV	6,606,000.00	6,692,000	6,692,000	6,840,000	6,840,000	148,000
MISCELLANEOUS EXPENSE	2,543,000.00	2,576,000	2,576,000	2,633,000	2,633,000	57,000
RENTS & LEASES - BLDG & IMPRV	56,847.67	58,000	58,000	58,000	58,000	0
TECHNICAL SERVICES	4,854,000.00	4,917,000	4,917,000	5,024,000	5,024,000	107,000
TELECOMMUNICATIONS	324.35	1,000	1,000	1,000	1,000	0
UTILITIES	4,769,772.18	5,404,000	5,404,000	5,404,000	5,404,000	0
TOTAL S & S	19,845,964.20	21,278,000	21,278,000	23,226,000	21,626,000	348,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	749,789.33	754,000	754,000	716,000	716,000	(38,000)
TAXES & ASSESSMENTS	27,057.33	37,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	776,846.66	791,000	791,000	753,000	753,000	(38,000)
GROSS TOTAL	$ 20,622,810.86	$ 22,069,000	$ 22,069,000	$ 23,979,000	$ 22,379,000	$ 310,000
NET TOTAL	$ 20,622,810.86	$ 22,069,000	$ 22,069,000	$ 23,979,000	$ 22,379,000	$ 310,000
NET COUNTY COST	$ 19,442,638.19	$ 21,154,000	$ 21,154,000	$ 23,064,000	$ 21,464,000	$ 310,000

Departmental Program Summary

1. Contractual Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,543,000	--	--	15,543,000	--
Less Administration	--	--	--	--	--
Net Program Costs	15,543,000	--	--	15,543,000	--

Authority: Non-mandated, discretionary program.

The 1996 Operating Services Agreement established provisions for the Center to provide insurance, building and grounds maintenance, custodial, security, and ushering services, and for the County to pay the Center for services performed at the amount allocated within the budget.

2. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,836,000	--	915,000	5,921,000	--
Less Administration	--	--	--	--	--
Net Program Costs	6,836,000	--	915,000	5,921,000	--

Authority: Non-mandated, discretionary program.

Provides administrative services to the Center budget, including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs which include communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from the cogeneration plant.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	22,379,000	0	915,000	21,464,000	0.0

Nondepartmental Revenue

Nondepartmental Revenue Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESS & TAX COLLECT FEES	$ 6,113,557.04	$ 4,300,000	$ 4,300,000	$ 4,300,000	$ 4,300,000	$ 0
BUSINESS LICENSE TAXES	12,720,777.16	11,500,000	12,000,000	12,000,000	12,000,000	0
BUSINESS LICENSES	253,762.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	44,922,694.00	36,393,000	39,793,000	39,793,000	39,793,000	0
FRANCHISES	12,817,166.56	10,000,000	6,303,000	6,303,000	6,303,000	0
HOMEOWNER PROP TAX RELIEF	21,616,769.08	20,500,000	20,500,000	20,500,000	20,500,000	0
INTEREST	7,335,116.40	6,000,000	4,000,000	4,000,000	4,000,000	0
MISCELLANEOUS	24,138,176.60	12,200,000	12,590,000	12,590,000	4,590,000	(8,000,000)
OTHER GOVERNMENTAL AGENCIES	103,049,741.29	90,000,000	87,635,000	87,635,000	90,635,000	3,000,000
OTHER TAXES	56,483,235.07	57,523,000	56,940,000	56,940,000	58,200,000	1,260,000
PEN INT & COSTS-DEL TAXES	51,616,837.95	55,697,000	55,697,000	55,697,000	55,697,000	0
RENTS & CONCESSIONS	2,190,355.68	2,000,000	1,982,000	1,982,000	1,982,000	0
ROYALTIES	393,362.28	300,000	150,000	150,000	150,000	0
SALES & USE TAXES	34,194,208.79	35,000,000	35,700,000	35,700,000	36,225,000	525,000
ST - MOTOR VEH IN-LIEU TAX	18,159,363.90	0	0	0	0	0
TOBACCO SETTLEMENT	65,252,447.41	73,035,000	0	0	0	0
TOTAL REVENUE	$461,257,571.21	$ 414,448,000	$ 337,590,000	$ 337,590,000	$ 334,375,000	$ (3,215,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2012-13 Budget Message

Nondepartmental revenues are derived largely from revenue-generating activities not related to any specific County department.

The 2012-13 Recommended Budget primarily reflects:

- An increase of $1.3 million in Deed Transfer Tax revenue based on actual trend and an anticipated growth in the County's housing market;
- An increase of $0.5 million in Sales and Use Tax revenue associated with an anticipated growth in collections primarily due to high gasoline prices;
- An additional $3.0 million in Community Redevelopment Agencies pass-through revenue due to changes in redevelopment laws; and
- The deletion of $8.0 million associated with the one-time transfer of revenue from forfeited employee healthcare spending accounts.

Nondepartmental Special Accounts

Nondepartmental Special Accounts Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 51,630,315.19	$ 41,992,000	$ 52,600,000	$ 35,400,000	$ 35,400,000	$ (17,200,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 0	$ 0	$ 17,494,000	$ 17,494,000	$ 17,494,000
SERVICES & SUPPLIES	18,697,701.69	18,765,000	53,435,000	52,541,000	52,541,000	(894,000)
OTHER CHARGES	24,674,377.20	17,956,000	23,904,000	15,767,000	15,767,000	(8,137,000)
OTHER FINANCING USES	37,236,456.14	54,578,000	54,578,000	38,644,000	38,644,000	(15,934,000)
GROSS TOTAL	$ 80,608,535.03	$ 91,299,000	$ 131,917,000	$ 124,446,000	$ 124,446,000	$ (7,471,000)
INTRAFUND TRANSFERS	(1,485,402.71)	(1,824,000)	(1,719,000)	(1,824,000)	(1,824,000)	(105,000)
NET TOTAL	$ 79,123,132.32	$ 89,475,000	$ 130,198,000	$ 122,622,000	$ 122,622,000	$ (7,576,000)
NET COUNTY COST	$ 27,492,817.13	$ 47,483,000	$ 77,598,000	$ 87,222,000	$ 87,222,000	$ 9,624,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Nondepartmental Special Accounts budget provides for special General Fund expenditures and revenues, which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's main mission. Also included are interest expense and earnings associated with the Treasury Management Program.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects:

- A Board-approved increase in salaries and employee benefits.
- A decrease in services and supplies due to the elimination of one-time Los Angeles Regional Interoperable Communications System (LA-RICS) project funding and the elimination of redistricting related expenses. The decrease is partially offset by a net increase in membership fees, services of countywide benefit and special contracts.
- A decrease in other charges due to a projected decrease in Tax and Revenue Anticipation Notes (TRANS) interest expense and a scheduled decrease in the La Alameda Project debt service payment. The decrease is partially offset by an increase in allocation of funding for the Local Agency Formation Commission charges.
- A decrease in other financing uses due to the deletion of one-time funding for various Public Library projects, the reduction of the Public Library General County overhead as determined by the Auditor-Controller, and the elimination of a one-time transfer from the General Fund to the Productivity Investment Fund. The decrease is partially offset by an increase in funding to cover operating costs for the Topanga Library.
- A decrease in revenue due to a projected decrease in interest earnings from treasury pool and the deletion of a one-time transfer of funds from the Motor Vehicle ACO Fund to the General Fund.

Office of Public Safety

Office of Public Safety Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,961.82	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 7,172,641.44	$ 0	$ 0	$ 0	$ 0	$ 0
SERVICES & SUPPLIES	691,754.38	0	0	0	0	0
OTHER CHARGES	3,611,291.53	0	0	0	0	0
GROSS TOTAL	$ 11,475,687.35	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 11,475,687.35	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 11,472,725.53	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

2012-13 Budget Message

The 2012-13 Recommended Budget reflects only prior year actuals as the Office of Public Safety was consolidated with the Sheriff's Department in fiscal year 2010-11. The Sheriff's Department is now responsible for all budgetary and operating requirements in providing protection for patrons, employees, and properties of County departments which contract for such services, and in providing a safe environment for those who use County parks and recreation areas.

OFFICE OF PUBLIC SAFETY BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 2,961.82	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL REVENUE	$ 2,961.82	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,366,473.16	$ 0	$ 0	$ 0	$ 0	$ 0
CAFETERIA PLAN BENEFITS	257,753.45	0	0	0	0	0
DEFERRED COMPENSATION BENEFITS	35,145.82	0	0	0	0	0
EMPLOYEE GROUP INS - E/B	202,802.99	0	0	0	0	0
OTHER EMPLOYEE BENEFITS	809.91	0	0	0	0	0
RETIREMENT - EMP BENEFITS	464,744.41	0	0	0	0	0
WORKERS' COMPENSATION	3,844,911.70	0	0	0	0	0
TOTAL S & E B	7,172,641.44	0	0	0	0	0
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	59,751.19	0	0	0	0	0
INSURANCE	237,581.97	0	0	0	0	0
MISCELLANEOUS EXPENSE	33,451.39	0	0	0	0	0
PROFESSIONAL SERVICES	358,969.83	0	0	0	0	0
TRAINING	2,000.00	0	0	0	0	0
TOTAL S & S	691,754.38	0	0	0	0	0
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,611,291.53	0	0	0	0	0
TOTAL OTH CHARGES	3,611,291.53	0	0	0	0	0
GROSS TOTAL	$ 11,475,687.35	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 11,475,687.35	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 11,472,725.53	$ 0	$ 0	$ 0	$ 0	$ 0

Parks and Recreation

Russ Guiney, Director

Parks and Recreation Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 40,351,294.83	$ 42,235,000	$ 43,834,000	$ 41,532,000	$ 41,532,000	$ (2,302,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 102,768,013.68	$ 102,136,000	$ 104,749,000	$ 107,635,000	$ 105,120,000	$ 371,000
SERVICES & SUPPLIES	34,996,878.95	42,899,000	41,292,000	35,020,000	33,044,000	(8,248,000)
OTHER CHARGES	8,585,083.18	8,291,000	8,212,000	7,936,000	7,936,000	(276,000)
CAPITAL ASSETS - EQUIPMENT	271,578.16	2,078,000	1,361,000	2,651,000	147,000	(1,214,000)
OTHER FINANCING USES	164,000.00	362,000	291,000	105,000	105,000	(186,000)
GROSS TOTAL	$ 146,785,553.97	$ 155,766,000	$ 155,905,000	$ 153,347,000	$ 146,352,000	$ (9,553,000)
INTRAFUND TRANSFERS	(899,769.65)	(719,000)	(899,000)	(720,000)	(720,000)	179,000
NET TOTAL	$ 145,885,784.32	$ 155,047,000	$ 155,006,000	$ 152,627,000	$ 145,632,000	$ (9,374,000)
NET COUNTY COST	$ 105,534,489.49	$ 112,812,000	$ 111,172,000	$ 111,095,000	$ 104,100,000	$ (7,072,000)
BUDGETED POSITIONS	1,461.0	1,449.0	1,449.0	1,477.0	1,430.0	(19.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

Through a vision of "Creating Community through People, Parks and Programs," the Department strives to provide the residents and visitors of the County with quality recreational opportunities that promote a healthy lifestyle and strengthen the community through diverse physical, educational, and cultural programming, and enhances the community environment by acquiring, developing, and maintaining County parks, gardens, golf courses, trails and open space areas.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a $7.1 million decrease in net County cost primarily attributable to the deletion of one-time funding, partially offset by increases in centrally funded employee benefits and the reversal of the premium reserves credit used as a one-time budget solution in FY 2011-12. The Recommended Budget also reflects the Department's effort to realign the budget to actual service levels and to offset non-centrally funded employee benefits cost increases and revenue shortfalls.

Critical/Strategic Planning Initiatives

The Department remains committed to maintaining the County's Strategic Plan Goals and Strategies and furthering them where possible. However, several consecutive years of appropriation reductions due to the economic downturn has greatly impaired the Department's ability to maintain enhanced service levels. Continued and enhanced efforts found in efficiencies, exploring new possibilities to augment revenue, and discovering creative methods to sustain service levels with minimum funding will all be necessary for the Department to support its operations and the County Stragetic Plan Goals.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**155,905,000**	**899,000**	**43,834,000**	**111,172,000**	**1,449.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	427,000	--	--	427,000	--
2. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	505,000	--	--	505,000	--
3. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	721,000	--	--	721,000	--
4. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	569,000	--	--	569,000	--
5. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget Claiming guidelines.	(50,000)	--	--	(50,000)	--
6. One-Time Funding: Reflects the elimination of various one-time funding for new facilities, Enhancing Park Services, efficiencies, botanic gardens and arboreta improvements, grant projects, Board requested projects and Utility User Tax Cy Pres, partially offset by reductions in federal and State reimbursements, charges for services and miscellaneous revenue.	(11,696,000)	--	(2,452,000)	(9,244,000)	(18.0)
7. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment insurance costs due to anticipated benefit increases and escalating medical cost trends.	216,000	--	--	216,000	--
8. Unavoidable Costs Absorption: Reflects a decrease in appropriation and an increase in revenue to address unavoidable costs increases, increased contract costs, golf play decline, capital asset realignment, and the elimination of Co-Sponsorship fees.	(346,000)	(179,000)	49,000	(216,000)	--
9. Los Angeles Regional Interoperable Communications Systems (LA-RICS): Reflects the addition of 1.0 position funded by LA-RICS to manage the LA-RICS grants section, as well as provide support to various functional areas of the project.	101,000	--	101,000	--	1.0
10. Revenue Realignment: Reflects adjustments to re-categorize revenues as recommended by Auditor-Controller and to better match budgets to actuals.	--	--	--	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
11. Miscellaneous Adjustments: Reflects the addition of 4.0 positions fully offset by the deletion of 6.0 positions to meet the operational needs of the Department.	--	--	--	--	(2.0)
Total Changes	**(9,553,000)**	**(179,000)**	**(2,302,000)**	**(7,027,000)**	**(19.0)**
2012-13 Recommended Budget	**146,352,000**	**720,000**	**41,532,000**	**104,100,000**	**1,430.0**

Unmet Needs

The Department's critical needs consist of one-time and ongoing obligations arising from opening new park facilities and amenities; compliance with air quality regulatory agencies regarding diesel powered vehicles and equipment; aging vehicle fleet; information technology (IT) projects; and the restoration of a recreation program previously reduced from a prior year curtailment.

Funding augmentation for these needs will allow the Department to perform asset preservation, as well as conduct facility operations and management, for new facilities and park amenities; replace diesel powered equipment and machinery for compliance with California Air Resource Board and Southern California Air Quality Management District regulations; replace aging vehicles which are significantly beyond their useful life; resolve IT shortages in key projects and staffing; and restore the regional swim beach lifeguard staffing to pre-curtailment status.

PARKS AND RECREATION BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 6,951,686.38	$ 7,615,000	$ 7,600,000	$ 7,549,000	$ 7,549,000	$ (51,000)
LEGAL SERVICES	5,140,748.23	5,313,000	5,313,000	5,313,000	5,313,000	0
PARK & RECREATION SVS	14,953,826.83	15,202,000	16,163,000	15,943,000	15,943,000	(220,000)
PLANNING & ENGINEERING SERVICE	4,715,710.35	4,993,000	4,993,000	4,900,000	4,900,000	(93,000)
OTHER COURT FINES	1,927.96	2,000	1,000	1,000	1,000	0
VEHICLE CODE FINES	1,223.63	1,000	1,000	1,000	1,000	0
FEDERAL - OTHER	1,021,624.65	1,037,000	1,393,000	955,000	955,000	(438,000)
FEDERAL IN-LIEU TAXES	1,256,135.00	1,235,000	1,235,000	765,000	765,000	(470,000)
STATE - OTHER	76,819.39	710,000	710,000	0	0	(710,000)
BUSINESS LICENSES	262,783.99	262,000	240,000	255,000	255,000	15,000
OTHER LICENSES & PERMITS	11,656.00	11,000	15,000	15,000	15,000	0
MISCELLANEOUS	4,172,014.22	4,476,000	4,792,000	1,633,000	1,633,000	(3,159,000)
OTHER SALES	15,985.77	21,000	10,000	10,000	10,000	0
SALE OF CAPITAL ASSETS	11,233.37	11,000	15,000	15,000	15,000	0
TRANSFERS IN	1,006,000.00	806,000	806,000	806,000	806,000	0
INTEREST	22.09	0	0	0	0	0
RENTS & CONCESSIONS	751,896.97	540,000	547,000	3,371,000	3,371,000	2,824,000
TOTAL REVENUE	$ 40,351,294.83	$ 42,235,000	$ 43,834,000	$ 41,532,000	$ 41,532,000	$ (2,302,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 66,826,982.13	$ 67,171,000	$ 69,106,000	$ 69,372,000	$ 67,382,000	$ (1,724,000)
CAFETERIA PLAN BENEFITS	12,077,576.59	12,340,000	12,494,000	13,024,000	12,736,000	242,000
DEFERRED COMPENSATION BENEFITS	1,068,553.12	1,283,000	1,377,000	1,946,000	1,866,000	489,000
EMPLOYEE GROUP INS - E/B	4,183,993.63	4,047,000	4,087,000	4,290,000	4,289,000	202,000
OTHER EMPLOYEE BENEFITS	100,213.57	96,000	153,000	153,000	153,000	0
RETIREMENT - EMP BENEFITS	15,068,063.77	13,858,000	14,282,000	15,441,000	15,285,000	1,003,000
WORKERS' COMPENSATION	3,442,630.87	3,341,000	3,250,000	3,409,000	3,409,000	159,000
TOTAL S & E B	102,768,013.68	102,136,000	104,749,000	107,635,000	105,120,000	371,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,054,842.58	661,000	661,000	661,000	661,000	0
CLOTHING & PERSONAL SUPPLIES	208,096.49	308,000	225,000	241,000	224,000	(1,000)
COMMUNICATIONS	246,284.07	200,000	200,000	244,000	200,000	0
COMPUTING-MAINFRAME	618.00	16,000	16,000	16,000	16,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	317,093.03	180,000	180,000	180,000	180,000	0
COMPUTING-PERSONAL	190,472.10	347,000	347,000	616,000	325,000	(22,000)
FOOD	493,408.62	0	0	0	0	0
HOUSEHOLD EXPENSE	475,736.86	402,000	402,000	541,000	380,000	(22,000)
INFORMATION TECHNOLOGY SERVICES	22,909.31	140,000	140,000	546,000	99,000	(41,000)
INFORMATION TECHNOLOGY-SECURITY	47,118.04	0	0	0	0	0
INSURANCE	598,143.05	301,000	301,000	301,000	301,000	0
MAINTENANCE - EQUIPMENT	540,949.99	555,000	555,000	585,000	555,000	0
MAINTENANCE--BUILDINGS & IMPRV	9,588,516.51	10,199,000	10,199,000	10,325,000	10,070,000	(129,000)
MEDICAL DENTAL & LAB SUPPLIES	13,703.08	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	11,026.21	55,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	25,834.83	0	0	0	0	0

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	367,218.17	100,000	100,000	154,000	75,000	(25,000)
PROFESSIONAL SERVICES	928,634.16	4,840,000	2,711,000	1,222,000	1,211,000	(1,500,000)
PUBLICATIONS & LEGAL NOTICE	18,084.25	3,000	3,000	3,000	3,000	0
RENTS & LEASES - BLDG & IMPRV	150,615.07	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	386,495.57	314,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	378,606.08	105,000	33,000	241,000	9,000	(24,000)
SPECIAL DEPARTMENTAL EXPENSE	1,344,608.54	6,662,000	7,339,000	2,396,000	2,145,000	(5,194,000)
TECHNICAL SERVICES	1,245,313.28	3,046,000	3,046,000	1,768,000	1,768,000	(1,278,000)
TELECOMMUNICATIONS	1,595,108.01	1,204,000	1,204,000	1,295,000	1,203,000	(1,000)
TRAINING	46,834.99	190,000	190,000	192,000	190,000	0
TRANSPORTATION AND TRAVEL	2,831,802.70	1,599,000	1,599,000	1,604,000	1,599,000	0
UTILITIES	11,868,805.36	11,457,000	11,457,000	11,505,000	11,446,000	(11,000)
TOTAL S & S	34,996,878.95	42,899,000	41,292,000	35,020,000	33,044,000	(8,248,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,674,008.86	813,000	513,000	513,000	513,000	0
RET-OTHER LONG TERM DEBT	6,837,486.43	7,448,000	7,669,000	7,393,000	7,393,000	(276,000)
TAXES & ASSESSMENTS	73,587.89	30,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	8,585,083.18	8,291,000	8,212,000	7,936,000	7,936,000	(276,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	55,000	55,000	0	0	(55,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	0	115,000	0	0
MACHINERY EQUIPMENT	0.00	0	0	12,000	0	0
PARK/RECREATION EQUIPMENT	124,847.09	1,895,000	1,314,000	888,000	102,000	(1,212,000)
VEHICLES & TRANSPORTATION EQUIPMENT	146,731.07	103,000	(8,000)	1,636,000	45,000	53,000
WATERCRAFT/VESSEL/BARGES/TUGS	0.00	25,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	271,578.16	2,078,000	1,361,000	2,651,000	147,000	(1,214,000)
TOTAL CAPITAL ASSETS	271,578.16	2,078,000	1,361,000	2,651,000	147,000	(1,214,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	164,000.00	362,000	291,000	105,000	105,000	(186,000)
TOTAL OTH FIN USES	164,000.00	362,000	291,000	105,000	105,000	(186,000)
GROSS TOTAL	$ 146,785,553.97	$ 155,766,000	$ 155,905,000	$ 153,347,000	$ 146,352,000	$ (9,553,000)
INTRAFUND TRANSFERS	(899,769.65)	(719,000)	(899,000)	(720,000)	(720,000)	179,000
NET TOTAL	$ 145,885,784.32	$ 155,047,000	$ 155,006,000	$ 152,627,000	$ 145,632,000	$ (9,374,000)
NET COUNTY COST	$ 105,534,489.49	$ 112,812,000	$ 111,172,000	$ 111,095,000	$ 104,100,000	$ (7,072,000)
BUDGETED POSITIONS	1,461.0	1,449.0	1,449.0	1,477.0	1,430.0	(19.0)

Departmental Program Summary

1. Community Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	47,810,000	390,000	4,013,000	43,407,000	615.0
Less Administration	--	--	--	--	--
Net Program Costs	47,810,000	390,000	4,013,000	43,407,000	615.0

Authority: Non-mandated, discretionary program.

Community Services consist of recreation programs and local park facilities designed to provide community members of all ages the opportunity to participate in activities and programs that promote physical health, community enrichment, and personal growth. Physical health programs include competitive athletics, aquatics, and exercise and fitness classes. Enrichment programs include after-school computer clubs, day camps, senior programs, cultural programs and special events. In addition, local parks support the communities' passive recreational activities, promoting both physical health and enrichment, and include walking, jogging, play in play areas, and picnic facilities.

2. Regional Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	24,431,000	10,000	15,737,000	8,684,000	298.0
Less Administration	--	--	--	--	--
Net Program Costs	24,431,000	10,000	15,737,000	8,684,000	298.0

Authority: Non-mandated, discretionary program.

Regional Services consist of facilities and programs at large boating and fishing lakes, large sports complexes that attract residents on a regional basis, including arboreta and botanical gardens. Regional park activities include sailing, waterskiing, jet skiing, fishing, large group picnicking, hiking, cycling, equestrian trails, campgrounds, soccer fields, and diamonds for baseball and softball. Arboreta and botanical gardens provide scenic paths and walkways through extensive collections of rare and exotic trees, plants and flowers and offer walking tours, picnic areas, and rental facilities for special events.

3. Environmental Stewardship

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,673,000	--	372,000	3,301,000	34.0
Less Administration	--	--	--	--	--
Net Program Costs	3,673,000	--	372,000	3,301,000	34.0

Authority: Non-mandated, discretionary program.

Environmental Stewardship consists of activities and programs for which the main goal is to restore, protect, and preserve the natural environment, including endangered animal and plant species, and to promote environmentally friendly behavior and practices by providing environmental education programs and exhibits, at natural areas, parks and schools. Natural areas operated by the Department include interpretive nature centers, natural areas, nature walks, stargazing, hiking, and camping.

4. Asset Preservation and Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	38,023,000	--	5,009,000	33,014,000	332.0
Less Administration	--	--	--	--	--
Net Program Costs	38,023,000	--	5,009,000	33,014,000	332.0

Authority: Non-mandated, discretionary program.

Asset Preservation and Development consists of County park facility structural and infrastructural preservation and improvements, and the acquisition and/or development of new parks, facilities and park amenities and infrastructure.

5. Administrative Services

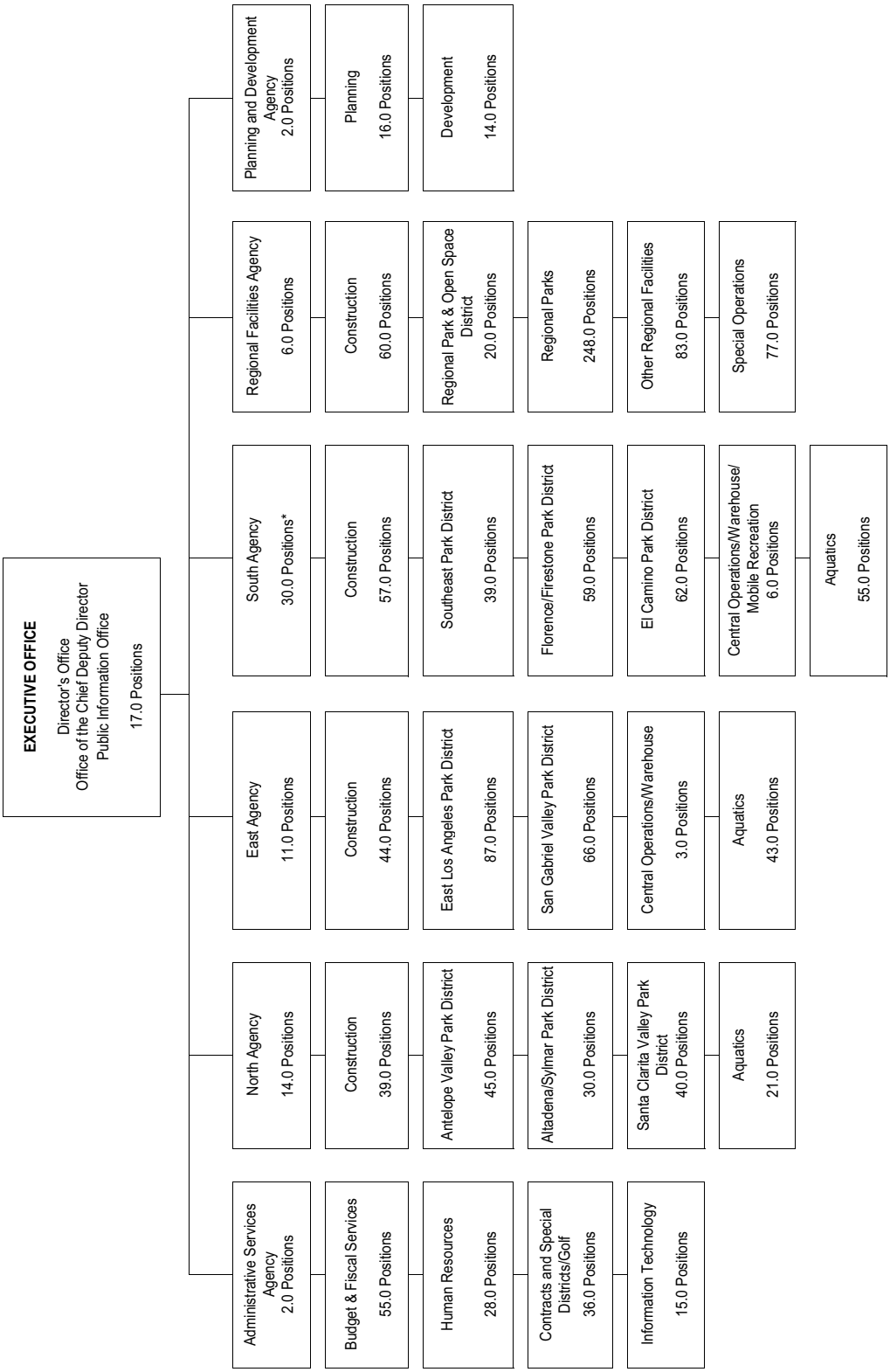
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	32,415,000	320,000	16,401,000	15,694,000	151.0
Less Administration	--	--	--	--	--
Net Program Costs	32,415,000	320,000	16,401,000	15,694,000	151.0

Authority: Non-mandated, discretionary program.

Administrative Services consist of support services to all departmental agencies. Support includes executive management, budget and fiscal, accounting, procurement, payroll, human resources, and communication services, as well as contracts and risk management, audits and investigations. In addition, Administrative Services include nineteen golf courses that offer low cost green fees, discount programs for seniors and student and junior golf programs.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	146,352,000	720,000	41,532,000	104,100,000	1,430.0

PARKS AND RECREATION
RUSS GUINEY, DIRECTOR
FY 2012-13 Recommended Budgeted Positions = 1,430.0



*South Agency includes ground maintenance travel crews.

Probation

Jerry E. Powers, Chief Probation Officer

Probation Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 226,554,040.28	$ 239,690,000	$ 239,964,000	$ 239,964,000	$ 243,357,000	$ 3,393,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 562,637,979.37	$ 554,749,000	$ 534,657,000	$ 556,890,000	$ 552,564,000	$ 17,907,000
SERVICES & SUPPLIES	141,762,937.39	155,845,000	151,741,000	233,819,000	154,011,000	2,270,000
OTHER CHARGES	8,241,632.64	9,778,000	9,778,000	9,801,000	9,657,000	(121,000)
CAPITAL ASSETS - EQUIPMENT	58,666.38	1,455,000	578,000	10,334,000	578,000	0
GROSS TOTAL	$ 712,701,215.78	$ 721,827,000	$ 696,754,000	$ 810,844,000	$ 716,810,000	$ 20,056,000
INTRAFUND TRANSFERS	(6,854,929.66)	(7,073,000)	(7,115,000)	(7,115,000)	(7,115,000)	0
NET TOTAL	$ 705,846,286.12	$ 714,754,000	$ 689,639,000	$ 803,729,000	$ 709,695,000	$ 20,056,000
NET COUNTY COST	$ 479,292,245.84	$ 475,064,000	$ 449,675,000	$ 563,765,000	$ 466,338,000	$ 16,663,000
BUDGETED POSITIONS	6,211.0	6,001.0	6,001.0	6,249.0	6,032.0	31.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Mission Statement

To promote and enhance public safety, ensure victims' rights, and facilitate a positive change in adult and juvenile probationers.

The Probation Department recommends and enforces court-ordered sanctions for probationers, including the detention of juvenile offenders and the return to court of non-compliant adult offenders; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. In an expanded role under the 2011 Public Safety Realignment (Assembly Bill (AB) 109 and 117), the Probation Department also provides services to post-release supervised persons. The Department proactively seeks resources and collaborations to maximize opportunities to positively impact the behavior of probationers by providing them with educational and vocational services, as well as access to health and mental health services that will build upon the strengths and capabilities of probationers, their families, and their communities.

Departmental services are administered and financed through five separate budget units. The Support Services budget funds administrative, information technology, quality assurance and training, and support services. The Juvenile Institutions Services budget which consolidates the former Detention and Residential Treatment budget units funds the three juvenile halls (Central, Los Padrinos, and Barry J. Nidorf), transportation, and 13 probation camps. The Field Services budget funds juvenile and adult investigation and supervision services. The Special Services budget funds intake and detention control, the Dorothy Kirby Center, and juvenile placement services. The Care of Juvenile Court Wards budget funds the placement of juvenile court wards in residential facilities, foster homes, and the Department of Corrections and Rehabilitation housing and parole placements as mandated by law.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost (NCC) increase of $16.7 million primarily due to $14.8 million for Board-approved increases in health insurance subsidies and changes to salaries; $2.7 million from the Provisional Financing Uses (PFU) budget for Education Reform ($2.1 million) and Medical Discharge process ($0.6 million) for youths released from the Juvenile Halls; partially offset by the deletion of one-time carryovers ($0.7 million) and other adjustments ($0.1 million). The budget also reflects $0.3 million for the federal Title II grant program and $3.0 million in federal revenue for the Title IV-E Reinvestment program.

Critical/Strategic Planning Initiatives

Probation has developed a strategic plan to transform from a custodial and supervision model to an evidence-based practices treatment and rehabilitation model. The goals are to implement evidence-based practices; develop and expand collaborative efforts and community capacity; and maintain a commitment to organizational development.

The top priorities of the Department are:

- Continue efforts to implement Department of Justice recommendations;
- Continue to adopt the 'Sheriff's Model' of Return-To-Work enhanced activities; and
- Continue the roll out AB 109 Realignment.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**696,754,000**	**7,115,000**	**239,964,000**	**449,675,000**	**6,001.0**
New/Expanded Programs					
1. Title IV-E Reinvestment Funds: Reflects funding for 21.0 positions and services and supplies for the enhanced and expanded Title IV-E Child Welfare Waiver Capped Allocation Demonstration Project approved by the Board on December 13, 2011.	3,043,000	--	3,043,000	--	21.0
2. Education Reform: Reflects funding for 8.0 positions and services and supplies for the second year of implementation of Education Reform as approved by the Board on November 29, 2011.	2,100,000	--	--	2,100,000	8.0
3. Medical Discharge: Reflects funding for the Medical Discharge process that will ensure continuity of care by providing a medical discharge summary for each youth released from the Juvenile Halls.	647,000	--	--	647,000	--
4. Federal Title II Grant: Reflects grant funding for 2.0 positions and services and supplies for implementation of a comprehensive, multidisciplinary program for female victims of sex and labor trafficking.	350,000	--	350,000	--	2.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to salaries.	3,609,000	--	--	3,609,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	4,266,000	--	--	4,266,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	3,124,000	--	--	3,124,000	--
4. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	3,806,000	--	--	3,806,000	--
5. One-Time Funding: Reflects the elimination of one-time carryover funding for the Juvenile Day Reporting Center ($271,000) and the Department of Justice Camps Settlement Agreement ($497,000).	(768,000)	--	--	(768,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(121,000)	--	--	(121,000)	--
Total Changes	**20,056,000**	**0**	**3,393,000**	**16,663,000**	**31.0**
2012-13 Recommended Budget	**716,810,000**	**7,115,000**	**243,357,000**	**466,338,000**	**6,032.0**

Unmet Needs

The Department's most critical unmet needs include the following: 1) $1.6 million for 12.0 Assistant Probation Director positions to enhance management, oversight, and operation direction at the camps; 2) $2.0 million to establish two Juvenile Day Reporting Centers for the intervention of moderate and high-risk youth; 3) $1.7 million for 19.0 positions to enhance the Return-to-Work and Risk Management units to address workload issues; 4) $15.0 million in additional vehicle license fees revenue; 5) $1.0 million to enhance the Supervising Detention Services Officer ratio; and 6) $1.4 million for 15.0 Transportation Deputy positions to expand the Transportation section.

PROBATION BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 27.53	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	3,404,301.90	3,337,000	4,401,000	4,401,000	4,401,000	0
COURT FEES & COSTS	526,930.14	564,000	1,545,000	1,545,000	1,545,000	0
INSTITUTIONAL CARE & SVS	9,531,546.51	9,532,000	14,942,000	14,942,000	14,942,000	0
RECORDING FEES	354.93	0	0	0	0	0
FORFEITURES & PENALTIES	185,474.55	200,000	200,000	200,000	200,000	0
OTHER COURT FINES	2,458,810.27	2,391,000	1,674,000	1,674,000	1,674,000	0
FEDERAL - OTHER	76,940,904.29	71,161,000	76,237,000	76,237,000	79,630,000	3,393,000
FEDERAL AID-MENTAL HEALTH	5,437,229.75	3,798,000	3,798,000	3,798,000	3,798,000	0
STATE - OTHER	119,349,263.11	108,753,000	112,799,000	112,799,000	112,799,000	0
STATE - PUBLIC SAFETY REALIGNMENT	0.00	29,183,000	13,258,000	13,258,000	13,258,000	0
MISCELLANEOUS	384,192.74	527,000	757,000	757,000	757,000	0
SALE OF CAPITAL ASSETS	7,346.54	3,000	0	0	0	0
TRANSFERS IN	8,100,645.00	10,046,000	10,046,000	10,046,000	10,046,000	0
INTEREST	205,877.03	174,000	174,000	174,000	174,000	0
RENTS & CONCESSIONS	21,135.99	21,000	128,000	128,000	128,000	0
ROYALTIES	0.00	0	5,000	5,000	5,000	0
TOTAL REVENUE	$ 226,554,040.28	$ 239,690,000	$ 239,964,000	$ 239,964,000	$ 243,357,000	$ 3,393,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 366,295,063.37	$ 366,100,000	$ 356,998,000	$ 371,356,000	$ 359,204,000	$ 2,206,000
CAFETERIA PLAN BENEFITS	66,157,092.86	70,311,000	68,658,000	71,546,000	72,386,000	3,728,000
DEFERRED COMPENSATION BENEFITS	4,225,900.77	4,926,000	4,405,000	4,654,000	8,253,000	3,848,000
EMPLOYEE GROUP INS - E/B	7,716,385.94	7,509,000	7,177,000	7,570,000	7,360,000	183,000
OTHER EMPLOYEE BENEFITS	784,419.00	719,000	575,000	596,000	578,000	3,000
RETIREMENT - EMP BENEFITS	94,007,711.15	78,487,000	76,412,000	79,818,000	84,178,000	7,766,000
WORKERS' COMPENSATION	23,451,406.28	26,697,000	20,432,000	21,350,000	20,605,000	173,000
TOTAL S & E B	562,637,979.37	554,749,000	534,657,000	556,890,000	552,564,000	17,907,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	12,156,772.51	10,958,000	12,458,000	12,458,000	12,458,000	0
AGRICULTURAL	0.00	0	0	75,000	0	0
CLOTHING & PERSONAL SUPPLIES	803,988.83	1,072,000	1,072,000	1,132,000	1,072,000	0
COMMUNICATIONS	1,393,680.77	1,313,000	1,313,000	1,313,000	1,313,000	0
COMPUTING-MAINFRAME	4,004,712.71	5,429,000	5,429,000	5,629,000	5,429,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,121,912.00	2,486,000	2,486,000	3,811,000	2,486,000	0
COMPUTING-PERSONAL	3,712,632.04	3,361,000	3,361,000	3,634,000	3,502,000	141,000
CONTRACTED PROGRAM SERVICES	55,506,337.57	71,479,000	63,702,000	63,702,000	64,890,000	1,188,000
FOOD	9,598,678.29	10,318,000	10,318,000	10,318,000	10,318,000	0
HOUSEHOLD EXPENSE	1,669,323.16	1,275,000	1,275,000	1,275,000	1,275,000	0
INFORMATION TECHNOLOGY SERVICES	7,378,784.58	4,658,000	4,658,000	8,608,000	4,658,000	0
INSURANCE	2,222,761.63	1,315,000	1,315,000	1,315,000	1,315,000	0
MAINTENANCE - EQUIPMENT	480,351.57	288,000	288,000	288,000	288,000	0
MAINTENANCE--BUILDINGS & IMPRV	3,574,176.29	3,694,000	3,694,000	67,388,000	3,905,000	211,000
MEDICAL DENTAL & LAB SUPPLIES	69,611.02	0	0	0	0	0
MEMBERSHIPS	101,764.00	102,000	102,000	102,000	102,000	0

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	27,005.48	103,000	103,000	103,000	650,000	547,000
OFFICE EXPENSE	1,255,833.19	1,675,000	1,650,000	3,332,000	1,782,000	132,000
PROFESSIONAL SERVICES	2,578,488.63	2,704,000	3,669,000	3,669,000	3,669,000	0
PUBLICATIONS & LEGAL NOTICE	1,551.88	1,000	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	2,578,331.15	2,668,000	3,030,000	9,530,000	3,030,000	0
RENTS & LEASES - EQUIPMENT	949,607.78	853,000	853,000	853,000	853,000	0
SMALL TOOLS & MINOR EQUIPMENT	43,307.24	95,000	95,000	120,000	95,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,050,062.48	1,060,000	1,060,000	1,557,000	1,081,000	21,000
TECHNICAL SERVICES	8,281,285.94	10,083,000	10,578,000	13,578,000	10,578,000	0
TELECOMMUNICATIONS	7,296,180.61	7,087,000	7,105,000	7,379,000	7,110,000	5,000
TRAINING	380,620.56	1,831,000	2,152,000	2,471,000	2,177,000	25,000
TRANSPORTATION AND TRAVEL	3,200,390.99	2,006,000	2,043,000	2,153,000	2,043,000	0
UTILITIES	9,324,784.49	7,931,000	7,931,000	8,025,000	7,931,000	0
TOTAL S & S	141,762,937.39	155,845,000	151,741,000	233,819,000	154,011,000	2,270,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	2,139,640.93	2,245,000	2,245,000	2,245,000	2,245,000	0
RET-OTHER LONG TERM DEBT	4,164,320.02	4,628,000	4,628,000	4,651,000	4,507,000	(121,000)
SUPPORT & CARE OF PERSONS	1,903,501.53	2,891,000	2,891,000	2,891,000	2,891,000	0
TAXES & ASSESSMENTS	34,170.16	14,000	14,000	14,000	14,000	0
TOTAL OTH CHARGES	8,241,632.64	9,778,000	9,778,000	9,801,000	9,657,000	(121,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	10,000	10,000	510,000	10,000	0
DATA HANDLING EQUIPMENT	0.00	250,000	250,000	250,000	250,000	0
MACHINERY EQUIPMENT	0.00	19,000	19,000	7,519,000	19,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	100,000	273,000	273,000	273,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	58,666.38	1,076,000	26,000	1,782,000	26,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	58,666.38	1,455,000	578,000	10,334,000	578,000	0
TOTAL CAPITAL ASSETS	58,666.38	1,455,000	578,000	10,334,000	578,000	0
GROSS TOTAL	$ 712,701,215.78	$ 721,827,000	$ 696,754,000	$ 810,844,000	$ 716,810,000	$ 20,056,000
INTRAFUND TRANSFERS	(6,854,929.66)	(7,073,000)	(7,115,000)	(7,115,000)	(7,115,000)	0
NET TOTAL	$ 705,846,286.12	$ 714,754,000	$ 689,639,000	$ 803,729,000	$ 709,695,000	$ 20,056,000
NET COUNTY COST	$ 479,292,245.84	$ 475,064,000	$ 449,675,000	$ 563,765,000	$ 466,338,000	$ 16,663,000
BUDGETED POSITIONS	6,211.0	6,001.0	6,001.0	6,249.0	6,032.0	31.0

Probation - Care of Juvenile Court Wards Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 1,903,501.53	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0
GROSS TOTAL	$ 1,903,501.53	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0
NET TOTAL	$ 1,903,501.53	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0
NET COUNTY COST	$ 1,903,501.53	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Field Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 42,871,838.88	$ 79,912,000	$ 67,520,000	$ 67,520,000	$ 68,691,000	$ 1,171,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 136,238,337.63	$ 133,743,000	$ 134,673,000	$ 136,603,000	$ 139,886,000	$ 5,213,000
SERVICES & SUPPLIES	9,589,301.69	21,011,000	17,077,000	17,800,000	17,187,000	110,000
OTHER CHARGES	2,915,141.97	3,227,000	3,227,000	3,227,000	3,227,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	1,050,000	0	0	0	0
GROSS TOTAL	$ 148,742,781.29	$ 159,031,000	$ 154,977,000	$ 157,630,000	$ 160,300,000	$ 5,323,000
INTRAFUND TRANSFERS	(850,000.00)	(850,000)	(954,000)	(954,000)	(954,000)	0
NET TOTAL	$ 147,892,781.29	$ 158,181,000	$ 154,023,000	$ 156,676,000	$ 159,346,000	$ 5,323,000
NET COUNTY COST	$ 105,020,942.41	$ 78,269,000	$ 86,503,000	$ 89,156,000	$ 90,655,000	$ 4,152,000
BUDGETED POSITIONS	1,574.0	1,486.0	1,486.0	1,504.0	1,497.0	11.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Juvenile Institutions Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 75,596,623.59	$ 63,084,000	$ 71,934,000	$ 71,934,000	$ 71,934,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 268,309,711.25	$ 265,977,000	$ 248,733,000	$ 257,292,000	$ 255,425,000	$ 6,692,000
SERVICES & SUPPLIES	60,621,340.43	62,523,000	62,523,000	63,193,000	64,201,000	1,678,000
OTHER CHARGES	227,390.03	294,000	294,000	294,000	294,000	0
CAPITAL ASSETS - EQUIPMENT	58,666.38	100,000	273,000	2,029,000	273,000	0
GROSS TOTAL	$ 329,217,108.09	$ 328,894,000	$ 311,823,000	$ 322,808,000	$ 320,193,000	$ 8,370,000
INTRAFUND TRANSFERS	(371,854.16)	(432,000)	(432,000)	(432,000)	(432,000)	0
NET TOTAL	$ 328,845,253.93	$ 328,462,000	$ 311,391,000	$ 322,376,000	$ 319,761,000	$ 8,370,000
NET COUNTY COST	$ 253,248,630.34	$ 265,378,000	$ 239,457,000	$ 250,442,000	$ 247,827,000	$ 8,370,000
BUDGETED POSITIONS	2,777.0	2,719.0	2,719.0	2,794.0	2,721.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Special Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 96,468,280.41	$ 82,363,000	$ 85,241,000	$ 85,241,000	$ 87,463,000	$ 2,222,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 91,009,001.58	$ 89,318,000	$ 86,185,000	$ 88,020,000	$ 90,376,000	$ 4,191,000
SERVICES & SUPPLIES	22,488,993.78	22,216,000	22,046,000	22,342,000	23,025,000	979,000
GROSS TOTAL	$ 113,497,995.36	$ 111,534,000	$ 108,231,000	$ 110,362,000	$ 113,401,000	$ 5,170,000
INTRAFUND TRANSFERS	(4,533,565.56)	(4,846,000)	(4,789,000)	(4,789,000)	(4,789,000)	0
NET TOTAL	$ 108,964,429.80	$ 106,688,000	$ 103,442,000	$ 105,573,000	$ 108,612,000	$ 5,170,000
NET COUNTY COST	$ 12,496,149.39	$ 24,325,000	$ 18,201,000	$ 20,332,000	$ 21,149,000	$ 2,948,000
BUDGETED POSITIONS	990.0	946.0	946.0	969.0	964.0	18.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Support Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 11,617,297.40	$ 14,331,000	$ 15,269,000	$ 15,269,000	$ 15,269,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 67,080,928.91	$ 65,711,000	$ 65,066,000	$ 74,975,000	$ 66,877,000	$ 1,811,000
SERVICES & SUPPLIES	49,063,301.49	50,095,000	50,095,000	130,484,000	49,598,000	(497,000)
OTHER CHARGES	3,195,599.11	3,366,000	3,366,000	3,389,000	3,245,000	(121,000)
CAPITAL ASSETS - EQUIPMENT	0.00	305,000	305,000	8,305,000	305,000	0
GROSS TOTAL	$ 119,339,829.51	$ 119,477,000	$ 118,832,000	$ 217,153,000	$ 120,025,000	$ 1,193,000
INTRAFUND TRANSFERS	(1,099,509.94)	(945,000)	(940,000)	(940,000)	(940,000)	0
NET TOTAL	$ 118,240,319.57	$ 118,532,000	$ 117,892,000	$ 216,213,000	$ 119,085,000	$ 1,193,000
NET COUNTY COST	$ 106,623,022.17	$ 104,201,000	$ 102,623,000	$ 200,944,000	$ 103,816,000	$ 1,193,000
BUDGETED POSITIONS	870.0	850.0	850.0	982.0	850.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Departmental Program Summary

1. Detention Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	189,801,000	--	34,318,000	155,483,000	1,606.0
Less Administration	--	--	--	--	--
Net Program Costs	189,801,000	--	34,318,000	155,483,000	1,606.0

Authority: Mandated program - California Welfare and Institutions (W&I) Code Section 850.

Provides, through juvenile halls, temporary housing for youth who have been arrested for criminal or delinquent activity. The juvenile halls staff assesses the youth as to the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are then detained pending the court process. While in juvenile hall, minors are provided physical health, mental health, and educational assessments, and treatment as required. Minors are also required to attend school daily, be involved in life skills training, and engage in recreation and social activities.

2. Residential Treatment

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	130,392,000	432,000	37,616,000	92,344,000	1,115.0
Less Administration	--	--	--	--	--
Net Program Costs	130,392,000	432,000	37,616,000	92,344,000	1,115.0

Authority: Non-mandated, discretionary program.

Aids in reducing, through the camp program, the incidence and impact of crime in the community by providing a residential experience that introduces effective life skills to each ward. The camps provide a valuable, intermediate sanction alternative to probation in the community or incarceration in the California Department of Corrections and Rehabilitation (CDCR). The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the Juvenile Court. Each minor receives mental health, health, educational, and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation, and various kinds of social enrichment. The goal of the program is to reunify the minor and family, to reintegrate the minor into the community, and to assist the minor in achieving a productive, crime-free life.

3. Juvenile Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	120,819,000	140,000	94,500,000	26,179,000	1,050.0
Less Administration	--	--	--	--	--
Net Program Costs	120,819,000	140,000	94,500,000	26,179,000	1,050.0

Authority: Mandated program with discretionary service level – California W&I Code Sections 206, 280, 602, 628.1 and 652-654.

The Community Detention Program (CDP) provides intense supervision for both adjudicated and pre-adjudicated minors. Under CDP guidelines, participants must comply with specific court ordered terms as a condition of their community release, pursuant to section 628.1 of the California W&I Code. Participants are both electronically monitored and supervised by an assigned Deputy Probation Officer (DPO), who holds the minor accountable to a pre-approved schedule of sanctioned activities.

The Camp Community Transition Program (CCTP) targets probationers transitioning from one of the Department's camps to the community. Many of these youths are gang-involved, drug and alcohol users, low academic performers and have multiple risk factors across multiple behavior domains. CCTP uses goal-directed and multimodal intervention approaches that are family-focused. Behavior interventions are organized and designed to promote behavioral change in the probationer's home environment, emphasizing the systemic strengths of the family, peer group, school and neighborhood in order to facilitate the desired behavioral change.

The School-Based Probation Supervision program is designed to provide more effective supervision of probationers, increase the chances of school success for these youths, and promote campus and community safety. Participants include probationers and at-risk youth in 85 school service areas that are accepted into the program by School-Based DPOs. These DPOs are assigned and placed on school campuses with a focus on monitoring school attendance, behavior, and academic performance. Programs target high schools and select feeder middle schools with a focused early intervention approach.

4. Juvenile Suitable Placement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	36,127,000	4,717,000	25,630,000	5,780,000	322.0
Less Administration	--	--	--	--	--
Net Program Costs	36,127,000	4,717,000	25,630,000	5,780,000	322.0

Authority: Mandated program with discretionary services level – California W&I Code Section 16516.

Provides, through suitable placement, a dispositional option for the Juvenile Court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional/psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (group home, psychiatric hospital, Dorothy Kirby Center, etc.) pending resolution of the minor's issues. DPOs work with the minor and the family to identify needed services and prepare case plans to assist them with accessing the services. Through monitoring the minor's progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor and develop/implement a permanency plan to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative/non-relative home, or long-term foster care.

5. Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	101,150,000	886,000	35,644,000	64,620,000	911.0
Less Administration	--	--	--	--	--
Net Program Costs	101,150,000	886,000	35,644,000	64,620,000	911.0

Authority: Mandated program with discretionary service level – California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

Investigates and makes recommendations on cases referred by the court for sentencing consideration, assessment, and recommendations used for probation supervision assignment, or CDCR placement (State prison orders). Reports include: Pre-pleas, Probation and Sentencing, Post-Sentencing, Early Disposition, and Bench Warrants.

6. Pretrial Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,496,000	--	380,000	18,116,000	178.0
Less Administration	--	--	--	--	--
Net Program Costs	18,496,000	--	380,000	18,116,000	178.0

Authority: Non-mandated, discretionary program, except bail deviation services – mandated program, discretionary service level - California PC Section 810.

Investigates and makes recommendations on applications for own recognizance release requests in felony cases. Specialized programs include Bail Deviation, Electronic Monitoring, Name Change, Drug Court, Drug Treatment / Proposition 36, Early Disposition, Civil Court Name Change Petition, Static 99, and DNA Collection.

7. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	120,025,000	940,000	15,269,000	103,816,000	850.0
Less Administration	--	--	--	--	--
Net Program Costs	120,025,000	940,000	15,269,000	103,816,000	850.0

Authority: Non-mandated, discretionary program.

Provides executive management and administrative support, which includes executive office, budget and fiscal services, personnel, payroll, procurement, and support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	716,810,000	7,115,000	243,357,000	466,338,000	6,032.0

Probation - Community-Based Contracts Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,616,133.66	$ 3,256,000	$ 4,277,000	$ 4,277,000	$ 2,802,000	$ (1,475,000)
GROSS TOTAL	$ 2,616,133.66	$ 3,256,000	$ 4,277,000	$ 4,277,000	$ 2,802,000	$ (1,475,000)
NET TOTAL	$ 2,616,133.66	$ 3,256,000	$ 4,277,000	$ 4,277,000	$ 2,802,000	$ (1,475,000)
NET COUNTY COST	$ 2,616,133.66	$ 3,256,000	$ 4,277,000	$ 4,277,000	$ 2,802,000	$ (1,475,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

2012-13 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquency prevention services.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**4,277,000**	**0**	**0**	**4,277,000**	**0.0**
Other Changes					
1. **Carryover Funds:** Reflects the deletion of one-time carryover funds.	(1,430,000)	--	--	(1,430,000)	--
2. **One-Time Funding:** Reflects the deletion of Fourth District one-time funding for Community Delinquency Prevention contracts.	(45,000)	--	--	(45,000)	--
Total Changes	**(1,475,000)**	**0**	**0**	**(1,475,000)**	**0.0**
2012-13 Recommended Budget	**2,802,000**	**0**	**0**	**2,802,000**	**0.0**

COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 2,616,133.66	$ 3,256,000	$ 4,277,000	$ 4,277,000	$ 2,802,000	$ (1,475,000)
TOTAL S & S	2,616,133.66	3,256,000	4,277,000	4,277,000	2,802,000	(1,475,000)
GROSS TOTAL	$ 2,616,133.66	$ 3,256,000	$ 4,277,000	$ 4,277,000	$ 2,802,000	$ (1,475,000)
NET TOTAL	$ 2,616,133.66	$ 3,256,000	$ 4,277,000	$ 4,277,000	$ 2,802,000	$ (1,475,000)
NET COUNTY COST	$ 2,616,133.66	$ 3,256,000	$ 4,277,000	$ 4,277,000	$ 2,802,000	$ (1,475,000)

Departmental Program Summary

1. Community-Based Contracts

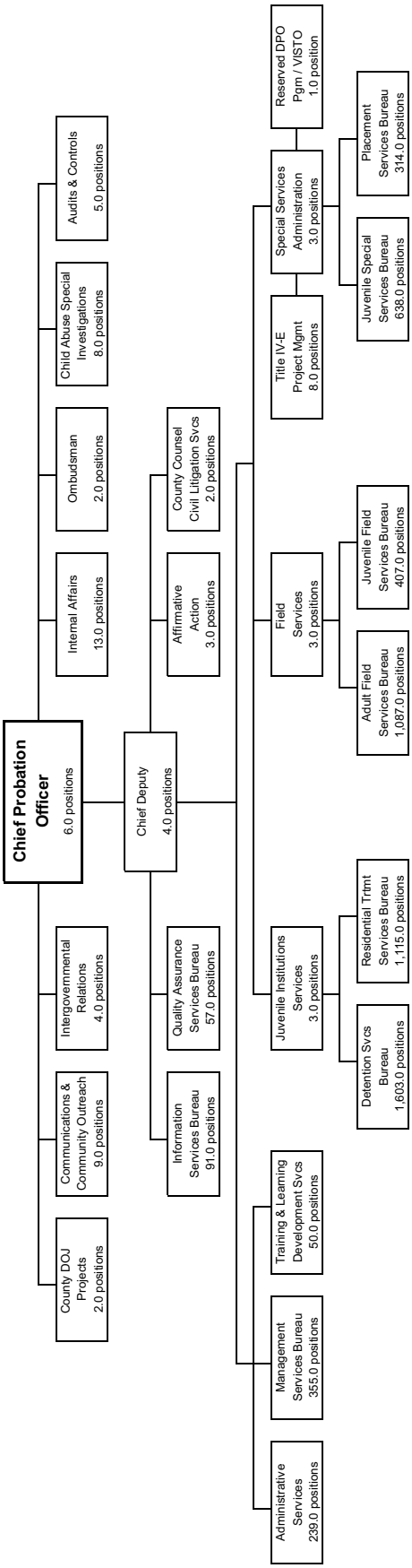
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,802,000	--	--	2,802,000	--
Less Administration	--	--	--	--	--
Net Program Costs	2,802,000	--	--	2,802,000	--

Authority: Non-mandated, discretionary program.

Provides violence prevention and juvenile delinquency services by funding various community delinquency prevention programs, as well as the Anti-Gang Strategies Program, which supports prevention, intervention, and suppression services in the community. The County delinquency prevention programs provide services to at-risk minors 18 years of age and under. The Anti-Gang Strategies Program provides gang intervention services to minors 18 years of age and under.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,802,000	0	0	2,802,000	0.0

LOS ANGELES COUNTY PROBATION DEPARTMENT
JERRY E. POWERS, CHIEF PROBATION OFFICER
FY 2012-13 Recommended Budget Positions = 6,032.0



Project and Facility Development

Project and Facility Development Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 5,547,844.25	$ 3,153,000	$ 3,358,000	$ 216,000	$ 216,000	$ (3,142,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 12,568,381.25	$ 8,000,000	$ 28,322,000	$ 26,406,000	$ 26,406,000	$ (1,916,000)
OTHER CHARGES	22,387,994.40	41,200,000	59,101,000	18,545,000	18,545,000	(40,556,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	344,000	344,000	344,000	0
OTHER FINANCING USES	1,444,154.41	4,035,000	7,716,000	6,845,000	6,845,000	(871,000)
GROSS TOTAL	$ 36,400,530.06	$ 53,235,000	$ 95,483,000	$ 52,140,000	$ 52,140,000	$ (43,343,000)
NET TOTAL	$ 36,400,530.06	$ 53,235,000	$ 95,483,000	$ 52,140,000	$ 52,140,000	$ (43,343,000)
NET COUNTY COST	$ 30,852,685.81	$ 50,082,000	$ 92,125,000	$ 51,924,000	$ 51,924,000	$ (40,201,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Project and Facility Development Budget was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities being implemented by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board.

2012-13 Budget Message

The 2012-13 Recommended Budget appropriates $26.4 million in services and supplies to fund consultant studies that quantify departmental space needs, provide technical, structural, master plans, and environmental impact assessments; and assist in the development of facility programs and capital planning efforts.

The Recommended Budget also incorporates $18.5 million in other charges to fund County contributions for improvements to County facilities provided by other agencies or jurisdictions; $0.3 million in capital assets – equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; and $6.8 million in other financing uses which represents transfers from various previously approved capital projects to be reallocated to department operating budgets for furniture and equipment and the Civic Art Special Fund per Board policy.

Critical/Strategic Planning Initiatives

- The Project and Facility Development Budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**95,483,000**	**0**	**3,358,000**	**92,125,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects the completion of various studies related to the development of projects. The decrease is partially offset by an ongoing allocation for various planning, project development, environmental, and facility studies that support the development and management of the County's capital program. It also reflects $0.9 million in ongoing funding for activities supporting program studies.	(1,916,000)	--	--	(1,916,000)	--
2. Other Charges: Reflects transfers of funds for the LAC+USC General Hospital Second Floor Renovation, and to Mountains Recreation and Conservation Authority for various property acquisitions. The decrease also reflects the transfer of one-time funding to the Community Development Commission for the construction of community centers in Hacienda Heights and Rowland Heights, Sheriff's STARS Family Service Center, and improvements at First Supervisorial District Child Care Centers.	(40,556,000)	--	(3,142,000)	(37,414,000)	--
3. Other Financing Uses: Reflects the transfer of funding to reimburse expenditures related to the Commercial Paper Program for health facilities; and transfers to the Public Library operating budgets for furniture and equipment and the Civic Art Special Fund to fund Board-approved civic art capital project related expenditures.	(871,000)	--	--	(871,000)	--
Total Changes	**(43,343,000)**	**0**	**(3,142,000)**	**(40,201,000)**	**0.0**
2012-13 Recommended Budget	**52,140,000**	**0**	**216,000**	**51,924,000**	**0.0**

Provisional Financing Uses

Provisional Financing Uses Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 0	$ 1,750,000	$ 1,750,000	$ 1,750,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
PFU-AUDITOR-CONTROLLER	$ 0.00	$ 1,000,000	$ 6,093,000	$ 6,093,000	$ 6,093,000	$ 0
PFU-CHILDREN AND FAMILY SERVICES	0.00	0	44,011,000	19,471,000	19,471,000	(24,540,000)
PFU-ECONOMIC RESERVE	0.00	0	95,381,000	95,381,000	95,381,000	0
PFU-HEALTH SERVICES	0.00	0	14,118,000	596,000	596,000	(13,522,000)
PFU-PARKS AND RECREATION	0.00	0	1,750,000	2,000,000	2,000,000	250,000
PFU-PROBATION	0.00	3,569,000	25,742,000	21,297,000	21,297,000	(4,445,000)
PFU-SHERIFF	0.00	0	3,133,000	3,133,000	3,133,000	0
PFU-VARIOUS	0.00	14,178,000	152,127,000	142,186,000	142,186,000	(9,941,000)
TOTAL SERVICES & SUPPLIES	$ 0.00	$ 18,747,000	$ 342,355,000	$ 290,157,000	$ 290,157,000	$ (52,198,000)
GROSS TOTAL	$ 0.00	$ 18,747,000	$ 342,355,000	$ 290,157,000	$ 290,157,000	$ (52,198,000)
NET COUNTY COST	$ 0.00	$ 18,747,000	$ 340,605,000	$ 288,407,000	$ 288,407,000	$ (52,198,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	VARIOUS	VARIOUS

2012-13 Budget Message

The Provisional Financing Uses budget unit serves as a temporary budget for program funding that has yet to be allocated to a specific budget unit. Once funding needs have been determined, funds are transferred to the affected budget unit by Board order.

The 2012-13 Recommended Budget reflects a $52.2 million reduction in funding. The following is a description of each budget category change.

Department Children and Family Services

Reflects a net decrease of $24.5 million due to the transfer of $19.7 million for Title IV-E Waiver programs and $5.9 million for Katie A. Settlement programs, partially offset by $1.1 million in ongoing funding for the Psychiatric Mobile Response Team.

Health Services

Reflects the transfer of $13.5 million to the Department of Health Services for the Community Partners Program.

Parks and Recreation

Reflects a $0.2 million increase for unanticipated operational costs associated with newly constructed or refurbished park facilities.

Probation Department

Reflects the transfer of $4.5 million to the Probation Department for the Education Reform program and the medical discharge process of youths.

Provisional Financing Uses - Various

Reflects a net decrease of $9.9 million due to the elimination of one-time funding transferred to various budget units in FY 2011-12 ($4.8 million), as well as decreases in funding for budget gap solutions ($30.7 million), SB90 Suspended Mandates ($5.9 million), Grand Park maintenance costs ($2.8 million) and various community programs ($0.7 million). These decreases are partially offset by increases in carryover savings from the prior year ($14.5 million), funding for the eHR "G" grid schedule ($2.2 million), tenant improvements at the Long Beach Courthouse ($16.0 million), Office of Emergency Management services ($2.0 million), and Patriotic Hall ($0.3 million).

Public Defender

Ronald L. Brown, Public Defender

Public Defender Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 9,610,361.56	$ 9,786,000	$ 8,900,000	$ 8,900,000	$ 9,127,000	$ 227,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 164,911,693.20	$ 161,735,000	$ 161,315,000	$ 166,430,000	$ 166,322,000	$ 5,007,000
SERVICES & SUPPLIES	11,596,999.19	12,998,000	12,730,000	15,573,000	13,709,000	979,000
OTHER CHARGES	1,050,474.06	1,138,000	1,098,000	1,863,000	804,000	(294,000)
CAPITAL ASSETS - EQUIPMENT	0.00	9,000	0	225,000	0	0
GROSS TOTAL	$ 177,559,166.45	$ 175,880,000	$ 175,143,000	$ 184,091,000	$ 180,835,000	$ 5,692,000
INTRAFUND TRANSFERS	(481,926.06)	(277,000)	(158,000)	(158,000)	(277,000)	(119,000)
NET TOTAL	$ 177,077,240.39	$ 175,603,000	$ 174,985,000	$ 183,933,000	$ 180,558,000	$ 5,573,000
NET COUNTY COST	$ 167,466,878.83	$ 165,817,000	$ 166,085,000	$ 175,033,000	$ 171,431,000	$ 5,346,000
BUDGETED POSITIONS	1,122.0	1,118.0	1,118.0	1,126.0	1,120.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Public Defender (PD) provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of Los Angeles County as well as in State and federal Appellate Courts. The Department strives to ensure equal treatment within the justice system by safeguarding liberty interests and upholding the rights of individuals.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost increase of $5.3 million primarily due to Board-approved increases in employee benefits, funding to expand Wi-Fi and videoconferencing capabilities, maintain suspended Senate Bill (SB) 90 programs, and continue the countywide archives and retention project. The Recommended Budget also reflects the addition of 1.0 position to implement the Supplemental Security Income Advocacy grant program and the net addition of 1.0 position due to realignment of staff.

Critical/Strategic Planning Initiatives

- State Realignment Contingency Plans - Collaborate with and provide timely input to the Board , Chief Executive Officer, and all other members of the Community Corrections Partnership (CCP), to ensure the efficient implementation of Assembly Bill 109/117.
- Efficiencies Through Technology - Improve and increase departmental efficiency, productivity and quality using selected and focused Information Technology development over the next two fiscal years.
- Risk Management - Augment existing risk management efforts through training and a review of departmental Protocols. The Public Defender will expand its current formal orientation and training program for staff at all levels to include new or additional topics related to legal requirements, and County and departmental policy and operations. Topics will vary for each identified group (e.g., attorney managers, support staff, administrative staff, etc.). The Department will also conduct a review of its Protocols and update them to ensure consistency with present legal requirements and County and departmental policy; and, implement related training.
- Communications - Improve departmental communication of values, goals, strategies, and policies through internal resources, to include reviewing and revising communications technology and protocols to reflect current needs; and, promoting the goals and principles of effective communication and transparency and better use of evolving communications means and technology.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**175,143,000**	**158,000**	**8,900,000**	**166,085,000**	**1,118.0**
Efficiencies					
1. Information Technology (IT), Remote Access and Wi-Fi Capabilities: Reflects one-time funding for the second year of an expansion of Wi-Fi capabilities. Outdated computer hardware and software will be replaced with equipment that meets County IT standards and best practices in preparation for the next phases of Wi-Fi, Public Defender-Electronic Document Management System (PD-EDMS) scanning, archiving and Defense Case Management System (DCMS) projects.	551,000	--	--	551,000	--
Collaborative Programs					
1. PD and Department of Public Social Services Social Security Income (SSI) Advocacy: Reflects funding for 1.0 Psychiatric Social Worker II (N) item for the collaborative SSI Advocacy grant funded program which reduces County cost by assisting PD clients to apply for federal SSI.	119,000	119,000	--	--	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to salaries.	758,000	--	--	758,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	1,654,000	--	--	1,654,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	589,000	--	--	589,000	--
4. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	1,516,000	--	--	1,516,000	--
5. IT, Remote Access and Wi-Fi Capabilities: Reflects the deletion of one-time funding for the first year of a Wi-Fi expansion project.	(556,000)	--	--	(556,000)	--
6. Forensic Science Training: Reflects the elimination of one-time grant funding from the federal Department of Justice for forensic science training.	(230,000)	--	(230,000)	--	--
7. Miscellaneous Revenue Adjustments: Reflects various revenue adjustments offset with a corresponding appropriation adjustment.	457,000	--	457,000	--	--
8. Staffing Realignment: Reflects various realignment of staff to comply with eHR position control requirements resulting in a net increase in 1.0 position.	--	--	--	--	1.0
9. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with federal Office of Management and Budget claiming guidelines.	(294,000)	--	--	(294,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. Suspended Mandates: Reflects an increase in funding associated with the suspended SB 90 program. These suspended mandates, which are no longer reimbursed by the State, have become a critical part of how services are provided.	528,000	--	--	528,000	--
11. PD-EDMS Scanning: Reflects on-going funding to continue the countywide archives and retention projects and to meet a State ruling that criminal cases be maintained in perpetuity.	600,000	--	--	600,000	--
Total Changes	**5,692,000**	**119,000**	**227,000**	**5,346,000**	**2.0**
2012-13 Recommended Budget	**180,835,000**	**277,000**	**9,127,000**	**171,431,000**	**1,120.0**

Unmet Needs

The Public Defender continues to have unmet needs to correct budgetary structural deficiencies including: 1) additional funding for unfunded salary and employee benefit increases; 2) shortfalls in services and supplies, and other charges for increased service costs from County departments; and 3) additional resources for information technology. The Department also continues to have unmet needs for direct support and information technology staff.

PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 249,490.98	$ 198,000	$ 198,000	$ 198,000	$ 198,000	$ 0
COURT FEES & COSTS	399,563.45	500,000	700,000	700,000	500,000	(200,000)
LEGAL SERVICES	257,229.08	230,000	200,000	200,000	200,000	0
FEDERAL - OTHER	422,779.63	573,000	673,000	673,000	408,000	(265,000)
STATE - OTHER	7,895,103.00	7,525,000	6,861,000	6,861,000	7,464,000	603,000
STATE - PUBLIC SAFETY REALIGNMENT	0.00	494,000	0	0	0	0
MISCELLANEOUS	322,956.97	266,000	268,000	268,000	357,000	89,000
OTHER SALES	59,223.99	0	0	0	0	0
TRANSFERS IN	4,014.46	0	0	0	0	0
TOTAL REVENUE	$ 9,610,361.56	$ 9,786,000	$ 8,900,000	$ 8,900,000	$ 9,127,000	$ 227,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 111,130,690.47	$ 111,069,000	$ 111,949,000	$ 113,482,000	$ 112,027,000	$ 78,000
CAFETERIA PLAN BENEFITS	15,626,465.39	16,980,000	14,638,000	17,376,000	15,047,000	409,000
DEFERRED COMPENSATION BENEFITS	3,295,660.38	4,807,000	4,816,000	4,932,000	6,333,000	1,517,000
EMPLOYEE GROUP INS - E/B	5,823,438.92	4,962,000	5,326,000	5,354,000	6,077,000	751,000
OTHER EMPLOYEE BENEFITS	131,789.00	136,000	150,000	150,000	150,000	0
RETIREMENT - EMP BENEFITS	27,760,131.96	22,670,000	23,314,000	24,036,000	25,566,000	2,252,000
WORKERS' COMPENSATION	1,143,517.08	1,111,000	1,122,000	1,100,000	1,122,000	0
TOTAL S & E B	164,911,693.20	161,735,000	161,315,000	166,430,000	166,322,000	5,007,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,186,474.83	2,249,000	2,454,000	2,454,000	2,158,000	(296,000)
CLOTHING & PERSONAL SUPPLIES	471.94	0	0	0	0	0
COMMUNICATIONS	225,113.88	220,000	209,000	209,000	238,000	29,000
COMPUTING-MAINFRAME	112,071.00	93,000	104,000	104,000	108,000	4,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	224,505.00	232,000	257,000	257,000	243,000	(14,000)
COMPUTING-PERSONAL	166,731.87	743,000	553,000	1,453,000	651,000	98,000
CONTRACTED PROGRAM SERVICES	10,833.00	11,000	0	0	11,000	11,000
FOOD	91.97	0	0	0	0	0
HOUSEHOLD EXPENSE	1,129.86	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	891,507.00	1,209,000	1,006,000	1,716,000	1,141,000	135,000
INSURANCE	13,662.00	16,000	25,000	25,000	14,000	(11,000)
MAINTENANCE - EQUIPMENT	77,243.56	67,000	78,000	78,000	104,000	26,000
MAINTENANCE--BUILDINGS & IMPRV	950,791.99	919,000	1,022,000	1,112,000	969,000	(53,000)
MEDICAL DENTAL & LAB SUPPLIES	42.78	0	0	0	0	0
MEMBERSHIPS	295,454.06	284,000	327,000	327,000	298,000	(29,000)
MISCELLANEOUS EXPENSE	21,582.11	21,000	19,000	19,000	22,000	3,000
OFFICE EXPENSE	525,781.15	480,000	705,000	1,034,000	1,007,000	302,000
PROFESSIONAL SERVICES	442,076.48	447,000	176,000	455,000	346,000	170,000
RENTS & LEASES - BLDG & IMPRV	1,088,705.03	1,058,000	1,083,000	1,083,000	1,083,000	0
RENTS & LEASES - EQUIPMENT	94,080.27	95,000	92,000	167,000	85,000	(7,000)
SMALL TOOLS & MINOR EQUIPMENT	693.70	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	13,104.97	14,000	28,000	28,000	14,000	(14,000)
TECHNICAL SERVICES	51,444.35	191,000	48,000	448,000	896,000	848,000
TELECOMMUNICATIONS	2,136,989.88	2,122,000	2,340,000	2,400,000	2,017,000	(323,000)

PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	40,768.20	93,000	17,000	17,000	33,000	16,000
TRANSPORTATION AND TRAVEL	348,285.87	434,000	516,000	516,000	397,000	(119,000)
UTILITIES	1,677,362.44	2,000,000	1,671,000	1,671,000	1,874,000	203,000
TOTAL S & S	11,596,999.19	12,998,000	12,730,000	15,573,000	13,709,000	979,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	78,473.73	121,000	98,000	863,000	98,000	0
RET-OTHER LONG TERM DEBT	966,870.52	1,016,000	998,000	998,000	704,000	(294,000)
TAXES & ASSESSMENTS	5,129.81	1,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	1,050,474.06	1,138,000	1,098,000	1,863,000	804,000	(294,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	0.00	9,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	225,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	9,000	0	225,000	0	0
TOTAL CAPITAL ASSETS	0.00	9,000	0	225,000	0	0
GROSS TOTAL	$ 177,559,166.45	$ 175,880,000	$ 175,143,000	$ 184,091,000	$ 180,835,000	$ 5,692,000
INTRAFUND TRANSFERS	(481,926.06)	(277,000)	(158,000)	(158,000)	(277,000)	(119,000)
NET TOTAL	$ 177,077,240.39	$ 175,603,000	$ 174,985,000	$ 183,933,000	$ 180,558,000	$ 5,573,000
NET COUNTY COST	$ 167,466,878.83	$ 165,817,000	$ 166,085,000	$ 175,033,000	$ 171,431,000	$ 5,346,000
BUDGETED POSITIONS	1,122.0	1,118.0	1,118.0	1,126.0	1,120.0	2.0

Departmental Program Summary

1. Felony Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	84,725,000	--	541,000	84,184,000	507.0
Less Administration	--	--	--	--	--
Net Program Costs	84,725,000	--	541,000	84,184,000	507.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

Felony representation is undertaken for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

2. Misdemeanor Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	56,351,000	119,000	472,000	55,760,000	368.0
Less Administration	--	--	--	--	--
Net Program Costs	56,351,000	119,000	472,000	55,760,000	368.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

Misdemeanor representation is undertaken for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

3. Juvenile Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,513,000	--	870,000	15,643,000	111.0
Less Administration	--	--	--	--	--
Net Program Costs	16,513,000	--	870,000	15,643,000	111.0

Authority: Mandated programs – Federal and State Constitutions.

Juvenile representation is undertaken for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest. This program also provides post-disposition services mandated by SB 459 and Rule of Court 1479.

4. Mental Health Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,781,000	--	7,220,000	3,561,000	77.0
Less Administration	--	--	--	--	--
Net Program Costs	10,781,000	--	7,220,000	3,561,000	77.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code 987.2.

The Mental Health program provides representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their being released from State prison at the conclusion of their sentenced prison term.

5. Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,527,000	158,000	4,000	6,365,000	15.0
Less Administration	--	--	--	--	--
Net Program Costs	6,527,000	158,000	4,000	6,365,000	15.0

Authority: Non-mandated, discretionary program

The Information Technology program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the County justice process.

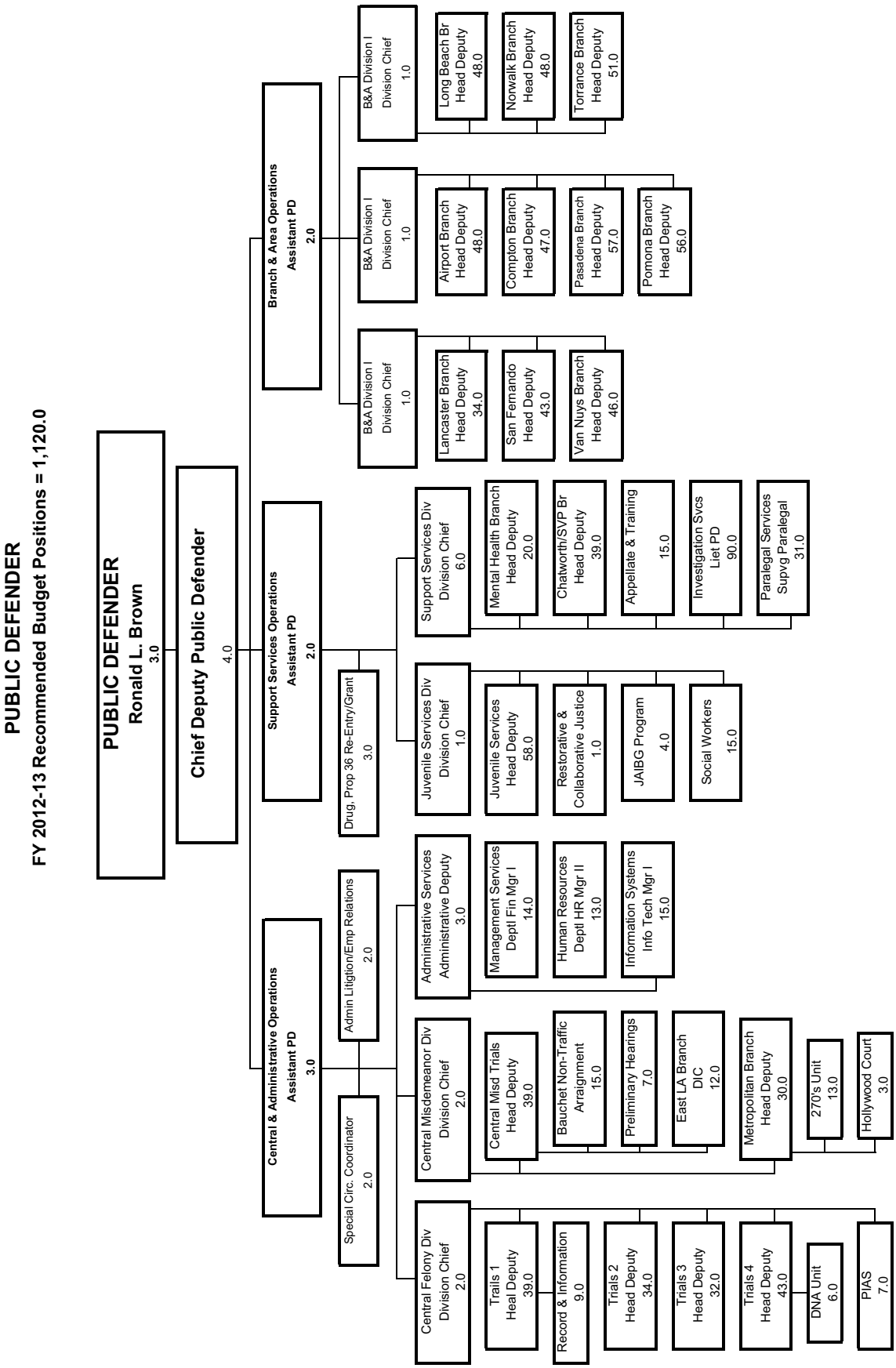
6. Administration and Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,938,000	--	20,000	5,918,000	42.0
Less Administration	--	--	--	--	--
Net Program Costs	5,938,000	--	20,000	5,918,000	42.0

Authority: Non-mandated, discretionary program.

The Administration and Support program provides executive and policy guidance to the Department that results in effective risk management and fiscal control, and provides for quality professional services to all staff. It includes the executive office and administrative management, budget and fiscal support, human resources support, procurement and facilities support, grants management, contract management, strategic planning and process improvement, and revenue generation services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	180,835,000	277,000	9,127,000	171,431,000	1,120.0


PUBLIC DEFENDER
FY 2012-13 Recommended Budget Positions = 1,120.0
PUBLIC DEFENDER
Ronald L. Brown
3.0
Chief Deputy Public Defender
4.0
Branch & Area Operations
Assistant PD
2.0
B&A Division I
Division Chief
1.0
Long Beach Br
Head Deputy
48.0
Norwalk Branch
Head Deputy
48.0
Torrance Branch
Head Deputy
51.0
B&A Division I
Division Chief
1.0
Airport Branch
Head Deputy
48.0
Compton Branch
Head Deputy
47.0
Pasadena Branch
Head Deputy
57.0
Pomona Branch
Head Deputy
56.0
B&A Division I
Division Chief
1.0
Lancaster Branch
Head Deputy
34.0
San Fernando
Head Deputy
43.0
Van Nuys Branch
Head Deputy
46.0
Support Services Operations
Assistant PD
2.0
Support Services Div
Division Chief
6.0
Mental Health Branch
Head Deputy
20.0
Chatworth/SVP Br
Head Deputy
39.0
Appellate & Training
15.0
Investigation Svcs
Liet PD
90.0
Paralegal Services
Supvg Paralegal
31.0
Drug, Prop 36 Re-Entry/Grant
3.0
Juvenile Services Div
Division Chief
1.0
Juvenile Services
Head Deputy
58.0
Restorative &
Collaborative Justice
1.0
JAIBG Program
4.0
Social Workers
15.0
Central & Administrative Operations
Assistant PD
3.0
Admin Litigtion/Emp Relations
2.0
Administrative Services
Administrative Deputy
3.0
Management Services
Deptl Fin Mgr I
14.0
Human Resources
Deptl HR Mgr II
13.0
Information Systems
Info Tech Mgr I
15.0
Special Circ. Coordinator
2.0
Central Misdemeanor Div
Division Chief
2.0
Central Misd Trials
Head Deputy
39.0
Bauchet Non-Traffic
Arraignment
15.0
Preliminary Hearings
7.0
East LA Branch
DIC
12.0
Metropolitan Branch
Head Deputy
30.0
270's Unit
13.0
Hollywood Court
3.0
Central Felony Div
Division Chief
2.0
Trails 1
Heal Deputy
39.0
Record & Information
9.0
Trials 2
Head Deputy
34.0
Trials 3
Head Deputy
32.0
Trials 4
Head Deputy
43.0
DNA Unit
6.0
PIAS
7.0

Public Health

Jonathan E. Fielding, M.D., M.P.H.

Public Health Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 510,702,306.00	$ 540,271,000	$ 621,122,000	$ 646,463,000	$ 635,728,000	$ 14,606,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 381,056,466.92	$ 380,101,000	$ 413,067,000	$ 429,292,000	$ 428,939,000	$ 15,872,000
SERVICES & SUPPLIES	362,814,582.45	379,532,000	422,675,000	444,245,000	427,749,000	5,074,000
OTHER CHARGES	10,389,645.12	8,045,000	10,477,000	10,879,000	10,479,000	2,000
CAPITAL ASSETS - EQUIPMENT	3,940,287.98	4,473,000	4,567,000	4,567,000	4,567,000	0
GROSS TOTAL	$ 758,200,982.47	$ 772,151,000	$ 850,786,000	$ 888,983,000	$ 871,734,000	$ 20,948,000
INTRAFUND TRANSFERS	(47,169,464.58)	(51,711,000)	(52,705,000)	(55,028,000)	(56,409,000)	(3,704,000)
NET TOTAL	$ 711,031,517.89	$ 720,440,000	$ 798,081,000	$ 833,955,000	$ 815,325,000	$ 17,244,000
NET COUNTY COST	$ 200,329,211.89	$ 180,169,000	$ 176,959,000	$ 187,492,000	$ 179,597,000	$ 2,638,000
BUDGETED POSITIONS	4,339.0	4,387.0	4,387.0	4,397.0	4,429.0	42.0

Mission Statement

The Department of Public Health's (DPH) mission is to protect health, prevent disease, and promote health and well-being. The Department's overarching goal is to improve the quality of life in our communities, increase years of healthy life among residents, and reduce current and future health risks while reducing health disparities within our diverse population.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects the fifth consecutive year of budgetary challenges facing DPH and a projected $8.9 million financing shortfall, primarily attributable to the expiration of one-time budget solutions provided in FY 2011-12 to preserve critical public health programs and services. Since FY 2005-06, DPH has incurred over $92.0 million in State, federal and net County cost (NCC) reductions, resulting in the elimination of 290.0 budgeted positions and a decline of more than 260 staff related to attrition and the countywide hiring freeze. The loss of staff not only negatively impacts DPH's capacity to protect the health and safety of all County residents and fulfill core public health responsibilities, but also diminishes DPH's ability to prepare for and respond to emergencies such as disease outbreak investigations, natural disasters, and acts of bioterrorism. In addition to losses in directly operated public health services, diminished funding levels have resulted in reduced or eliminated services provided via contracted community-based organizations. The State and federal reductions have affected the areas of Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome (HIV/AIDS), Children's Medical Services (CMS), Black Infant Health, immunization, and substance abuse services. The NCC reductions, principally attributable to the decline in State Vehicle License Fees – Realignment revenues, have affected DPH programs and services across-the-board with the exception of HIV/AIDS, which has a Maintenance of Effort requirement and Environmental Health which is primarily fee-supported.

The 2012-13 Recommended Budget includes a NCC increase of $2.6 million primarily attributable to costs related to various employee benefit increases, the transfer of funds from the Department of Health Services (DHS) to DPH related to the eCAPS Data Warehouse, and the use of one-time carryover of projected FY 2011-12 departmental year-end fund balance as one of several financing solutions to address the 2012-13 projected shortfall, partially offset by the elimination of prior year carryover and one-time funds provided for various public health programs and/or projects, as further described below, and the reversal of one-time funding to help address the 2011-12 financing shortfall.

The 2012-13 Recommended Budget reflects financing solutions to fully address the projected $8.9 million financing shortfall. In addition to the $4.0 million in one-time carryover of FY 2011-12 fund balance, the financing solutions include:

- $2.9 million in new one-time HIV and substance abuse revenue/grant savings;
- $1.2 million in one-time Mental Health Services Act – Prevention and Early Intervention funds for the provision of new co-occurring disorder treatment services; and
- $0.8 million in ongoing additional efficiency savings.

The Recommended Budget also reflects a net increase of 42.0 budgeted positions attributable to the addition of 43.0 budgeted positions across various departmental programs funded by local, State and federal funding, including the Community Transformation Grant, Drug Medi-Cal and First 5 Los Angeles, as further detailed below; offset by the elimination of 1.0 budgeted position in DPH's Community Health Services Division.

Critical/Strategic Planning Initiatives

Public Health's Strategic Plan adopted the County's plan, with departmental goals for Health Protection, Health Improvement, Organizational Effectiveness, Workforce Excellence, and Fiscal Sustainability. To the extent possible, given the Department's efforts to address its projected structural deficit, the Department's Recommended Budget supports efforts to preserve an organizational infrastructure focused on maximizing organizational effectiveness and meeting service excellence goals. A strong organizational infrastructure enables all public health programs to better serve their clients, address the public health needs of all County residents, and meet program goals more effectively. The Recommended Budget supports programmatic areas such as chronic disease, emergency preparedness and response, HIV/AIDS, and substance abuse prevention and treatment, all of which support the Department's Strategic Plan Goal of improving and increasing years of healthy life among County residents and reducing current and future health risks, while also reducing health disparities.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**850,786,000**	**52,705,000**	**621,122,000**	**176,959,000**	**4,387.0**
Efficiencies					
1. Financing Solutions – Efficiencies: Reflects a decrease in services and supplies and an increase in local revenue to help address the Department's structural deficit for FY 2012-13. Efficiencies include revenue increases for Vital Records, IT system eliminations and improved billing practices.	(315,000)	--	485,000	(800,000)	--
Collaborative Programs					
1. Mental Health Services Act – Prevention and Early Intervention: Reflects an increase in intrafund transfer (IFT) from the Department of Mental Health for Prevention and Early Intervention partnership services to treat patients with co-occurring disorders.	--	1,200,000	--	(1,200,000)	--
New/Expanded Programs					
1. Community Transformation Grant: Reflects an increase in federal funding, an increase in services and supplies, and the addition of 4.0 budgeted positions in the Department's Chronic Disease and Injury Prevention Division to support tobacco control and prevention, healthy and active living, and clinical efforts throughout the County under the Department's Community Transformation Grant Program.	8,592,000	--	8,592,000	--	4.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Federal HIV/AIDS Grants: Reflects an increase in federal grant funding and corresponding services and supplies for contract providers to support HIV/AIDS prevention planning, integrated behavioral health, health education and risk reduction, and care coordination services for those livings with HIV/AIDS, partially offset by a decrease in federal funding and corresponding services and supplies for HIV/AIDS prevention services.	3,700,000	--	3,700,000	--	--
3. AB118 State Realignment 2011 Substance Abuse Programs: Reflects an increase in State funding and services and supplies for the realigned Non Drug Medi-Cal treatment program for perinatal services and alcohol and other drug services.	1,238,000	--	1,238,000	--	--
4. Pediatric Palliative Care: Reflects an increase in State funding for an additional 1.0 budgeted position in the Children's Medical Services for Pediatric Palliative Care services.	114,000	--	114,000	--	1.0
5. State HIV/AIDS Grants: Reflects an increase in State funding and services and supplies to support the improvement of care coordination services for those living with HIV/AIDS, partially offset by a decrease in State funding and services and supplies to support Hepatitis C services provided to those living with HIV/AIDS.	30,000	--	30,000	--	--
6. Drug Medi-Cal Program: Reflects the addition of 13.0 budgeted positions offset by a decrease in services and supplies to support the Drug Medi-Cal program that was realigned by the State to the County in 2011. Positions will be fully offset by the State Realignment funding provided last fiscal year in the Substance Abuse Prevention and Control (SAPC) Supplemental budget.	--	--	--	--	13.0
7. First 5 Los Angeles Substance Abuse Funding: Reflects the addition of 7.0 budgeted positions in SAPC, fully offset by funding from First 5 Los Angeles. The positions will provide administrative oversight and support for a demonstration project that assesses and treats at-risk families with children aged 0-5 years.	--	--	--	--	7.0
Critical Issues					
1. Revenues/Grants: Reflects a decrease in services and supplies and an increase in IFT and federal revenue to help address the Department's projected structural deficit for FY 2012-13, which include: 1) $582,000 reduction in public health overhead charges; 2) $900,000 in IFT for lab services and $918,000 for substance abuse services; and 3) $500,000 in Medi-Cal Administrative Activities revenue.	(582,000)	1,818,000	500,000	(2,900,000)	--
2. Use of Prior Year Fund Balance: Reflects a one-time increase in NCC from prior year carryover to help address the projected structural deficit for FY 2012-13.	4,000,000	--	--	4,000,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Reversal of FY 2011-12 One-Time Solutions and Operational Financing Need for FY 2012-13: Reflects the reversal of $3.7 million in one-time NCC to help address the FY 2011-12 DPH financing shortfall and an increase in budgeted operational costs of $4.9 million resulting from the DPH reversal of departmental one-time solutions to address the FY 2011-12 shortfall.	1,213,000	--	--	1,213,000	--
Other Changes					
1. Prior Year Carryover: Reflects the deletion of prior-year Utility User Tax CY Pres carryover funding to provide STD prevention services in the unincorporated areas of the Second Supervisorial District, one-time costs for the new Martin Luther King, Jr. Center for Public Health, methamphetamine treatment services in the Third Supervisorial District, and the Baldwin Hills Survey.	(2,406,000)	(503,000)	--	(1,903,000)	--
2. Federal Substance Abuse Funding Changes: Reflects a net decrease in federal funding and services and supplies to support substance abuse treatment and recovery services, as well as the elimination of time-limited federal grant funds for the Co-occurring Disorders Court program and the Comprehensive Drug Court Initiative, partially offset by an increase for a new federal grant fund by the Bureau of Justice and Substance Abuse and Mental Health Services Administration to support Adult Drug Court Program services.	(5,772,000)	93,000	(5,865,000)	--	--
3. Federal American Recovery and Reinvestment Act Funding Changes: Reflects a reduction in federal funding and services and supplies due to the elimination of the remaining time-limited funds from the American Recovery and Reinvestment Act for the Department's varicella active surveillance and pneumococcal conjugate vaccine evaluation projects, as well as a reduction from the Justice Assistance Grant/ Offender Treatment Program for substance abuse treatment.	(1,252,000)	--	(1,252,000)	--	--
4. Transfers-In: Reflects a decrease in special fund revenue and related services and supplies that support programmatic costs.	(360,000)	--	(360,000)	--	--
5. Services and Supplies Cost Increases: Reflects an increase in services and supplies offset by an increase in State funding to support purchase order cost increases.	318,000	--	318,000	--	--
6. Other County Departments: Reflects a net increase in services and supplies, offset by an increase in intrafund transfer and State and local revenue primarily related to an increase in laboratory services provided to the Division of HIV and STD Programs and substance abuse services provided to the Department of Children and Family Services under the Promoting Safe and Stable Families Program.	978,000	810,000	168,000	--	--
7. DHS Transfer: Reflects the transfer of NCC on an ongoing basis from DHS to support eCAPS data warehouse costs.	32,000	--	--	32,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Position Allocation and Alignments: Reflects the realignment of various positions to more accurately reflect assigned duties and responsibilities, including the deletion of vacant positions to fund the approved reclassifications.	--	--	--	--	(1.0)
9. Information Technology Staffing: Reflects the addition of 9.0 budgeted positions fully offset by a decrease in services and supplies to support the Department's information technology initiatives as well as countywide efforts to reduce long-term reliance on these types of contracted services.	--	--	--	--	9.0
10. Emergency Preparedness and Response Program Staffing: Reflects the addition of 8.0 budgeted positions fully offset by a decrease in services and supplies to support the Department's Emergency Preparedness and Response Program's community preparedness, resiliency, and recovery efforts under the Centers for Disease Control's Emergency Preparedness Cooperative Agreement.	--	--	--	--	8.0
11. Antelope Valley Rehabilitation Center Staffing (AVRC) Correction: Reflects the addition of 1.0 budgeted position to correct the overhire staffing needs at the AVRCs, fully offset by IFT from SAPC.	66,000	66,000	--	--	1.0
12. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	1,225,000	68,000	636,000	521,000	--
13. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment insurance costs due to anticipated benefit increases and escalating medical cost trends.	12,000	27,000	(15,000)	--	--
14. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	3,187,000	36,000	1,738,000	1,413,000	--
15. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	1,869,000	24,000	1,017,000	828,000	--
16. Retiree Health Insurance: Reflects changes due to a projected 23 percent increase in insurance premiums.	1,750,000	65,000	1,685,000	--	--
17. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	3,311,000	--	1,877,000	1,434,000	--
Total Changes	**20,948,000**	**3,704,000**	**14,606,000**	**2,638,000**	**42.0**
2012-13 Recommended Budget	**871,734,000**	**56,409,000**	**635,728,000**	**179,597,000**	**4,429.0**

Unmet Needs

The Department has an unmet need of $1.64 million to fund 16.0 positions. The Department's unmet need is comprised of: $0.54 million and 7.0 positions for contract monitoring needs; $0.34 million and 4.0 positions for the Communicable Disease Control and Prevention Division's Immunization and Tuberculosis Control Programs; $0.34 million for vaccine needs at STD clinics administered within the Department's health clinics; $0.31 million and 4.0 positions for information technology support needs; $0.09 million and 1.0 position for administrative and operational needs in the Department's Office of Health Assessment and Epidemiology; and $0.03 million for organizational development and training needs within the Department.

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 79,952.95	$ 81,000	$ 0	$ 55,000	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	1,338,104.96	1,629,000	5,593,000	8,406,000	8,330,000	2,737,000
COMMUNICATION SERVICES	8,274.26	0	0	0	0	0
HEALTH FEES	72,860,716.18	73,222,000	74,957,000	76,501,000	75,394,000	437,000
INSTITUTIONAL CARE & SVS	104,461,020.21	130,725,000	158,158,000	159,253,000	159,252,000	1,094,000
PLANNING & ENGINEERING SERVICE	121,277.00	175,000	408,000	127,000	408,000	0
RECORDING FEES	2,101,395.90	2,101,000	1,634,000	1,745,000	2,119,000	485,000
SANITATION SERVICES	884,802.95	1,084,000	912,000	926,000	912,000	0
FORFEITURES & PENALTIES	104,714.43	128,000	30,000	110,000	30,000	0
FEDERAL - OTHER	193,611,204.53	180,628,000	214,687,000	226,188,000	223,337,000	8,650,000
FEDERAL AID-MENTAL HEALTH	4,571,852.35	5,343,000	8,214,000	5,254,000	5,254,000	(2,960,000)
OTHER GOVERNMENTAL AGENCIES	1,292,705.94	3,711,000	5,438,000	5,438,000	5,438,000	0
STATE - OTHER	87,504,797.56	90,300,000	108,161,000	112,654,000	112,654,000	4,493,000
STATE - PUBLIC SAFETY REALIGNMENT	0.00	6,000,000	0	6,000,000	0	0
STATE-REALIGNMENT REVENUE	25,218,223.65	25,231,000	25,231,000	26,468,000	25,231,000	0
OTHER LICENSES & PERMITS	3,243,555.64	3,899,000	1,334,000	1,858,000	1,334,000	0
MISCELLANEOUS	2,532,165.75	1,205,000	1,707,000	1,175,000	1,737,000	30,000
OTHER SALES	33,938.32	37,000	59,000	31,000	59,000	0
SALE OF CAPITAL ASSETS	16,795.56	22,000	0	21,000	0	0
TRANSFERS IN	10,716,806.00	14,750,000	14,599,000	14,253,000	14,239,000	(360,000)
INTEREST	1.86	0	0	0	0	0
TOTAL REVENUE	$ 510,702,306.00	$ 540,271,000	$ 621,122,000	$ 646,463,000	$ 635,728,000	$ 14,606,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 255,435,514.44	$ 262,660,000	$ 290,694,000	$ 294,498,000	$ 293,555,000	$ 2,861,000
CAFETERIA PLAN BENEFITS	41,786,903.08	44,276,000	45,876,000	47,120,000	47,630,000	1,754,000
DEFERRED COMPENSATION BENEFITS	4,384,372.29	5,593,000	5,077,000	8,588,000	8,767,000	3,690,000
EMPLOYEE GROUP INS - E/B	7,390,471.67	6,753,000	6,210,000	6,475,000	6,348,000	138,000
OTHER EMPLOYEE BENEFITS	295,427.49	196,000	260,000	322,000	322,000	62,000
RETIREMENT - EMP BENEFITS	64,931,226.39	53,697,000	57,757,000	65,037,000	65,065,000	7,308,000
WORKERS' COMPENSATION	6,832,551.56	6,926,000	7,193,000	7,252,000	7,252,000	59,000
TOTAL S & E B	381,056,466.92	380,101,000	413,067,000	429,292,000	428,939,000	15,872,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	14,260,370.47	11,863,000	11,522,000	11,988,000	12,020,000	498,000
CLOTHING & PERSONAL SUPPLIES	109,329.81	39,000	35,000	36,000	36,000	1,000
COMMUNICATIONS	666,665.78	1,067,000	694,000	660,000	660,000	(34,000)
COMPUTING-MAINFRAME	128,657.77	83,000	215,000	276,000	276,000	61,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	257,753.00	3,639,000	3,882,000	3,526,000	3,231,000	(651,000)
COMPUTING-PERSONAL	4,365,835.96	2,748,000	774,000	838,000	838,000	64,000
CONTRACTED PROGRAM SERVICES	276,287,563.73	296,740,000	338,762,000	357,630,000	343,013,000	4,251,000
FOOD	719,130.55	953,000	869,000	869,000	869,000	0
HOUSEHOLD EXPENSE	1,219,121.66	1,231,000	445,000	476,000	476,000	31,000
INFORMATION TECHNOLOGY SERVICES	4,484,327.52	1,045,000	685,000	1,110,000	1,110,000	425,000
INSURANCE	378,093.94	389,000	1,104,000	911,000	911,000	(193,000)

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
JURY & WITNESS EXPENSE	479.27	0	10,000	10,000	10,000	0
MAINTENANCE - EQUIPMENT	998,965.35	739,000	801,000	843,000	843,000	42,000
MAINTENANCE--BUILDINGS & IMPRV	4,568,106.77	4,446,000	4,365,000	4,628,000	4,628,000	263,000
MEDICAL DENTAL & LAB SUPPLIES	7,757,173.84	7,096,000	6,249,000	8,210,000	8,210,000	1,961,000
MEMBERSHIPS	155,568.42	99,000	68,000	70,000	70,000	2,000
MISCELLANEOUS EXPENSE	62,964.57	562,000	3,709,000	1,988,000	1,988,000	(1,721,000)
OFFICE EXPENSE	4,382,705.56	3,243,000	4,962,000	5,290,000	5,329,000	367,000
PROFESSIONAL SERVICES	5,873,301.99	9,777,000	9,205,000	9,417,000	9,055,000	(150,000)
PUBLICATIONS & LEGAL NOTICE	3,677.13	1,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	13,260,307.32	16,106,000	17,146,000	17,464,000	16,528,000	(618,000)
RENTS & LEASES - EQUIPMENT	699,390.77	609,000	643,000	656,000	656,000	13,000
SMALL TOOLS & MINOR EQUIPMENT	517,441.59	261,000	11,000	11,000	11,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,316,153.91	1,216,000	528,000	510,000	399,000	(129,000)
TECHNICAL SERVICES	6,916,538.36	4,926,000	5,233,000	5,358,000	5,112,000	(121,000)
TELECOMMUNICATIONS	6,770,842.98	4,962,000	5,318,000	5,416,000	5,416,000	98,000
TRAINING	763,647.07	512,000	334,000	340,000	340,000	6,000
TRANSPORTATION AND TRAVEL	3,285,024.45	2,535,000	2,520,000	2,580,000	2,580,000	60,000
UTILITIES	2,605,442.91	2,645,000	2,544,000	3,092,000	3,092,000	548,000
TOTAL S & S	362,814,582.45	379,532,000	422,675,000	444,245,000	427,749,000	5,074,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	530,547.62	510,000	765,000	1,260,000	860,000	95,000
RET-OTHER LONG TERM DEBT	19,878.47	81,000	45,000	132,000	132,000	87,000
SUPPORT & CARE OF PERSONS	9,801,172.59	7,437,000	9,544,000	9,479,000	9,479,000	(65,000)
TAXES & ASSESSMENTS	38,046.44	17,000	123,000	8,000	8,000	(115,000)
TOTAL OTH CHARGES	10,389,645.12	8,045,000	10,477,000	10,879,000	10,479,000	2,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	52,755.07	0	373,000	373,000	373,000	0
COMPUTERS, MAINFRAME	192,803.00	945,000	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	324,722.22	740,000	256,000	256,000	256,000	0
DATA HANDLING EQUIPMENT	0.00	479,000	1,942,000	1,942,000	1,942,000	0
ELECTRONIC EQUIPMENT	880,937.77	0	17,000	17,000	17,000	0
MEDICAL - CAPITAL EQUIPMENT	309,109.35	13,000	133,000	133,000	133,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	13,152.44	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	17,730.26	63,000	424,000	424,000	424,000	0
NON-MEDICAL LAB/TESTING EQUIP	1,064,378.57	1,124,000	231,000	231,000	231,000	0
OFFICE FURNITURE,FIXTURES & EQ	17,568.72	77,000	194,000	194,000	194,000	0
OTHER EQUIPMENT INSTALLATION	36,066.71	0	0	0	0	0
TANKS-STORAGE & TRANSPORT	0.00	73,000	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	359,000	147,000	147,000	147,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,031,063.87	600,000	850,000	850,000	850,000	0
TOTAL CAPITAL ASSETS	3,940,287.98	4,473,000	4,567,000	4,567,000	4,567,000	0
GROSS TOTAL	$ 758,200,982.47	$ 772,151,000	$ 850,786,000	$ 888,983,000	$ 871,734,000	$ 20,948,000

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
INTRAFUND TRANSFERS	(47,169,464.58)	(51,711,000)	(52,705,000)	(55,028,000)	(56,409,000)	(3,704,000)
NET TOTAL	711,031,517.89	720,440,000	798,081,000	833,955,000	815,325,000	17,244,000
NET COUNTY COST	$ 200,329,211.89	$ 180,169,000	$ 176,959,000	$ 187,492,000	$ 179,597,000	$ 2,638,000
BUDGETED POSITIONS	4,339.0	4,387.0	4,387.0	4,397.0	4,429.0	42.0

Public Health Programs Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 238,402,396.54	$ 235,761,000	$ 274,239,000	$ 291,228,000	$ 288,057,000	$ 13,818,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 264,318,377.05	$ 262,667,000	$ 289,755,000	$ 299,492,000	$ 299,492,000	$ 9,737,000
SERVICES & SUPPLIES	99,551,002.33	101,163,000	114,027,000	132,694,000	122,848,000	8,821,000
OTHER CHARGES	586,461.85	510,000	858,000	1,258,000	858,000	0
CAPITAL ASSETS - EQUIPMENT	3,928,287.98	4,366,000	4,366,000	4,366,000	4,366,000	0
GROSS TOTAL	$ 368,384,129.21	$ 368,706,000	$ 409,006,000	$ 437,810,000	$ 427,564,000	$ 18,558,000
INTRAFUND TRANSFERS	(8,218,896.61)	(9,380,000)	(10,984,000)	(12,881,000)	(12,501,000)	(1,517,000)
NET TOTAL	$ 360,165,232.60	$ 359,326,000	$ 398,022,000	$ 424,929,000	$ 415,063,000	$ 17,041,000
NET COUNTY COST	$ 121,762,836.06	$ 123,565,000	$ 123,783,000	$ 133,701,000	$ 127,006,000	$ 3,223,000
BUDGETED POSITIONS	2,984.0	3,022.0	3,022.0	3,001.0	3,042.0	20.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of Public Health Programs is to improve the health of all County residents. This means protecting residents from health threats such as food-borne illnesses, natural and man-made disasters, toxic exposures, and preventable illness and injury. Public Health Programs also works to prevent chronic diseases such as heart disease, cancer, and diabetes, and their risk factors, including poor nutrition, inadequate physical activity, and tobacco use.

The 2012-13 Recommended Budget reflects:

- Additional federal funding and 4.0 budgeted positions for the Department's Chronic Disease and Injury Prevention Division to support tobacco control and prevention, healthy and active living, and clinical efforts throughout the County under the Community Transformation Grant program.
- The addition of 8.0 budgeted positions offset by a decrease in grant-funded services and supplies to support the Department's Emergency Preparedness and Response Program's community preparedness, resiliency, and recovery efforts under the Centers for Disease Control's Emergency Preparedness Cooperative Agreement and to reduce the Department's reliance on long-term contracted temporary staffing services.
- The addition of 9.0 budgeted positions offset by a decrease in services and supplies to support the Department's information technology initiatives as well as countywide efforts to reduce long-term reliance on consultant contracted services.
- Deletion of 1.0 vacant and budgeted position within the Department's Community Health Services Division to help offset the cost of the realignment of various positions determined, after review, to more accurately reflect assigned duties and responsibilities.
- Transfer of ongoing net County cost (NCC) funding from the Department of Health Services to address charges billed to the Department by the Auditor-Controller, as agreed upon by the two departments.
- A reduction in services and supplies, increased intrafund transfer funding and local revenue, and an increase in NCC related to the carryover of a portion of the Department's projected year-end fund balance to address the Department's projected structural deficit for FY 2012-13, primarily attributable to the removal of one-time budget solutions and unavoidable and unfunded costs.
- Deletion of federal American Recovery and Reinvestment Act funding and a reduction in services and supplies related to the Department's varicella active surveillance and pneumococcal conjugate vaccine evaluation projects.
- Deletion of prior-year carryover for start-up costs at the new Martin Luther King, Jr., Center for Public Health and the Baldwin Hills survey.

- Deletion of one-time Utility User Tax Cy Pres funding to provide STD prevention services.
- Board-approved increases in health insurance subsidies.
- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. There is a projected change in unemployment insurance cost based on historical experience.

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 76,441.96	$ 77,000	$ 0	$ 55,000	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	1,227,973.38	1,524,000	5,488,000	8,291,000	8,225,000	2,737,000
COMMUNICATION SERVICES	8,274.26	0	0	0	0	0
HEALTH FEES	72,860,716.18	73,222,000	74,957,000	76,501,000	75,394,000	437,000
INSTITUTIONAL CARE & SVS	882,127.84	882,000	1,614,000	1,117,000	1,117,000	(497,000)
PLANNING & ENGINEERING SERVICE	121,277.00	175,000	408,000	127,000	408,000	0
RECORDING FEES	2,101,395.90	2,101,000	1,634,000	1,745,000	2,119,000	485,000
SANITATION SERVICES	884,802.95	1,084,000	912,000	926,000	912,000	0
FORFEITURES & PENALTIES	104,714.43	128,000	30,000	110,000	30,000	0
FEDERAL - OTHER	65,457,579.73	55,114,000	72,725,000	85,300,000	83,989,000	11,264,000
FEDERAL AID-MENTAL HEALTH	4,571,852.35	5,343,000	8,214,000	5,254,000	5,254,000	(2,960,000)
OTHER GOVERNMENTAL AGENCIES	1,292,705.94	794,000	438,000	438,000	438,000	0
STATE - OTHER	53,802,818.70	55,269,000	69,944,000	72,353,000	72,352,000	2,408,000
STATE-REALIGNMENT REVENUE	25,218,223.65	25,231,000	25,231,000	26,468,000	25,231,000	0
OTHER LICENSES & PERMITS	3,243,555.64	3,899,000	1,334,000	1,858,000	1,334,000	0
MISCELLANEOUS	2,264,196.12	846,000	1,388,000	826,000	1,388,000	0
OTHER SALES	33,713.77	37,000	59,000	31,000	59,000	0
SALE OF CAPITAL ASSETS	16,026.74	21,000	0	21,000	0	0
TRANSFERS IN	4,234,000.00	10,014,000	9,863,000	9,807,000	9,807,000	(56,000)
TOTAL REVENUE	$ 238,402,396.54	$ 235,761,000	$ 274,239,000	$ 291,228,000	$ 288,057,000	$ 13,818,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 176,568,541.43	$ 182,676,000	$ 205,548,000	$ 207,558,000	$ 207,140,000	$ 1,592,000
CAFETERIA PLAN BENEFITS	29,072,386.75	30,854,000	31,813,000	32,289,000	32,704,000	891,000
DEFERRED COMPENSATION BENEFITS	3,106,604.06	3,983,000	3,654,000	5,756,000	5,725,000	2,071,000
EMPLOYEE GROUP INS - E/B	5,080,210.33	4,464,000	3,886,000	4,191,000	4,189,000	303,000
OTHER EMPLOYEE BENEFITS	196,844.40	102,000	216,000	278,000	278,000	62,000
RETIREMENT - EMP BENEFITS	45,453,974.56	35,748,000	39,494,000	44,220,000	44,256,000	4,762,000
WORKERS' COMPENSATION	4,839,815.52	4,840,000	5,144,000	5,200,000	5,200,000	56,000
TOTAL S & E B	264,318,377.05	262,667,000	289,755,000	299,492,000	299,492,000	9,737,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	7,809,082.54	5,674,000	6,311,000	6,287,000	6,319,000	8,000
CLOTHING & PERSONAL SUPPLIES	98,173.87	19,000	15,000	16,000	16,000	1,000
COMMUNICATIONS	477,874.35	878,000	450,000	450,000	450,000	0
COMPUTING-MAINFRAME	126,648.94	80,000	209,000	210,000	210,000	1,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	186,400.00	3,563,000	3,657,000	3,214,000	2,919,000	(738,000)
COMPUTING-PERSONAL	4,157,216.13	2,468,000	215,000	279,000	279,000	64,000
CONTRACTED PROGRAM SERVICES	37,488,924.62	44,229,000	54,150,000	73,093,000	64,426,000	10,276,000
FOOD	10,003.17	9,000	0	0	0	0
HOUSEHOLD EXPENSE	1,056,610.99	899,000	258,000	258,000	258,000	0
INFORMATION TECHNOLOGY SERVICES	4,135,396.52	703,000	190,000	613,000	613,000	423,000
INSURANCE	363,792.80	373,000	839,000	839,000	839,000	0
MAINTENANCE - EQUIPMENT	710,984.67	474,000	534,000	536,000	536,000	2,000
MAINTENANCE--BUILDINGS & IMPRV	3,003,286.42	2,931,000	3,293,000	3,477,000	3,477,000	184,000
MEDICAL DENTAL & LAB SUPPLIES	6,859,649.09	6,185,000	5,505,000	6,745,000	6,745,000	1,240,000
MEMBERSHIPS	75,998.42	63,000	31,000	33,000	33,000	2,000

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	10,042.01	485,000	3,584,000	1,913,000	1,913,000	(1,671,000)
OFFICE EXPENSE	3,151,965.39	2,035,000	3,150,000	3,311,000	3,331,000	181,000
PROFESSIONAL SERVICES	3,133,039.23	7,225,000	8,322,000	7,392,000	7,392,000	(930,000)
PUBLICATIONS & LEGAL NOTICE	3,677.13	1,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	7,854,389.82	9,778,000	10,184,000	10,421,000	9,485,000	(699,000)
RENTS & LEASES - EQUIPMENT	558,729.05	465,000	490,000	503,000	503,000	13,000
SMALL TOOLS & MINOR EQUIPMENT	516,524.99	251,000	1,000	1,000	1,000	0
SPECIAL DEPARTMENTAL EXPENSE	665,451.74	302,000	67,000	95,000	95,000	28,000
TECHNICAL SERVICES	5,731,141.31	3,517,000	3,954,000	3,845,000	3,845,000	(109,000)
TELECOMMUNICATIONS	5,748,269.03	3,979,000	4,271,000	4,297,000	4,297,000	26,000
TRAINING	589,821.29	356,000	166,000	166,000	166,000	0
TRANSPORTATION AND TRAVEL	2,829,427.43	2,016,000	1,989,000	2,018,000	2,018,000	29,000
UTILITIES	2,198,481.38	2,205,000	2,150,000	2,640,000	2,640,000	490,000
TOTAL S & S	99,551,002.33	101,163,000	114,027,000	132,694,000	122,848,000	8,821,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	510,746.48	467,000	705,000	1,207,000	807,000	102,000
RET-OTHER LONG TERM DEBT	19,878.47	23,000	45,000	45,000	45,000	0
SUPPORT & CARE OF PERSONS	22,041.65	5,000	0	0	0	0
TAXES & ASSESSMENTS	33,795.25	15,000	108,000	6,000	6,000	(102,000)
TOTAL OTH CHARGES	586,461.85	510,000	858,000	1,258,000	858,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	52,755.07	0	373,000	373,000	373,000	0
COMPUTERS, MAINFRAME	192,803.00	945,000	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	324,722.22	672,000	240,000	240,000	240,000	0
DATA HANDLING EQUIPMENT	0.00	479,000	1,882,000	1,882,000	1,882,000	0
ELECTRONIC EQUIPMENT	880,937.77	0	17,000	17,000	17,000	0
MEDICAL - CAPITAL EQUIPMENT	309,109.35	13,000	133,000	133,000	133,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	13,152.44	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	17,730.26	63,000	424,000	424,000	424,000	0
NON-MEDICAL LAB/TESTING EQUIP	1,064,378.57	1,124,000	231,000	231,000	231,000	0
OFFICE FURNITURE,FIXTURES & EQ	5,568.72	38,000	94,000	94,000	94,000	0
OTHER EQUIPMENT INSTALLATION	36,066.71	0	0	0	0	0
TANKS-STORAGE & TRANSPORT	0.00	73,000	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	359,000	147,000	147,000	147,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,031,063.87	600,000	825,000	825,000	825,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	3,928,287.98	4,366,000	4,366,000	4,366,000	4,366,000	0
TOTAL CAPITAL ASSETS	3,928,287.98	4,366,000	4,366,000	4,366,000	4,366,000	0
GROSS TOTAL	$ 368,384,129.21	$ 368,706,000	$ 409,006,000	$ 437,810,000	$ 427,564,000	$ 18,558,000
INTRAFUND TRANSFERS	(8,218,896.61)	(9,380,000)	(10,984,000)	(12,881,000)	(12,501,000)	(1,517,000)
NET TOTAL	$ 360,165,232.60	$ 359,326,000	$ 398,022,000	$ 424,929,000	$ 415,063,000	$ 17,041,000
NET COUNTY COST	$ 121,762,836.06	$ 123,565,000	$ 123,783,000	$ 133,701,000	$ 127,006,000	$ 3,223,000
BUDGETED POSITIONS	2,984.0	3,022.0	3,022.0	3,001.0	3,042.0	20.0

Division of HIV and STD Programs

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 59,887,576.55	$ 63,158,000	$ 66,474,000	$ 70,451,000	$ 70,425,000	$ 3,951,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 17,336,353.18	$ 17,123,000	$ 18,164,000	$ 18,563,000	$ 18,583,000	$ 419,000
SERVICES & SUPPLIES	64,901,081.09	67,791,000	70,058,000	73,281,000	73,124,000	3,066,000
OTHER CHARGES	684.74	5,000	5,000	5,000	5,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	8,000	16,000	16,000	16,000	0
GROSS TOTAL	$ 82,238,119.01	$ 84,927,000	$ 88,243,000	$ 91,865,000	$ 91,728,000	$ 3,485,000
INTRAFUND TRANSFERS	(3,726,753.53)	(4,335,000)	(4,335,000)	(3,885,000)	(3,774,000)	561,000
NET TOTAL	$ 78,511,365.48	$ 80,592,000	$ 83,908,000	$ 87,980,000	$ 87,954,000	$ 4,046,000
NET COUNTY COST	$ 18,623,788.93	$ 17,434,000	$ 17,434,000	$ 17,529,000	$ 17,529,000	$ 95,000
BUDGETED POSITIONS	228.0	228.0	228.0	228.0	228.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Office of Acquired Immune Deficiency Syndrome (AIDS) Programs and Policy has been renamed the Division of Human Immunodeficiency Virus (HIV) and Sexually Transmitted Disease (STD) Programs to reflect the reorganized alignment and integration of the Office of AIDS Programs and Policy, HIV Epidemiology, and STD Programs. The mission of the Division of HIV and STD Programs is to prevent and control the spread of HIV and STD infections utilizing epidemiologic and surveillance systems, coordinated care and treatment services, and public, private, and community partnerships, and by developing and implementing evidence-based programs and policies that promote health equity and maximize health outcomes in the County.

The 2012-13 Recommended Budget reflects:

- Additional federal funding to support HIV/AIDS prevention planning, integrated behavioral health, health education and risk reduction, and care coordination services for persons living with HIV/AIDS.
- Additional State funding to support the improvement of care coordination services for persons living with HIV/AIDS.
- Deletion of prior-year carryover funding to support methamphetamine treatment and STD services.
- Board-approved increases in health insurance subsidies.
- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.
- An increase due to prior year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- The reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.
- Changes due to a projected 25-percent increase in insurance premiums.
- The full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.

PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 110,131.58	$ 105,000	$ 105,000	$ 115,000	$ 105,000	$ 0
FEDERAL - OTHER	59,412,608.05	62,368,000	65,541,000	69,478,000	69,462,000	3,921,000
STATE - OTHER	360,556.86	678,000	828,000	858,000	858,000	30,000
MISCELLANEOUS	4,280.06	7,000	0	0	0	0
TOTAL REVENUE	$ 59,887,576.55	$ 63,158,000	$ 66,474,000	$ 70,451,000	$ 70,425,000	$ 3,951,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 11,072,680.14	$ 11,161,000	$ 11,752,000	$ 11,812,000	$ 11,867,000	$ 115,000
CAFETERIA PLAN BENEFITS	1,917,870.47	2,187,000	2,301,000	2,393,000	2,380,000	79,000
DEFERRED COMPENSATION BENEFITS	169,087.45	268,000	214,000	239,000	342,000	128,000
EMPLOYEE GROUP INS - E/B	569,800.98	601,000	805,000	675,000	550,000	(255,000)
OTHER EMPLOYEE BENEFITS	14,439.00	14,000	20,000	20,000	20,000	0
RETIREMENT - EMP BENEFITS	3,224,236.24	2,481,000	2,625,000	2,974,000	2,974,000	349,000
WORKERS' COMPENSATION	368,238.90	411,000	447,000	450,000	450,000	3,000
TOTAL S & E B	17,336,353.18	17,123,000	18,164,000	18,563,000	18,583,000	419,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,559,319.09	1,562,000	2,128,000	2,128,000	2,128,000	0
COMMUNICATIONS	9,844.26	10,000	26,000	26,000	26,000	0
COMPUTING-MAINFRAME	778.83	1,000	4,000	4,000	4,000	0
COMPUTING-PERSONAL	70,494.55	132,000	245,000	278,000	278,000	33,000
CONTRACTED PROGRAM SERVICES	58,914,371.08	61,393,000	63,312,000	65,767,000	65,721,000	2,409,000
INFORMATION TECHNOLOGY SERVICES	100,411.00	100,000	155,000	121,000	121,000	(34,000)
INSURANCE	2,243.00	2,000	7,000	7,000	7,000	0
MAINTENANCE--BUILDINGS & IMPRV	14,896.89	16,000	36,000	36,000	36,000	0
MEDICAL DENTAL & LAB SUPPLIES	872,822.94	871,000	688,000	1,408,000	1,408,000	720,000
MEMBERSHIPS	65,000.00	20,000	20,000	20,000	20,000	0
MISCELLANEOUS EXPENSE	0.00	0	5,000	5,000	5,000	0
OFFICE EXPENSE	103,625.42	103,000	174,000	247,000	247,000	73,000
PROFESSIONAL SERVICES	865,470.27	903,000	628,000	628,000	628,000	0
RENTS & LEASES - BLDG & IMPRV	1,264,780.61	1,384,000	1,708,000	1,708,000	1,708,000	0
RENTS & LEASES - EQUIPMENT	37,608.00	43,000	43,000	43,000	43,000	0
SPECIAL DEPARTMENTAL EXPENSE	622,650.00	844,000	373,000	327,000	216,000	(157,000)
TECHNICAL SERVICES	29,813.00	29,000	83,000	83,000	83,000	0
TELECOMMUNICATIONS	156,531.74	166,000	216,000	197,000	197,000	(19,000)
TRAINING	99,136.70	91,000	81,000	86,000	86,000	5,000
TRANSPORTATION AND TRAVEL	110,858.71	121,000	124,000	160,000	160,000	36,000
UTILITIES	425.00	0	2,000	2,000	2,000	0
TOTAL S & S	64,901,081.09	67,791,000	70,058,000	73,281,000	73,124,000	3,066,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	5,000	5,000	5,000	5,000	0
TAXES & ASSESSMENTS	684.74	0	0	0	0	0
TOTAL OTH CHARGES	684.74	5,000	5,000	5,000	5,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	8,000	16,000	16,000	16,000	0

PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	0.00	8,000	16,000	16,000	16,000	0
GROSS TOTAL	$ 82,238,119.01	$ 84,927,000	$ 88,243,000	$ 91,865,000	$ 91,728,000	$ 3,485,000
INTRAFUND TRANSFERS	(3,726,753.53)	(4,335,000)	(4,335,000)	(3,885,000)	(3,774,000)	561,000
NET TOTAL	$ 78,511,365.48	$ 80,592,000	$ 83,908,000	$ 87,980,000	$ 87,954,000	$ 4,046,000
NET COUNTY COST	$ 18,623,788.93	$ 17,434,000	$ 17,434,000	$ 17,529,000	$ 17,529,000	$ 95,000
BUDGETED POSITIONS	228.0	228.0	228.0	228.0	228.0	0.0

Antelope Valley Rehabilitation Center Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 617,908.89	$ 608,000	$ 2,063,000	$ 2,063,000	$ 2,063,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 6,308,508.91	$ 6,275,000	$ 7,549,000	$ 8,008,000	$ 8,008,000	$ 459,000
SERVICES & SUPPLIES	6,729,052.28	6,469,000	5,780,000	6,081,000	5,835,000	55,000
OTHER CHARGES	1,973.81	15,000	15,000	15,000	15,000	0
CAPITAL ASSETS - EQUIPMENT	12,000.00	25,000	25,000	25,000	25,000	0
GROSS TOTAL	$ 13,051,535.00	$ 12,784,000	$ 13,369,000	$ 14,129,000	$ 13,883,000	$ 514,000
INTRAFUND TRANSFERS	(7,019,000.00)	(8,300,000)	(7,690,000)	(8,315,000)	(8,987,000)	(1,297,000)
NET TOTAL	$ 6,032,535.00	$ 4,484,000	$ 5,679,000	$ 5,814,000	$ 4,896,000	$ (783,000)
NET COUNTY COST	$ 5,414,626.11	$ 3,876,000	$ 3,616,000	$ 3,751,000	$ 2,833,000	$ (783,000)
BUDGETED POSITIONS	102.0	102.0	102.0	103.0	103.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Antelope Valley Rehabilitation Centers (AVRCs) is to contribute to the restoration of the overall health and function of those County residents who suffer from substance abuse disorders. The AVRCs provide residential and outpatient services to adult men and women, which include assessment, treatment, and recovery support. These services are cost-effective, of the highest quality, evidence-based, and include trauma-informed care (TI-C). The TI-C model is designed to address the consequences of trauma in the individual and facilitate substance abuse healing.

The 2012-13 Recommended Budget reflects:

- The addition of 1.0 budgeted Rehabilitation Counselor II position fully funded by intrafund transfers from Substance Abuse Prevention and Control budget unit.
- Board-approved increases in health insurance subsidies and changes/corrections to salaries.
- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. The projected change in unemployment insurance cost is based on historical experience.
- An increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- The reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.
- Changes due to a projected 23-percent increase in insurance premiums.
- The full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 3,510.99	$ 4,000	$ 0	$ 0	$ 0	$ 0
INSTITUTIONAL CARE & SVS	604,367.65	603,000	2,046,000	2,046,000	2,046,000	0
MISCELLANEOUS	9,035.02	0	17,000	17,000	17,000	0
OTHER SALES	224.55	0	0	0	0	0
SALE OF CAPITAL ASSETS	768.82	1,000	0	0	0	0
INTEREST	1.86	0	0	0	0	0
TOTAL REVENUE	$ 617,908.89	$ 608,000	$ 2,063,000	$ 2,063,000	$ 2,063,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,719,448.97	$ 3,867,000	$ 5,142,000	$ 5,195,000	$ 5,195,000	$ 53,000
CAFETERIA PLAN BENEFITS	799,450.19	849,000	844,000	979,000	979,000	135,000
DEFERRED COMPENSATION BENEFITS	43,479.80	51,000	49,000	117,000	117,000	68,000
EMPLOYEE GROUP INS - E/B	240,756.94	284,000	289,000	315,000	315,000	26,000
OTHER EMPLOYEE BENEFITS	9,553.00	7,000	7,000	7,000	7,000	0
RETIREMENT - EMP BENEFITS	1,262,650.76	927,000	928,000	1,104,000	1,104,000	176,000
WORKERS' COMPENSATION	233,169.25	290,000	290,000	291,000	291,000	1,000
TOTAL S & E B	6,308,508.91	6,275,000	7,549,000	8,008,000	8,008,000	459,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	443,639.49	166,000	166,000	166,000	166,000	0
CLOTHING & PERSONAL SUPPLIES	11,155.94	20,000	20,000	20,000	20,000	0
COMMUNICATIONS	5,568.26	5,000	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	217.00	1,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	5,000	5,000	5,000	5,000	0
COMPUTING-PERSONAL	0.00	1,000	1,000	1,000	1,000	0
CONTRACTED PROGRAM SERVICES	2,103,000.00	1,458,000	1,458,000	1,458,000	1,458,000	0
FOOD	709,127.38	944,000	869,000	869,000	869,000	0
HOUSEHOLD EXPENSE	161,896.64	217,000	187,000	218,000	218,000	31,000
INSURANCE	1,176.00	2,000	129,000	2,000	2,000	(127,000)
MAINTENANCE - EQUIPMENT	153,969.19	129,000	129,000	169,000	169,000	40,000
MAINTENANCE--BUILDINGS & IMPRV	1,458,608.94	1,405,000	969,000	1,022,000	1,022,000	53,000
MEDICAL DENTAL & LAB SUPPLIES	2,235.90	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	0.00	1,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	40,140.28	64,000	64,000	46,000	46,000	(18,000)
OFFICE EXPENSE	73,907.72	114,000	114,000	94,000	94,000	(20,000)
PROFESSIONAL SERVICES	9,639.96	10,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	4,110.00	5,000	5,000	5,000	5,000	0
RENTS & LEASES - EQUIPMENT	27,534.61	25,000	25,000	25,000	25,000	0
SMALL TOOLS & MINOR EQUIPMENT	916.60	10,000	10,000	10,000	10,000	0
SPECIAL DEPARTMENTAL EXPENSE	22,554.07	65,000	65,000	65,000	65,000	0
TECHNICAL SERVICES	923,543.58	1,176,000	951,000	1,197,000	951,000	0
TELECOMMUNICATIONS	56,383.39	44,000	44,000	80,000	80,000	36,000
TRAINING	10,519.15	24,000	24,000	24,000	24,000	0
TRANSPORTATION AND TRAVEL	107,552.12	128,000	128,000	128,000	128,000	0
UTILITIES	401,656.06	435,000	385,000	445,000	445,000	60,000
TOTAL S & S	6,729,052.28	6,469,000	5,780,000	6,081,000	5,835,000	55,000

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	15,000	15,000	15,000	15,000	0
TAXES & ASSESSMENTS	1,973.81	0	0	0	0	0
TOTAL OTH CHARGES	1,973.81	15,000	15,000	15,000	15,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE,FIXTURES & EQ	12,000.00	25,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	25,000	25,000	25,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	12,000.00	25,000	25,000	25,000	25,000	0
TOTAL CAPITAL ASSETS	12,000.00	25,000	25,000	25,000	25,000	0
GROSS TOTAL	$ 13,051,535.00	$ 12,784,000	$ 13,369,000	$ 14,129,000	$ 13,883,000	$ 514,000
INTRAFUND TRANSFERS	(7,019,000.00)	(8,300,000)	(7,690,000)	(8,315,000)	(8,987,000)	(1,297,000)
NET TOTAL	$ 6,032,535.00	$ 4,484,000	$ 5,679,000	$ 5,814,000	$ 4,896,000	$ (783,000)
NET COUNTY COST	$ 5,414,626.11	$ 3,876,000	$ 3,616,000	$ 3,751,000	$ 2,833,000	$ (783,000)
BUDGETED POSITIONS	102.0	102.0	102.0	103.0	103.0	1.0

Children's Medical Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 59,868,703.26	$ 59,673,000	$ 68,704,000	$ 71,142,000	$ 71,142,000	$ 2,438,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 75,591,373.17	$ 75,991,000	$ 78,985,000	$ 81,997,000	$ 81,997,000	$ 3,012,000
SERVICES & SUPPLIES	7,514,024.26	8,324,000	9,032,000	9,220,000	9,220,000	188,000
OTHER CHARGES	9,794,800.00	7,509,000	9,584,000	9,584,000	9,584,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	14,000	100,000	100,000	100,000	0
GROSS TOTAL	$ 92,900,197.43	$ 91,838,000	$ 97,701,000	$ 100,901,000	$ 100,901,000	$ 3,200,000
INTRAFUND TRANSFERS	(10,297.58)	0	0	0	0	0
NET TOTAL	$ 92,889,899.85	$ 91,838,000	$ 97,701,000	$ 100,901,000	$ 100,901,000	$ 3,200,000
NET COUNTY COST	$ 33,021,196.59	$ 32,165,000	$ 28,997,000	$ 29,759,000	$ 29,759,000	$ 762,000
BUDGETED POSITIONS	801.0	806.0	806.0	807.0	807.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	CALIFORNIA CHILDRENS SERVICES

The mission of the Children's Medical Services (CMS) is to ensure that children with special health care needs and children from low-income families have access to health services and family assistance that maximize their physical, mental, and social health, their overall development and their well-being.

The 2012-13 Recommended Budget reflects:

- The addition of 1.0 budgeted Public Health Nurse position fully funded by the State for the Pediatric Palliative Care program.
- Board-approved increases in health insurance subsidies.
- Changes in long-term disability costs due to anticipated benefit increases and escalating medical cost trends, and based on historical experience, a projected decrease in workers' compensation and increase in unemployment insurance.
- An increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- The reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.
- Changes due to a projected 24-percent increase in insurance premiums.
- The full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.
- A net increase in services and supplies for operational costs changes.

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INSTITUTIONAL CARE & SVS	$ 40,886,852.54	$ 41,090,000	$ 45,900,000	$ 47,492,000	$ 47,491,000	$ 1,591,000
STATE - OTHER	18,870,046.00	18,533,000	22,804,000	23,620,000	23,621,000	817,000
MISCELLANEOUS	111,804.72	50,000	0	30,000	30,000	30,000
TOTAL REVENUE	$ 59,868,703.26	$ 59,673,000	$ 68,704,000	$ 71,142,000	$ 71,142,000	$ 2,438,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 52,605,923.23	$ 52,661,000	$ 55,323,000	$ 55,413,000	$ 55,413,000	$ 90,000
CAFETERIA PLAN BENEFITS	7,937,547.00	8,073,000	8,827,000	9,071,000	9,071,000	244,000
DEFERRED COMPENSATION BENEFITS	829,160.92	942,000	822,000	2,077,000	2,077,000	1,255,000
EMPLOYEE GROUP INS - E/B	985,210.13	964,000	755,000	779,000	779,000	24,000
OTHER EMPLOYEE BENEFITS	54,729.09	53,000	0	0	0	0
RETIREMENT - EMP BENEFITS	11,933,891.93	12,053,000	12,087,000	13,508,000	13,508,000	1,421,000
WORKERS' COMPENSATION	1,244,910.87	1,245,000	1,171,000	1,149,000	1,149,000	(22,000)
TOTAL S & E B	75,591,373.17	75,991,000	78,985,000	81,997,000	81,997,000	3,012,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,146,077.88	2,159,000	2,614,000	2,331,000	2,331,000	(283,000)
COMMUNICATIONS	163,161.91	164,000	195,000	166,000	166,000	(29,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	0	52,000	157,000	157,000	105,000
COMPUTING-PERSONAL	103,211.86	102,000	105,000	132,000	132,000	27,000
INFORMATION TECHNOLOGY SERVICES	12,034.00	6,000	6,000	42,000	42,000	36,000
INSURANCE	8,960.14	10,000	109,000	59,000	59,000	(50,000)
JURY & WITNESS EXPENSE	479.27	0	10,000	10,000	10,000	0
MAINTENANCE - EQUIPMENT	134,011.49	136,000	138,000	138,000	138,000	0
MAINTENANCE--BUILDINGS & IMPRV	26,449.00	27,000	37,000	41,000	41,000	4,000
MEDICAL DENTAL & LAB SUPPLIES	22,465.91	25,000	41,000	42,000	42,000	1,000
MISCELLANEOUS EXPENSE	5,632.14	6,000	10,000	10,000	10,000	0
OFFICE EXPENSE	862,860.01	866,000	917,000	1,044,000	1,044,000	127,000
PROFESSIONAL SERVICES	69,318.00	69,000	9,000	9,000	9,000	0
RENTS & LEASES - BLDG & IMPRV	2,935,961.26	3,741,000	3,741,000	3,966,000	3,966,000	225,000
TECHNICAL SERVICES	195,529.29	196,000	229,000	220,000	220,000	(9,000)
TELECOMMUNICATIONS	641,851.48	604,000	604,000	645,000	645,000	41,000
TRAINING	24,011.66	23,000	25,000	26,000	26,000	1,000
TRANSPORTATION AND TRAVEL	162,008.96	190,000	190,000	182,000	182,000	(8,000)
TOTAL S & S	7,514,024.26	8,324,000	9,032,000	9,220,000	9,220,000	188,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	14,576.27	18,000	40,000	17,000	17,000	(23,000)
RET-OTHER LONG TERM DEBT	0.00	58,000	0	87,000	87,000	87,000
SUPPORT & CARE OF PERSONS	9,779,130.94	7,432,000	9,544,000	9,479,000	9,479,000	(65,000)
TAXES & ASSESSMENTS	1,092.79	1,000	0	1,000	1,000	1,000
TOTAL OTH CHARGES	9,794,800.00	7,509,000	9,584,000	9,584,000	9,584,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE,FIXTURES & EQ	0.00	14,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS	0.00	14,000	100,000	100,000	100,000	0

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
GROSS TOTAL	$ 92,900,197.43	$ 91,838,000	$ 97,701,000	$ 100,901,000	$ 100,901,000	$ 3,200,000
INTRAFUND TRANSFERS	(10,297.58)	0	0	0	0	0
NET TOTAL	$ 92,889,899.85	$ 91,838,000	$ 97,701,000	$ 100,901,000	$ 100,901,000	$ 3,200,000
NET COUNTY COST	$ 33,021,196.59	$ 32,165,000	$ 28,997,000	$ 29,759,000	$ 29,759,000	$ 762,000
BUDGETED POSITIONS	801.0	806.0	806.0	807.0	807.0	1.0

Substance Abuse Prevention and Control Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 151,925,720.76	$ 181,071,000	$ 209,642,000	$ 211,579,000	$ 204,041,000	$ (5,601,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 17,501,854.61	$ 18,045,000	$ 18,614,000	$ 21,232,000	$ 20,859,000	$ 2,245,000
SERVICES & SUPPLIES	184,119,422.49	195,785,000	223,778,000	222,969,000	216,722,000	(7,056,000)
OTHER CHARGES	5,724.72	6,000	15,000	17,000	17,000	2,000
CAPITAL ASSETS - EQUIPMENT	0.00	60,000	60,000	60,000	60,000	0
GROSS TOTAL	$ 201,627,001.82	$ 213,896,000	$ 242,467,000	$ 244,278,000	$ 237,658,000	$ (4,809,000)
INTRAFUND TRANSFERS	(28,194,516.86)	(29,696,000)	(29,696,000)	(29,947,000)	(31,147,000)	(1,451,000)
NET TOTAL	$ 173,432,484.96	$ 184,200,000	$ 212,771,000	$ 214,331,000	$ 206,511,000	$ (6,260,000)
NET COUNTY COST	$ 21,506,764.20	$ 3,129,000	$ 3,129,000	$ 2,752,000	$ 2,470,000	$ (659,000)
BUDGETED POSITIONS	224.0	229.0	229.0	258.0	249.0	20.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of Substance Abuse Prevention and Control is to lead and facilitate the delivery of a full spectrum of prevention, treatment and recovery support services proven to reduce the impact of substance abuse and addiction.

The 2012-13 Recommended Budget reflects:

- An additional 13.0 budgeted positions, offset by a decrease in services and supplies, to support the Drug Medi-Cal program that was realigned by the State to the County in the 2011-12 State Budget actions.
- An additional 7.0 budgeted positions for the Access to Substance Abuse Services for High Risk Parents and Caregivers Project fully funded by First 5 Los Angeles.
- An increase in revenue from the State for the Non-Drug Medi-Cal treatment program for perinatal, alcohol, and other drug services, also realigned to the County in 2011.
- A decrease in revenue due to the reduction in the annual federal funding allocation for a variety of alcohol and other drug treatment services.
- A net decrease in revenue due to reduced or eliminated time-limited federal funding for the Substance Abuse and Mental Health Services Administration (SAMHSA)/Co-Occurring Disorders Court program and the California Emergency Management Agency Comprehensive Drug Court Initiative (CalEMA JAG/OTP), partially offset by an increase in revenue for the new Enhancing Treatment Services for the Adult Drug Court Program jointly funded by the Bureau of Justice and SAMHSA.
- Elimination of the remaining time-limited CalEMA JAG/OTP Program funds that expired in FY 2011-12.
- Funding from the Mental Health Services Act, allocated by the Department of Mental Health, for Prevention and Early Intervention partnership services to treat patients with co-occurring disorders.
- Board-approved increases in health insurance subsidies and changes/corrections to salaries.
- Changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. There is a projected decrease in unemployment insurance cost based on historical experience.
- An increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.
- The reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.
- Changes due to a projected 25-percent increase in insurance premiums.
- The full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.

PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INSTITUTIONAL CARE & SVS	$ 62,087,672.18	$ 88,150,000	$ 108,598,000	$ 108,598,000	$ 108,598,000	$ 0
FEDERAL - OTHER	68,741,016.75	63,146,000	76,421,000	71,410,000	69,886,000	(6,535,000)
OTHER GOVERNMENTAL AGENCIES	0.00	2,917,000	5,000,000	5,000,000	5,000,000	0
STATE - OTHER	14,471,376.00	15,820,000	14,585,000	15,823,000	15,823,000	1,238,000
STATE - PUBLIC SAFETY REALIGNMENT	0.00	6,000,000	0	6,000,000	0	0
MISCELLANEOUS	142,849.83	302,000	302,000	302,000	302,000	0
TRANSFERS IN	6,482,806.00	4,736,000	4,736,000	4,446,000	4,432,000	(304,000)
TOTAL REVENUE	$ 151,925,720.76	$ 181,071,000	$ 209,642,000	$ 211,579,000	$ 204,041,000	$ (5,601,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 11,468,920.67	$ 12,295,000	$ 12,929,000	$ 14,520,000	$ 13,940,000	$ 1,011,000
CAFETERIA PLAN BENEFITS	2,059,648.67	2,313,000	2,091,000	2,388,000	2,496,000	405,000
DEFERRED COMPENSATION BENEFITS	236,040.06	349,000	338,000	399,000	506,000	168,000
EMPLOYEE GROUP INS - E/B	514,493.29	440,000	475,000	515,000	515,000	40,000
OTHER EMPLOYEE BENEFITS	19,862.00	20,000	17,000	17,000	17,000	0
RETIREMENT - EMP BENEFITS	3,056,472.90	2,488,000	2,623,000	3,231,000	3,223,000	600,000
WORKERS' COMPENSATION	146,417.02	140,000	141,000	162,000	162,000	21,000
TOTAL S & E B	17,501,854.61	18,045,000	18,614,000	21,232,000	20,859,000	2,245,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,302,251.47	2,302,000	303,000	1,076,000	1,076,000	773,000
COMMUNICATIONS	10,217.00	10,000	18,000	13,000	13,000	(5,000)
COMPUTING-MAINFRAME	1,013.00	1,000	1,000	61,000	61,000	60,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	71,353.00	71,000	168,000	150,000	150,000	(18,000)
COMPUTING-PERSONAL	34,913.42	45,000	208,000	148,000	148,000	(60,000)
CONTRACTED PROGRAM SERVICES	177,781,268.03	189,660,000	219,842,000	217,312,000	211,408,000	(8,434,000)
HOUSEHOLD EXPENSE	614.03	115,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	236,486.00	236,000	334,000	334,000	334,000	0
INSURANCE	1,922.00	2,000	20,000	4,000	4,000	(16,000)
MAINTENANCE--BUILDINGS & IMPRV	64,865.52	67,000	30,000	52,000	52,000	22,000
MEMBERSHIPS	14,570.00	15,000	16,000	16,000	16,000	0
MISCELLANEOUS EXPENSE	7,150.14	7,000	46,000	14,000	14,000	(32,000)
OFFICE EXPENSE	190,347.02	125,000	607,000	594,000	613,000	6,000
PROFESSIONAL SERVICES	1,795,834.53	1,570,000	236,000	1,378,000	1,016,000	780,000
RENTS & LEASES - BLDG & IMPRV	1,201,065.63	1,198,000	1,508,000	1,364,000	1,364,000	(144,000)
RENTS & LEASES - EQUIPMENT	75,519.11	76,000	85,000	85,000	85,000	0
SPECIAL DEPARTMENTAL EXPENSE	5,498.10	5,000	23,000	23,000	23,000	0
TECHNICAL SERVICES	36,511.18	8,000	16,000	13,000	13,000	(3,000)
TELECOMMUNICATIONS	167,807.34	169,000	183,000	197,000	197,000	14,000
TRAINING	40,158.27	18,000	38,000	38,000	38,000	0
TRANSPORTATION AND TRAVEL	75,177.23	80,000	89,000	92,000	92,000	3,000
UTILITIES	4,880.47	5,000	7,000	5,000	5,000	(2,000)
TOTAL S & S	184,119,422.49	195,785,000	223,778,000	222,969,000	216,722,000	(7,056,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	5,224.87	5,000	0	16,000	16,000	16,000
TAXES & ASSESSMENTS	499.85	1,000	15,000	1,000	1,000	(14,000)

PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH CHARGES	5,724.72	6,000	15,000	17,000	17,000	2,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	60,000	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	0	60,000	60,000	60,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	60,000	60,000	60,000	60,000	0
TOTAL CAPITAL ASSETS	0.00	60,000	60,000	60,000	60,000	0
GROSS TOTAL	$ 201,627,001.82	$ 213,896,000	$ 242,467,000	$ 244,278,000	$ 237,658,000	$ (4,809,000)
INTRAFUND TRANSFERS	(28,194,516.86)	(29,696,000)	(29,696,000)	(29,947,000)	(31,147,000)	(1,451,000)
NET TOTAL	$ 173,432,484.96	$ 184,200,000	$ 212,771,000	$ 214,331,000	$ 206,511,000	$ (6,260,000)
NET COUNTY COST	$ 21,506,764.20	$ 3,129,000	$ 3,129,000	$ 2,752,000	$ 2,470,000	$ (659,000)
BUDGETED POSITIONS	224.0	229.0	229.0	258.0	249.0	20.0

Departmental Program Summary

1. Public Health Programs-Communicable Disease Control and Prevention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	58,325,000	1,809,000	35,927,000	20,589,000	429.0
Less Administration	--	--	--	--	--
Net Program Costs	58,325,000	1,809,000	35,927,000	20,589,000	429.0

Authority: Mandated program – California Health and Safety Code section 120175 and 101030.

The Division of Communicable Disease Control and Prevention works to reduce the risk factors and disease burdens of preventable communicable diseases for all persons and animals in the County. Three of the seven programs that are central to this mission are highlighted below.

The Immunization Program works to improve immunization coverage levels and prevent occurrence of vaccine-preventable diseases throughout the County. Immunization is one of the most efficient and cost-effective ways to keep people healthy by preventing diseases that can cause disability and death. The Immunization Program's efforts are targeted primarily toward pediatric and adolescent immunizations, but include activities aimed at improving adult immunization coverage levels as well. Many of the program's activities are directed toward communities with children at high risk of under-immunization. This program also promotes provider use of the regional immunization registry, known as the California Immunization Registry (CAIR), to improve immunization tracking and follow-up.

The mission of the Sexually Transmitted Disease (STD) Program is to prevent and control STD in the County. Program activities include sexually transmitted infection surveillance and medical consultation for patients who are diagnosed with a sexually transmitted disease.

The mission of the Tuberculosis (TB) Control Program is to prevent the transmission of TB within the County through early detection of active disease and treatment of latent infection. This program helps ensure that patients with confirmed or suspected TB infection receive appropriate testing and treatment.

**Note: The HIV Epidemiology Program and the STD Program report to the Division of HIV and STD Programs (DHSP) but are budgeted within Public Health Programs.*

2. Public Health Programs-Health Protection and Promotion

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	313,391,000	6,370,000	236,861,000	70,160,000	2,237.0
Less Administration	--	--	--	--	--
Net Program Costs	313,391,000	6,370,000	236,861,000	70,160,000	2,237.0

Authority: Non-mandated, discretionary program.

A cluster of Public Health Programs provide services that protect the population of the County from environmental hazards, prevent chronic disease, promote healthy lifestyles, and maximize maternal, child and adolescent health.

3. Public Health Programs-Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	55,848,000	4,322,000	15,269,000	36,257,000	376.0
Less Administration	--	--	--	--	--
Net Program Costs	55,848,000	4,322,000	15,269,000	36,257,000	376.0

Authority: Non-mandated, discretionary program.

Administration provides administrative support and executive oversight to the operations of the Department, including strategic planning, intergovernmental relations, communication, information systems, quality improvement activities, and departmental budgeting, accounting, personnel/payroll, procurement, and space/facility management.

4. Substance Abuse Prevention and Control (SAPC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	237,658,000	31,147,000	204,041,000	2,470,000	249.0
Less Administration	--	--	--	--	--
Net Program Costs	237,658,000	31,147,000	204,041,000	2,470,000	249.0

Authority: Non-mandated, discretionary program.

SAPC administers the County's alcohol and drug programs through contracts with over 300 community-based agencies. These agencies provide a wide array of prevention, intervention, treatment and recovery services for County residents.

5. Children's Medical Services (CMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	100,901,000	--	71,142,000	29,759,000	807.0
Less Administration	--	--	--	--	--
Net Program Costs	100,901,000	--	71,142,000	29,759,000	807.0

Authority: California Children's Services (CCS): Mandated program – California Welfare and Institutions Code and the California Code of Regulations, Title 22, Section 51013. Enabling statute – California Health and Safety Code, Section 123800 et seq.

Child Health and Disability Prevention Program (CHDP): Enabling statute – California Health and Safety Code, Sections 124025, 124060, 124070, and 124075.

Health Care Program for Children in Foster Care (HCPCFC): Legal authority: California Welfare and Institutions Code, Section 16501.3 (a) through (e).

CMS administers three programs within the DPH: CCS, CHDP, and HCPCFC.

CCS provides defined medically necessary benefits to persons less than 21 years of age with physically disabling conditions who meet medical, financial, and residential eligibility requirements of the program. CCS provides administrative case management in the coordination of care and benefits for families and children with special health care needs. CCS also provides physical and occupational therapy through its Medical Therapy Program for which there is no financial eligibility requirement.

CHDP provides children with Medi-Cal (birth to age 21) or children without Medi-Cal in low- to moderate-income families (birth to age 19) with free immunizations and health check-ups. Families may choose from among CHDP approved private doctors, clinics, or other health care providers. Services include regular and complete health check-ups, certain screening tests, and immunizations, as well as referrals for diagnosis and treatment. To ensure that children receive high quality services, CHDP staff conduct monthly provider orientations and make periodic site visits to monitor provider's compliance with program requirements.

CHDP also administers the HCPCFC. This program provides public health nurse expertise in meeting the medical, dental, mental, and developmental needs of children and youth in foster care. Program nurses are located in offices of the Department of Children and Family Services and the Probation Department.

6. Division of HIV and STD Programs (DHSP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	91,728,000	3,774,000	70,425,000	17,529,000	228.0
Less Administration	--	--	--	--	--
Net Program Costs	91,728,000	3,774,000	70,425,000	17,529,000	228.0

Authority: Non-mandated, discretionary program.

DHSP is responsible for coordinating the overall response to HIV and STD infections in the County, including disease surveillance, field investigation, prevention and treatment programming, and monitoring and evaluation of the quality of services related to HIV and STDs in the County.

DHSP is the designated official administrative agency for the DPH to prevent and control the spread of HIV and STD infections utilizing epidemiologic and surveillance systems, coordinated care and treatment services, and public, private, and community partnerships and by developing and implementing evidence-based programs and policies that promote health equity and maximize health outcomes in the County. As the grantee and administrator of funding from Health Resources and Services Administration (HRSA), Centers for Disease Control and Prevention (CDC), and Substance Abuse and Mental Health Services Administration (SAMHSA), DHSP is uniquely positioned to manage the full spectrum of HIV prevention, care, and treatment services in the County. In addition to surveillance, field investigation, direct programming, and research and evaluation, DHSP utilizes over 200 contracts with a network of nearly 100 community-based organizations and ten County entities in an effort to maximize access to HIV services.

**Note: The HIV Epidemiology Program and the STD Program report to DHSP but are budgeted within Public Health Programs.*

7. Antelope Valley Rehabilitation Center (AVRC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,883,000	8,987,000	2,063,000	2,833,000	103.0
Less Administration	--	--	--	--	--
Net Program Costs	13,883,000	8,987,000	2,063,000	2,833,000	103.0

Authority: Non-mandated, discretionary program.

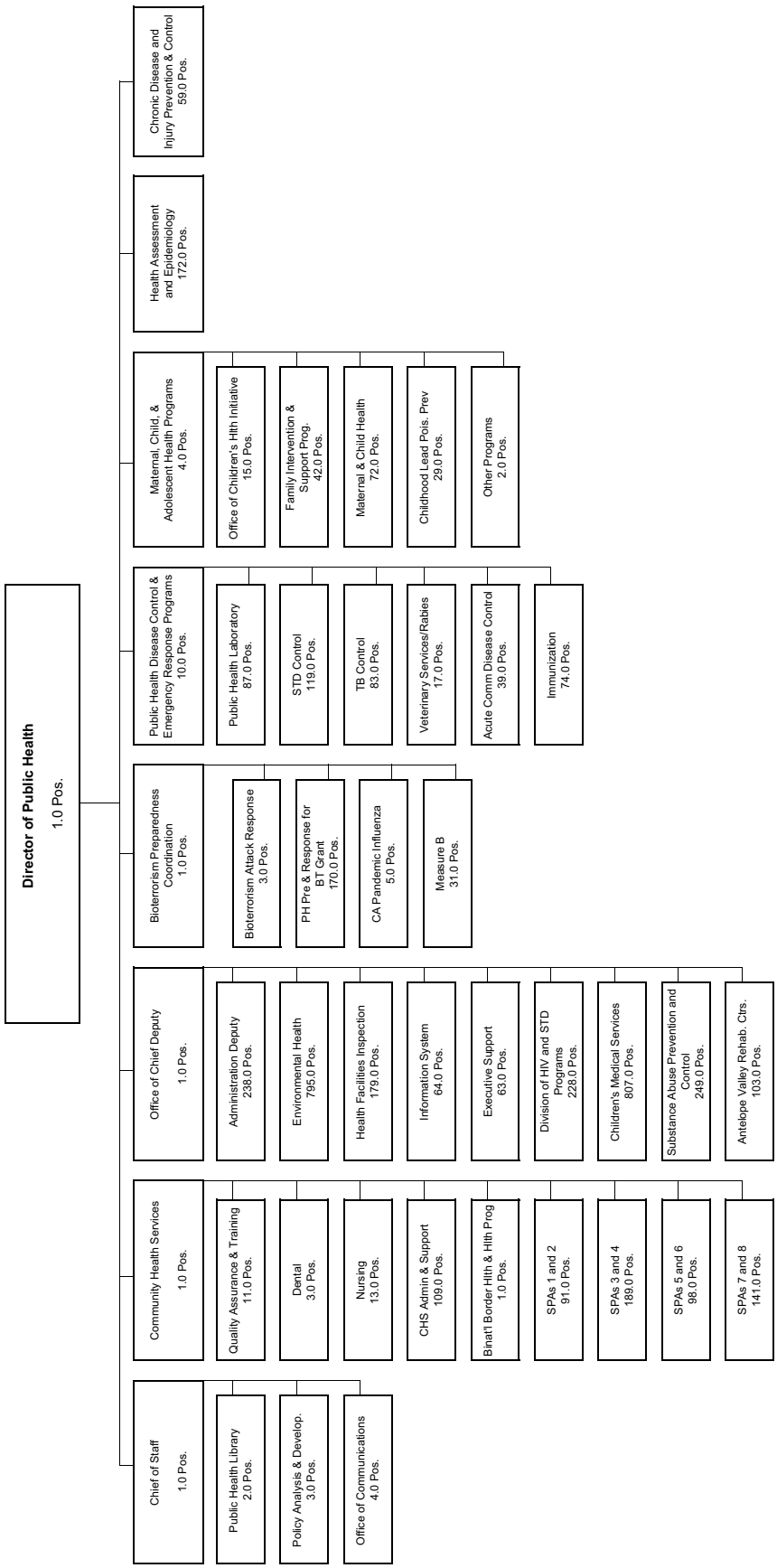
AVRC provides low-cost, residential recovery, and medical rehabilitation services to alcohol or other drug dependent individuals of the County on a voluntary basis. The residents served at AVRC exhibit a variety of physical, mental, and social problems related to alcohol or other drug abuse and/or dependency. AVRC places emphasis on the recovery and rehabilitation of individuals with alcohol or other drug dependency problems.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	871,734,000	56,409,000	635,728,000	179,597,000	4,429.0

Department of Public Health

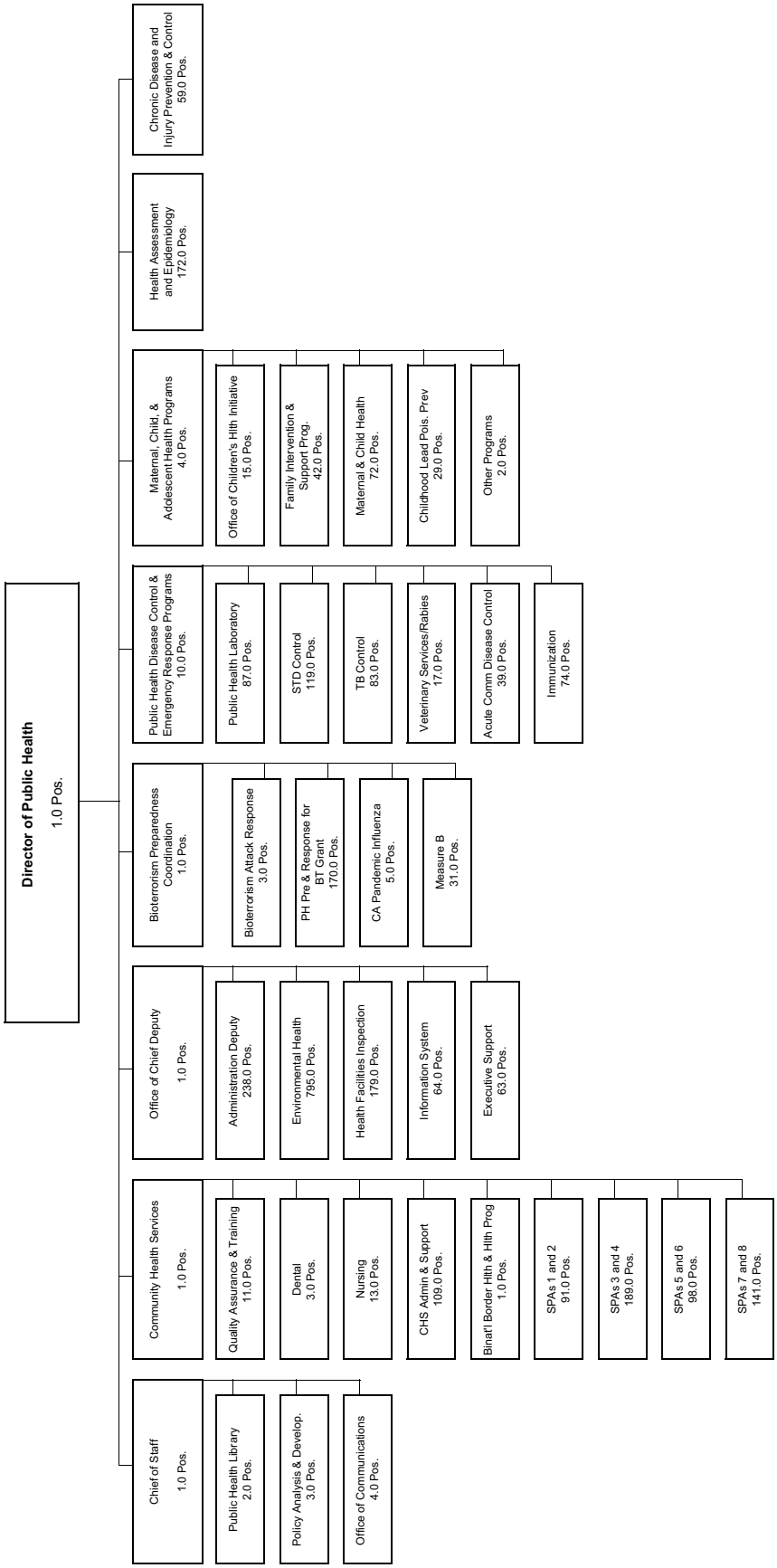
Jonathan E. Fielding, M.D., M.P.H., Director and Health Officer

2012-13 Recommended Budget Total Positions: 4,429.0



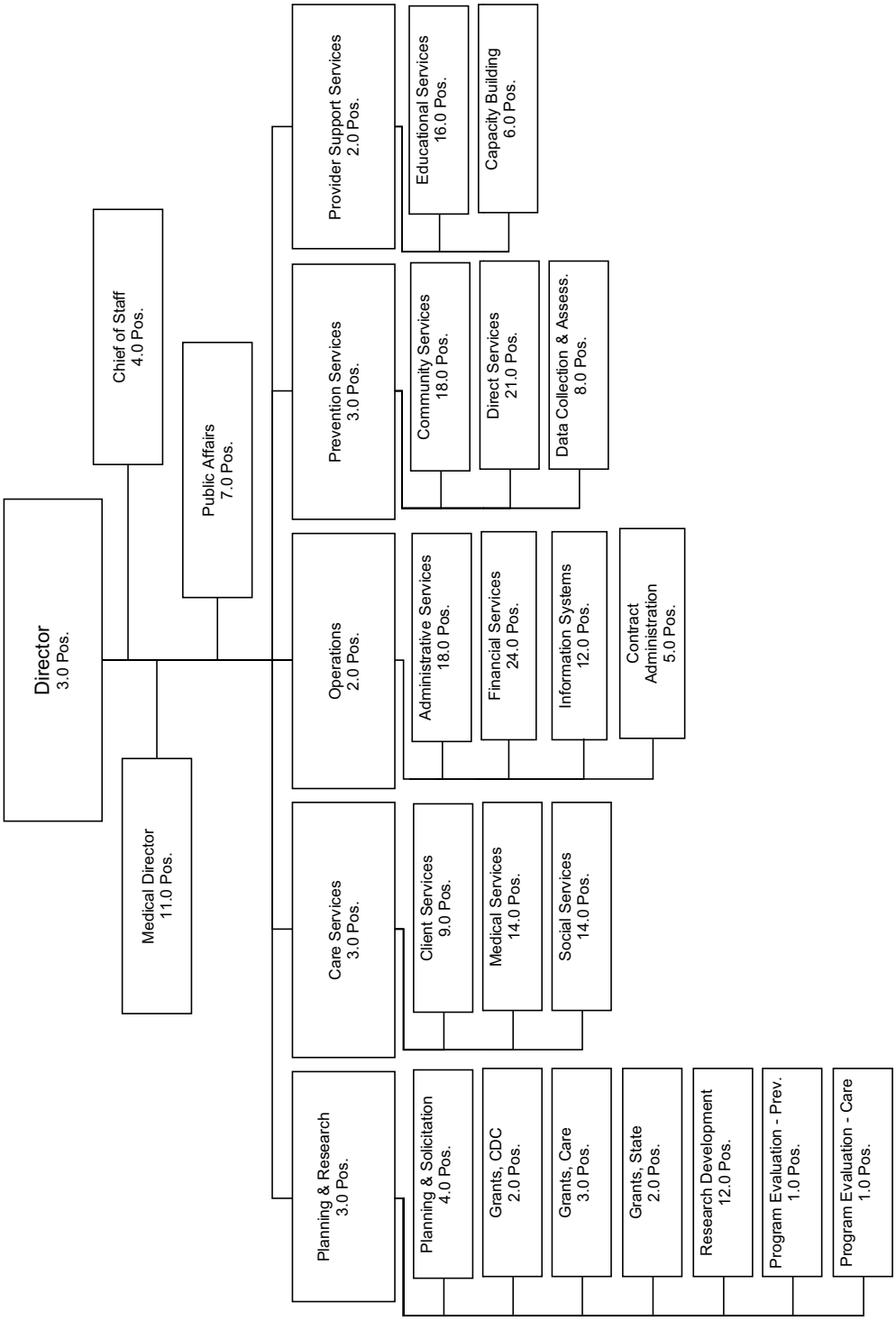
Public Health - Public Health Programs

2012-13 Recommended Budget Total Positions: 3,042.0



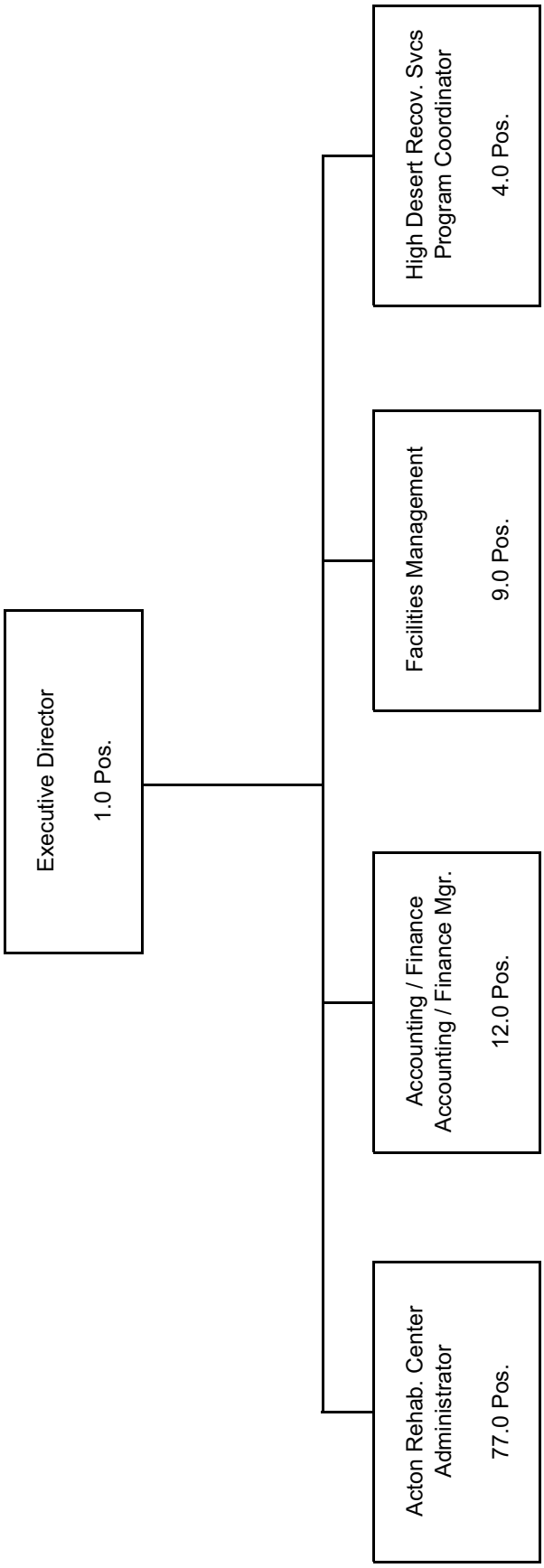
* Note: The HIV Epidemiology Program and the STD Program report to the Division of HIV and STD Programs (DHSP), but are budgeted within Public Health Programs.

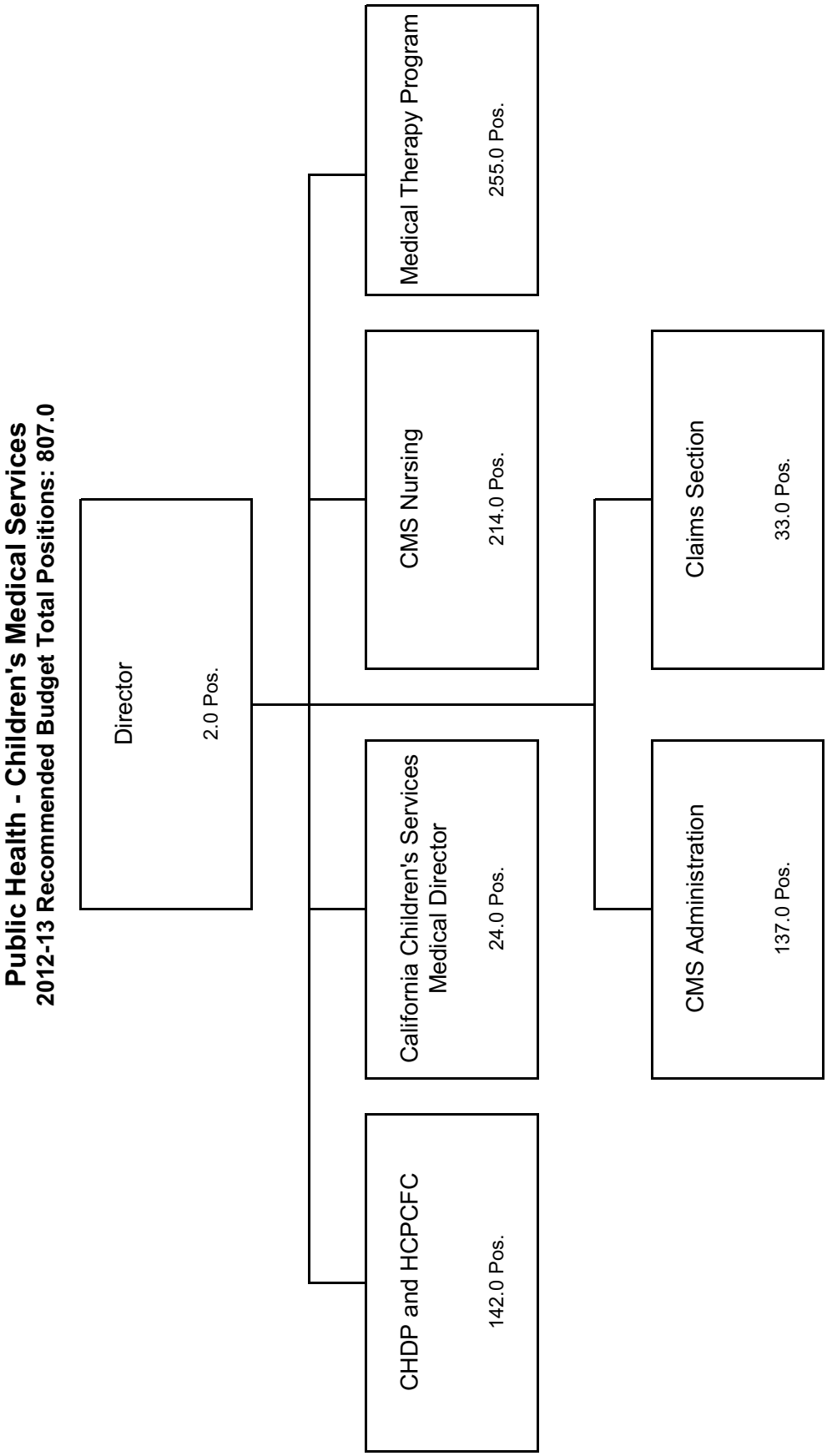
Public Health - Division of HIV and STD Programs
2012-13 Recommended Budget Total Positions: 228.0



* Note: The HIV Epidemiology Program and the STD Program report to the Division of HIV and STD Programs (DHSP), but are budgeted within Public Health Programs.

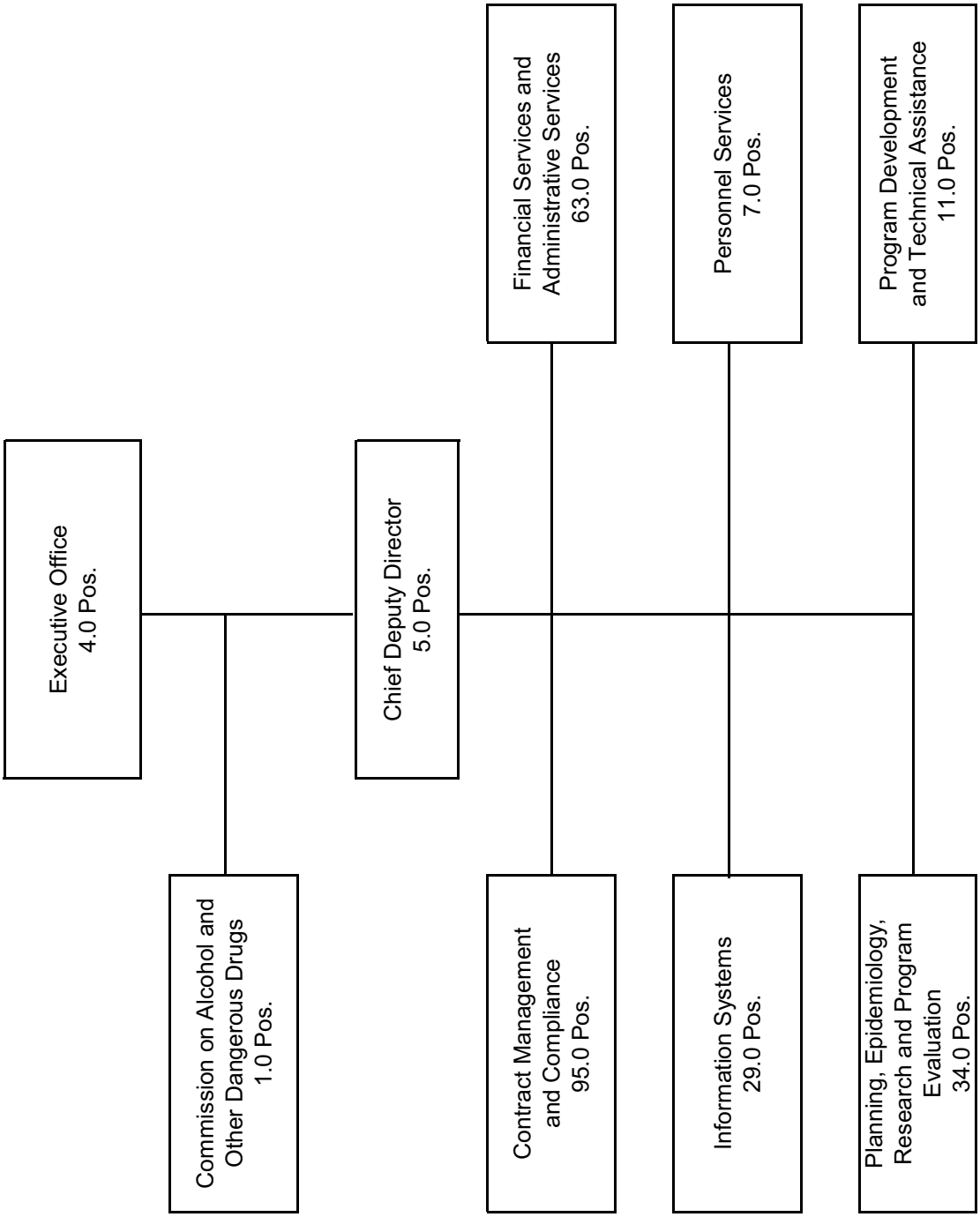
Public Health - Antelope Valley Rehabilitation Centers
2012-13 Recommended Budget Total Positions: 103.0




Public Health - Children's Medical Services
2012-13 Recommended Budget Total Positions: 807.0
Director
2.0 Pos.
CHDP and HCPCFC
142.0 Pos.
California Children's Services Medical Director
24.0 Pos.
CMS Nursing
214.0 Pos.
Medical Therapy Program
255.0 Pos.
CMS Administration
137.0 Pos.
Claims Section
33.0 Pos.

Public Health - Substance Abuse Prevention and Control

2012-13 Recommended Budget Total Positions: 249.0



Public Library

Margaret Donnellan Todd, County Librarian

Public Library Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE	$ 14,924,000.00	$ 25,786,000	$ 25,786,000	$ 13,504,000	$ 13,504,000	$ (12,282,000)
CANCEL RES/DES	9,520,913.00	7,281,000	7,281,000	11,416,000	11,416,000	4,135,000
PROPERTY TAXES	58,830,563.69	55,500,000	53,976,000	57,500,000	57,500,000	3,524,000
VOTER APPROVED SPECIAL TAXES	12,710,153.48	11,601,000	11,456,000	11,833,000	11,833,000	377,000
OTHER REVENUE	55,567,413.16	63,362,000	61,171,000	45,273,000	45,273,000	(15,898,000)
TOTAL FINANCING SOURCES	$ 151,553,043.33	$ 163,530,000	$ 159,670,000	$ 139,526,000	$ 139,526,000	$ (20,144,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 73,284,137.58	$ 71,879,000	$ 79,669,000	$ 81,428,000	$ 81,428,000	$ 1,759,000
SERVICES & SUPPLIES	37,047,010.45	59,693,000	61,399,000	42,615,000	42,615,000	(18,784,000)
OTHER CHARGES	3,046,638.62	428,000	426,000	434,000	434,000	8,000
CAPITAL ASSETS - EQUIPMENT	622,320.77	545,000	695,000	580,000	580,000	(115,000)
OTHER FINANCING USES	4,303,000.00	6,065,000	924,000	1,563,000	1,563,000	639,000
GROSS TOTAL	$ 118,303,107.42	$ 138,610,000	$ 143,113,000	$ 126,620,000	$ 126,620,000	$ (16,493,000)
RESERVES						
DESIGNATIONS	$ 7,464,000.00	$ 11,416,000	$ 16,557,000	$ 12,906,000	$ 12,906,000	$ (3,651,000)
TOTAL FINANCING USES	$ 125,767,107.42	$ 150,026,000	$ 159,670,000	$ 139,526,000	$ 139,526,000	$ (20,144,000)
BUDGETED POSITIONS	1,351.0	1,332.0	1,332.0	1,334.0	1,334.0	2.0

FUND	FUNCTION	ACTIVITY
PUBLIC LIBRARY	EDUCATION	LIBRARY SERVICES

Mission Statement

To provide our diverse communities with easy access to information and knowledge they need to nurture their cultural exploration and life long learning.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a reduction of $20.1 million and the addition of 2.0 budgeted positions. The Department's budget reflects a 1.77 percent anticipated property tax growth rate based on the Assessor's forecast. The budget also reflects deletion of one-time funding, restoration of the deferred maintenance fund and increases in utilities and employee benefit costs.

As a result of the County's efforts to comply with State guidelines in regards to the County budget book format, the Public Library Accumulated Capital Outlay (ACO) fund will no longer be summarized with the Public Library operating budget. The ACO fund can be found in Volume II of the Recommended Budget book.

Critical/Strategic Planning Initiatives

In FY 2012-13, the Public Library will implement strategies developed under a new department-wide strategic plan. This plan will delineate a variety of strategic priorities to maintain the Department's position as a premier library system offering innovative services and programs that meet the rapidly increasing demand of the residents of the unincorporated areas and 50 cities in the County. The Public Library will focus on enhancing its print and electronic materials collection

(including expansion of the eBooks collection); implementing the use of information technology projects to improve service delivery; investigating the use of emerging automated systems (e.g. materials handling) to improve operation efficiencies; developing inter/intra-agency partnerships that are focused on cultural, educational, and youth-oriented programs; developing creative and innovative marketing strategies that highlights library services; and developing strategies to improve library facilities and address deferred maintenance issues.

In the forthcoming fiscal year, the Public Library will:

- Continue with its multi-year phased implementation of the self-service model at community libraries.
- Implement the second-year phase of the web-based eCommerce application to provide a more convenient method of paying fines and fees while streamlining department-wide internal processes.
- Pilot and deploy new technologies to meet customer demands (e.g. eBook Loan, iPad Learning Lab, Laptop Anytime Vending).
- Continue to focus on short-range and long-range facilities planning efforts to ensure library planning standards are continually evaluated to ensure optimal space designs, review routine and preventive maintenance requirements, and safety measures in community libraries.

Changes from 2011-12 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2011-12 Final Adopted Budget	**159,670,000**	**159,670,000**	**1,332.0**
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases for various employee benefits, County retirement and health insurance subsidies.	388,000	388,000	--
2. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	77,000	77,000	--
3. Librarian Reclassification: Reflects the FY 2011-12 Board-approved reclassification of the Librarian series to classifications that more appropriately reflect the staffing needs of the County Library system.	151,000	151,000	--
4. Facilities Maintenance: Reflects the increase of 2.0 budgeted positions to address high workload demands. Also, reflects an increase in the facilities maintenance budget (e.g. roofing, parking lots, air-conditioning, and extraordinary maintenance) to mitigate the impact of delayed preventative maintenance.	1,134,000	1,134,000	2.0
5. Topanga Library: Reflects additional funding to meet service level demands at the new Topanga Library.	183,000	183,000	--
6. Manhattan Beach: Reflects the deletion of one-time transfers for the Manhattan Beach facility improvement project.	(5,141,000)	(5,141,000)	--
7. Designations: Reflects budgetary changes in the designation accounts for the cities of Manhattan Beach, Malibu, West Hollywood, Hermosa Beach, and Diamond Bar.	2,282,000	2,282,000	--
8. Capital Projects: Reflects savings from the Canyon Country and Library Headquarters projects due to less than anticipated project expenditures.	559,000	559,000	--
9. One-Time Measure U Funding: Reflects the deletion of one-time Utility User Tax Measure U funding to enhance services for the unincorporated areas.	(11,298,000)	(11,298,000)	--
10. One-time Capital and Board-funded Maintenance Projects: Reflects the deletion of carryover refurbishment projects funding for Compton ($31,000), Gardena ($33,000), Acton-Agua Dulce ($264,000), Topanga ($293,000), Duarte ADA ($23,000), Second District Maintenance ($454,000), Lake Los Angeles ($222,000), La Cresenta FFE ($281,000), Headquarters ($66,000), Castaic ($1,026,000), Santa Clarita ($208,000), Rosemead ($99,000), Anti-gang ($13,000),West Hollywood ($213,000), East Rancho ($450,000), First District ($4,400,000), and Malibu ($349,000).	(8,425,000)	(8,425,000)	--

	Financing Uses ($)	Financing Sources ($)	Budg Pos
11. Other Changes: Reflects various changes and realignments to better match actuals to budget.	(54,000)	(54,000)	--
Total Changes	**(20,144,000)**	**(20,144,000)**	**2.0**
2012-13 Recommended Budget	**139,526,000**	**139,526,000**	**1,334.0**

Unmet Needs

The Public Library's Official Budget request includes $1.5 million to augment the Department's facilities and maintenance budget to address structural or other building maintenance issues due to extended deferred maintenance at various library facilities.

PUBLIC LIBRARY BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE	$ 14,924,000.00	$ 25,786,000	$ 25,786,000	$ 13,504,000	$ 13,504,000	$ (12,282,000)
CANCEL RES/DES	9,520,913.00	7,281,000	7,281,000	11,416,000	11,416,000	4,135,000
CHARGES FOR SERVICES - OTHER	1,266,969.64	1,310,000	1,379,000	880,000	880,000	(499,000)
COURT FEES & COSTS	86.31	0	0	1,000	1,000	1,000
ELECTION SERVICES	636.00	1,000	0	1,000	1,000	1,000
FEDERAL - OTHER	169,727.85	61,000	61,000	61,000	61,000	0
HOMEOWNER PROP TAX RELIEF	522,114.69	530,000	530,000	530,000	530,000	0
INTEREST	349,085.46	400,000	400,000	400,000	400,000	0
LIBRARY SERVICES	2,042,296.32	2,000,000	2,000,000	2,200,000	2,200,000	200,000
MISCELLANEOUS	1,201,174.22	1,456,000	1,267,000	888,000	888,000	(379,000)
OTHER GOVERNMENTAL AGENCIES	1,532,285.82	1,415,000	1,415,000	1,575,000	1,575,000	160,000
OTHER SALES	17,558.06	10,000	3,000	3,000	3,000	0
OTHER STATE IN-LIEU TAXES	1,605.13	0	0	0	0	0
PEN INT & COSTS-DEL TAXES	752,690.63	0	0	0	0	0
PROP TAXES - CURRENT - SEC	56,156,891.16	55,500,000	53,976,000	57,500,000	57,500,000	3,524,000
PROP TAXES - CURRENT - UNSEC	2,227,578.82	0	0	0	0	0
PROP TAXES - PRIOR - SEC	(243,108.57)	0	0	0	0	0
PROP TAXES - PRIOR - UNSEC	73,363.48	0	0	0	0	0
RECORDING FEES	30.00	0	0	0	0	0
RENTS & CONCESSIONS	11,864.64	15,000	15,000	15,000	15,000	0
SALE OF CAPITAL ASSETS	7,586,837.25	13,000	13,000	13,000	13,000	0
STATE - OTHER	1,560,283.73	377,000	327,000	327,000	327,000	0
SUPPLEMENTAL PROP TAXES - CURR	541,604.59	0	0	0	0	0
SUPPLEMENTAL PROP TAXES- PRIOR	74,234.21	0	0	0	0	0
TRANSFERS IN	38,552,167.41	55,774,000	53,761,000	38,379,000	38,379,000	(15,382,000)
VOTER APPROVED SPECIAL TAXES	12,710,153.48	11,601,000	11,456,000	11,833,000	11,833,000	377,000
TOTAL FINANCING SOURCES	$ 151,553,043.33	$ 163,530,000	$ 159,670,000	$ 139,526,000	$ 139,526,000	$ (20,144,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 49,161,761.53	$ 49,773,000	$ 56,436,000	$ 56,936,000	$ 56,936,000	$ 500,000
CAFETERIA PLAN BENEFITS	6,408,320.31	6,481,000	6,290,000	6,497,000	6,497,000	207,000
DEFERRED COMPENSATION BENEFITS	810,786.68	869,000	892,000	1,185,000	1,185,000	293,000
EMPLOYEE GROUP INS - E/B	5,358,535.00	5,421,000	5,293,000	5,857,000	5,857,000	564,000
OTHER EMPLOYEE BENEFITS	32,682.00	23,000	32,000	35,000	35,000	3,000
RETIREMENT - EMP BENEFITS	10,669,410.18	8,657,000	9,850,000	10,078,000	10,078,000	228,000
WORKERS' COMPENSATION	842,641.88	655,000	876,000	840,000	840,000	(36,000)
TOTAL S & E B	73,284,137.58	71,879,000	79,669,000	81,428,000	81,428,000	1,759,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,757,674.42	6,154,000	6,413,000	6,171,000	6,171,000	(242,000)
COMMUNICATIONS	79,894.35	116,000	116,000	140,000	140,000	24,000
COMPUTING-MAINFRAME	37,892.00	61,000	61,000	117,000	117,000	56,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	228,428.00	355,000	358,000	272,000	272,000	(86,000)
COMPUTING-PERSONAL	697,411.83	881,000	995,000	957,000	957,000	(38,000)

PUBLIC LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	124,222.42	322,000	404,000	420,000	420,000	16,000
INFORMATION TECHNOLOGY SERVICES	692,011.06	1,191,000	1,078,000	1,265,000	1,265,000	187,000
INSURANCE	512,750.11	583,000	1,043,000	697,000	697,000	(346,000)
MAINTENANCE - EQUIPMENT	206,961.00	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	5,877,705.46	13,810,000	13,338,000	7,862,000	7,862,000	(5,476,000)
MEMBERSHIPS	66,262.00	60,000	90,000	90,000	90,000	0
MISCELLANEOUS EXPENSE	67,467.53	21,000	25,000	23,000	23,000	(2,000)
OFFICE EXPENSE	2,800,960.15	1,789,000	2,261,000	2,041,000	2,041,000	(220,000)
PROFESSIONAL SERVICES	512,286.58	620,000	472,000	556,000	556,000	84,000
RENTS & LEASES - BLDG & IMPRV	1,651,252.25	1,702,000	2,502,000	1,501,000	1,501,000	(1,001,000)
RENTS & LEASES - EQUIPMENT	181,694.60	109,000	109,000	109,000	109,000	0
SMALL TOOLS & MINOR EQUIPMENT	242,832.24	255,000	300,000	300,000	300,000	0
SPECIAL DEPARTMENTAL EXPENSE	10,045,222.80	21,986,000	21,323,000	10,372,000	10,372,000	(10,951,000)
TECHNICAL SERVICES	839,541.10	915,000	1,185,000	1,165,000	1,165,000	(20,000)
TELECOMMUNICATIONS	2,545,742.38	4,246,000	4,141,000	3,965,000	3,965,000	(176,000)
TRAINING	67,442.77	157,000	157,000	164,000	164,000	7,000
TRANSPORTATION AND TRAVEL	1,471,613.71	1,339,000	1,383,000	1,406,000	1,406,000	23,000
UTILITIES	3,339,741.69	3,021,000	3,645,000	3,022,000	3,022,000	(623,000)
TOTAL S & S	37,047,010.45	59,693,000	61,399,000	42,615,000	42,615,000	(18,784,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	2,682,478.00	0	0	0	0	0
JUDGMENTS & DAMAGES	8,060.64	84,000	82,000	92,000	92,000	10,000
RET-OTHER LONG TERM DEBT	335,270.64	339,000	339,000	337,000	337,000	(2,000)
TAXES & ASSESSMENTS	20,829.34	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	3,046,638.62	428,000	426,000	434,000	434,000	8,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	282,731.97	280,000	340,000	340,000	340,000	0
ELECTRONIC EQUIPMENT	47,617.23	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	190,199.05	131,000	221,000	140,000	140,000	(81,000)
VEHICLES & TRANSPORTATION EQUIPMENT	101,772.52	134,000	134,000	100,000	100,000	(34,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	622,320.77	545,000	695,000	580,000	580,000	(115,000)
TOTAL CAPITAL ASSETS	622,320.77	545,000	695,000	580,000	580,000	(115,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	4,303,000.00	6,065,000	924,000	1,563,000	1,563,000	639,000
TOTAL OTH FIN USES	4,303,000.00	6,065,000	924,000	1,563,000	1,563,000	639,000
RESERVES						
DESIGNATIONS	$ 7,464,000.00	$ 11,416,000	$ 16,557,000	$ 12,906,000	$ 12,906,000	$ (3,651,000)
TOTAL FINANCING USES	$ 125,767,107.42	$ 150,026,000	$ 159,670,000	$ 139,526,000	$ 139,526,000	$ (20,144,000)
BUDGETED POSITIONS	1,351.0	1,332.0	1,332.0	1,334.0	1,334.0	2.0

Departmental Program Summary

1. Public Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	63,810,000	63,810,000	1,053.0
Less Administration	--	--	--
Net Program Costs	63,810,000	63,810,000	1,053.0

Authority: Non-mandated, discretionary program.

Provides direct services to meet the informational, educational, cultural and recreational needs of a highly diverse public. Serves customers' needs through circulation of books and materials and the provision of a variety of services and specialized programs.

2. Library Material

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	14,202,000	14,202,000	85.0
Less Administration	--	--	--
Net Program Costs	14,202,000	14,202,000	85.0

Authority: Non-mandated, discretionary program.

Provides for the purchase and processing of books, periodicals, audiovisual formats, electronic database subscriptions and other items for circulation to the public and to assist staff in answering reference questions from the public.

3. Information Systems

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	9,093,000	9,093,000	47.0
Less Administration	--	--	--
Net Program Costs	9,093,000	9,093,000	47.0

Authority: Non-mandated, discretionary program.

Provides strategic planning for information systems and the management, operation and support of computer, data network, telecommunications, and wireless systems.

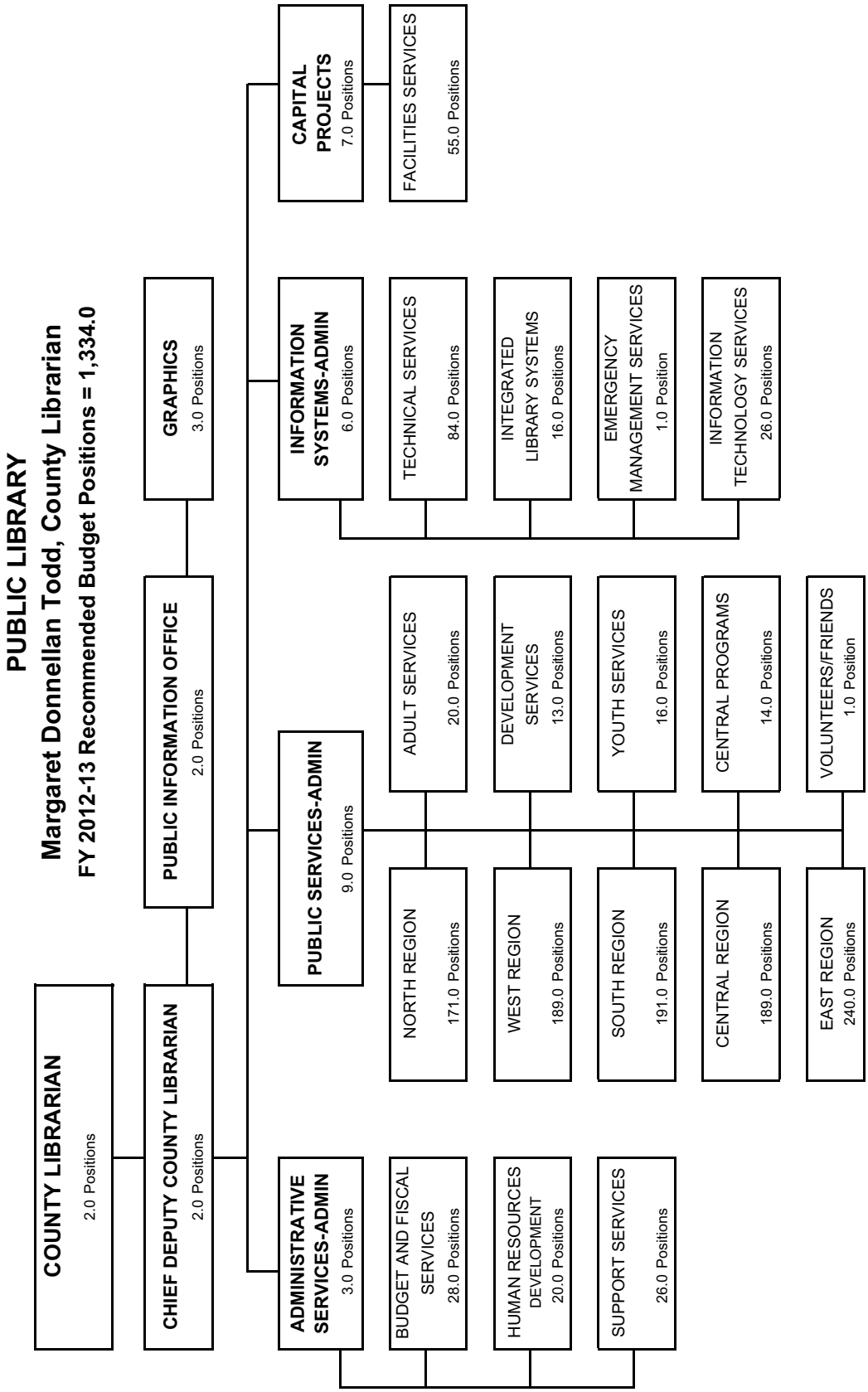
4. Administration

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	52,421,000	52,421,000	149.0
Less Administration	--	--	--
Net Program Costs	52,421,000	52,421,000	149.0

Authority: Non-mandated, discretionary program.

Provides management direction through finance, budget, human resources, procurement, public relations, legislative monitoring, facilities, capital planning, emergency management and other support services.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	139,526,000	139,526,000	1,334.0


PUBLIC LIBRARY
Margaret Donnellan Todd, County Librarian
FY 2012-13 Recommended Budget Positions = 1,334.0
COUNTY LIBRARIAN
2.0 Positions
CHIEF DEPUTY COUNTY LIBRARIAN
2.0 Positions
PUBLIC INFORMATION OFFICE
2.0 Positions
GRAPHICS
3.0 Positions
ADMINISTRATIVE SERVICES-ADMIN
3.0 Positions
BUDGET AND FISCAL SERVICES
28.0 Positions
HUMAN RESOURCES DEVELOPMENT
20.0 Positions
SUPPORT SERVICES
26.0 Positions
PUBLIC SERVICES-ADMIN
9.0 Positions
NORTH REGION
171.0 Positions
WEST REGION
189.0 Positions
SOUTH REGION
191.0 Positions
CENTRAL REGION
189.0 Positions
EAST REGION
240.0 Positions
ADULT SERVICES
20.0 Positions
DEVELOPMENT SERVICES
13.0 Positions
YOUTH SERVICES
16.0 Positions
CENTRAL PROGRAMS
14.0 Positions
VOLUNTEERS/FRIENDS
1.0 Position
INFORMATION SYSTEMS-ADMIN
6.0 Positions
TECHNICAL SERVICES
84.0 Positions
INTEGRATED LIBRARY SYSTEMS
16.0 Positions
EMERGENCY MANAGEMENT SERVICES
1.0 Position
INFORMATION TECHNOLOGY SERVICES
26.0 Positions
CAPITAL PROJECTS
7.0 Positions
FACILITIES SERVICES
55.0 Positions

Public Social Services

Sheryl L. Spiller, Acting Director

Public Social Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$3,059,679,124.56	$ 2,890,969,000	$ 3,022,465,000	$ 3,142,767,000	$ 3,061,607,000	$ 39,142,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 991,039,344.22	$ 971,295,000	$ 1,012,535,000	$ 1,332,480,000	$ 1,047,072,000	$ 34,537,000
SERVICES & SUPPLIES	626,768,861.10	620,014,000	675,580,000	688,172,000	687,279,000	11,699,000
OTHER CHARGES	1,838,094,858.77	1,775,916,000	1,848,194,000	1,813,507,000	1,787,511,000	(60,683,000)
CAPITAL ASSETS - EQUIPMENT	2,893,844.80	3,257,000	2,347,000	2,902,000	2,902,000	555,000
OTHER FINANCING USES	168,110.00	0	0	0	0	0
GROSS TOTAL	$3,458,965,018.89	$ 3,370,482,000	$ 3,538,656,000	$ 3,837,061,000	$ 3,524,764,000	$ (13,892,000)
INTRAFUND TRANSFERS	(5,902,218.26)	(5,025,000)	(6,804,000)	(6,752,000)	(7,412,000)	(608,000)
NET TOTAL	$3,453,062,800.63	$ 3,365,457,000	$ 3,531,852,000	$ 3,830,309,000	$ 3,517,352,000	$ (14,500,000)
NET COUNTY COST	$ 393,383,676.07	$ 474,488,000	$ 509,387,000	$ 687,542,000	$ 455,745,000	$ (53,642,000)
BUDGETED POSITIONS	13,515.0	13,543.0	13,543.0	18,035.0	13,544.0	1.0

Public Social Services - Administration Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,557,982,918.39	$ 1,442,462,000	$ 1,564,240,000	$ 1,670,070,000	$ 1,572,771,000	$ 8,531,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 991,039,344.22	$ 971,295,000	$ 1,012,535,000	$ 1,332,480,000	$ 1,047,072,000	$ 34,537,000
SERVICES & SUPPLIES	483,173,427.29	459,651,000	511,107,000	513,133,000	511,580,000	473,000
OTHER CHARGES	152,827,053.38	122,089,000	154,664,000	127,131,000	127,131,000	(27,533,000)
CAPITAL ASSETS - EQUIPMENT	2,893,844.80	3,257,000	2,347,000	2,902,000	2,902,000	555,000
OTHER FINANCING USES	168,110.00	0	0	0	0	0
GROSS TOTAL	$1,630,101,779.69	$ 1,556,292,000	$ 1,680,653,000	$ 1,975,646,000	$ 1,688,685,000	$ 8,032,000
INTRAFUND TRANSFERS	(2,055,812.89)	(2,083,000)	(2,402,000)	(2,350,000)	(2,350,000)	52,000
NET TOTAL	$1,628,045,966.80	$ 1,554,209,000	$ 1,678,251,000	$ 1,973,296,000	$ 1,686,335,000	$ 8,084,000
NET COUNTY COST	$ 70,063,048.41	$ 111,747,000	$ 114,011,000	$ 303,226,000	$ 113,564,000	$ (447,000)
BUDGETED POSITIONS	13,515.0	13,543.0	13,543.0	18,035.0	13,544.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

To Enrich Lives Through Effective and Caring Service.

2012-13 Budget Message

The Budget Request for the Department of Public Social Services (DPSS) – Administration reflects an $8.0 million increase in gross appropriation and a $0.4 million decrease in net County cost (NCC). The NCC reduction is primarily due to the elimination of $7.4 million in one-time funding and the transfer of $0.1 million to the Assistance budget to fund General Relief (GR) Restructuring, partially offset by the carryover of $5.0 million in new one-time funding, $0.2 million of ongoing funding to support the Domestic Violence Council, and $1.9 million due to employee benefit increases. In prior years, the Department's base NCC was reduced by $21.3 million, from FY 2008-09 to FY 2011-12, due to curtailments needed to address the County's structural deficit.

The Recommended Budget includes an increase of four positions including one Information Technology (IT) Specialist I position for the Los Angeles Eligibility, Automated Determination, Evaluation and Reporting (LEADER) Replacement System (LRS) project, one Staff Assistant, PSS position for the Civic Center District, one Staff Assistant II position for the Welfare Fraud Prevention & Investigation (WFP&I) Section, and one Administrative Assistant II position for the Budget Management Branch. The costs for these new positions will be fully offset with the elimination of three budgeted positions and the reduction of IT costs not needed in FY 2012-13.

During the economic downturn of the last four years, the unemployment rate increased steadily, as did the demand for DPSS services. Economic projections have improved, becoming more optimistic and signaling a slow recovery process. For the first time in recent years, the caseloads for most of the programs administered by the Department have begun to decrease. Unfortunately, State and local revenues continue to decrease as well. Consequently, the Department has to meet high demands for vital services with significantly reduced funding and resources. Despite the harsh budget and economic realities, the Department remains committed to developing efficiencies that allow the provision of essential services with diminishing resources.

Critical/Strategic Planning Initiatives

The Department remains committed to measures that ensure effective and professional service delivery and support the County's Strategic Plan goals. DPSS staff has continued to perform well despite the financial hardship imposed on the delivery of public services during these difficult budget times.

DPSS continues to move forward with the FY 2012-13 DPSS Strategic Plan, "The Leading Edge", which consists of five goals, 25 strategies, and 110 objectives. The Plan is in the second half of its four-year span, with most objectives targeted for completion by the end of the current fiscal year. In addition, DPSS Total Accountability, Total Success (DPSSTATS) continues to generate measurable impacts on work performance and management accountability.

- Service Excellence: The Customer Service Center (CSC) expanded to a second location in September 2010 and will expand to Northridge in April 2012 with the goal of improved service delivery and timeliness of case actions. The total service population of CSC reached 400,000 cases last year, and CSC received over one million calls, enabling expedited service and reducing unneeded walk-in traffic at district offices.

  The newly-implemented Outbound Dialing System improves communication and customer service by making reminder telephone calls in ten different threshold languages. The system received an LA County *STARS!* Award in the category of Service Excellence and Organizational Effectiveness from the Board in November 2010.

  DPSS launched the Mobile Health and Nutrition Office, a 34-foot mobile unit equipped with wireless technology and a self-contained power generator to support the use of laptops and Electronic Benefit Transfer (EBT) equipment. The unit is functioning as a one-stop CalFresh/Medi-Cal office to allow walk-in applicants to conveniently apply for CalFresh and/or Medi-Cal without visiting the District Offices. The mobile office will also serve as an emergency response unit during any type of natural disaster. The Department has increased the number of persons receiving CalFresh Only benefits from 169,000 in July 2010 to 188,000 in April 2011, an increase of 11 percent.

  The Temporary Assistance for Needy Families (TANF) work participation rate increased from 21 to 43 percent in Federal Fiscal Year (FFY) 2011 and the Department has placed thousands of individuals in employment and other Welfare-to-Work (WtW) activities. The CalFresh payment error rate of 3.69 percent is the lowest in the Department's history and lower than the National average rate of 3.81 percent. As a result, California and the County are once again sanction free for maintaining the error rate.

  The Department received the Los Angeles Productivity and Quality Award (PQA) Top Ten award for its General Relief to Supplemental Security Income (GR-to-SSI) collaborative project. The project goal was to assist 1,000 GR recipients, who had been receiving GR benefits for the longest consecutive period of time, transition to SSI. By November 30, 2011, the project secured 632 SSI approvals resulting in a total projected net County savings of

$14.3 million. This pilot has become part of the larger GR Restructuring effort that will redefine the program.

In the In-Home Supportive Services (IHSS) assistance program, DPSS successfully assumed responsibility for all IHSS provider enrollment, saving over $500,000 in cost. The Department also processed over 140,000 IHSS providers through rigorous orientation and criminal background check to meet the December 2010 State deadline.

- Workforce Excellence: The Department's Succession Plan is designed to provide opportunities for training and guidance to create a qualified pool of highly educated, well trained, and success oriented successors. The Mentorship Program is expanding into its second phase for Human Services Administrator and Administrative Services Manager positions.

  The DPSS Academy launched in 2005 in partnership with California State University, Northridge (CSUN), initiated a unique Master's of Public Administration (MPA) Program. In September 2010, a new Masters in Social Work (MSW) program was launched with a beginning class of 28 DPSS employees/students.

  In FY 2010-11, the Department received over 23,000 requests for State hearings appealing a County action or inaction. 73 percent of hearing requests were resolved without a need for a State hearing, which saved thousands of dollars and staff time. Department staff completed over 22,000 fraud investigations and detected over $11.0 million in overpayments and over issuances.

- Organizational Effectiveness: The Electronic Document Management System (EDMS) Committee has been working to bring DPSS to a paperless office environment. The Committee has started working with the Eligibility Workers, Case Folder Management, and LEADER to incorporate all relevant program related documents into a single electronic case file that is stored, managed, and accessed through LEADER. The pilot EDMS project successfully scanned 84,000 cases with 1.2 million documents, thus, moving the Department forward toward a paperless office concept.

  The Department's leading edge automation efforts received a number of PQA for several projects, including the Citrix Expansion Project that allows other departments to access the LEADER system, the LEADER Network Refresh, the Interactive Voice Response (IVR) expansion, and the Outbound Dialing System. IVR is a 24-hour automated system that allows participants to "self-serve" and meet basic needs (case status, benefits amount, quarterly reporting questions, etc.) without the need to walk into the district offices. The Information Technology Division migrated computer software programs from Unisys mainframe to the Windows server environment that resulted in savings of over $1.2 million annually.

- Fiscal Responsibility: The Department automated the recording and posting of 1,000 weekly overpayment collections by Treasurer-Tax Collector totaling more than $7.2 million. An automated interface for the Payment Verification System abstracts was established to eliminate hard copy printing and delivery of documents saving over $120,000 annually in printing costs and reduced case time processing.

  The Department implemented an on-line invoice program for 26 Community-Based Domestic Violence service providers to replace a paper intensive invoicing system to save time and improve billing accuracy. The Department's Human Resources Division implemented an automated system to track over 4,000 staff bilingual bonuses to help manage and track program needs. DPSS implemented an Internal Control Certification Program (ICCP) system to track and manage ICCP audits which eliminated double entry of data. Overall, the Department conducted over 70 ICCP audits to ensure program integrity and compliance with County fiscal and programmatic requirements. An automated Office Profile system was implemented to allow the public view of program specific data and help provide customer access to services which are used over 4,000 times daily by the public.

  In addition, the Department continues its efforts to identify new funding opportunities to maximize revenue as evidenced in generating close to $200.0 million in ARRA revenue during FFYs 2009 and 2010.

- Children and Family Well-Being: DPSS administers programs that provide a vast array of services to families, children, single adults, and the elderly, and are designed to alleviate financial hardship and promote family health, personal responsibility, and economic self-sufficiency. Over 2.3 million participants are served monthly. DPSS operates 79 facilities and parking lots, in over 3.5 million square feet of space. The Department also serves as the Los Angeles County Operational Area Coordinator for care and shelter and the Operational Area Liaison with the grocery industry and not for-profit human services organizations. In this capacity, the Department has the lead responsibility for coordinating shelter support in the event of a disaster or emergency.

  The Department continues its leadership in providing quality services as evidenced in its continued efforts in the Linkages Program. It has partnered with the Department of Children and Family Services (DCFS) to provide integrated services for mutual families and resources for other needy DCFS families and caretaker relatives. As a result, 20,000 families have benefited from this service coordination. In addition, the Department was instrumental in designing and launching ARRA projects to strengthen needy families by providing services for homeless prevention, job training and employment, and housing relocation.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**1,680,653,000**	**2,402,000**	**1,564,240,000**	**114,011,000**	**13,543.0**
Efficiencies					
1. Efficiencies: Reflects an addition of 4.0 positions completely offset by the reduction of 3.0 positions and the reduction of computer services unneeded in FY 2012-13. The added positions will provide support for eCAPS; provide the Hawthorne Facility with a Building Manager; provide administrative support to the Civic Center District Director and; provide a project manager for the LRS project.	56,000	--	56,000	--	1.0
New/Expanded Programs					
1. Cal-Learn Case Management: Reflects the restoration of Cal-Learn funding in FY 2012-13. The State suspended the program in FY 2011-12, during which time, First Five of LA agreed to provide bridge funding of $2.9 million for high risk cases.	5,500,000	--	5,500,000	--	--
2. Greater Avenues for Independence (GAIN) Job Readiness: Reflects an increase due to the addition of Job Club services for Refugee Employment Program participants who are also CalWORKs eligible, as well as additional GAIN Support Services.	2,762,000	--	2,762,000	--	--
Other Changes					
1. One-Time Funding: Reflects the elimination of one-time funding for the Voluntary Income Tax Assistance (VITA) program, Domestic Violence Council, Customer Service Center expansion, Homeless Prevention and Rapid Re-Housing Program projects, GAIN to GROW staffing project, Overpayment/Over-issuance temporary staff, Magnolia Place project, Information Technology efficiency projects; Cal-Learn bridge funding; and the one-time transfer of savings to the General Relief Anti-Homelessness (GRAH) budget.	(18,949,000)	--	(11,514,000)	(7,435,000)	--
2. Carryover of One-Time Funding: Reflects the carryover of one-time funding to support and continue the GAIN to GROW staffing project and the VITA program for CalFresh and Medi-Cal participants.	9,048,000	--	4,071,000	4,977,000	--
3. Domestic Violence Council: Reflects ongoing funding to support the Domestic Violence Council.	175,000	--	--	175,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation, long term disability costs and unemployment insurance due to anticipated benefit increases and escalating medical cost trends.	1,451,000	--	1,451,000	--	--
5. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	5,667,000	--	5,178,000	489,000	--
6. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	6,915,000	--	6,330,000	585,000	--
7. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	4,267,000	--	4,267,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	8,455,000	--	7,694,000	761,000	--
9. Other Salaries and Employee Benefits: Reflects an increase in the Options Benefit Plan primarily due to the negotiated transfer of Social Workers from the Choices Plan to Options, partially offset by reductions in Choices and other employee benefits, as well as savings due to hiring delays.	5,911,000	--	5,766,000	145,000	--
10. Welfare to Work Supportive Services: Reflects a decrease primarily due to additional savings in Stage 1 Child Care, resulting from the waiver exempting parents with young children from participating in Welfare to Work activities. This program is fully subvened with revenue.	(24,094,000)	--	(24,094,000)	--	--
11. Miscellaneous Cost Increases: Reflects miscellaneous cost increases and adjustments based on increasing costs in postage, office expenses and data lines, fully offset by decreases in building maintenance and improvements, computing services, claim settlements and other miscellaneous adjustments.	1,257,000	(52,000)	1,309,000	--	--
12. Transfer Funding to GRAH: Reflects the transfer of funding for Needs Special Assistance screenings at the Lancaster office, to the General Relief Anti-Homelessness fund, for use by the GR Restructuring projects, which include more robust screenings and assessments.	(122,000)	--	--	(122,000)	--
13. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(267,000)	--	(245,000)	(22,000)	--
Total Changes	**8,032,000**	**(52,000)**	**8,531,000**	**(447,000)**	**1.0**
2012-13 Recommended Budget	**1,688,685,000**	**2,350,000**	**1,572,771,000**	**113,564,000**	**13,544.0**

Unmet Needs

Funding for programs the Department administers depends largely on State and federal subvention. The 2012-13 Recommended Budget assumes sufficient funding to support the current operational level. The final State funding allocations will not be known until after the State's 2012-13 Budget is enacted. Therefore, the Department has committed to continue providing leadership in advocacy efforts focused on adequate funding levels to effectively administer its programs.

The Department's unmet needs for FY 2012-13 are primarily focused on additional staffing to meet the increased demand. Over the past several years, State and County funding has decreased while caseloads and program demands have increased. Case workers for the approved caseload in the Department's core programs are staffed well below the calculated full need. In fact, with the exception of CalWORKs, all other eligibility determination programs including CalFresh, Medi-Cal, and General Relief have been consistently staffed below the need level. Increasing staffing to the calculated full need level would require an additional 3,939 caseworkers.

The unmet needs are especially critical in the General Relief program. Over the past four years, GR caseloads and Assistance costs have increased dramatically. However, the NCC needed to maintain GR staffing levels at FY 2007-08 levels has actually decreased.

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 288.47	$ 0	$ 0	$ 0	$ 0	$ 0
FED AID - PUB ASSIST PROGRAM	4,058.00	0	0	0	0	0
FEDERAL - OTHER	88,589,810.37	0	0	0	0	0
FEDERAL - PUB ASSIST - ADMIN	929,521,690.27	959,566,000	1,070,519,000	1,170,891,000	1,073,592,000	3,073,000
STATE - OTHER	4,380,040.00	0	0	0	0	0
STATE - PUB ASSIST - ADMIN	535,230,569.42	481,996,000	489,943,000	498,301,000	498,301,000	8,358,000
MISCELLANEOUS	(47,263.91)	900,000	3,594,000	694,000	694,000	(2,900,000)
WELFARE REPAYMENTS	297,994.09	0	0	0	0	0
SALE OF CAPITAL ASSETS	4,100.40	0	0	0	0	0
TRANSFERS IN	0.00	0	184,000	184,000	184,000	0
INTEREST	1,631.28	0	0	0	0	0
TOTAL REVENUE	$1,557,982,918.39	$ 1,442,462,000	$ 1,564,240,000	$ 1,670,070,000	$ 1,572,771,000	$ 8,531,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 601,212,066.94	$ 599,877,000	$ 631,989,000	$ 817,387,000	$ 627,447,000	$ (4,542,000)
CAFETERIA PLAN BENEFITS	150,023,694.71	159,760,000	152,499,000	215,960,000	164,960,000	12,461,000
DEFERRED COMPENSATION BENEFITS	8,594,297.03	9,751,000	11,536,000	23,869,000	19,991,000	8,455,000
EMPLOYEE GROUP INS - E/B	16,798,760.81	15,717,000	15,911,000	21,300,000	16,214,000	303,000
OTHER EMPLOYEE BENEFITS	1,900,233.37	277,000	2,000,000	2,672,000	2,000,000	0
RETIREMENT - EMP BENEFITS	178,408,084.79	150,928,000	160,185,000	212,055,000	177,223,000	17,038,000
WORKERS' COMPENSATION	34,102,206.57	34,985,000	38,415,000	39,237,000	39,237,000	822,000
TOTAL S & E B	991,039,344.22	971,295,000	1,012,535,000	1,332,480,000	1,047,072,000	34,537,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	19,734,632.39	22,345,000	21,887,000	22,104,000	22,104,000	217,000
COMMUNICATIONS	958,503.00	1,020,000	1,150,000	1,060,000	1,060,000	(90,000)
COMPUTING-MAINFRAME	9,032,882.77	9,196,000	10,139,000	6,914,000	6,914,000	(3,225,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	8,360,634.00	12,132,000	12,429,000	11,427,000	11,427,000	(1,002,000)
COMPUTING-PERSONAL	3,204,785.21	6,376,000	8,952,000	8,605,000	7,052,000	(1,900,000)
CONTRACTED PROGRAM SERVICES	265,121,946.76	174,642,000	187,539,000	189,977,000	189,977,000	2,438,000
INFORMATION TECHNOLOGY SERVICES	41,107,015.52	80,178,000	109,417,000	108,820,000	108,820,000	(597,000)
INSURANCE	1,026,809.46	1,226,000	1,211,000	1,259,000	1,259,000	48,000
MAINTENANCE - EQUIPMENT	155,413.69	165,000	180,000	165,000	165,000	(15,000)
MAINTENANCE--BUILDINGS & IMPRV	8,433,237.01	10,353,000	16,349,000	13,606,000	13,606,000	(2,743,000)
MEDICAL DENTAL & LAB SUPPLIES	0.00	5,000	0	10,000	10,000	10,000
MEMBERSHIPS	57,715.40	100,000	101,000	101,000	101,000	0
MISCELLANEOUS EXPENSE	23,752.88	227,000	237,000	55,000	55,000	(182,000)
OFFICE EXPENSE	23,594,691.70	25,527,000	24,593,000	28,900,000	28,900,000	4,307,000
PROFESSIONAL SERVICES	11,562,598.73	12,233,000	14,136,000	13,604,000	13,604,000	(532,000)
PUBLICATIONS & LEGAL NOTICE	211.01	77,000	154,000	5,000	5,000	(149,000)
RENTS & LEASES - BLDG & IMPRV	45,779,926.12	52,500,000	51,837,000	55,010,000	55,010,000	3,173,000
RENTS & LEASES - EQUIPMENT	4,052,527.60	3,009,000	3,009,000	3,009,000	3,009,000	0
SPECIAL DEPARTMENTAL EXPENSE	10,575.54	35,000	40,000	31,000	31,000	(9,000)
TECHNICAL SERVICES	18,477,970.43	19,597,000	19,760,000	19,730,000	19,730,000	(30,000)
TELECOMMUNICATIONS	15,774,472.89	19,961,000	19,214,000	19,898,000	19,898,000	684,000
TRAINING	55,692.04	881,000	917,000	977,000	977,000	60,000

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TRANSPORTATION AND TRAVEL	2,110,205.45	2,466,000	2,456,000	2,466,000	2,466,000	10,000
UTILITIES	4,537,227.69	5,400,000	5,400,000	5,400,000	5,400,000	0
TOTAL S & S	483,173,427.29	459,651,000	511,107,000	513,133,000	511,580,000	473,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	399,592.84	772,000	1,444,000	1,261,000	1,261,000	(183,000)
RET-OTHER LONG TERM DEBT	14,071,580.50	10,871,000	14,127,000	9,701,000	9,701,000	(4,426,000)
SUPPORT & CARE OF PERSONS	138,277,848.09	110,430,000	139,077,000	116,153,000	116,153,000	(22,924,000)
TAXES & ASSESSMENTS	78,031.95	16,000	16,000	16,000	16,000	0
TOTAL OTH CHARGES	152,827,053.38	122,089,000	154,664,000	127,131,000	127,131,000	(27,533,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,720,260.20	3,142,000	2,232,000	2,822,000	2,822,000	590,000
OFFICE FURNITURE,FIXTURES & EQ	173,584.60	115,000	115,000	50,000	50,000	(65,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	30,000	30,000	30,000
TOTAL CAPITAL ASSETS - EQUIPMENT	2,893,844.80	3,257,000	2,347,000	2,902,000	2,902,000	555,000
TOTAL CAPITAL ASSETS	2,893,844.80	3,257,000	2,347,000	2,902,000	2,902,000	555,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	168,110.00	0	0	0	0	0
TOTAL OTH FIN USES	168,110.00	0	0	0	0	0
GROSS TOTAL	$1,630,101,779.69	$ 1,556,292,000	$ 1,680,653,000	$ 1,975,646,000	$ 1,688,685,000	$ 8,032,000
INTRAFUND TRANSFERS	(2,055,812.89)	(2,083,000)	(2,402,000)	(2,350,000)	(2,350,000)	52,000
NET TOTAL	$1,628,045,966.80	$ 1,554,209,000	$ 1,678,251,000	$ 1,973,296,000	$ 1,686,335,000	$ 8,084,000
NET COUNTY COST	$ 70,063,048.41	$ 111,747,000	$ 114,011,000	$ 303,226,000	$ 113,564,000	$ (447,000)
BUDGETED POSITIONS	13,515.0	13,543.0	13,543.0	18,035.0	13,544.0	1.0

Public Social Services - Assistance Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,501,696,206.17	$ 1,448,507,000	$ 1,458,225,000	$ 1,472,697,000	$ 1,488,836,000	$ 30,611,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 143,595,433.81	$ 160,363,000	$ 164,473,000	$ 175,039,000	$ 175,699,000	$ 11,226,000
OTHER CHARGES	1,685,267,805.39	1,653,827,000	1,693,530,000	1,686,376,000	1,660,380,000	(33,150,000)
GROSS TOTAL	$1,828,863,239.20	$ 1,814,190,000	$ 1,858,003,000	$ 1,861,415,000	$ 1,836,079,000	$ (21,924,000)
INTRAFUND TRANSFERS	(3,846,405.37)	(2,942,000)	(4,402,000)	(4,402,000)	(5,062,000)	(660,000)
NET TOTAL	$1,825,016,833.83	$ 1,811,248,000	$ 1,853,601,000	$ 1,857,013,000	$ 1,831,017,000	$ (22,584,000)
NET COUNTY COST	$ 323,320,627.66	$ 362,741,000	$ 395,376,000	$ 384,316,000	$ 342,181,000	$ (53,195,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

2012-13 Budget Message

The Public Social Services Assistance Budget funds mandated and discretionary public assistance and social services programs by the federal, State, and County governments. These programs include: California Work Opportunities and Responsibility to Kids (CalWORKs); Indigent Aid General Relief (GR); In-Home Supportive Services (IHSS); Refugee Resettlement Program/Refugee Cash Assistance (RCA); Cash Assistance Program for Immigrants (CAPI); Refugee Employment Program (REP), Community Services Block Grant (CSBG), and GR Anti-Homelessness.

The 2012-13 Recommended Budget reflects decreased net County cost (NCC) in GR, IHSS, and CalWORKs primarily due to lower than budgeted caseloads and increased realignment revenue. This decrease is partially offset by a slight increase in NCC in the GR Anti-Homelessness budget. In addition, the 2012-13 Recommended Budget reflects decreased appropriation in RCA and REP and increased appropriation in CAPI and CSBG, offset by State and federal revenue.

The estimated $53.2 million decrease in NCC is comprised of the following:

- GR: The aided caseload is projected to decrease by 9.8 percent from the 2011-12 budgeted level. The NCC is projected to decrease by $27.4 million.
- GR Anti-Homelessness: Funds GR-Restructuring programs and rental subsidies through prospective savings reinvestment, Interim Assistance Reimbursement (IAR), and carryover funds. Overall NCC is projected to increase by $0.2 million.
- IHSS: A 3.2 percent decrease in the approved caseload, a $0.03 decrease in the cost per hour, and a 0.5 percent reduction in the paid-to-approved ratio are partially offset by a two hour increase in the hours per paid case due to the expiration of the 3.6 percent across-the-board reduction, resulting in a $5.6 million decrease in NCC. Realignment revenue is projected to increase by $13.0 million which results in a direct decrease of NCC by the same amount. These decreases in NCC are offset by a projected increase in Health Care Plan enrollments of 10.8 percent which increases NCC by $2.3 million. Total NCC is projected to decrease by $16.2 million.
- CalWORKs: The aided caseload is projected to decrease by 4.4 percent. This is offset by an increase of $17.05 in the cost per case from the budgeted level, resulting in corresponding changes in State and federal revenue. Realignment revenue is projected to increase by $9.6 million. The NCC is projected to decrease by $9.8 million.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**1,858,003,000**	**4,402,000**	**1,458,225,000**	**395,376,000**	**0.0**
New/Expanded Programs					
1. REP: Reflects an increase in expenditures due to new funding from the Targeted Assistance Discretionary grant.	29,000	--	29,000	--	--
Other Changes					
1. GR: Reflects decreased expenditures resulting from a 9.8 percent decrease in the aided caseload from the current budgeted level, partially offset by a reduction in welfare repayments revenue.	(27,312,000)	--	(85,000)	(27,227,000)	--
2. GR: Reflects the transfer of rental subsidies expenditures and Homeless Prevention Initiative (HPI) funding to the GR Anti-Homelessness budget.	(2,430,000)	(2,430,000)	--	--	--
3. GR: Reflects increased expenditures resulting from a $1.17 increase in the average cost per case from the current budgeted level.	1,425,000	--	--	1,425,000	--
4. GR: Reflects an increase in IAR revenue.	--	--	1,565,000	(1,565,000)	--
5. GR: Reflects the transfer of IAR due to rental subsidies to the GR Anti-Homelessness budget.	660,000	--	660,000	--	--
6. GR: Reflects the reversal of a one-time transfer of GR savings to the Administration budget to fund a one-year pilot which transferred 50 Greater Avenues for Independence (GAIN) Services Workers from CalWORKs to General Relief Opportunities for Work (GROW).	4,877,000	--	--	4,877,000	--
7. GR: Reflects a decrease in expenditures due to additional funding not needed from the reversal of one-time transfer of GR savings to the Administration budget to fund a one-year pilot which transferred 50 GAIN Services Workers from CalWORKs to GROW.	(4,877,000)	--	--	(4,877,000)	--
8. GR Anti-Homelessness: Reflects the reversal of one-time funding and correction to add appropriation fully offset by federal revenue, carryover funding, and a ministerial adjustment to properly align appropriation.	(15,672,000)	--	(7,773,000)	(7,899,000)	--
9. GR Anti-Homelessness: Reflects the transfer of funding from the Administration budget for rental subsidies.	244,000	--	122,000	122,000	--
10. GR Anti-Homelessness: Reflects an increase in HPI funds and appropriation due to the transfer of GR rental subsidies expenditures from the GR budget.	2,430,000	2,430,000	--	--	--
11. GR Anti-Homelessness: Reflects a transfer of IAR revenue from the GR budget due to rental subsidies.	660,000	660,000	--	--	--
12. GR Anti-Homelessness: Reflects one-time carryover of prospective savings due to rental subsidies.	2,140,000	--	640,000	1,500,000	--
13. GR Anti-Homelessness: Reflects one-time funding for continuing GR-Restructuring initiatives, including medical disability assessments, GROW enhancements and case management, and rental subsidies.	12,308,000	--	5,849,000	6,459,000	--
14. IHSS: Reflects a projected caseload decrease of 3.2 percent from the current budgeted level.	(10,495,000)	--	--	(10,495,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
15. IHSS: Reflects a projected decrease in the paid-to-approved ratio from 100.0 percent to 99.5 percent.	(1,579,000)	--	--	(1,579,000)	--
16. IHSS: Reflects an increase of 2.0 hours in the number of hours per paid case due to the restoration of the 3.6 percent across-the-board reduction in service hours.	7,666,000	--	--	7,666,000	--
17. IHSS: Reflects a decrease of $0.03 in the cost per hour.	(981,000)	--	--	(981,000)	--
18. IHSS: Reflects a decrease in workers' compensation costs and Case Management Information and Payroll system (CMIPS) based on the projected caseload from the 2011-12 budget.	(164,000)	--	--	(164,000)	--
19. IHSS: Reflects an increase in the Provider Health Care Plan expenditures due to a 10.8 percent enrollment increase.	13,181,000	--	10,841,000	2,340,000	--
20. IHSS: Reflects an increase in realignment sales tax revenue.	--	--	12,986,000	(12,986,000)	--
21. CalWORKs: Reflects decreased expenditures resulting from a 4.4 percent decrease in the aided caseload from the current budgeted level.	(44,845,000)	--	(43,724,000)	(1,121,000)	--
22. CalWORKs: Reflects increased expenditures resulting from a $17.05 increase in the average cost per case from the current budgeted level.	36,820,000	--	35,900,000	920,000	--
23. CalWORKs: Reflects an increase in realignment sales tax revenue.	--	--	9,610,000	(9,610,000)	--
24. CAPI: Reflects a 14.3 percent increase in aided cases from the current budgeted level due to the termination of the extension of Supplemental Security Income eligibility for Refugees and other Humanitarian Immigrants.	6,403,000	--	6,403,000	--	--
25. CAPI: Reflects a $12.87 increase in the projected cost per case from the budgeted cost per case.	880,000	--	880,000	--	--
26. CSBG: Reflects an increase in projected funding due to carryover funds from 2011-12.	100,000	--	100,000	--	--
27. RCA: Reflects decreased expenditures resulting from a 51.7 percent decrease in the aided caseload from the current budgeted level.	(1,810,000)	--	(1,810,000)	--	--
28. RCA: Reflects decreased expenditures resulting from a $64.59 decrease in the average cost per case from the current budgeted level.	(293,000)	--	(293,000)	--	--
29. REP: Reflects a ministerial adjustment to shift appropriation from one category to another to fund Transportation/Ancillary costs.	--	--	--	--	--
30. REP: Reflects decreased expenditures in the Targeted Assistance grant and Refugee Social Services grant services.	(1,187,000)	--	(1,187,000)	--	--
31. REP: Reflects decreased expenditures in Older Refugee Discretionary grant services.	(102,000)	--	(102,000)	--	--
Total Changes	**(21,924,000)**	**660,000**	**30,611,000**	**(53,195,000)**	**0.0**
2012-13 Recommended Budget	**1,836,079,000**	**5,062,000**	**1,488,836,000**	**342,181,000**	**0.0**

PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FED AID - PUB ASSIST PROGRAM	$ 509,138,355.15	$ 540,465,000	$ 546,403,000	$ 550,434,000	$ 547,034,000	$ 631,000
FEDERAL - OTHER	44,936,116.11	34,495,000	35,495,000	33,833,000	35,398,000	(97,000)
FEDERAL - PUB ASSIST - ADMIN	(34,270.93)	0	0	0	0	0
STATE - PUB ASSIST - ADMIN	0.01	0	0	0	0	0
STATE AID - PUB ASSIST PROGRAM	709,291,023.12	602,488,000	605,183,000	616,418,000	612,749,000	7,566,000
STATE-REALIGNMENT REVENUE	230,345,107.77	266,149,000	266,149,000	266,149,000	288,745,000	22,596,000
MISCELLANEOUS	(23,432.68)	663,000	663,000	663,000	663,000	0
WELFARE REPAYMENTS	8,043,307.62	4,247,000	4,332,000	5,200,000	4,247,000	(85,000)
TOTAL REVENUE	$1,501,696,206.17	$ 1,448,507,000	$ 1,458,225,000	$ 1,472,697,000	$ 1,488,836,000	$ 30,611,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 141,805,619.81	$ 160,363,000	$ 143,815,000	$ 175,039,000	$ 175,699,000	$ 31,884,000
PROFESSIONAL SERVICES	1,789,814.00	0	20,658,000	0	0	(20,658,000)
TOTAL S & S	143,595,433.81	160,363,000	164,473,000	175,039,000	175,699,000	11,226,000
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	1,685,267,805.39	1,653,827,000	1,693,530,000	1,686,376,000	1,660,380,000	(33,150,000)
TOTAL OTH CHARGES	1,685,267,805.39	1,653,827,000	1,693,530,000	1,686,376,000	1,660,380,000	(33,150,000)
GROSS TOTAL	$1,828,863,239.20	$ 1,814,190,000	$ 1,858,003,000	$ 1,861,415,000	$ 1,836,079,000	$ (21,924,000)
INTRAFUND TRANSFERS	(3,846,405.37)	(2,942,000)	(4,402,000)	(4,402,000)	(5,062,000)	(660,000)
NET TOTAL	$1,825,016,833.83	$ 1,811,248,000	$ 1,853,601,000	$ 1,857,013,000	$ 1,831,017,000	$ (22,584,000)
NET COUNTY COST	$ 323,320,627.66	$ 362,741,000	$ 395,376,000	$ 384,316,000	$ 342,181,000	$ (53,195,000)

California Work Opportunities and Responsibility to Kids Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,098,886,145.30	$ 1,009,856,000	$ 1,017,677,000	$ 1,017,790,000	$ 1,019,463,000	$ 1,786,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$1,111,559,515.77	$ 1,022,362,000	$ 1,030,384,000	$ 1,030,500,000	$ 1,022,359,000	$ (8,025,000)
GROSS TOTAL	$1,111,559,515.77	$ 1,022,362,000	$ 1,030,384,000	$ 1,030,500,000	$ 1,022,359,000	$ (8,025,000)
NET TOTAL	$1,111,559,515.77	$ 1,022,362,000	$ 1,030,384,000	$ 1,030,500,000	$ 1,022,359,000	$ (8,025,000)
NET COUNTY COST	$ 12,673,370.47	$ 12,506,000	$ 12,707,000	$ 12,710,000	$ 2,896,000	$ (9,811,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Cash Assistance Program for Immigrants Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 38,148,456.00	$ 46,231,000	$ 44,726,000	$ 52,009,000	$ 52,009,000	$ 7,283,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 38,300,516.49	$ 46,231,000	$ 44,726,000	$ 52,009,000	$ 52,009,000	$ 7,283,000
GROSS TOTAL	$ 38,300,516.49	$ 46,231,000	$ 44,726,000	$ 52,009,000	$ 52,009,000	$ 7,283,000
NET TOTAL	$ 38,300,516.49	$ 46,231,000	$ 44,726,000	$ 52,009,000	$ 52,009,000	$ 7,283,000
NET COUNTY COST	$ 152,060.49	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Community Services Block Grant Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 10,916,654.68	$ 4,800,000	$ 5,100,000	$ 5,200,000	$ 5,200,000	$ 100,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 11,329,882.89	$ 4,800,000	$ 5,100,000	$ 5,200,000	$ 5,200,000	$ 100,000
GROSS TOTAL	$ 11,329,882.89	$ 4,800,000	$ 5,100,000	$ 5,200,000	$ 5,200,000	$ 100,000
NET TOTAL	$ 11,329,882.89	$ 4,800,000	$ 5,100,000	$ 5,200,000	$ 5,200,000	$ 100,000
NET COUNTY COST	$ 413,228.21	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

General Relief Anti-Homelessness Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,495,354.71	$ 9,926,000	$ 11,509,000	$ 11,007,000	$ 10,347,000	$ (1,162,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 5,246,645.92	$ 18,619,000	$ 20,658,000	$ 19,528,000	$ 19,528,000	$ (1,130,000)
OTHER CHARGES	1,354,135.92	4,546,000	3,296,000	6,536,000	6,536,000	3,240,000
GROSS TOTAL	$ 6,600,781.84	$ 23,165,000	$ 23,954,000	$ 26,064,000	$ 26,064,000	$ 2,110,000
INTRAFUND TRANSFERS	(92,940.37)	(1,740,000)	(810,000)	(3,240,000)	(3,900,000)	(3,090,000)
NET TOTAL	$ 6,507,841.47	$ 21,425,000	$ 23,144,000	$ 22,824,000	$ 22,164,000	$ (980,000)
NET COUNTY COST	$ 4,012,486.76	$ 11,499,000	$ 11,635,000	$ 11,817,000	$ 11,817,000	$ 182,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

Indigent Aid Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 17,327,627.76	$ 15,090,000	$ 12,950,000	$ 12,950,000	$ 15,090,000	$ 2,140,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 7,588,500.00	$ 7,589,000	$ 7,589,000	$ 7,589,000	$ 8,249,000	$ 660,000
OTHER CHARGES	267,754,431.34	270,036,000	280,091,000	261,332,000	251,774,000	(28,317,000)
GROSS TOTAL	$ 275,342,931.34	$ 277,625,000	$ 287,680,000	$ 268,921,000	$ 260,023,000	$ (27,657,000)
INTRAFUND TRANSFERS	(3,753,465.00)	(1,202,000)	(3,592,000)	(1,162,000)	(1,162,000)	2,430,000
NET TOTAL	$ 271,589,466.34	$ 276,423,000	$ 284,088,000	$ 267,759,000	$ 258,861,000	$ (25,227,000)
NET COUNTY COST	$ 254,261,838.58	$ 261,333,000	$ 271,138,000	$ 254,809,000	$ 243,771,000	$ (27,367,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

In-Home Supportive Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 327,360,508.79	$ 356,272,000	$ 356,625,000	$ 367,466,000	$ 380,452,000	$ 23,827,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 116,024,872.36	$ 124,636,000	$ 125,065,000	$ 138,246,000	$ 138,246,000	$ 13,181,000
OTHER CHARGES	263,275,036.92	309,039,000	331,456,000	334,200,000	325,903,000	(5,553,000)
GROSS TOTAL	$ 379,299,909.28	$ 433,675,000	$ 456,521,000	$ 472,446,000	$ 464,149,000	$ 7,628,000
NET TOTAL	$ 379,299,909.28	$ 433,675,000	$ 456,521,000	$ 472,446,000	$ 464,149,000	$ 7,628,000
NET COUNTY COST	$ 51,939,400.49	$ 77,403,000	$ 99,896,000	$ 104,980,000	$ 83,697,000	$ (16,199,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Cash Assistance Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,147,057.28	$ 1,538,000	$ 3,502,000	$ 1,399,000	$ 1,399,000	$ (2,103,000)
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 2,971,218.95	$ 1,538,000	$ 3,502,000	$ 1,399,000	$ 1,399,000	$ (2,103,000)
GROSS TOTAL	$ 2,971,218.95	$ 1,538,000	$ 3,502,000	$ 1,399,000	$ 1,399,000	$ (2,103,000)
NET TOTAL	$ 2,971,218.95	$ 1,538,000	$ 3,502,000	$ 1,399,000	$ 1,399,000	$ (2,103,000)
NET COUNTY COST	$ (175,838.33)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Employment Program Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,414,401.65	$ 4,794,000	$ 6,136,000	$ 4,876,000	$ 4,876,000	$ (1,260,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 3,405,532.64	$ 4,719,000	$ 6,061,000	$ 4,476,000	$ 4,476,000	$ (1,585,000)
OTHER CHARGES	52,950.00	75,000	75,000	400,000	400,000	325,000
GROSS TOTAL	$ 3,458,482.64	$ 4,794,000	$ 6,136,000	$ 4,876,000	$ 4,876,000	$ (1,260,000)
NET TOTAL	$ 3,458,482.64	$ 4,794,000	$ 6,136,000	$ 4,876,000	$ 4,876,000	$ (1,260,000)
NET COUNTY COST	$ 44,080.99	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. Social Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	173,450,000	267,000	142,486,000	30,697,000	1,502.0
Less Administration	--	--	--	--	--
Net Program Costs	173,450,000	267,000	142,486,000	30,697,000	1,502.0

Authority: Mandated program – Federal Social Security Act, Title XIX, California Welfare and Institutions Code 9 (Section 12300-12317.2, 13275-13282, and 14132.95); Federal Omnibus Budget Reconciliation Act of 1981.

The Adult Protective Services (APS)/County Services Block Grant (CSBG) are authorized under the Federal Social Security Act, Title XX; California Welfare Institutions Code (Sections 15630-15637, 15640, 15750-15755,15760, and 15762-15763), California Department of Social Services Regulations (Section 33-100 through 33-805).

Programs included are In-Home Supportive Services, Out-of-Home Care for Adult Supplemental Security Income recipients, Adult Protective Services, and the Community Services Block Grant.

2. California Work Opportunities and Responsibility to Kids (CalWORKs)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	582,566,000	634,000	581,932,000	--	4,615.0
Less Administration	--	--	--	--	--
Net Program Costs	582,566,000	634,000	581,932,000	--	4,615.0

Authority: Mandated program – United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601 – 619 and California Welfare and Institutions Code 9, Sections 11200 through 11526.5

Programs included are CalWORKs Eligibility, Welfare-to-Work (WtW), Cal-Learn, and Child Care. Programs provide temporary assistance to children and families for basic needs and child care services. CalWORKs includes a WtW component Greater Avenues for Independence (GAIN) that is designed to move participants towards self-sufficiency. GAIN helps participants with a full range of training, educational, employment, post-employment, and supportive services.

3. Other Public Welfare

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	858,671,000	1,434,000	780,990,000	76,247,000	6,660.0
Less Administration	--	--	--	--	--
Net Program Costs	858,671,000	1,434,000	780,990,000	76,247,000	6,660.0

Authority: Mandated program – CalFresh: Federal Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; California Welfare and Institutions Code Sections 18900-18923 and 190000; United States Government Code Title XIX, Social Security Act; and California Code of Regulations Title 22.

Medi-Cal: Title XIX of the SSA authorizes Medicaid as a joint federal/State entitlement program to pay for medical assistance to both 'categorically' and 'medically' eligible groups with limited resources. Welfare and Institutions codes 14100 et seq. and 10800 authorize the County to administer this public assistance program.

General Relief: Welfare and Institutions Code Section 17000-17030.1. Every county and every city shall relieve and support all incompetent, poor, indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported and relieved by their relatives or friends, by their means, or by State hospitals or other State or private institutions.

Cash Assistance Program for Immigrants (CAPI) authorized under Welfare and Institutions Code Sections 18937-18944; Refugee Cash Assistance (RCA) authorized under the Welfare and Institutions Code, Sections 13275 through 13282; and Refugee Employment Program (REP) authorized under the Welfare and Institutions Code, Sections 13275-13282.

Programs included are CalFresh (formerly known as Food Stamp), Medi-Cal, General Relief, Refugee Cash Assistance, Food Stamp Employment and Training, and Cash Assistance Program for Immigrants. These programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance for indigent adults, refugees, and blind or disabled legal immigrants. The CSBG program assists low-income individuals and families transition from crisis situations to stable living situations. This is achieved through the provision of services by community-based organizations (CBO) or referrals to other programs. Services include before or after school programs, employment training/support, education, temporary shelter, food, health care, domestic violence intervention, youth, family development, and legal assistance.

4. Public Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,836,079,000	5,062,000	1,488,836,000	342,181,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,836,079,000	5,062,000	1,488,836,000	342,181,000	--

Authority: Mandated programs – California Welfare and Institutions Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	73,998,000	15,000	67,363,000	6,620,000	767.0
Less Administration	--	--	--	--	--
Net Program Costs	73,998,000	15,000	67,363,000	6,620,000	767.0

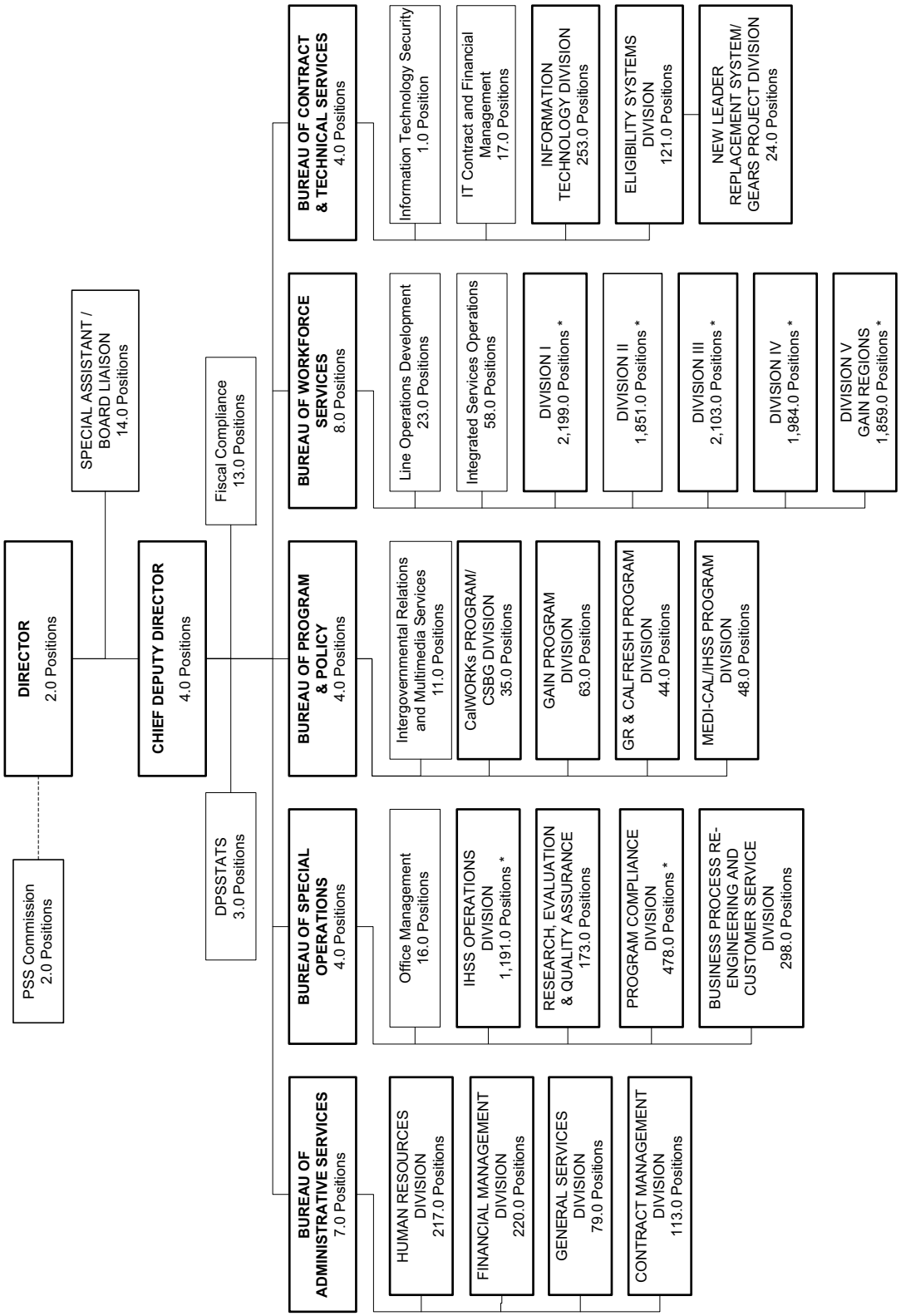
Authority: Non-mandated, discretionary program. For LEADER, Welfare and Institutions Code 10823 authorizes an automated welfare system for designation of public assistance programs, report, and expenditure authority.

Provide executive management and administrative support, which includes the executive office; budget planning and control; accounting; contracting; property management; benefits issuance; procurement; personnel; and, payroll services to the Department.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,524,764,000	7,412,000	3,061,607,000	455,745,000	13,544.0

DEPARTMENT OF PUBLIC SOCIAL SERVICES

SHERYL L. SPILLER, ACTING DIRECTOR
FY 2012-13 Recommended Budgeted Positions: 13,544.0



* Line Operations caseloads determine the number of direct service positions allocated to each district/region including the first line supervisors and clerical support.

Public Works

Gail Farber, Director

Public Works Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE	$ 284,807,000.00	$ 229,806,000	$ 229,806,000	$ 167,503,000	$ 167,503,000	$ (62,303,000)
CANCEL RES/DES	231,252,441.00	373,804,000	355,311,000	278,322,000	278,322,000	(76,989,000)
REVENUE	1,281,344,026.76	1,210,337,000	1,367,049,000	1,409,886,000	1,409,886,000	42,837,000
NET COUNTY COST	21,428,392.91	57,175,000	54,926,000	28,948,000	23,244,000	(31,682,000)
TOTAL FINANCING SOURCES	$1,818,831,860.67	$ 1,871,122,000	$ 2,007,092,000	$ 1,884,659,000	$ 1,878,955,000	$ (128,137,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 350,083,875.19	$ 336,798,000	$ 394,924,000	$ 406,582,000	$ 406,582,000	$ 11,658,000
SERVICES & SUPPLIES	717,413,851.87	838,020,000	984,016,000	957,300,000	951,956,000	(32,060,000)
OTHER CHARGES	21,965,210.26	44,878,000	45,854,000	37,608,000	37,248,000	(8,606,000)
CAPITAL ASSETS - LAND	774,615.54	0	0	0	0	0
CAPITAL ASSETS - B & I	7,252,372.47	6,242,000	13,417,000	7,650,000	7,650,000	(5,767,000)
TOTAL CAPITAL PROJECT	8,026,988.01	6,242,000	13,417,000	7,650,000	7,650,000	(5,767,000)
CAPITAL ASSETS - EQUIPMENT	29,698,851.49	23,563,000	23,838,000	21,973,000	21,973,000	(1,865,000)
CAPITAL ASSETS - INFRASTRUCTURE	67,765,602.56	151,386,000	236,305,000	187,147,000	187,147,000	(49,158,000)
TOTAL CAPITAL ASSETS	105,491,442.06	181,191,000	273,560,000	216,770,000	216,770,000	(56,790,000)
OTHER FINANCING USES	23,980,541.81	19,600,000	41,383,000	38,943,000	38,943,000	(2,440,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	39,811,000	0	0	(39,811,000)
GROSS TOTAL	$ 1,218,934,921.19	$ 1,420,487,000	$ 1,779,548,000	$ 1,657,203,000	$ 1,651,499,000	$ (128,049,000)
INTRAFUND TRANSFERS	(6,804.00)	(24,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 1,218,928,117.19	$ 1,420,463,000	$ 1,779,518,000	$ 1,657,173,000	$ 1,651,469,000	$ (128,049,000)
RESERVES						
GENERAL RESERVES	$ 13,000.00	$ 13,000	$ 13,000	$ 0	$ 0	$ (13,000)
DESIGNATIONS	370,085,000.00	283,143,000	227,561,000	227,486,000	227,486,000	(75,000)
TOTAL RESERVES	$ 370,098,000.00	$ 283,156,000	$ 227,574,000	$ 227,486,000	$ 227,486,000	$ (88,000)
TOTAL FINANCING USES	$1,589,026,117.19	$ 1,703,619,000	$ 2,007,092,000	$ 1,884,659,000	$ 1,878,955,000	$ (128,137,000)
BUDGETED POSITIONS	4,222.0	4,216.0	4,216.0	4,215.0	4,215.0	(1.0)

Public Works - General Fund Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 30,818,267.72	$ 31,694,000	$ 31,309,000	$ 33,930,000	$ 33,930,000	$ 2,621,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 51,106,034.33	$ 87,060,000	$ 84,423,000	$ 61,338,000	$ 55,994,000	$ (28,429,000)
OTHER CHARGES	333,978.27	1,542,000	1,551,000	1,318,000	958,000	(593,000)
CAPITAL ASSETS - EQUIPMENT	0.00	80,000	80,000	25,000	25,000	(55,000)
CAPITAL ASSETS - INFRASTRUCTURE	709,000.00	0	0	0	0	0
TOTAL CAPITAL ASSETS	709,000.00	80,000	80,000	25,000	25,000	(55,000)
OTHER FINANCING USES	104,452.03	211,000	211,000	227,000	227,000	16,000
GROSS TOTAL	$ 52,253,464.63	$ 88,893,000	$ 86,265,000	$ 62,908,000	$ 57,204,000	$ (29,061,000)
INTRAFUND TRANSFERS	(6,804.00)	(24,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 52,246,660.63	$ 88,869,000	$ 86,235,000	$ 62,878,000	$ 57,174,000	$ (29,061,000)
NET COUNTY COST	$ 21,428,392.91	$ 57,175,000	$ 54,926,000	$ 28,948,000	$ 23,244,000	$ (31,682,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of enhancing communities through responsive and effective public works services. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. In addition, the Department provides graffiti abatement, crossing guard services, landslide mitigation, and unincorporated area services in the form of Community Enhancement Teams in order to enhance the quality of life to the residents in the community.

2012-13 Budget Message

The majority of services provided through the Public Works - General Fund are required by federal, State, and local mandates and are funded by fees for services. Crossing guard, landslide mitigation, graffiti abatement, pre-County improvement district studies, property rehabilitation and nuisance abatement, and unincorporated area services programs continue to rely on funding from net County cost (NCC).

The 2012-13 Recommended Budget reflects a $31.7 million NCC decrease primarily attributable to the elimination of $40.3 million in one-time funding for First and Fifth Districts' road and waterworks projects ($32.0 million), Unincorporated Stormwater Urban Runoff Quality Program ($7.5 million), and the Coyote Creek Pedestrian Bridge Removal project ($0.4 million). This decrease is partially offset by an $8.2 million one-time NCC allocation for the Unincorporated Stormwater Urban Runoff Quality Program.

Critical/Strategic Planning Initiatives

- To maximize public safety, ongoing training is provided to the employees to enhance employee and technical growth. Specialized training is provided in mandated subjects such as the California Building Code and provides for a higher standard of compliance.
- The Public Works - General Fund budget relies on NCC to fund various activities in the Department. Public Works projects the available NCC from the previous year to determine the funding level required for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed from the adjusted allowance approved by the Board.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing uses for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**86,265,000**	**30,000**	**31,309,000**	**54,926,000**	**0.0**
New/Expanded Programs					
1. Building Permits and Inspection: Reflects an increase in services and supplies and other financing uses for building permits and plan check services.	5,419,000	--	5,419,000	--	--
Other Changes					
1. Public Works Services to Cities and Agencies: Reflects a decrease in services and supplies for plan check and inspection services provided to cities.	(1,206,000)	--	(1,206,000)	--	--
2. Regulation of Industrial Waste and Underground Tanks: Reflects a decrease in services and supplies for industrial waste services.	(557,000)	--	(557,000)	--	--
3. Stormwater Urban Runoff Quality Program: Reflects a decrease in services and supplies for the Stormwater Industrial Commercial Facilities Program.	(56,000)	--	(56,000)	--	--
4. Encroachment Permit Issuance and Inspection: Reflects an increase in services and supplies for permit issuance and inspection services.	8,000	--	8,000	--	--
5. Land Development/Salaries and Employee Benefits: Reflects a decrease in services and supplies for land development activities, partially offset by an increase in funding for Board-approved increases in health insurance subsidies.	(734,000)	--	(746,000)	12,000	--
6. Property Rehabilitation and Nuisance Abatement/ Salaries and Employee Benefits: Reflects a decrease in services and supplies for property rehabilitation services, partially offset by an increase in funding for Board-approved increases in health insurance subsidies.	(34,000)	--	(241,000)	207,000	--
7. Graffiti Abatement/Salaries and Employee Benefits: Reflects an increase in funding for Board-approved increases in health insurance subsidies.	7,000	--	--	7,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Pre-County Improvements/Salaries and Employee Benefits: Reflects an increase in funding for Board-approved increases in health insurance subsidies.	4,000	--	--	4,000	--
9. Unincorporated Stormwater Urban Runoff Quality: Reflects one-time funding for the Unincorporated County Urban Runoff and Stormwater Quality Program to address regulatory stormwater and urban runoff compliance.	8,245,000	--	--	8,245,000	--
10. Public Information Office: Reflects an increase in funding to offset the cost of a position in the Public Relations Group which will serve as the Public Information Officer.	95,000	--	--	95,000	--
11. One-Time Funding: Reflects the elimination of one-time funding for road and waterworks projects ($31,986,000), Unincorporated Stormwater Urban Runoff Quality Program ($7,500,000), Antelope Valley and San Gabriel Valley one-stop building permits and inspection offices ($150,000), Florence-Firestone Community Enhancement Team ($173,000), Graffiti Abatement ($4,000), and the Coyote Creek Pedestrian Bridge Removal project ($439,000).	(40,252,000)	--	--	(40,252,000)	--
Total Changes	**(29,061,000)**	**0**	**2,621,000**	**(31,682,000)**	**0.0**
2012-13 Recommended Budget	**57,204,000**	**30,000**	**33,930,000**	**23,244,000**	**0.0**

PUBLIC WORKS GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 2,431,164.30	$ 2,582,000	$ 2,775,000	$ 2,415,000	$ 2,415,000	$ (360,000)
PLANNING & ENGINEERING SERVICE	15,542,030.15	15,857,000	16,567,000	17,648,000	17,648,000	1,081,000
SANITATION SERVICES	3,547,253.86	3,504,000	3,753,000	3,133,000	3,133,000	(620,000)
PEN INT & COSTS-DEL TAXES	48,222.57	48,000	145,000	48,000	48,000	(97,000)
FEDERAL - OTHER	80,000.00	80,000	80,000	80,000	80,000	0
OTHER GOVERNMENTAL AGENCIES	188,014.66	50,000	107,000	50,000	50,000	(57,000)
BUSINESS LICENSES	(29,737.60)	0	0	0	0	0
CONSTRUCTION PERMITS	7,435,201.60	9,132,000	7,270,000	10,132,000	10,132,000	2,862,000
MISCELLANEOUS	24,923.02	267,000	170,000	167,000	167,000	(3,000)
OTHER SALES	1,017.49	1,000	0	0	0	0
TRANSFERS IN	1,300,000.00	0	0	0	0	0
INTEREST	250,177.67	173,000	442,000	257,000	257,000	(185,000)
TOTAL REVENUE	$ 30,818,267.72	$ 31,694,000	$ 31,309,000	$ 33,930,000	$ 33,930,000	$ 2,621,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 23,896.11	$ 28,000	$ 16,000	$ 22,000	$ 22,000	$ 6,000
COMMUNICATIONS	1,155.00	1,000	3,000	1,000	1,000	(2,000)
COMPUTING-MAINFRAME	6,370.48	0	17,000	0	0	(17,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	45,265.60	15,000	107,000	0	0	(107,000)
COMPUTING-PERSONAL	290,850.83	21,000	28,000	0	0	(28,000)
CONTRACTED PROGRAM SERVICES	14,921.00	15,000	21,000	14,000	14,000	(7,000)
HOUSEHOLD EXPENSE	10,823.58	9,000	0	10,000	10,000	10,000
INFORMATION TECHNOLOGY SERVICES	9,840.38	11,000	10,000	0	0	(10,000)
INSURANCE	52,284.73	60,000	152,000	207,000	207,000	55,000
JURY & WITNESS EXPENSE	0.00	10,000	0	0	0	0
MAINTENANCE - EQUIPMENT	1,127.61	52,000	0	1,000	1,000	1,000
MAINTENANCE--BUILDINGS & IMPRV	325,467.61	332,000	359,000	306,000	306,000	(53,000)
MEMBERSHIPS	1,231.00	2,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	29.12	0	0	0	0	0
OFFICE EXPENSE	28,188.39	27,000	28,000	27,000	27,000	(1,000)
PROFESSIONAL SERVICES	6,897,286.10	7,444,000	965,000	2,722,000	2,722,000	1,757,000
RENTS & LEASES - BLDG & IMPRV	777,816.57	916,000	990,000	732,000	732,000	(258,000)
RENTS & LEASES - EQUIPMENT	74,429.56	94,000	78,000	70,000	70,000	(8,000)
SMALL TOOLS & MINOR EQUIPMENT	31.00	0	1,000	0	0	(1,000)
SPECIAL DEPARTMENTAL EXPENSE	38,913,456.36	71,861,000	78,441,000	52,902,000	47,558,000	(30,883,000)
TECHNICAL SERVICES	3,371,093.96	5,897,000	2,922,000	4,031,000	4,031,000	1,109,000
TELECOMMUNICATIONS	128,554.16	122,000	106,000	124,000	124,000	18,000
TRAINING	145.00	3,000	31,000	31,000	31,000	0
TRANSPORTATION AND TRAVEL	4,741.87	5,000	17,000	17,000	17,000	0
UTILITIES	127,028.31	135,000	130,000	120,000	120,000	(10,000)
TOTAL S & S	51,106,034.33	87,060,000	84,423,000	61,338,000	55,994,000	(28,429,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	220,521.20	1,287,000	1,287,000	1,060,000	700,000	(587,000)
JUDGMENTS & DAMAGES	865.70	134,000	151,000	143,000	143,000	(8,000)
RET-OTHER LONG TERM DEBT	112,548.00	121,000	113,000	115,000	115,000	2,000
TAXES & ASSESSMENTS	43.37	0	0	0	0	0

PUBLIC WORKS GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH CHARGES	333,978.27	1,542,000	1,551,000	1,318,000	958,000	(593,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	25,000	25,000	25,000	25,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	55,000	55,000	0	0	(55,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	80,000	80,000	25,000	25,000	(55,000)
CAPITAL ASSETS - INFRASTRUCTURE						
INFRASTRUCTURE	709,000.00	0	0	0	0	0
TOTAL CAPITAL ASSETS	709,000.00	80,000	80,000	25,000	25,000	(55,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	104,452.03	211,000	211,000	227,000	227,000	16,000
TOTAL OTH FIN USES	104,452.03	211,000	211,000	227,000	227,000	16,000
GROSS TOTAL	$ 52,253,464.63	$ 88,893,000	$ 86,265,000	$ 62,908,000	$ 57,204,000	$ (29,061,000)
INTRAFUND TRANSFERS	(6,804.00)	(24,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 52,246,660.63	$ 88,869,000	$ 86,235,000	$ 62,878,000	$ 57,174,000	$ (29,061,000)
NET COUNTY COST	$ 21,428,392.91	$ 57,175,000	$ 54,926,000	$ 28,948,000	$ 23,244,000	$ (31,682,000)

Public Works - Flood Control District Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE	$ 14,623,000.00	$ 21,956,000	$ 21,956,000	$ 8,000,000	$ 8,000,000	$ (13,956,000)
CANCEL RES/DES	64,483,933.00	78,314,000	65,314,000	91,270,000	91,270,000	25,956,000
PROPERTY TAXES	96,827,543.04	96,827,000	97,311,000	96,827,000	96,827,000	(484,000)
SPECIAL ASSESSMENTS	110,632,883.26	110,633,000	110,703,000	110,633,000	110,633,000	(70,000)
OTHER REVENUE	29,566,323.38	26,249,000	24,489,000	22,375,000	22,375,000	(2,114,000)
TOTAL FINANCING SOURCES	$ 316,133,682.68	$ 333,979,000	$ 319,773,000	$ 329,105,000	$ 329,105,000	$ 9,332,000
FINANCING USES						
SERVICES & SUPPLIES	$ 175,553,402.79	$ 189,205,000	$ 194,999,000	$ 205,083,000	$ 205,083,000	$ 10,084,000
OTHER CHARGES	19,638,593.59	20,945,000	20,945,000	21,047,000	21,047,000	102,000
CAPITAL ASSETS - LAND	774,615.54	0	0	0	0	0
CAPITAL ASSETS - B & I	4,614.24	0	0	0	0	0
TOTAL CAPITAL PROJECT	779,229.78	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	97,754.08	245,000	245,000	507,000	507,000	262,000
CAPITAL ASSETS - INFRASTRUCTURE	21,161,003.42	21,479,000	21,479,000	19,775,000	19,775,000	(1,704,000)
TOTAL CAPITAL ASSETS	22,037,987.28	21,724,000	21,724,000	20,282,000	20,282,000	(1,442,000)
OTHER FINANCING USES	1,158,990.26	2,835,000	2,835,000	2,916,000	2,916,000	81,000
GROSS TOTAL	$ 218,388,973.92	$ 234,709,000	$ 240,503,000	$ 249,328,000	$ 249,328,000	$ 8,825,000
RESERVES						
DESIGNATIONS	$ 75,789,000.00	$ 91,270,000	$ 79,270,000	$ 79,777,000	$ 79,777,000	$ 507,000
TOTAL FINANCING USES	$ 294,177,973.92	$ 325,979,000	$ 319,773,000	$ 329,105,000	$ 329,105,000	$ 9,332,000

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - FLOOD CONTROL DISTRICT	PUBLIC PROTECTION	FLOOD CTRL & SOIL & WATER CONSERVATION

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the Flood Control District (District), the mission is to provide flood protection services that incorporate an integrated water resource management approach in providing flood protection; increase local water availability through conservation efforts; and provide passive recreational opportunities.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a $9.3 million increase from the 2011-12 Final Adopted Budget. The increase is primarily attributable to anticipated cost increases related to the repair and rehabilitation of runoff regulation and debris control facilities and repair and cleanup work due to the aftermath of the Station Fire and 2010-11 winter storms; increases in projects with incorporation of multi-use benefits such as water quality enhancement, water conservation, and passive recreation; and planning efforts related to the Water Quality Funding Initiative which seeks new funding through legislation and election to levee a per parcel water quality fee. The increase is financed by an increase in the cancellation of Designation for Sediment Removal Projects, partially offset by decreases in fund balance, property taxes, interest earnings, and community redevelopment agency revenue.

The primary sources of revenue are property taxes and benefit assessments. The objectives of the District are outlined within the Flood Control Act, which mandates the District to carry out flood protection and water conservation programs. These objectives include to keep the existing flood protection system in safe and effective condition, to respond to emergencies, to perform maintenance and repair, and to conserve water.

The District proactively seeks grants for construction and rehabilitation projects; however, with aging infrastructure and new and evolving regulations, the District will be challenged to meet these needs without developing new ongoing funding sources.

Critical/Strategic Planning Initiatives

The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2011-12 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2011-12 Final Adopted Budget	**319,773,000**	**319,773,000**	**0.0**
Other Changes			
1. Building Permits and Inspection/Encroachment Permit Issuance and Inspection: Reflects an increase in the issuance of permits and inspection activities.	395,000	395,000	--
2. Flood Control: Reflects increases in the repair and rehabilitation of runoff regulation facilities and debris control facilities; and repair and cleanup work due to the aftermath of the Station Fire and 2010-11 winter storms.	3,493,000	3,493,000	--
3. Integrated Water Resource Planning: Reflects increases in projects with incorporation of multi-use benefits such as water quality enhancement, water conservation, and passive recreation; and planning efforts related to the Water Quality Funding Initiative.	5,286,000	5,286,000	--
4. Storm Water and Urban Runoff Quality: Reflects a decrease due to the transfer of compliance requirements under the National Pollution Discharge Elimination System Permit to responsible agencies.	(1,651,000)	(1,651,000)	--
5. Water Conservation: Reflects an increase in the construction and maintenance of seawater intrusion control facilities.	1,302,000	1,302,000	--
6. Designations: Reflects an increase in the Designation for Sediment Removal Projects.	507,000	507,000	--
Total Changes	**9,332,000**	**9,332,000**	**0.0**
2012-13 Recommended Budget	**329,105,000**	**329,105,000**	**0.0**

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 64,483,933.00	$ 78,314,000	$ 65,314,000	$ 91,270,000	$ 91,270,000	$ 25,956,000
FUND BALANCE	14,623,000.00	21,956,000	21,956,000	8,000,000	8,000,000	(13,956,000)
PROPERTY TAXES	96,827,543.04	96,827,000	97,311,000	96,827,000	96,827,000	(484,000)
BUSINESS LICENSES	(19,301.09)	0	0	0	0	0
CONSTRUCTION PERMITS	11,370.91	11,000	15,000	11,000	11,000	(4,000)
OTHER LICENSES & PERMITS	603,074.47	700,000	680,000	700,000	700,000	20,000
FORFEITURES & PENALTIES	14,718.58	12,000	0	12,000	12,000	12,000
PEN INT & COSTS-DEL TAXES	1,808,911.44	1,812,000	2,178,000	1,812,000	1,812,000	(366,000)
INTEREST	1,824,403.45	1,901,000	2,360,000	1,901,000	1,901,000	(459,000)
RENTS & CONCESSIONS	6,376,718.44	7,022,000	7,879,000	7,567,000	7,567,000	(312,000)
ROYALTIES	798,419.71	700,000	634,000	700,000	700,000	66,000
OTHER STATE IN-LIEU TAXES	7,279.71	7,000	8,000	7,000	7,000	(1,000)
STATE AID - DISASTER	668,054.87	120,000	0	0	0	0
HOMEOWNER PROP TAX RELIEF	831,813.42	832,000	844,000	832,000	832,000	(12,000)
STATE - OTHER	618,414.63	0	0	0	0	0
FEDERAL AID - DISASTER	3,053,361.35	360,000	0	0	0	0
FEDERAL - OTHER	588,745.10	399,000	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	6,365,799.46	4,957,000	5,726,000	4,957,000	4,957,000	(769,000)
PLANNING & ENGINEERING SERVICE	677,185.80	957,000	1,466,000	1,040,000	1,040,000	(426,000)
ROAD & STREET SERVICES	1,824,224.65	251,000	213,000	237,000	237,000	24,000
CHARGES FOR SERVICES - OTHER	809,227.35	2,947,000	967,000	758,000	758,000	(209,000)
SPECIAL ASSESSMENTS	110,632,883.26	110,633,000	110,703,000	110,633,000	110,633,000	(70,000)
OTHER SALES	1,150,380.46	1,010,000	1,012,000	1,010,000	1,010,000	(2,000)
MISCELLANEOUS	1,444,021.28	2,079,000	207,000	761,000	761,000	554,000
SALE OF CAPITAL ASSETS	69,499.39	73,000	300,000	70,000	70,000	(230,000)
TRANSFERS IN	40,000.00	99,000	0	0	0	0
TOTAL FINANCING SOURCES	$ 316,133,682.68	$ 333,979,000	$ 319,773,000	$ 329,105,000	$ 329,105,000	$ 9,332,000
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 2,316,256.99	$ 2,495,000	$ 2,052,000	$ 2,834,000	$ 2,834,000	$ 782,000
AGRICULTURAL	411.56	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	68,059.69	57,000	40,000	83,000	83,000	43,000
COMMUNICATIONS	363,218.91	151,000	134,000	443,000	443,000	309,000
COMPUTING-MAINFRAME	4,679.41	2,000	10,000	6,000	6,000	(4,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	96,927.07	271,000	53,000	118,000	118,000	65,000
COMPUTING-PERSONAL	39,187.13	97,000	60,000	48,000	48,000	(12,000)
CONTRACTED PROGRAM SERVICES	7,944.34	2,000	2,000	10,000	10,000	8,000
HOUSEHOLD EXPENSE	76,505.62	23,000	135,000	93,000	93,000	(42,000)
INFORMATION TECHNOLOGY SERVICES	89,236.31	95,000	152,000	109,000	109,000	(43,000)
INSURANCE	978,565.66	1,024,000	1,100,000	1,288,000	1,288,000	188,000
JURY & WITNESS EXPENSE	10.00	0	0	0	0	0
MAINTENANCE - EQUIPMENT	453,280.60	326,000	492,000	540,000	540,000	48,000
MAINTENANCE--BUILDINGS & IMPRV	3,939,372.65	6,216,000	3,520,000	4,801,000	4,801,000	1,281,000
MEDICAL DENTAL & LAB SUPPLIES	9,365.95	0	0	0	0	0

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	25,510.00	25,000	28,000	31,000	31,000	3,000
MISCELLANEOUS EXPENSE	(18,597.71)	0	24,000	24,000	24,000	0
OFFICE EXPENSE	47,168.53	28,000	47,000	57,000	57,000	10,000
PROFESSIONAL SERVICES	16,380,918.72	27,534,000	15,037,000	18,686,000	18,686,000	3,649,000
RENTS & LEASES - BLDG & IMPRV	1,009,506.45	1,116,000	1,267,000	1,230,000	1,230,000	(37,000)
RENTS & LEASES - EQUIPMENT	9,907,949.54	4,039,000	31,042,000	10,776,000	10,776,000	(20,266,000)
SMALL TOOLS & MINOR EQUIPMENT	220,976.30	201,000	265,000	269,000	269,000	4,000
SPECIAL DEPARTMENTAL EXPENSE	131,308,153.93	138,442,000	134,036,000	153,488,000	153,488,000	19,452,000
TECHNICAL SERVICES	6,402,642.44	5,610,000	3,558,000	7,803,000	7,803,000	4,245,000
TELECOMMUNICATIONS	80,904.61	81,000	137,000	99,000	99,000	(38,000)
TRAINING	5,580.50	6,000	110,000	110,000	110,000	0
TRANSPORTATION AND TRAVEL	319,755.55	350,000	406,000	406,000	406,000	0
UTILITIES	1,419,912.04	1,014,000	1,292,000	1,731,000	1,731,000	439,000
TOTAL S & S	175,553,402.79	189,205,000	194,999,000	205,083,000	205,083,000	10,084,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	$ 405,500.00	$ 411,000	$ 525,000	$ 25,000	$ 25,000	$ (500,000)
INT-OTHER LONG TERM DEBT	3,253,251.99	2,486,000	2,485,000	1,663,000	1,663,000	(822,000)
JUDGMENTS & DAMAGES	158,579.75	1,438,000	1,335,000	1,928,000	1,928,000	593,000
RET-OTHER LONG TERM DEBT	15,815,000.00	16,601,000	16,600,000	17,425,000	17,425,000	825,000
RIGHTS OF WAY	511.67	0	0	0	0	0
TAXES & ASSESSMENTS	5,750.18	9,000	0	6,000	6,000	6,000
TOTAL OTH CHARGES	19,638,593.59	20,945,000	20,945,000	21,047,000	21,047,000	102,000
CAPITAL ASSETS						
CAPITAL ASSETS - LAND						
LAND	$ 774,615.54	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL CAPITAL ASSETS - LAND	774,615.54	0	0	0	0	0
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	$ (150.48)	$ 0	$ 0	$ 0	$ 0	$ 0
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	4,250.48	0	0	0	0	0
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	514.24	0	0	0	0	0
TOTAL CAPITAL ASSETS - B & I	4,614.24	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	$ 0.00	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 0
COMPUTERS, MIDRANGE/DEPARTMENTAL	10,065.07	0	0	9,000	9,000	9,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	70,000	70,000	264,000	264,000	194,000
ELECTRONIC EQUIPMENT	31,767.14	0	0	33,000	33,000	33,000
MACHINERY EQUIPMENT	24,914.67	0	0	22,000	22,000	22,000
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	0	44,000	44,000	44,000
NON-MEDICAL LAB/TESTING EQUIP	0.00	0	0	35,000	35,000	35,000
OFFICE FURNITURE,FIXTURES & EQ	(18,003.78)	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	27,029.23	40,000	40,000	0	0	(40,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
WATERCRAFT/VESSEL/BARGES/TUGS	21,981.75	35,000	35,000	0	0	(35,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	97,754.08	245,000	245,000	507,000	507,000	262,000
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	$ 43,700.00	$ 283,000	$ 283,000	$ 283,000	$ 283,000	$ 0
INFRASTRUCTURE	21,117,303.42	21,196,000	21,196,000	19,492,000	19,492,000	(1,704,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	21,161,003.42	21,479,000	21,479,000	19,775,000	19,775,000	(1,704,000)
TOTAL CAPITAL ASSETS	22,037,987.28	21,724,000	21,724,000	20,282,000	20,282,000	(1,442,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	$ 1,158,990.26	$ 2,835,000	$ 2,835,000	$ 2,916,000	$ 2,916,000	$ 81,000
TOTAL OTH FIN USES	1,158,990.26	2,835,000	2,835,000	2,916,000	2,916,000	81,000
GROSS TOTAL	$ 218,388,973.92	$ 234,709,000	$ 240,503,000	$ 249,328,000	$ 249,328,000	$ 8,825,000
RESERVES						
DESIGNATIONS	75,789,000.00	91,270,000	79,270,000	79,777,000	79,777,000	507,000
TOTAL FINANCING USES	$ 294,177,973.92	$ 325,979,000	$ 319,773,000	$ 329,105,000	$ 329,105,000	$ 9,332,000

Public Works - Road Fund Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE	$ 61,988,000.00	$ 40,937,000	$ 40,937,000	$ 12,400,000	$ 12,400,000	$ (28,537,000)
CANCEL RES/DES	46,073,427.00	142,314,000	138,638,000	81,083,000	81,083,000	(57,555,000)
OTHER REVENUE	324,807,042.75	246,959,000	247,827,000	256,650,000	256,650,000	8,823,000
TOTAL FINANCING SOURCES	$ 432,868,469.75	$ 430,210,000	$ 427,402,000	$ 350,133,000	$ 350,133,000	$ (77,269,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 202,928,364.18	$ 218,443,000	$ 224,202,000	$ 192,512,000	$ 192,512,000	$ (31,690,000)
OTHER CHARGES	506,288.13	13,733,000	13,733,000	12,872,000	12,872,000	(861,000)
CAPITAL ASSETS - B & I	1,631,256.99	1,573,000	1,573,000	0	0	(1,573,000)
CAPITAL ASSETS - EQUIPMENT	2,238,398.65	1,044,000	1,044,000	503,000	503,000	(541,000)
CAPITAL ASSETS - INFRASTRUCTURE	30,097,729.20	95,469,000	117,111,000	101,054,000	101,054,000	(16,057,000)
TOTAL CAPITAL ASSETS	33,967,384.84	98,086,000	119,728,000	101,557,000	101,557,000	(18,171,000)
OTHER FINANCING USES	15,892,046.62	6,465,000	6,465,000	5,691,000	5,691,000	(774,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	25,773,000	0	0	(25,773,000)
GROSS TOTAL	$ 253,294,083.77	$ 336,727,000	$ 389,901,000	$ 312,632,000	$ 312,632,000	$ (77,269,000)
RESERVES						
DESIGNATIONS	$ 138,638,000.00	$ 81,083,000	$ 37,501,000	$ 37,501,000	$ 37,501,000	$ 0
TOTAL FINANCING USES	$ 391,932,083.77	$ 417,810,000	$ 427,402,000	$ 350,133,000	$ 350,133,000	$ (77,269,000)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - ROAD FUND	PUBLIC WAYS AND FACILITIES	PUBLIC WAYS

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the Unincorporated County Roads Program, the mission is to provide roadways within the unincorporated County areas that are safe, smooth, aesthetically pleasing, and well managed relative to operational capacity. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission to provide quality and efficient public works services through effective interagency collaborations. The Road Fund provides for the construction and maintenance of streets, roads, bridges, and tunnels and the installation, operation, and maintenance of traffic signals.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a $77.3 million decrease from the 2011-12 Final Adopted Budget. The decrease is primarily due to the deletion of one-time funding for unincorporated area road projects and road construction and maintenance activities, including the construction of roads, highways, and bridges/tunnels; a decrease in requirements for public agency maintenance/storage facilities and retrofit of drainage systems; a decrease in roadway maintenance activities and administration of road projects within the jurisdictional boundaries of incorporated cities or other agencies funded by cities, developers, and federal and Metropolitan Transportation Authority grants; and a decrease in contingencies. These decreases are partially offset by an increase in requirements for the construction of traffic volume capacity enhancement projects on roads and highways, and traffic studies and maintenance of the Master Plan of Highways. The decrease is reflected in reductions in fund balance and canceled reserves and designations, partially offset by a net increase in gas tax revenue due to the approval and enactment of the fuel tax swap proposal under the FY 2010-11 State Budget Act.

Critical/Strategic Planning Initiatives

- The Recommended Budget was assembled with an emphasis on optimizing the use of new gas tax (formerly Proposition 42) funds for maintenance and preservation of the existing roadway system. This strategy meets the County Strategic Plan goals of Operational Effectiveness and Community and Municipal Services by maximizing the use of available limited revenues while providing residents in unincorporated County areas with safe roads that provide them with the necessary mobility options for work, education, and recreation.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2011-12 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2011-12 Final Adopted Budget	**427,402,000**	**427,402,000**	**0.0**
Other Changes			
1. Unincorporated County Roads: Reflects the deletion of one-time funding for First and Fifth District unincorporated area road projects and road construction and maintenance activities, including the construction of roads, highways, and bridges/tunnels.	(62,098,000)	(62,098,000)	--
2. Traffic Congestion Management: Reflects an increase in requirements for the construction of traffic volume capacity enhancement projects on roads and highways, and traffic studies and maintenance of the Master Plan of Highways.	20,138,000	20,138,000	--
3. Stormwater and Urban Runoff Quality: Reflects a decrease in requirements for public agency maintenance/storage facilities and retrofit of drainage systems.	(6,945,000)	(6,945,000)	--
4. Public Works Services To Cities and Agencies: Reflects a decrease in roadway maintenance activities and administration of road projects within the jurisdictional boundaries of incorporated cities or other agencies funded by cities, developers, and federal and Metropolitan Transportation Authority grants.	(2,206,000)	(2,206,000)	--
5. Encroachment Permit Issuance and Inspection/Land Development: Reflects a decrease in the issuance of permits and inspections related to private improvements within public rights of way.	(385,000)	(385,000)	--
6. Contingencies: Reflects a decrease to finance operating requirements.	(25,773,000)	(25,773,000)	--
Total Changes	**(77,269,000)**	**(77,269,000)**	**0.0**
2012-13 Recommended Budget	**350,133,000**	**350,133,000**	**0.0**

PUBLIC WORKS - ROAD FUND BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 46,073,427.00	$ 142,314,000	$ 138,638,000	$ 81,083,000	$ 81,083,000	$ (57,555,000)
FUND BALANCE	61,988,000.00	40,937,000	40,937,000	12,400,000	12,400,000	(28,537,000)
SALES & USE TAXES	3,236,092.00	3,872,000	3,236,000	3,872,000	3,872,000	636,000
BUSINESS LICENSES	(10,090.69)	1,000	0	0	0	0
CONSTRUCTION PERMITS	3,341,334.15	2,999,000	3,104,000	3,613,000	3,613,000	509,000
ROAD PRIVILEGES & PERMITS	323,655.59	324,000	297,000	324,000	324,000	27,000
FRANCHISES	500.00	1,000	1,000	1,000	1,000	0
OTHER LICENSES & PERMITS	14,643.25	15,000	10,000	15,000	15,000	5,000
FORFEITURES & PENALTIES	226.17	0	0	0	0	0
INTEREST	2,649,224.27	2,395,000	3,263,000	2,601,000	2,601,000	(662,000)
RENTS & CONCESSIONS	73,799.75	40,000	14,000	40,000	40,000	26,000
STATE - HIGHWAY USERS TAX	165,918,101.35	168,000,000	160,033,000	168,000,000	168,000,000	7,967,000
STATE AID - CONSTRUCTION/CP	84,977,068.28	0	0	0	0	0
STATE AID - DISASTER	1,571,695.63	384,000	0	0	0	0
STATE - OTHER	3,461,649.44	1,505,000	8,264,000	3,233,000	3,233,000	(5,031,000)
FEDERAL AID - DISASTER	2,652,715.88	1,384,000	3,081,000	7,262,000	7,262,000	4,181,000
FEDERAL-FOREST RESERVE REVENUE	551,696.02	552,000	482,000	552,000	552,000	70,000
FEDERAL - OTHER	36,260,604.10	21,409,000	19,633,000	24,203,000	24,203,000	4,570,000
OTHER GOVERNMENTAL AGENCIES	1,329,561.92	182,000	0	5,200,000	5,200,000	5,200,000
PLANNING & ENGINEERING SERVICE	888,273.87	1,441,000	1,464,000	1,441,000	1,441,000	(23,000)
ROAD & STREET SERVICES	1,809,975.32	641,000	3,652,000	1,018,000	1,018,000	(2,634,000)
CHARGES FOR SERVICES - OTHER	15,369,597.47	41,525,000	41,145,000	35,044,000	35,044,000	(6,101,000)
OTHER SALES	1,064.02	8,000	1,000	2,000	2,000	1,000
MISCELLANEOUS	304,298.34	281,000	147,000	229,000	229,000	82,000
SALE OF CAPITAL ASSETS	81,356.62	0	0	0	0	0
TOTAL FINANCING SOURCES	$ 432,868,469.75	$ 430,210,000	$ 427,402,000	$ 350,133,000	$ 350,133,000	$ (77,269,000)
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 618,405.40	$ 602,000	$ 1,329,000	$ 505,000	$ 505,000	$ (824,000)
AGRICULTURAL	1,376.27	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	138,034.76	94,000	45,000	112,000	112,000	67,000
COMMUNICATIONS	22,430.31	13,000	7,000	18,000	18,000	11,000
COMPUTING-MAINFRAME	205.30	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	175,679.78	473,000	104,000	143,000	143,000	39,000
COMPUTING-PERSONAL	38,591.58	45,000	41,000	31,000	31,000	(10,000)
CONTRACTED PROGRAM SERVICES	884,451.66	900,000	157,000	162,000	162,000	5,000
FOOD	3,448.64	0	0	0	0	0
HOUSEHOLD EXPENSE	26,536.86	23,000	4,000	18,000	18,000	14,000
INFORMATION TECHNOLOGY SERVICES	88,561.31	86,000	263,000	72,000	72,000	(191,000)
INFORMATION TECHNOLOGY-SECURITY	1,615.00	0	0	1,000	1,000	1,000
INSURANCE	3,683,452.79	4,382,000	3,948,000	4,193,000	4,193,000	245,000
MAINTENANCE - EQUIPMENT	720,472.97	734,000	517,000	586,000	586,000	69,000
MAINTENANCE--BUILDINGS & IMPRV	8,908,245.81	7,896,000	6,220,000	6,712,000	6,712,000	492,000
MEDICAL DENTAL & LAB SUPPLIES	190.38	0	0	0	0	0

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	28,830.00	28,000	34,000	23,000	23,000	(11,000)
MISCELLANEOUS EXPENSE	2,484.00	0	7,000	1,000	1,000	(6,000)
OFFICE EXPENSE	54,098.65	48,000	16,000	38,000	38,000	22,000
PROFESSIONAL SERVICES	9,035,528.06	7,268,000	10,942,000	5,959,000	5,959,000	(4,983,000)
RENTS & LEASES - BLDG & IMPRV	1,525,430.35	1,757,000	2,005,000	1,974,000	1,974,000	(31,000)
RENTS & LEASES - EQUIPMENT	7,433,315.79	2,266,000	5,793,000	4,955,000	4,955,000	(838,000)
SMALL TOOLS & MINOR EQUIPMENT	517,866.05	463,000	352,000	353,000	353,000	1,000
SPECIAL DEPARTMENTAL EXPENSE	161,434,535.29	182,923,000	187,148,000	162,324,000	162,324,000	(24,824,000)
TECHNICAL SERVICES	4,811,209.05	6,338,000	2,888,000	2,899,000	2,899,000	11,000
TELECOMMUNICATIONS	8,930.73	18,000	5,000	6,000	6,000	1,000
TRAINING	3,299.00	4,000	19,000	19,000	19,000	0
TRANSPORTATION AND TRAVEL	424,006.11	649,000	620,000	356,000	356,000	(264,000)
UTILITIES	2,337,132.28	1,433,000	1,738,000	1,052,000	1,052,000	(686,000)
TOTAL S & S	202,928,364.18	218,443,000	224,202,000	192,512,000	192,512,000	(31,690,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	$ 497,916.18	$ 13,729,000	$ 13,730,000	$ 12,872,000	$ 12,872,000	$ (858,000)
TAXES & ASSESSMENTS	8,371.95	4,000	3,000	0	0	(3,000)
TOTAL OTH CHARGES	506,288.13	13,733,000	13,733,000	12,872,000	12,872,000	(861,000)
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	$ 1,452,623.64	$ 1,391,000	$ 1,391,000	$ 0	$ 0	$ (1,391,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	44,570.22	5,000	5,000	0	0	(5,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	134,063.13	177,000	177,000	0	0	(177,000)
TOTAL CAPITAL ASSETS - B & I	1,631,256.99	1,573,000	1,573,000	0	0	(1,573,000)
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	$ 86,641.96	$ 0	$ 0	$ 0	$ 0	$ 0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	300,000	300,000	300,000	300,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	16,716.53	0	0	25,000	25,000	25,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	1,137,886.44	480,000	480,000	0	0	(480,000)
ELECTRONIC EQUIPMENT	322,720.12	175,000	175,000	0	0	(175,000)
MACHINERY EQUIPMENT	144,496.89	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	0	55,000	55,000	55,000
NON-MEDICAL LAB/TESTING EQUIP	61,197.19	89,000	89,000	0	0	(89,000)
VEHICLES & TRANSPORTATION EQUIPMENT	468,739.52	0	0	123,000	123,000	123,000
TOTAL CAPITAL ASSETS - EQUIPMENT	2,238,398.65	1,044,000	1,044,000	503,000	503,000	(541,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	$ 66,450.00	$ 13,000	$ 1,260,000	$ 180,000	$ 180,000	$ (1,080,000)
INFRASTRUCTURE	30,031,279.20	95,456,000	115,851,000	100,874,000	100,874,000	(14,977,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	30,097,729.20	95,469,000	117,111,000	101,054,000	101,054,000	(16,057,000)
TOTAL CAPITAL ASSETS	33,967,384.84	98,086,000	119,728,000	101,557,000	101,557,000	(18,171,000)
OTHER FINANCING USES						

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
OPERATING TRANSFERS OUT	$ 15,892,046.62	$ 6,465,000	$ 6,465,000	$ 5,691,000	$ 5,691,000	$ (774,000)
TOTAL OTH FIN USES	15,892,046.62	6,465,000	6,465,000	5,691,000	5,691,000	(774,000)
FUND BALANCE-AVAILABLE	$ 0.00	$ 0	$ 25,773,000	$ 0	$ 0	$ (25,773,000)
GROSS TOTAL	$ 253,294,083.77	$ 336,727,000	$ 389,901,000	$ 312,632,000	$ 312,632,000	$ (77,269,000)
RESERVES						
DESIGNATIONS	138,638,000.00	81,083,000	37,501,000	37,501,000	37,501,000	0
TOTAL FINANCING USES	$ 391,932,083.77	$ 417,810,000	$ 427,402,000	$ 350,133,000	$ 350,133,000	$ (77,269,000)

Public Works - Internal Service Fund Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE	$ 3,354,000.00	$ 2,420,000	$ 2,420,000	$ 0	$ 0	$ (2,420,000)
CANCEL RES/DES	10,692,413.00	10,401,000	10,401,000	8,531,000	8,531,000	(1,870,000)
OTHER REVENUE	449,191,084.42	472,146,000	561,396,000	577,805,000	577,805,000	16,409,000
TOTAL FINANCING SOURCES	$ 463,237,497.42	$ 484,967,000	$ 574,217,000	$ 586,336,000	$ 586,336,000	$ 12,119,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 350,083,875.19	$ 336,798,000	$ 394,924,000	$ 406,582,000	$ 406,582,000	$ 11,658,000
SERVICES & SUPPLIES	73,732,990.40	119,355,000	147,756,000	152,288,000	152,288,000	4,532,000
OTHER CHARGES	570,403.68	1,487,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS - EQUIPMENT	26,839,558.94	17,986,000	17,986,000	17,145,000	17,145,000	(841,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	2,420,000	0	0	(2,420,000)
GROSS TOTAL	$ 451,226,828.21	$ 475,626,000	$ 564,876,000	$ 577,805,000	$ 577,805,000	$ 12,929,000
RESERVES						
DESIGNATIONS	$ 9,591,000.00	$ 9,341,000	$ 9,341,000	$ 8,531,000	$ 8,531,000	$ (810,000)
TOTAL FINANCING USES	$ 460,817,828.21	$ 484,967,000	$ 574,217,000	$ 586,336,000	$ 586,336,000	$ 12,119,000
BUDGETED POSITIONS	4,222.0	4,216.0	4,216.0	4,215.0	4,215.0	(1.0)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - INTERNAL SERVICE FUND	GENERAL	OTHER GENERAL

Mission Statement

Public Works is committed to accomplishing its mission of enhancing our communities through responsive and effective public works services. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads; highways; bridges; flood control facilities; water conservation programs; sanitary sewers; water distribution systems; airports; facility capital projects; and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County and contract cities.

2012-13 Budget Message

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each special fund.

The 2012-13 Recommended Budget reflects a $12.1 million increase from the 2011-12 Final Adopted Budget. The increase is primarily due to the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans; an increase in County retirement costs due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions; the reversal of the retiree health premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY2011-12; Board-approved increases in health insurance subsidies; and an increase in business automation plan and IT enhancement upgrade costs. The increases are partially offset by a decrease in contingencies to meet operational needs.

Critical/Strategic Planning Initiatives

- The Recommended Budget presents Public Works with a challenge in projecting future budgetary requirements for services that will be rendered to other Public Works funds, for the construction management of capital projects, and for services to other County departments. The Capital Building Projects Program relies heavily on the Board's approval of funding for County capital projects. A work plan is prepared for the coming budget year to detail the capital project work that will be funded. Rates and fees are analyzed each year and adjusted to ensure that the Internal Service Fund recovers all costs for services performed.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2011-12 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2011-12 Final Adopted Budget	**574,217,000**	**574,217,000**	**4,216.0**
New/Expanded Programs			
1. **Administrative Support Services – IT:** Reflects an increase in the business automation plan and IT enhancement upgrade costs.	1,797,000	1,797,000	--
2. **Human Resources:** Reflects an increase for the creation of a new Risk Management Unit to address and effectively manage an increase in workload due to employee litigation, County Policy of Equity investigations and mediations, and Live Scan job nexus evaluations.	163,000	163,000	2.0
3. **Operational Services:** Reflects an increase for the installation, modification, and maintenance of critical safety related traffic signs, predominantly on mountain and foothill roadways.	28,000	28,000	--
4. **Traffic and Lighting:** Reflects an increase to create and manage the new multi-modal transportation planning function which includes the creation of traffic models for the unincorporated County areas to be used as a planning instrument for the recommended circulation elements in the County General plan.	258,000	258,000	--
5. **Capital Building Projects:** Reflects an increase for capital project management services for County capital projects.	3,135,000	3,135,000	--
Other Changes			
1. **Administrative Support Services:** Reflects a decrease to align the budget to anticipated costs.	(327,000)	(327,000)	--
2. **Salaries and Employee Benefits:** Primarily reflects Board-approved increases in health insurance subsidies.	1,021,000	1,021,000	--
3. **County Retirement:** Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	2,355,000	2,355,000	--
4. **Deferred Compensation:** Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	3,706,000	3,706,000	--
5. **Retiree Health Insurance:** Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	1,723,000	1,723,000	--
6. **Retiree Health Insurance:** Reflects changes due to a projected ten-percent increase in insurance premiums.	1,447,000	1,447,000	--

	Financing Uses ($)	Financing Sources ($)	Budg Pos
7. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment costs due to anticipated benefit increases and escalating medical cost trends.	805,000	805,000	--
8. Other Salaries and Employee Benefits: Reflects an increase due to employee benefit adjustments based on historical experience and various position adjustments as follows: Chief Information Office (-1.0), Environmental Programs (-1.0), Financial Management (-1.0), Flood Maintenance (-2.0), Geotechnical and Materials Engineering (-1.0), Survey/Mapping and Property Management (0.0), and Water Resources (+3.0) to meet the operational needs of the Department.	152,000	152,000	(3.0)
9. Services and Supplies: Reflects a decrease in operating requirements.	(623,000)	(623,000)	--
10. Other Charges: Reflects an increase in taxes and assessments.	550,000	550,000	
11. Capital Assets-Equipment: Reflects a decrease in operating requirements.	(841,000)	(841,000)	--
12. Contingencies: Reflects a reduction to finance operating requirements.	(2,420,000)	(2,420,000)	--
13. Designations: Reflects a reduction to finance operating requirements.	(810,000)	(810,000)	--
Total Changes	**12,119,000**	**12,119,000**	**(1.0)**
2012-13 Recommended Budget	**586,336,000**	**586,336,000**	**4,215.0**

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL RES/DES	$ 10,692,413.00	$ 10,401,000	$ 10,401,000	$ 8,531,000	$ 8,531,000	$ (1,870,000)
FUND BALANCE	3,354,000.00	2,420,000	2,420,000	0	0	(2,420,000)
CONSTRUCTION PERMITS	103,567.35	234,000	230,000	234,000	234,000	4,000
INTEREST	0.00	168,000	255,000	255,000	255,000	0
RENTS & CONCESSIONS	1,418.15	3,000	21,000	21,000	21,000	0
FEDERAL - OTHER	53,714.00	114,000	15,000	55,000	55,000	40,000
OTHER GOVERNMENTAL AGENCIES	90,480.00	91,000	0	91,000	91,000	91,000
PLANNING & ENGINEERING SERVICE	580.80	1,000	0	1,000	1,000	1,000
AGRICULTURAL SERVICES	(679.18)	1,000	1,000	1,000	1,000	0
COURT FEES & COSTS	248.34	1,000	1,000	1,000	1,000	0
RECORDING FEES	2,634.00	3,000	5,000	5,000	5,000	0
ROAD & STREET SERVICES	0.00	0	5,000	5,000	5,000	0
CHARGES FOR SERVICES - OTHER	430,427,441.60	459,021,000	548,179,000	565,441,000	565,441,000	17,262,000
OTHER SALES	77,423.35	81,000	251,000	272,000	272,000	21,000
MISCELLANEOUS	(344,040.90)	1,308,000	1,313,000	1,315,000	1,315,000	2,000
SALE OF CAPITAL ASSETS	508,938.23	120,000	120,000	120,000	120,000	0
TRANSFERS IN	18,269,358.68	11,000,000	11,000,000	9,988,000	9,988,000	(1,012,000)
TOTAL FINANCING SOURCES	$ 463,237,497.42	$ 484,967,000	$ 574,217,000	$ 586,336,000	$ 586,336,000	$ 12,119,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 231,641,072.47	$ 230,749,000	$ 285,097,000	$ 285,953,000	$ 285,953,000	$ 856,000
CAFETERIA PLAN BENEFITS	38,824,034.98	41,495,000	42,273,000	43,020,000	43,020,000	747,000
DEFERRED COMPENSATION BENEFITS	3,893,548.33	3,895,000	4,179,000	7,885,000	7,885,000	3,706,000
EMPLOYEE GROUP INS - E/B	5,584,709.49	5,395,000	5,708,000	5,968,000	5,968,000	260,000
OTHER EMPLOYEE BENEFITS	272,235.47	481,000	770,000	770,000	770,000	0
RETIREMENT - EMP BENEFITS	62,609,973.40	48,827,000	50,506,000	56,031,000	56,031,000	5,525,000
WORKERS' COMPENSATION	7,258,301.05	5,956,000	6,391,000	6,955,000	6,955,000	564,000
TOTAL S & E B	350,083,875.19	336,798,000	394,924,000	406,582,000	406,582,000	11,658,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 7,476,455.81	$ 9,140,000	$ 6,890,000	$ 9,746,000	$ 9,746,000	$ 2,856,000
CLOTHING & PERSONAL SUPPLIES	157,990.38	165,000	248,000	248,000	248,000	0
COMMUNICATIONS	1,180,403.76	1,282,000	1,304,000	1,475,000	1,475,000	171,000
COMPUTING-MAINFRAME	45,845.72	159,000	159,000	159,000	159,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,504,613.99	4,592,000	4,539,000	6,099,000	6,099,000	1,560,000
COMPUTING-PERSONAL	762,462.44	1,758,000	2,637,000	2,753,000	2,753,000	116,000
CONTRACTED PROGRAM SERVICES	12,344.13	28,000	3,000	29,000	29,000	26,000
HOUSEHOLD EXPENSE	156,487.39	166,000	640,000	655,000	655,000	15,000
INFORMATION TECHNOLOGY SERVICES	580,318.19	4,803,000	4,937,000	4,216,000	4,216,000	(721,000)
INFORMATION TECHNOLOGY-SECURITY	34,750.67	99,000	99,000	115,000	115,000	16,000
INSURANCE	595,926.00	832,000	862,000	832,000	832,000	(30,000)
JURY & WITNESS EXPENSE	0.00	10,000	10,000	10,000	10,000	0
MAINTENANCE - EQUIPMENT	10,130,042.06	10,453,000	12,015,000	13,864,000	13,864,000	1,849,000
MAINTENANCE--BUILDINGS & IMPRV	3,838,327.68	3,962,000	4,653,000	4,658,000	4,658,000	5,000

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	10,548.67	0	0	0	0	0
MEMBERSHIPS	117,556.65	122,000	214,000	214,000	214,000	0
MISCELLANEOUS EXPENSE	15,777.09	35,000	186,000	207,000	207,000	21,000
OFFICE EXPENSE	837,928.64	1,286,000	1,624,000	1,708,000	1,708,000	84,000
PROFESSIONAL SERVICES	13,008,827.68	12,018,000	14,330,000	16,445,000	16,445,000	2,115,000
PUBLICATIONS & LEGAL NOTICE	9,711.91	9,000	237,000	241,000	241,000	4,000
RENTS & LEASES - BLDG & IMPRV	487,332.67	437,000	6,215,000	654,000	654,000	(5,561,000)
RENTS & LEASES - EQUIPMENT	1,080,311.09	1,836,000	1,893,000	1,908,000	1,908,000	15,000
SMALL TOOLS & MINOR EQUIPMENT	201,199.61	214,000	226,000	284,000	284,000	58,000
SPECIAL DEPARTMENTAL EXPENSE	9,265,611.51	42,044,000	49,236,000	49,988,000	49,988,000	752,000
TECHNICAL SERVICES	12,962,636.43	13,270,000	19,726,000	21,492,000	21,492,000	1,766,000
TELECOMMUNICATIONS	3,774,229.14	5,474,000	6,208,000	7,034,000	7,034,000	826,000
TRAINING	504,182.98	620,000	886,000	955,000	955,000	69,000
TRANSPORTATION AND TRAVEL	1,711,401.54	1,764,000	4,139,000	2,145,000	2,145,000	(1,994,000)
UTILITIES	2,269,766.57	2,777,000	3,640,000	4,154,000	4,154,000	514,000
TOTAL S & S	73,732,990.40	119,355,000	147,756,000	152,288,000	152,288,000	4,532,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	$ 101,262.75	$ 1,477,000	$ 1,390,000	$ 1,090,000	$ 1,090,000	$ (300,000)
RIGHTS OF WAY	0.00	0	390,000	0	0	(390,000)
TAXES & ASSESSMENTS	469,140.93	10,000	10,000	700,000	700,000	690,000
TOTAL OTH CHARGES	570,403.68	1,487,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	$ 110,784.95	$ 122,000	$ 122,000	$ 0	$ 0	$ (122,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,000,000	1,000,000	1,000,000	1,000,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	274,197.16	628,000	628,000	1,221,000	1,221,000	593,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	22,937,100.13	10,266,000	10,266,000	6,836,000	6,836,000	(3,430,000)
ELECTRONIC EQUIPMENT	0.00	194,000	194,000	11,000	11,000	(183,000)
MACHINERY EQUIPMENT	395,792.14	351,000	351,000	744,000	744,000	393,000
OFFICE FURNITURE,FIXTURES & EQ	18,003.78	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	626,282.95	1,111,000	1,111,000	962,000	962,000	(149,000)
VEHICLES & TRANSPORTATION EQUIPMENT	2,477,397.83	4,314,000	4,314,000	6,371,000	6,371,000	2,057,000
TOTAL CAPITAL ASSETS - EQUIPMENT	26,839,558.94	17,986,000	17,986,000	17,145,000	17,145,000	(841,000)
TOTAL CAPITAL ASSETS	26,839,558.94	17,986,000	17,986,000	17,145,000	17,145,000	(841,000)
FUND BALANCE-AVAILABLE	$ 0.00	$ 0	$ 2,420,000	$ 0	$ 0	$ (2,420,000)
GROSS TOTAL	$ 451,226,828.21	$ 475,626,000	$ 564,876,000	$ 577,805,000	$ 577,805,000	$ 12,929,000
RESERVES						
DESIGNATIONS	9,591,000.00	9,341,000	9,341,000	8,531,000	8,531,000	(810,000)
TOTAL FINANCING USES	$ 460,817,828.21	$ 484,967,000	$ 574,217,000	$ 586,336,000	$ 586,336,000	$ 12,119,000
BUDGETED POSITIONS	4,222.0	4,216.0	4,216.0	4,215.0	4,215.0	(1.0)

Departmental Program Summary

1. Roads and Transportation Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	511,413,000	--	508,763,000	2,650,000	--
Unincorporated County Roads	301,523,000	--	301,273,000	250,000	--
Traffic Congestion Management	127,386,000	--	127,386,000	--	--
Street Lighting	49,166,000	--	49,166,000	--	--
Public Transit Services	26,806,000	--	26,806,000	--	--
Bikeways	4,132,000	--	4,132,000	--	--
Crossing Guard Services	2,400,000	--	--	2,400,000	--
Red Light Photo Enforcement	--	--	--	--	--
Less Administration	--	--	--	--	--
Net Program Costs	511,413,000	--	508,763,000	2,650,000	--

Unincorporated County Roads

Authority: Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Construction, operation, and maintenance of unincorporated County roadways and adjacent rights of way.

Traffic Congestion Management

Authority: Non-mandated, discretionary program.

Coordination across jurisdictional boundaries of traffic signal synchronization and other Intelligent Transportation Systems.

Street Lighting

Authority: Non-mandated, discretionary program.

Administer the construction, operation, and maintenance of street lights in unincorporated County areas.

Public Transit Services

Authority: Non-mandated, discretionary program.

Public transit services to residents in the unincorporated County areas.

Bikeways

Authority: Non-mandated, discretionary program.

Construction, operation, and maintenance of County bikeway facilities.

Crossing Guard Services

Authority: Non-mandated, discretionary program.

Upon request, provide crossing guard services to elementary school-age pedestrians walking to and from school at intersections in unincorporated County areas that meet Board-accepted criteria.

Red Light Photo Enforcement

Authority: Non-mandated, discretionary program.

Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code.

2. Stormwater Management Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	252,144,000	--	243,829,000	8,315,000	--
Flood Control	171,274,000	--	171,274,000	--	--
Stormwater and Urban Runoff Quality	31,557,000	--	23,242,000	8,315,000	--
Integrated Water Resource Planning	18,353,000	--	18,353,000	--	--
Water Conservation	30,960,000	--	30,960,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	252,144,000	--	243,829,000	8,315,000	--

Flood Control

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

The countywide Flood Control District (FCD) system is maintained, operated, and augmented by capital construction to achieve the intended result.

Stormwater and Urban Runoff Quality

Authority: Mandated program - Federal Clean Water Act and California Water Code, Uncodified Acts, Act 4463.

Compliance with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at departmental field facilities, and conducting public outreach.

Integrated Water Resource Planning

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

Through collaborative stakeholder processes, develop watershed multi-use studies, watershed management plans, river master plans, and project concepts that provide multiple benefits that include, but not limited to, flood protection, water conservation, aesthetic enhancement, preservation of natural resources, and water quality enhancement.

Water Conservation

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

Construct, operate, and maintain water conservation facilities within the FCD.

3. Waterworks – Los Angeles County Waterworks Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	103,132,000	--	103,132,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	103,132,000	--	103,132,000	--	--

Authority: Mandated program - California Water Code, Division 16.

Construct, operate, and maintain a water supply system and distribution facilities within the Waterworks Districts.

4. Environmental Programs Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	67,212,000	--	65,982,000	1,230,000	--
Solid Waste Management	58,645,000	--	58,645,000	--	--
Regulation of Industrial Waste and Underground Tanks	2,603,000	--	2,603,000	--	--
Environmental Defenders	1,057,000	--	1,057,000	--	--
Graffiti Abatement	4,907,000	--	3,677,000	1,230,000	--
Less Administration	--	--	--	--	--
Net Program Costs	67,212,000	--	65,982,000	1,230,000	--

Solid Waste Management

Authority: Mandated program - California Integrated Waste Management Act of 1989, Assembly Bill (AB) 939; and Los Angeles County Code, Title 20, Division 4 Chapter 20.88 and Chapter 20.89.

Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste collection, and disposal planning for in and out-of-County landfill facilities.

Regulation of Industrial Waste and Underground Tanks

Authority: Mandated program - Code of Federal Regulation, Title 40, Part 403.8; California Health and Safety Code, Division 7, Chapters 5.5 and 5.9; County Code Title 20, Division 2; Code of Federal Regulation, Title 40, Part 280; California Health and Safety Code, Division 20, Chapter 6.7; and County Code Title 11, Division 4.

Ensure proper handling of industrial waste in unincorporated County areas and the proper construction and monitoring of hazardous materials underground storage tanks in unincorporated County areas and 77 cities.

Environmental Defenders

Authority: Mandated program - NPDES Permit requirements under the Clean Water Act and the California Integrated Waste Management Act of 1989 (AB 939).

This environmental education program for elementary school students includes school assemblies, student competitions, curriculum that meets State standards, technical assistance, and complies with requirements of the stormwater quality permit issued under the Clean Water Act and provides education on recycling, and waste reduction to assist in meeting the requirements of the California Integrated Waste Management Act of 1989 (AB 939).

Graffiti Abatement

Authority: Non-mandated, discretionary program.

Reduce the blight of graffiti through effective public education programs and the swift removal of graffiti when it occurs.

5. Development and Building Services Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	45,603,000	30,000	35,334,000	10,239,000	--
Building Permits and Inspection	19,103,000	30,000	19,036,000	37,000	--
Land Development	7,723,000	--	7,176,000	547,000	--
Encroachment Permit Issuance and Inspection	8,556,000	--	8,556,000	--	--
Property Rehabilitation and Nuisance Abatement	10,221,000	--	566,000	9,655,000	--
Less Administration	--	--	--	--	--
Net Program Costs	45,603,000	30,000	35,334,000	10,239,000	--

Building Permits and Inspection

Authority: Mandated program - California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Titles 26 to 29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act, Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act, Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

Land Development

Authority: Mandated program - California Health and Safety Code, Divisions 5 and 6; California Government Code Title 5, Division 2, Part 1, Title 7, Division 2; California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; and County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by California State Subdivision Map Act and County Code Titles 21 and 22.

Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of County residents.

Encroachment Permit Issuance and Inspection

Authority: Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Review plans, issue road and flood permits, and perform infrastructure inspections according to Code and standards to protect the health and safety of County residents.

Property Rehabilitation and Nuisance Abatement

Authority: Mandated program - California Health and Safety Code, Division 13, Part 1.5 and County Code Titles 26 to 29.

Upon request, inspect property to verify maintenance in accordance with County Codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

6. Sanitary Sewer Facilities – Consolidated Sewer Maintenance Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	51,636,000	--	51,636,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	51,636,000	--	51,636,000	--	--

Authority: Mandated program - California Health and Safety Code Sections 4860 – 4927 and Sections 5470 - 5474.10; and County Code, Volume 5, Titles 20, Division 3, Chapter 20.40.

Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

7. Public Works Services to Cities and Agencies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	34,011,000	--	33,678,000	333,000	--
Less Administration	--	--	--	--	--
Net Program Costs	34,011,000	--	33,678,000	333,000	--

Authority: Non-mandated, discretionary program.

Provide a wide variety of public works services to various cities, County departments, and other agencies.

8. Capital Building Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	51,935,000	--	51,935,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	51,935,000	--	51,935,000	--	--

Authority: Non-mandated, discretionary program.

Design review, project management, and inspection of County-owned or leased buildings and facilities.

9. Airports

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,061,000	--	8,061,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	8,061,000	--	8,061,000	--	--

Authority: Non-mandated, discretionary program.

Operate and maintain the five County-owned airports – Brackett Field, Compton Woodley, El Monte, General William J. Fox Field, and Whiteman.

10. Internal Service Fund – Other

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	462,351,000	--	462,351,000	--	3,720.0
Less Administration	--	--	--	--	--
Net Program Costs	462,351,000	--	462,351,000	--	3,720.0

Authority: Non-mandated, discretionary program.

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds and programs that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each Public Works special fund and program. In addition, this fund allows for services rendered by Public Works to other County departments.

11. Pre-County Improvements

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	152,000	--	5,000	147,000	--
Less Administration	--	--	--	--	--
Net Program Costs	152,000	--	5,000	147,000	--

Authority: Non-mandated, discretionary program.

The Pre-County Improvement Program provides the engineering and administration required for needed public improvements requested by property owners in specified unincorporated County areas, potentially creating County Improvement Assessment Districts. These assessment districts are established to enable property owners to have public improvements constructed that will directly benefit their properties.

12. Director - Approved Special Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	235,000	--	--	235,000	--
Less Administration	--	--	--	--	--
Net Program Costs	235,000	--	--	235,000	--

Authority: Non-mandated, discretionary program.

The Director's Approved Special Projects is used for landslide investigation during storm seasons. It is also used to fund other requests from the Board for emergency projects that are not eligible for financing with other Public Works Special Revenue Funds or Districts.

13. Non-Program Balance Sheet Accounts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	227,486,000	--	227,486,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	227,486,000	--	227,486,000	--	--

Authority: Non-mandated, discretionary program.

Non-Program Balance Sheet Accounts include general reserves, designations, and appropriation for contingency.

14. Administration

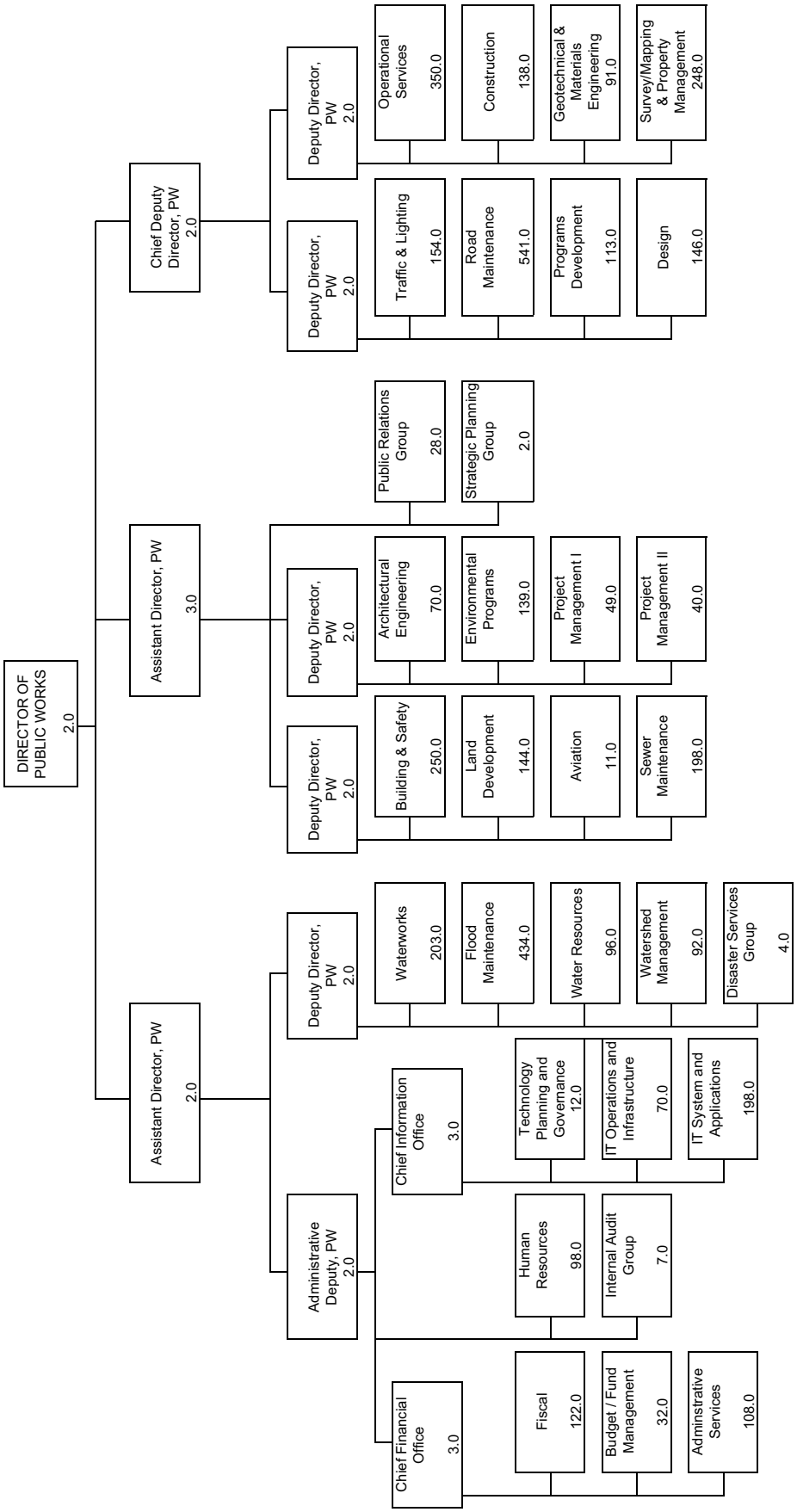
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	63,614,000	--	63,519,000	95,000	495.0
Less Administration	--	--	--	--	--
Net Program Costs	63,614,000	--	63,519,000	95,000	495.0

Authority: Non-mandated, discretionary program.

The Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the Director and the Deputy Directors; internal auditing, financial management consisting of accounting, budgeting, and fund management activities; personnel/payroll, training and recruiting; emergency and disaster response and preparedness; public relations and internal and external communications; contract administration, coordination of legislative review, and records management; and information technology services. The cost of this program is distributed to all other Public Works programs as departmental overhead.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,878,985,000	30,000	1,855,711,000	23,244,000	4,215.0

DEPARTMENT OF PUBLIC WORKS
GAIL FARBER, DIRECTOR
FY 2012-13 RECOMMENDED BUDGET POSITIONS = 4,215.0



Regional Planning

Richard J. Bruckner, Director

Regional Planning Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,848,636.25	$ 7,607,000	$ 7,646,000	$ 7,670,000	$ 7,670,000	$ 24,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 18,654,738.44	$ 18,748,000	$ 19,556,000	$ 20,236,000	$ 20,130,000	$ 574,000
SERVICES & SUPPLIES	3,330,869.03	4,043,000	4,043,000	4,700,000	3,859,000	(184,000)
OTHER CHARGES	71,950.73	94,000	95,000	91,000	86,000	(9,000)
CAPITAL ASSETS - EQUIPMENT	0.00	10,000	15,000	0	0	(15,000)
OTHER FINANCING USES	149,494.00	0	0	0	0	0
GROSS TOTAL	$ 22,207,052.20	$ 22,895,000	$ 23,709,000	$ 25,027,000	$ 24,075,000	$ 366,000
INTRAFUND TRANSFERS	(370,423.19)	(218,000)	(322,000)	(141,000)	(141,000)	181,000
NET TOTAL	$ 21,836,629.01	$ 22,677,000	$ 23,387,000	$ 24,886,000	$ 23,934,000	$ 547,000
NET COUNTY COST	$ 14,987,992.76	$ 15,070,000	$ 15,741,000	$ 17,216,000	$ 16,264,000	$ 523,000
BUDGETED POSITIONS	189.0	188.0	188.0	186.0	187.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To improve the quality of life through excellence in physical and environmental planning that preserves individual rights, improves environmental quality, and services community needs with outstanding customer service.

2012-13 Budget Message

The 2012-13 Recommended Budget provides for the maintenance of essential core mission activities including planning processes, public service, and business retention efforts. Regional Planning will maintain its Land Development Coordinating Center, one-stop counseling, field office counseling services in nine different locations, concurrent case processing, concentrated zoning enforcement activities, and review of major development and affordable housing projects. Environmental Impact Review and the activities of the Environmental Review Board and the Significant Ecological Area Technical Advisory Committee will continue as well as specifically funded programs, including public hearings and workshops on the countywide General Plan update and Santa Monica Mountains Local Coastal Program.

The 2012-13 Recommended Budget reflects a $523,000 increase in funding primarily attributable to the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans, increase in County retirement costs and the reversal of the retiree health premium reserves credit. The Recommended Budget also includes adjustments in employee benefits based on historical experience and charges from other County departments, partially offset by decreases in salaries and wages, and decreases in judgments and damages and capital assets purchases.

Critical/Strategic Planning Initiatives

The Department continues to:

- Implement the County's Strategic Plan;
- Continue proactive code enforcement of land development, zoning and subdivision regulations in unincorporated areas. Enhance resources for the Nuisance Abatement Team (NAT) and Neighborhood Enhancement Team (NET);

- Enhance public service through improved development of the permit process and web-based environmental and case processing materials, as well as new Geographic Information Systems (GIS) based aerial imagery on the internet;
- Enhance communication with the landowners, neighbors, constituents, and other governmental agencies by carefully allocating resources to incorporate local area network enhancements and other web-based technologies;
- Support the County's vision statement through its development of land use, circulation, open space, noise, safety and housing elements of the countywide General Plan update; and
- Secure Regional Planning Commission and Board approval of community standards districts and zone changes for unincorporated areas.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**23,709,000**	**322,000**	**7,646,000**	**15,741,000**	**188.0**
Critical Issues					
1. Budget Realignment: Primarily reflects adjustments in employee benefits based on historical experience and increased charges from other County departments, partially offset by decreases in salaries and wages, and judgments and damages and capital assets costs.	2,000	13,000	--	(11,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	56,000	--	3,000	53,000	--
2. Retirement: Reflects an increase due to prior year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	199,000	--	14,000	185,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	91,000	--	7,000	84,000	--
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	74,000	--	--	74,000	--
5. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	218,000	--	--	218,000	--
6. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment costs due to anticipated benefit increases and escalating medical cost trends.	20,000	--	--	20,000	--
7. One-Time Funding: Reflects the elimination of one-time funding and 1.0 position for the Healthy Design Ordinance ARRA Grant and Zoning Ordinance Update Program.	(294,000)	(194,000)	--	(100,000)	(1.0)
Total Changes	**366,000**	**(181,000)**	**24,000**	**523,000**	**(1.0)**
2012-13 Recommended Budget	**24,075,000**	**141,000**	**7,670,000**	**16,264,000**	**187.0**

Unmet Needs

The Department's critical needs consist of funding for mandated programs including the Marina Del Rey Local Costal Program, Santa Monica Mountains North Area Community Standards District, and the Climate Action Plan. Other items for consideration include funding for a security system, efficiency improvements in the zoning enforcement area, implementation of a policy to accept credit card payments and restoration of an Information Systems Analyst II position.

REGIONAL PLANNING BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ (130,366.13)	$ 82,000	$ 77,000	$ 13,000	$ 13,000	$ (64,000)
COURT FEES & COSTS	900.00	1,000	1,000	1,000	1,000	0
LEGAL SERVICES	1,379.59	1,000	1,000	1,000	1,000	0
PERSONNEL SERVICES	13,585.37	0	0	0	0	0
PLANNING & ENGINEERING SERVICE	1,698,686.12	1,927,000	2,026,000	1,929,000	1,929,000	(97,000)
FORFEITURES & PENALTIES	4,000.00	0	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	483,726.18	671,000	681,000	612,000	612,000	(69,000)
STATE - OTHER	(157,230.31)	0	0	0	0	0
ZONING PERMITS	4,557,089.97	4,759,000	4,695,000	4,931,000	4,931,000	236,000
MISCELLANEOUS	176,865.46	166,000	165,000	183,000	183,000	18,000
TRANSFERS IN	200,000.00	0	0	0	0	0
TOTAL REVENUE	$ 6,848,636.25	$ 7,607,000	$ 7,646,000	$ 7,670,000	$ 7,670,000	$ 24,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 13,090,720.33	$ 13,308,000	$ 14,171,000	$ 14,012,000	$ 13,936,000	$ (235,000)
CAFETERIA PLAN BENEFITS	1,807,483.98	1,937,000	1,758,000	2,026,000	2,012,000	254,000
DEFERRED COMPENSATION BENEFITS	220,243.84	257,000	231,000	451,000	448,000	217,000
EMPLOYEE GROUP INS - E/B	310,426.00	279,000	274,000	300,000	300,000	26,000
OTHER EMPLOYEE BENEFITS	24,018.00	16,000	23,000	16,000	16,000	(7,000)
RETIREMENT - EMP BENEFITS	3,044,813.97	2,780,000	2,927,000	3,253,000	3,240,000	313,000
WORKERS' COMPENSATION	157,032.32	171,000	172,000	178,000	178,000	6,000
TOTAL S & E B	18,654,738.44	18,748,000	19,556,000	20,236,000	20,130,000	574,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	410,725.73	460,000	345,000	431,000	431,000	86,000
CLOTHING & PERSONAL SUPPLIES	3,739.88	4,000	4,000	4,000	4,000	0
COMMUNICATIONS	89,174.16	131,000	131,000	91,000	91,000	(40,000)
COMPUTING-MAINFRAME	45,545.57	44,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	272,938.37	328,000	356,000	362,000	362,000	6,000
COMPUTING-PERSONAL	93,758.30	184,000	199,000	132,000	129,000	(70,000)
HOUSEHOLD EXPENSE	874.90	2,000	3,000	2,000	2,000	(1,000)
INFORMATION TECHNOLOGY SERVICES	30,478.00	12,000	20,000	0	0	(20,000)
INSURANCE	2,226.82	3,000	3,000	3,000	3,000	0
MAINTENANCE - EQUIPMENT	3,240.87	4,000	4,000	3,000	3,000	(1,000)
MAINTENANCE--BUILDINGS & IMPRV	283,885.60	307,000	348,000	318,000	313,000	(35,000)
MEDICAL DENTAL & LAB SUPPLIES	180.87	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	0.00	1,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	5,522.14	10,000	11,000	7,000	7,000	(4,000)
OFFICE EXPENSE	92,949.10	113,000	165,000	110,000	102,000	(63,000)
PROFESSIONAL SERVICES	665,894.25	649,000	593,000	1,392,000	692,000	99,000
PUBLICATIONS & LEGAL NOTICE	17,115.17	25,000	37,000	25,000	25,000	(12,000)
RENTS & LEASES - BLDG & IMPRV	92,763.19	93,000	100,000	92,000	92,000	(8,000)
RENTS & LEASES - EQUIPMENT	52,652.90	47,000	42,000	46,000	46,000	4,000
SMALL TOOLS & MINOR EQUIPMENT	347.74	1,000	1,000	1,000	1,000	0
SPECIAL DEPARTMENTAL EXPENSE	28,951.97	32,000	26,000	107,000	27,000	1,000
TECHNICAL SERVICES	273,319.02	685,000	689,000	600,000	600,000	(89,000)

REGIONAL PLANNING BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS	249,465.43	256,000	272,000	321,000	276,000	4,000
TRAINING	20,224.00	20,000	42,000	28,000	28,000	(14,000)
TRANSPORTATION AND TRAVEL	115,280.15	121,000	139,000	122,000	122,000	(17,000)
UTILITIES	479,614.90	510,000	510,000	500,000	500,000	(10,000)
TOTAL S & S	3,330,869.03	4,043,000	4,043,000	4,700,000	3,859,000	(184,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	4,056.08	18,000	23,000	10,000	10,000	(13,000)
RET-OTHER LONG TERM DEBT	65,148.53	75,000	71,000	80,000	75,000	4,000
TAXES & ASSESSMENTS	2,746.12	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	71,950.73	94,000	95,000	91,000	86,000	(9,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	15,000	0	0	(15,000)
DATA HANDLING EQUIPMENT	0.00	10,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	10,000	15,000	0	0	(15,000)
TOTAL CAPITAL ASSETS	0.00	10,000	15,000	0	0	(15,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	149,494.00	0	0	0	0	0
TOTAL OTH FIN USES	149,494.00	0	0	0	0	0
GROSS TOTAL	$ 22,207,052.20	$ 22,895,000	$ 23,709,000	$ 25,027,000	$ 24,075,000	$ 366,000
INTRAFUND TRANSFERS	(370,423.19)	(218,000)	(322,000)	(141,000)	(141,000)	181,000
NET TOTAL	$ 21,836,629.01	$ 22,677,000	$ 23,387,000	$ 24,886,000	$ 23,934,000	$ 547,000
NET COUNTY COST	$ 14,987,992.76	$ 15,070,000	$ 15,741,000	$ 17,216,000	$ 16,264,000	$ 523,000
BUDGETED POSITIONS	189.0	188.0	188.0	186.0	187.0	(1.0)

Departmental Program Summary

1. Land Use Application Processing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,368,000	120,000	5,895,000	2,353,000	67.0
Less Administration	--	--	--	--	--
Net Program Costs	8,368,000	120,000	5,895,000	2,353,000	67.0

Authority: Mandated program with discretionary service level – California Government Code Sections 65103, 65360-65355, 65357, 65090, 65092, 65094, 65450-65456, 65804, 65854-65857, 65860, 65865, 65867, 65905, 65906, 65913, 65940, 65943, 65945, 65950, 65952, 66411, 66412, 66426, 66451, 66452, 66499.35, 66499.36, 21080, 21081, 21100, and 21151; and California Public Resources Code Chapter 7.8.

Land Use Application Processing is a local program relating to the implementation of zoning regulations adopted by the County pursuant to State and federal enabling legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth. Zoning regulations are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its police power to ensure the proper distribution of land uses for the protection of public health, safety, and welfare. Because of their unique characteristics, certain uses require discretionary permitting which is accomplished through the filing of various types of permits. Other discretionary actions include changes of zoning and to the General Plan. Also includes implementation of subdivision regulations adopted by the County pursuant to State and federal enabling legislation. Subdivision regulations are embodied in Title 21 of the County Code, and regulate the creation of lots or units for sale, lease or financing purposes.

2. Advance Planning

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,923,000	--	563,000	3,360,000	29.0
Less Administration	--	--	--	--	--
Net Program Costs	3,923,000	--	563,000	3,360,000	29.0

Authority: Mandated program with discretionary level - California Government Code Sections 65088, 65089, 65103, 65302, 65350 - 65357, 65400, 65402, 65581, 65588, 65589, 65654 - 65857, and 65860; California Health and Safety Code Section 44244; California Public Resources Code Chapter 7.8, 30500, 30511, 30513, 30519.5, and 4000; California Public Utilities Code 21670.2; and California Revenue and Taxation Code 2227.

The Advance Planning Program is a State-mandated program to prepare and implement a General Plan for the County. This is accomplished by preparing a long-range countywide General Plan for the entire unincorporated area of the County and by preparing more detailed area, coastal, and community plans for certain unincorporated areas. In order to implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and community standards districts (CSD) and zoning studies need to be prepared. Periodic reports are prepared for the Board to advise them on a variety of land use planning issues. Citizens' participation is an important part of the Advance Planning Program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

3. Zoning Enforcement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,069,000	7,000	1,149,000	4,913,000	46.0
Less Administration	--	--	--	--	--
Net Program Costs	6,069,000	7,000	1,149,000	4,913,000	46.0

Authority: Mandated program with discretionary service level – California Government Code Sections 65103(d), 65940, and 65402; and California Public Resources Code Division 20 (California Coast Act).

The Zoning Enforcement Program is a State-mandated program with discretionary service levels. This program is aimed at correcting zoning code violations in County unincorporated communities. This is accomplished by conducting code inspections and enforcing land development, zoning and subdivision regulations in the unincorporated County areas in accordance with County and State regulations and statues. The NET is a comprehensive zoning code enforcement pilot program (e.g., Florence-Firestone). The NET is a seamless service delivery composed of representatives from various County Departments: Regional Planning, Sheriff, Board of Supervisors, Department of Public Health - Environmental Management, and Department of Public Works - Building and Safety. This proactive program is an intense systematic evaluation, lot-by-lot, for code violations. The violations are significant issues raised by citizens to their respective Board offices. Prior to evaluating an area, advance notice is given to the neighborhood occupants through community outreach events.

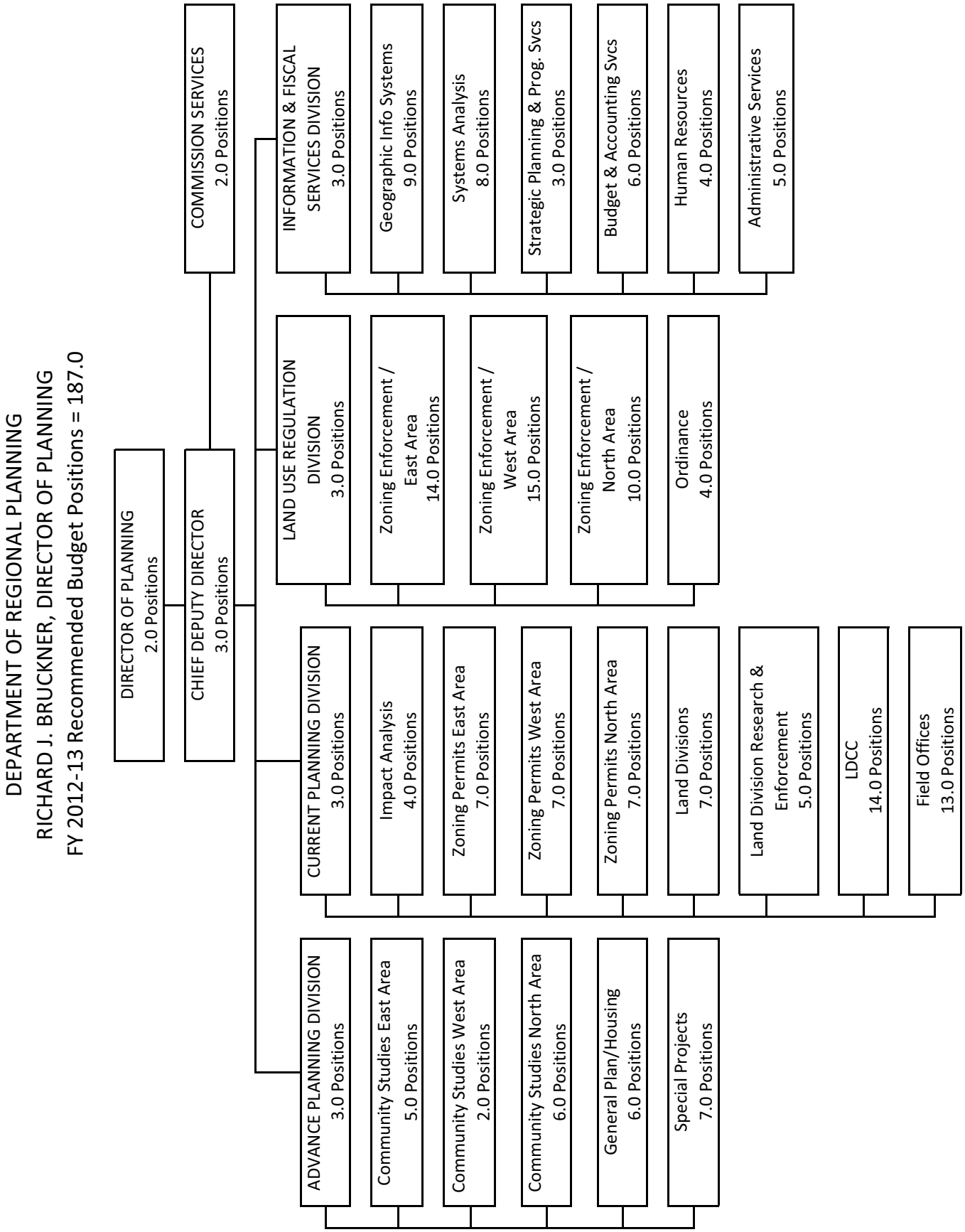
4. Administration Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,715,000	14,000	63,000	5,638,000	45.0
Less Administration	--	--	--	--	--
Net Program Costs	5,715,000	14,000	63,000	5,638,000	45.0

Authority: Non-mandated, discretionary program.

The Administration Services program is to manage human resources, information technologies, fiscal services, and administrative services. These areas include, but are not limited to, the departmental budgeting process, strategic planning, contracting and related monitoring, personnel management, and administrative control mechanisms consistent with the Auditor-Controller's Fiscal Manual. In addition, various computer systems are maintained for both public and employee access and utilization. Also, GIS databases are prepared, maintained, and interpreted in support of departmental permit processing, zoning enforcement, the countywide general plan, and numerous community plans.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	24,075,000	141,000	7,670,000	16,264,000	187.0


DEPARTMENT OF REGIONAL PLANNING
RICHARD J. BRUCKNER, DIRECTOR OF PLANNING
FY 2012-13 Recommended Budget Positions = 187.0
DIRECTOR OF PLANNING 2.0 Positions
CHIEF DEPUTY DIRECTOR 3.0 Positions
COMMISSION SERVICES 2.0 Positions
INFORMATION & FISCAL SERVICES DIVISION 3.0 Positions
Geographic Info Systems 9.0 Positions
Systems Analysis 8.0 Positions
Strategic Planning & Prog. Svcs 3.0 Positions
Budget & Accounting Svcs 6.0 Positions
Human Resources 4.0 Positions
Administrative Services 5.0 Positions
LAND USE REGULATION DIVISION 3.0 Positions
Zoning Enforcement / East Area 14.0 Positions
Zoning Enforcement / West Area 15.0 Positions
Zoning Enforcement / North Area 10.0 Positions
Ordinance 4.0 Positions
CURRENT PLANNING DIVISION 3.0 Positions
Impact Analysis 4.0 Positions
Zoning Permits East Area 7.0 Positions
Zoning Permits West Area 7.0 Positions
Zoning Permits North Area 7.0 Positions
Land Divisions 7.0 Positions
Land Division Research & Enforcement 5.0 Positions
LDCC 14.0 Positions
Field Offices 13.0 Positions
ADVANCE PLANNING DIVISION 3.0 Positions
Community Studies East Area 5.0 Positions
Community Studies West Area 2.0 Positions
Community Studies North Area 6.0 Positions
General Plan/Housing 6.0 Positions
Special Projects 7.0 Positions

Registrar-Recorder County Clerk

Dean C. Logan, Registrar-Recorder County Clerk

Registrar-Recorder County Clerk Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 70,414,759.32	$ 110,958,000	$ 129,701,000	$ 106,757,000	$ 106,603,000	$ (23,098,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 73,543,227.09	$ 73,051,000	$ 75,523,000	$ 76,428,000	$ 76,934,000	$ 1,411,000
SERVICES & SUPPLIES	32,050,613.39	65,059,000	81,339,000	62,177,000	61,507,000	(19,832,000)
OTHER CHARGES	1,279,769.98	1,207,000	1,207,000	1,211,000	1,212,000	5,000
CAPITAL ASSETS - EQUIPMENT	475,030.77	624,000	833,000	845,000	845,000	12,000
GROSS TOTAL	$ 107,348,641.23	$ 139,941,000	$ 158,902,000	$ 140,661,000	$ 140,498,000	$ (18,404,000)
INTRAFUND TRANSFERS	(284,124.50)	(270,000)	(414,000)	(472,000)	(472,000)	(58,000)
NET TOTAL	$ 107,064,516.73	$ 139,671,000	$ 158,488,000	$ 140,189,000	$ 140,026,000	$ (18,462,000)
NET COUNTY COST	$ 36,649,757.41	$ 28,713,000	$ 28,787,000	$ 33,432,000	$ 33,423,000	$ 4,636,000
BUDGETED POSITIONS	1,066.0	1,066.0	1,066.0	1,071.0	1,071.0	5.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	ELECTIONS

Mission Statement

To register voters; conduct federal, State, local and special elections; verify initiative and referendum petitions; record real estate documents; maintain birth, death and marriage records; issue marriage licenses; and file business documents. All these activities are conducted under the provisions of the federal and State Constitutions, State Codes and County Ordinances.

2012-13 Budget Message

The 2012-13 Recommended Budget includes resources necessary to conduct the November 2012 Presidential General Election and perform basic Recorder/County Clerk operations. The budget reflects ongoing issues such as the downturn in the real estate market and the volatility within the election environment.

The 2012-13 Recommended Budget reflects an increase of $4.6 million primarily due to the increase in funding associated with the suspended Senate Bill (SB) 90 program as well as Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Department's Critical/Strategic Plan will continue to implement automated and enhanced processes to improve public service and employee workforce in the elections, voter registration, Recorder, and County Clerk services.

- Continue to modernize the County's voting process through the Voting Systems Assessment Project (VSAP).
- Develop the maintenance and support for multi-county eRecording system (SECURE), contingent upon Board approval.
- Continue the enhancement of the Campaign Finance Disclosure tracking system by implementing capabilities that provide comprehensive management of campaign finance forms related to Proposition B.
- Develop a strategy and plan for consolidating data center servers utilizing virtualization technology.
- Initiate a multi-year project to upgrade desktop and portable computers to Windows 7 for the entire Department.

- Develop an Election Contest and Ballot Management System to replace existing Automated Ballot Layout System and incorporate candidate filing and reporting capabilities.
- Implement the final phase of the County's redistricting plan in preparation of districts conducting elections in 2013.
- Continue the development of the Business Filings Replacement System to improve services related to all filed documents, including oaths, bond filings and fictitious business names.
- Continue the post implementation phase to expand approved submitter participation in the multi-County e-Recording System.
- Continue the post implementation phase of the Social Security Number Truncation Program associated with Assembly Bill (AB) 1168 to protect personal information contained in recorded documents.
- Develop strategy and plan for implementing new language requirements as released by the U.S. Census Bureau.
- Continue to expand efficiency initiative strategies to further streamline processes to improve operations and reduce costs, maximize program efficiencies, improve public service delivery, and expand green energy conservation programs.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**158,902,000**	**414,000**	**129,701,000**	**28,787,000**	**1,066.0**
Efficiencies					
1. Telephone Utilities: Reflects a reduction in the Telephone Utilities funding for Phase II Voice-over Internet Protocol call center usage charges.	(432,000)	--	--	(432,000)	--
2. Virtualization: Reflects an increase in funding needed for virtualization technology to consolidate data center servers.	11,000	--	--	11,000	--
3. Microfilm Conversion: Reflects a decrease in funding due to the termination of contract services for microfilm to digital image processing that are performed in-house with existing staff.	(350,000)	--	(350,000)	--	--
4. Upfront Scanning: Reflects an increase in funding for the Upfront Scanning project that will streamline and consolidate various clerical processes associated with recorder activities, providing better customer service and efficiency.	280,000	--	280,000	--	--
Collaborative Programs					
1. e-Recording: Reflects a net decrease in funding needed for the electronic delivery system that enables the submission of recording documents to multiple counties at a single point.	(411,000)	--	(411,000)	--	--
New/Expanded Programs					
1. SECURE Project: Reflects an increase in funding and 5.0 positions needed to provide system support and maintenance for the development of the SECURE e-Recording software system, fully offset by billings to e-Recording Special Revenue Fund and the other owner counties of the system.	785,000	--	1,144,000	(359,000)	5.0
Critical Issues					
1. Recorder Fee Revenue: Reflects the reversal of one-time funding as well as the continuation of the one-time funding needed to stabilize critical departmental operations, which includes mandated election and recorder services as a result of the continued severe downturn in the real estate market.	(588,000)	--	(588,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. SB90 Suspended Mandates: Reflects an increase in funding associated with the suspended SB90 program. These suspended mandates, which are no longer reimbursed by the State, have become a critical part of how services are provided.	--	--	(4,300,000)	4,300,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and/or changes/corrections to salaries.	172,000	--	135,000	37,000	--
2. Retirement: Reflects an increase due to prior year losses in Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	368,000	--	288,000	80,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	475,000	--	361,000	114,000	--
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	157,000	--	157,000	--	--
5. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	439,000	--	334,000	105,000	--
6. Social Security Truncation: Reflects a net increase in funding for the program (AB 1168) designed to prevent the fraudulent misuse of personal information contained in recorded documents.	240,000	--	240,000	--	--
7. Business Filing and Registration: Reflects an increase in funding needed for the continued development of the automated Business Filings Replacement System.	34,000	--	34,000	--	--
8. Election Cycle Changes: Reflects cyclical adjustments in appropriations and revenue between even-numbered General Election years and odd-numbered Uniform District and Election Law/ Primary Election years.	(18,681,000)	--	(19,603,000)	922,000	--
9. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	1,000	--	1,000	--	--
10. Ministerial Adjustments: Reflects the alignment of appropriation, intrafund transfers, and revenue based on actual experience.	(904,000)	58,000	(820,000)	(142,000)	--
Total Changes	**(18,404,000)**	**58,000**	**(23,098,000)**	**4,636,000**	**5.0**
2012-13 Recommended Budget	**140,498,000**	**472,000**	**106,603,000**	**33,423,000**	**1,071.0**

Unmet Needs

The Department's official budget request includes $877,000 in unmet needs which includes maintenance and repairs to support proper working conditions of employees and the 3,000 customers that visit the Norwalk facility on a daily basis.

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 267,214.80	$ 1,303,000	$ 132,000	$ 898,000	$ 475,000	$ 343,000
ELECTION SERVICES	6,472,243.91	16,731,000	16,613,000	15,087,000	15,087,000	(1,526,000)
RECORDING FEES	38,836,799.18	40,598,000	40,972,000	43,210,000	42,682,000	1,710,000
FEDERAL - OTHER	312,929.30	25,800,000	25,800,000	25,800,000	25,800,000	0
STATE - OTHER	4,781,520.83	4,548,000	22,707,000	330,000	330,000	(22,377,000)
OTHER LICENSES & PERMITS	2,076,654.00	2,158,000	1,762,000	2,162,000	2,162,000	400,000
MISCELLANEOUS	777,842.46	648,000	660,000	738,000	738,000	78,000
OTHER SALES	77,384.74	16,000	15,000	16,000	16,000	1,000
SALE OF CAPITAL ASSETS	1,366.80	2,000	2,000	2,000	2,000	0
TRANSFERS IN	16,810,803.30	19,154,000	21,038,000	18,514,000	19,311,000	(1,727,000)
TOTAL REVENUE	$ 70,414,759.32	$ 110,958,000	$ 129,701,000	$ 106,757,000	$ 106,603,000	$ (23,098,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 45,660,337.82	$ 45,117,000	$ 46,539,000	$ 46,254,000	$ 46,256,000	$ (283,000)
CAFETERIA PLAN BENEFITS	9,874,137.44	10,655,000	10,799,000	11,039,000	11,008,000	209,000
DEFERRED COMPENSATION BENEFITS	710,893.07	828,000	776,000	844,000	1,238,000	462,000
EMPLOYEE GROUP INS - E/B	3,885,684.77	3,465,000	3,811,000	3,704,000	3,708,000	(103,000)
OTHER EMPLOYEE BENEFITS	102,556.00	81,000	88,000	88,000	88,000	0
RETIREMENT - EMP BENEFITS	11,451,219.54	10,305,000	10,883,000	11,815,000	11,952,000	1,069,000
WORKERS' COMPENSATION	1,858,398.45	2,600,000	2,627,000	2,684,000	2,684,000	57,000
TOTAL S & E B	73,543,227.09	73,051,000	75,523,000	76,428,000	76,934,000	1,411,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	697,220.22	798,000	847,000	995,000	1,012,000	165,000
CLOTHING & PERSONAL SUPPLIES	83.79	0	0	0	0	0
COMMUNICATIONS	73,628.88	73,000	96,000	87,000	87,000	(9,000)
COMPUTING-MAINFRAME	381,427.50	286,000	473,000	277,000	277,000	(196,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,177,534.99	2,293,000	2,406,000	2,645,000	2,877,000	471,000
COMPUTING-PERSONAL	976,594.24	1,233,000	1,262,000	1,381,000	1,381,000	119,000
HOUSEHOLD EXPENSE	27,868.82	27,000	28,000	28,000	28,000	0
INFORMATION TECHNOLOGY SERVICES	2,430,947.99	2,597,000	4,421,000	2,540,000	2,540,000	(1,881,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	1,051,000	91,000	20,000	20,000	(71,000)
INSURANCE	43,009.96	53,000	53,000	53,000	54,000	1,000
MAINTENANCE - EQUIPMENT	430,644.15	435,000	331,000	655,000	655,000	324,000
MAINTENANCE--BUILDINGS & IMPRV	1,962,947.34	2,347,000	2,807,000	2,319,000	1,442,000	(1,365,000)
MEDICAL DENTAL & LAB SUPPLIES	1,891.12	2,000	2,000	26,000	26,000	24,000
MEMBERSHIPS	3,410.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	(510,127.84)	23,000	20,000	21,000	21,000	1,000
OFFICE EXPENSE	3,941,960.03	1,750,000	4,453,000	3,097,000	3,097,000	(1,356,000)
PROFESSIONAL SERVICES	653,501.35	778,000	790,000	777,000	777,000	(13,000)
PUBLICATIONS & LEGAL NOTICE	166,669.69	125,000	127,000	127,000	127,000	0
RENTS & LEASES - BLDG & IMPRV	601,845.97	467,000	950,000	610,000	610,000	(340,000)
RENTS & LEASES - EQUIPMENT	3,605.93	2,000	2,000	2,000	2,000	0
SMALL TOOLS & MINOR EQUIPMENT	636.35	5,000	5,000	5,000	5,000	0
SPECIAL DEPARTMENTAL EXPENSE	12,325,133.41	43,489,000	53,810,000	38,728,000	38,728,000	(15,082,000)
TECHNICAL SERVICES	3,647,196.72	3,962,000	4,404,000	4,360,000	4,360,000	(44,000)

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS	1,743,985.10	2,003,000	2,702,000	2,084,000	2,084,000	(618,000)
TRAINING	74,975.34	44,000	36,000	24,000	26,000	(10,000)
TRANSPORTATION AND TRAVEL	220,746.48	252,000	259,000	255,000	255,000	(4,000)
UTILITIES	973,275.86	960,000	960,000	1,057,000	1,012,000	52,000
TOTAL S & S	32,050,613.39	65,059,000	81,339,000	62,177,000	61,507,000	(19,832,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	212,919.93	121,000	121,000	220,000	220,000	99,000
RET-OTHER LONG TERM DEBT	1,049,126.49	1,086,000	1,086,000	991,000	992,000	(94,000)
TAXES & ASSESSMENTS	17,723.56	0	0	0	0	0
TOTAL OTH CHARGES	1,279,769.98	1,207,000	1,207,000	1,211,000	1,212,000	5,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	179,845.45	624,000	833,000	819,000	819,000	(14,000)
DATA HANDLING EQUIPMENT	0.00	0	0	26,000	26,000	26,000
OFFICE FURNITURE,FIXTURES & EQ	295,185.32	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	475,030.77	624,000	833,000	845,000	845,000	12,000
TOTAL CAPITAL ASSETS	475,030.77	624,000	833,000	845,000	845,000	12,000
GROSS TOTAL	$ 107,348,641.23	$ 139,941,000	$ 158,902,000	$ 140,661,000	$ 140,498,000	$ (18,404,000)
INTRAFUND TRANSFERS	(284,124.50)	(270,000)	(414,000)	(472,000)	(472,000)	(58,000)
NET TOTAL	$ 107,064,516.73	$ 139,671,000	$ 158,488,000	$ 140,189,000	$ 140,026,000	$ (18,462,000)
NET COUNTY COST	$ 36,649,757.41	$ 28,713,000	$ 28,787,000	$ 33,432,000	$ 33,423,000	$ 4,636,000
BUDGETED POSITIONS	1,066.0	1,066.0	1,066.0	1,071.0	1,071.0	5.0

Departmental Program Summary

1. Elections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	62,343,000	--	51,058,000	11,285,000	239.0
Less Administration	--	--	--	--	--
Net Program Costs	62,343,000	--	51,058,000	11,285,000	239.0

Authority: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and Los Angeles County Charter Article IV, Section 14.

The Election Program fulfills the legal role of the Registrar-Recorder/County Clerk (RR/CC) as the principal election officer through the conduct of federal, State, local and special elections. Included in this program are election functions consisting of program planning and development, precincting, ballot preparation, signature verification, vote by mail (absentee voting), tally and canvass, pollworker services, and candidate services. Through these functions, the Elections Program provides voters with convenient access to election information; verifies signatures on initiative, referendum, candidate nominations, petitions, absentee, and provisional ballots; mails and processes vote by mail requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; ensures that eligible voters are assigned to correct precincts; and trains pollworkers and distributes voting instructions and materials at each voting precinct.

2. Voter Registration, Education and Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,961,000	--	5,305,000	5,656,000	142.0
Less Administration	--	--	--	--	--
Net Program Costs	10,961,000	--	5,305,000	5,656,000	142.0

Authority: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and the Los Angeles County Charter Article IV, Section 14.

The Voter Registration, Education and Outreach Program fulfills the legal role of the RR/CC as the principal voter registration official through promoting voter registration; maintaining voter registration files; providing public access to the registration records for the County; and verifying petition, nomination and vote by mail signatures. This program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. This program oversees various committees such as the Community Voter Outreach Committee and other action-oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent voter outreach distribution sites.

3. Recorder/County Clerk Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	35,896,000	472,000	35,424,000	--	426.0
Less Administration	--	--	--	--	--
Net Program Costs	35,896,000	472,000	35,424,000	--	426.0

Authority: Mandated program - California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

The Recorder/County Clerk Services Program meets the legal requirement of the RR/CC as the principal recording officer through recording documents; maintaining birth, death, and marriage records; issuing marriage licenses; issuing real estate records; filing fictitious business names and notary bonds; and collecting the Documentary Transfer Tax for the County General Fund.

4. Technical Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,769,000	--	5,105,000	5,664,000	84.0
Less Administration	--	--	--	--	--
Net Program Costs	10,769,000	--	5,105,000	5,664,000	84.0

Authority: Mandated and discretionary program. Elections: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and the Los Angeles County Charter Article IV, Section 14. Recorder: Mandated program - California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

The Technical Services Program designs and maintains the infrastructure for connectivity of personal computers within the Department; maintains the Department's website; maintains the Voter Information Management System database; maintains computer systems used in candidate filing, ballot layout, tally, and reporting election results; maintains and supports changes in jurisdictional boundaries at the precinct level; maintains precinct information; produces political district boundaries maps; supports all Recorder/County Clerk business functions through computer systems technology; and provides departmentwide data security and printing services.

5. Administration

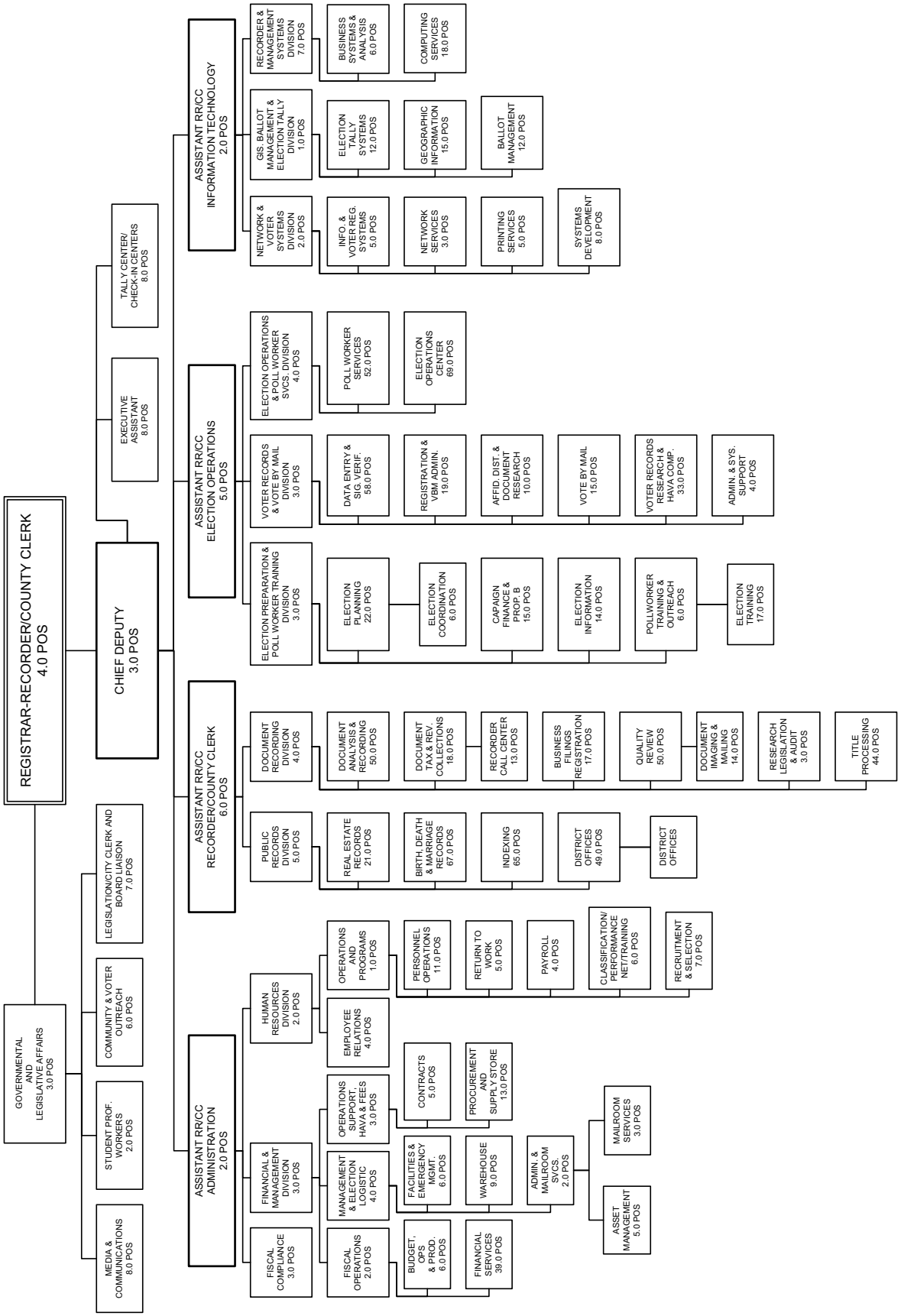
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,529,000	--	9,711,000	10,818,000	180.0
Less Administration	--	--	--	--	--
Net Program Costs	20,529,000	--	9,711,000	10,818,000	180.0

Authority: Non-mandated, discretionary program.

The Administration Program supports the RR/CC through the management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction and community relations. This program allocates departmental funding to provide services within financial constraints; adheres to procurement and contracting policies, programs and procedures; maintains efficient budget monitoring, accounting, and recordkeeping; provides human resources services and activities to all departmental employees; coordinates facility management; ensures compliance with County policies; and provides timely and reliable information to the media and general public.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	140,498,000	472,000	106,603,000	33,423,000	1,071.0

REGISTRAR-RECORDER/COUNTY CLERK
Dean C. Logan, Registrar-Recorder/County Clerk
FY 2012-13 Recommended Budget Positions = 1,071.0



Rent Expense

Rent Expense Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,737,229.54	$ 26,481,000	$ 40,935,000	$ 31,960,000	$ 31,960,000	$ (8,975,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 176,943,289.62	$ 217,226,000	$ 225,846,000	$ 216,878,000	$ 216,878,000	$ (8,968,000)
S & S EXPENDITURE DISTRIBUTION	(166,476,259.91)	(203,667,000)	(211,596,000)	(198,713,000)	(198,713,000)	12,883,000
TOTAL S & S	10,467,029.71	13,559,000	14,250,000	18,165,000	18,165,000	3,915,000
OTHER CHARGES	121,019,903.28	204,192,000	212,600,000	194,660,000	194,660,000	(17,940,000)
OC EXPENDITURE DISTRIBUTION	(117,126,684.03)	(157,193,000)	(151,701,000)	(143,218,000)	(143,218,000)	8,483,000
TOTAL OTH CHARGES	3,893,219.25	46,999,000	60,899,000	51,442,000	51,442,000	(9,457,000)
GROSS TOTAL	$ 14,360,248.96	$ 60,558,000	$ 75,149,000	$ 69,607,000	$ 69,607,000	$ (5,542,000)
NET TOTAL	$ 14,360,248.96	$ 60,558,000	$ 75,149,000	$ 69,607,000	$ 69,607,000	$ (5,542,000)
NET COUNTY COST	$ 10,623,019.42	$ 34,077,000	$ 34,214,000	$ 37,647,000	$ 37,647,000	$ 3,433,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

This budget provides centralized financing of real property lease payments, annual obligations for long-term debt financing of capital construction, and other costs necessary to facilitate real property management. With the exception of the Emergency Operations Center, Walt Disney Concert Hall garage, the Hall of Justice, the Coroner building, the South Health Center, Bob Hope Patriotic Hall, the Internal Services Department (ISD) Data Center, the High Desert Solar project, Rancho South Campus and centrally financed common area maintenance charges from the Administrative Office of the Courts, and various incidental costs related to real property, all federally allowable lease and debt service costs are financed from respective departmental operational budgets of the benefitting departments.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a $3.4 million increase in net County cost due primarily to the debt service of the High Desert Solar project and centrally financed common area charges from the Administrative Office of the Courts offset by other debt service reductions and capital leases charges.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**438,446,000**	**363,297,000**	**40,935,000**	**34,214,000**	**0.0**
Other Changes					
1. New Project: Reflects an increase for new debt service for the High Desert Solar project offset by interest subsidy and California Solar Initiative rebate.	3,185,000	--	1,662,000	1,523,000	--

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Debt Services Changes: Reflects an increase in debt service for various capital projects and the Walt Disney Concert Hall garage, offset by a reduction in debt service payments and the early bond payment from the Los Angeles Opera company.	(16,313,000)	(5,170,000)	(10,821,000)	(322,000)	--
3. Various Capital and Operating Cost: Reflects an increase for the centrally financed common area charges from the Administrative Office of the Courts, offset by a reduction in non-billable principal for capital leases and various other lease cost changes.	(13,780,000)	(16,196,000)	184,000	2,232,000	--
Total Changes	**(26,908,000)**	**(21,366,000)**	**(8,975,000)**	**3,433,000**	**0.0**
2012-13 Recommended Budget	**411,538,000**	**341,931,000**	**31,960,000**	**37,647,000**	**0.0**

Sheriff

Leroy D. Baca, Sheriff

Sheriff Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,238,636,782.19	$ 1,289,931,000	$ 1,314,665,000	$ 1,432,158,000	$ 1,356,594,000	$ 41,929,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$2,154,453,826.69	$ 2,164,485,000	$ 2,137,415,000	$ 2,698,138,000	$ 2,177,493,000	$ 40,078,000
SERVICES & SUPPLIES	344,553,605.42	350,781,000	491,468,000	726,627,000	477,707,000	(13,761,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	344,553,605.42	350,781,000	429,468,000	664,627,000	415,707,000	(13,761,000)
OTHER CHARGES	61,454,804.88	66,505,000	67,896,000	67,896,000	67,893,000	(3,000)
CAPITAL ASSETS - EQUIPMENT	28,061,205.42	28,155,000	47,137,000	83,639,000	25,377,000	(21,760,000)
GROSS TOTAL	$2,588,523,442.41	$ 2,609,926,000	$ 2,681,916,000	$ 3,514,300,000	$ 2,686,470,000	$ 4,554,000
INTRAFUND TRANSFERS	(59,489,985.43)	(62,000,000)	(109,256,000)	(109,256,000)	(109,546,000)	(290,000)
NET TOTAL	$2,529,033,456.98	$ 2,547,926,000	$ 2,572,660,000	$ 3,405,044,000	$ 2,576,924,000	$ 4,264,000
NET COUNTY COST	$1,290,396,674.79	$ 1,257,995,000	$ 1,257,995,000	$ 1,972,886,000	$ 1,220,330,000	$ (37,665,000)
BUDGETED POSITIONS	18,747.0	18,799.0	18,799.0	21,652.0	18,956.0	157.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area, which covers 77 percent of the total square miles within Los Angeles County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides direct traffic and general law enforcement services, through contract, to 42 cities, the Los Angeles Superior Court, the Southern California Regional Rail Authority (Metrolink), the Los Angeles County Metropolitan Transportation Authority (MTA), and the Community College Districts.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost (NCC) decrease of $37.7 million primarily due to the elimination of $74.4 million in one-time funding comprised of: $7.2 million to complete Phases II and III of the installation of closed-circuit television (CCTV) at Men's Central Jail (MCJ); $18.2 million in Utility User Tax (UUT) funds for unincorporated area patrol; $3.6 million for Summer Gang Suppression activities; $12.0 million for unincorporated patrol from the Designation for Unincorporated Patrol; and $33.4 million in FY 2010-11 fund balance savings carried over to mitigate FY 2011-12 curtailments. Also reflected is a $30.3 million reduction in NCC due to anticipated increases in public safety sales tax receipts.

The above decreases are partially offset by $45.0 million for Board-approved increases in salaries and employee benefits, including full restoration of the County's matching contribution to its deferred compensation plans. Also reflected is an increase of $0.2 million to continue suspended Senate Bill (SB) 90 programs; $18.2 million in one-time UUT funding; and $3.6 million in one-time funding to continue the Summer Gang Suppression program.

The Recommended Budget also reflects an increase of 157.0 positions due to the addition of 110.0 positions for contract law enforcement services fully funded by contract agencies; 25.0 grant funded positions for Community Oriented Policing Services approved by the Board on November 29, 2011; 20.0 positions for the Department's Civil Management Unit fully offset by revenue from the Processing Fee Fund; and 2.0 positions needed to address increased workload associated with various programs fully offset by State revenue.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**2,681,916,000**	**109,256,000**	**1,314,665,000**	**1,257,995,000**	**18,799.0**
New/Expanded Programs					
1. Contract Services: Reflects an increase in contract law enforcement services funding and revenue for 107.0 sworn and civilian positions in the Patrol Budget for MTA services and 2.0 Deputy Sheriff positions in the Court Services Budget for court security services as requested by the agencies in the prior year.	13,383,000	--	13,383,000	--	109.0
2. Community Oriented Policing Services (COPS): Reflects an increase in federal funding and revenue for 25.0 Deputy Sheriff positions in the Patrol Budget for COPS.	3,371,000	--	3,371,000	--	25.0
3. Civil Management Unit: Reflects an increase in revenue from the Processing Fee Fund and funding for 20.0 Court Records System Clerk II positions in the Court Services Budget to handle civil processes workload.	1,597,000	--	1,597,000	--	20.0
Critical Issues					
1. Unincorporated Area Patrol: Reflects the continuation of one-time UUT funding in the Patrol Budget for the unincorporated areas patrol.	18,191,000	--	--	18,191,000	--
2. Summer Gang Suppression: Reflects funding in the Patrol Budget for the Summer Gang Suppression Program.	3,634,000	--	--	3,634,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to salaries.	7,219,000	151,000	141,000	6,927,000	--
2. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	6,353,000	--	--	6,353,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserves credit used as a one-time budget solution to help close the County's projected budget gap in FY 2011-12.	9,423,000	139,000	129,000	9,155,000	--
4. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	22,555,000	--	--	22,555,000	--
5. 2010-11 Operational Savings: Reflects the deletion of one-time fund balance carryover savings in various budget units used to mitigate FY 2011-12 curtailments.	(33,414,000)	--	--	(33,414,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. CCTV Phase II and III: Reflects the deletion of one-time funding in the Custody Budget to complete Phase II and III of the installation of CCTV in the MCJ.	(7,200,000)	--	--	(7,200,000)	--
7. Designation for Unincorporated Patrol (Designation): Reflects the deletion of one-time funding from the Designation to the Patrol Budget for the unincorporated areas patrol.	(12,000,000)	--	--	(12,000,000)	--
8. UUT: Reflects the deletion of one-time UUT funding in the Patrol Budget for patrol in the unincorporated areas.	(18,191,000)	--	--	(18,191,000)	--
9. UUT: Reflects the deletion of one-time UUT funding in the Patrol Budget for the Summer Gang Suppression Program.	(3,634,000)	--	--	(3,634,000)	--
10. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(3,000)	--	(3,000)	--	--
11. Information Technology (IT) Support for Lancaster Station: Reflects an increase in trial court security law enforcement services funding and revenue for 1.0 Senior IT Technical Support Analyst position in the General Support Budget to handle IT services workload.	125,000	--	125,000	--	1.0
12. Budget Realignment: Reflects the net deletion of appropriation primarily due to the completion of patrol helicopter purchases, and the realignment of services and supplies, capital assets, and revenues to more accurately reflect current departmental needs.	(7,219,000)	--	(7,219,000)	--	--
13. Position Reclassification: Reflects Board-approved position reclassifications to classes that more appropriately reflect the assigned duties and responsibilities.	--	--	--	--	--
14. Position Correction: Reflects the correction of prior year entries of 2.0 positions in the Custody Budget from Evidence and Property Custodian I to a II.	--	--	--	--	--
15. Position Reconciliation: Reflects the intradepartmental transfer of budgeted positions to more accurately reflect current departmental staffing needs.	--	--	--	--	--
16. Workload Adjustments: Reflect net changes in positions in the Custody and Administration Budgets to fund positions needed to address increased workload associated with various programs, fully offset with State revenue.	121,000	--	121,000	--	2.0
17. Public Safety Sales Tax (Prop 172): Reflects an anticipated decrease in public safety sales tax receipts.	--	--	30,284,000	(30,284,000)	--
18. Suspended Mandates: Reflects an increase in funding associated with the suspended SB90 program. These suspended mandates, which are no longer reimbursed by the State, have become a critical part of how services are provided.	243,000	--	--	243,000	--
Total Changes	**4,554,000**	**290,000**	**41,929,000**	**(37,665,000)**	**157.0**
2012-13 Recommended Budget	**2,686,470,000**	**109,546,000**	**1,356,594,000**	**1,220,330,000**	**18,956.0**

Unmet Needs

The Department's most critical needs, in addition to offsetting any proposed reductions in funding, are the following: 1) $43.8 million to restore the loss of one-time funding to aid the Department in maintaining its current funding level; 2) $25.0 and 130.0 positions to provide additional supervisory staff to timely review use of force incidents or allegations and to improve Custody training and Title 15 compliance; 3) $1.5 million and 6.0 positions for the enhancement of the Jail Mental Evaluation Team to provide around-the-clock intervention services; 4) $2.9 million and 4.0 positions to continue the accelerated installation of the CCTV system in the Twin Towers Correctional Facility (TTCF) and to provide ongoing maintenance and technical support; 5) $8.0 million for the installation of CCTVs in all County jail facilities other than MCJ and TTCF; 6) $96.0 million to restore FY 2010-11 budget curtailments, which included cuts of overtime ($26.0 million), 300.0 Deputy Sheriff positions ($45.0 million), and 203.0 positions in Custody Operations ($25.0 million); 7) $6.3 million to backfill the loss of federal State Criminal Alien Assistance Program funding; 8) $2.5 million for network infrastructure and Voice Over Internet Protocol communication systems; 9) $0.8 million for the Parks and Recreation Summer Pool Program; 10) $11.4 million for facilities maintenance requirements, including roofing and paving; 11) $116.0 million to address the Department's structural budget shortfall relative to Peace Officer Standards and Training (POST) bonus ($41.7 million), leaves of absence ($33.8 million), and salary savings ($40.5 million); 12) $34.0 million for unavoidable cost increases in employee benefits ($24.0m) and services and supplies ($10.0 million); 13) $81.2 million for IT needs; and 14) $73.5 million to address deferred facilities maintenance necessities.

SHERIFF BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 5,072,092.03	$ 5,014,000	$ 3,860,000	$ 3,860,000	$ 3,860,000	$ 0
CIVIL PROCESS SERVICE	6,140,062.74	6,292,000	6,743,000	6,743,000	6,743,000	0
COURT FEES & COSTS	35,408.15	36,000	0	0	0	0
INSTITUTIONAL CARE & SVS	95,230,860.31	93,402,000	101,840,000	101,840,000	101,840,000	0
LAW ENFORCEMENT SERVICES	573,692,323.74	592,594,000	583,474,000	597,971,000	597,502,000	14,028,000
RECORDING FEES	809,972.33	709,000	400,000	400,000	400,000	0
FORFEITURES & PENALTIES	1,099,009.73	922,000	924,000	924,000	924,000	0
VEHICLE CODE FINES	11,583,868.15	11,746,000	11,744,000	11,944,000	11,744,000	0
FEDERAL - OTHER	32,221,471.25	22,715,000	33,553,000	43,248,000	36,924,000	3,371,000
OTHER GOVERNMENTAL AGENCIES	1,172,268.18	3,643,000	2,328,000	2,075,000	2,075,000	(253,000)
STATE - OTHER	4,215,790.21	7,978,000	13,844,000	22,699,000	13,844,000	0
STATE - PUBLIC SAFETY REALIGNMENT	0.00	18,416,000	0	81,156,000	121,000	121,000
STATE-CITZN OPT PUB SFTY(COPS)	3,025,685.39	3,200,000	3,349,000	3,349,000	3,349,000	0
STATE-PROP 172 PUBLIC SAFETY	469,010,159.62	493,177,000	493,177,000	493,177,000	523,461,000	30,284,000
BUSINESS LICENSES	33,616.00	53,000	53,000	53,000	53,000	0
MISCELLANEOUS	12,007,554.41	14,257,000	24,872,000	24,947,000	24,872,000	0
OTHER SALES	53,838.22	44,000	140,000	140,000	140,000	0
SALE OF CAPITAL ASSETS	8,701,276.64	468,000	8,290,000	8,290,000	180,000	(8,110,000)
TRANSFERS IN	14,376,988.91	15,065,000	25,874,000	29,142,000	28,362,000	2,488,000
RENTS & CONCESSIONS	154,536.18	200,000	200,000	200,000	200,000	0
TOTAL REVENUE	$1,238,636,782.19	$ 1,289,931,000	$ 1,314,665,000	$ 1,432,158,000	$ 1,356,594,000	$ 41,929,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,424,644,634.58	$ 1,436,664,000	$ 1,416,313,000	$ 1,795,623,000	$ 1,405,514,000	$ (10,799,000)
CAFETERIA PLAN BENEFITS	203,175,141.22	210,583,000	212,565,000	249,269,000	220,757,000	8,192,000
DEFERRED COMPENSATION BENEFITS	20,062,301.24	22,277,000	20,636,000	49,723,000	43,499,000	22,863,000
EMPLOYEE GROUP INS - E/B	14,920,643.99	15,652,000	11,753,000	14,402,000	12,231,000	478,000
OTHER EMPLOYEE BENEFITS	4,729,219.48	4,796,000	4,295,000	5,038,000	4,332,000	37,000
RETIREMENT - EMP BENEFITS	393,221,356.84	377,804,000	376,771,000	459,634,000	395,401,000	18,630,000
WORKERS' COMPENSATION	93,700,529.34	96,709,000	95,082,000	124,449,000	95,759,000	677,000
TOTAL S & E B	2,154,453,826.69	2,164,485,000	2,137,415,000	2,698,138,000	2,177,493,000	40,078,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,772,982.26	16,428,000	19,471,000	26,344,000	18,221,000	(1,250,000)
AGRICULTURAL	1,167.04	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	5,783,777.91	6,237,000	12,762,000	10,000,000	9,885,000	(2,877,000)
COMMUNICATIONS	1,777,823.88	655,000	6,279,000	6,604,000	5,739,000	(540,000)
COMPUTING-MAINFRAME	4,078,498.64	4,972,000	8,112,000	9,600,000	6,108,000	(2,004,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	454,177.97	482,000	60,000	950,000	865,000	805,000
COMPUTING-PERSONAL	21,280,517.54	17,657,000	14,363,000	13,638,000	8,218,000	(6,145,000)
CONTRACTED PROGRAM SERVICES	11,374,315.34	17,753,000	33,306,000	38,082,000	38,082,000	4,776,000
FOOD	22,192,802.17	22,502,000	24,115,000	24,117,000	24,116,000	1,000
HOUSEHOLD EXPENSE	7,721,659.94	7,783,000	10,187,000	7,645,000	7,472,000	(2,715,000)
INFORMATION TECHNOLOGY SERVICES	12,811,212.58	12,160,000	2,643,000	46,662,000	530,000	(2,113,000)
INFORMATION TECHNOLOGY-SECURITY	89,950.00	194,000	0	0	0	0
INSURANCE	4,283,957.98	5,227,000	5,931,000	5,839,000	5,839,000	(92,000)

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	27,128,883.20	26,695,000	28,095,000	33,693,000	27,034,000	(1,061,000)
MAINTENANCE--BUILDINGS & IMPRV	12,011,384.68	12,252,000	6,273,000	94,410,000	7,460,000	1,187,000
MEDICAL DENTAL & LAB SUPPLIES	19,078,003.81	19,775,000	17,085,000	17,155,000	17,143,000	58,000
MEMBERSHIPS	478,650.30	523,000	120,000	144,000	122,000	2,000
MISCELLANEOUS EXPENSE	(1,262,509.13)	(168,000)	90,214,000	91,127,000	89,110,000	(1,104,000)
OFFICE EXPENSE	5,890,804.93	6,418,000	18,351,000	57,389,000	17,611,000	(740,000)
PROFESSIONAL SERVICES	24,586,477.97	26,032,000	34,010,000	33,903,000	31,282,000	(2,728,000)
PUBLICATIONS & LEGAL NOTICE	631.04	0	46,000	74,000	46,000	0
RENTS & LEASES - BLDG & IMPRV	11,986,029.77	13,694,000	13,373,000	14,617,000	14,243,000	870,000
RENTS & LEASES - EQUIPMENT	1,275,202.20	2,018,000	576,000	797,000	797,000	221,000
SMALL TOOLS & MINOR EQUIPMENT	1,697,229.43	1,615,000	943,000	1,780,000	1,149,000	206,000
SPECIAL DEPARTMENTAL EXPENSE	5,871,294.64	7,597,000	10,667,000	6,285,000	4,012,000	(6,655,000)
TECHNICAL SERVICES	47,767,043.01	46,961,000	42,433,000	68,753,000	48,731,000	6,298,000
TELECOMMUNICATIONS	20,966,655.97	19,695,000	27,147,000	42,705,000	27,245,000	98,000
TRAINING	688,738.09	952,000	2,834,000	4,102,000	3,072,000	238,000
TRANSPORTATION AND TRAVEL	23,996,434.88	20,563,000	14,294,000	21,640,000	15,008,000	714,000
UTILITIES	34,769,807.38	34,109,000	47,778,000	48,572,000	48,567,000	789,000
S & S EXPENDITURE DISTRIBUTION	0.00	0	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	344,553,605.42	350,781,000	429,468,000	664,627,000	415,707,000	(13,761,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	972,000.25	909,000	1,000,000	1,000,000	1,000,000	0
JUDGMENTS & DAMAGES	20,284,760.85	23,440,000	22,040,000	23,769,000	23,769,000	1,729,000
RET-OTHER LONG TERM DEBT	39,867,278.87	41,963,000	44,641,000	42,910,000	42,907,000	(1,734,000)
SUPPORT & CARE OF PERSONS	164,302.65	175,000	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	166,462.26	18,000	15,000	17,000	17,000	2,000
TOTAL OTH CHARGES	61,454,804.88	66,505,000	67,896,000	67,896,000	67,893,000	(3,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	0	0	7,000	0	0
AIRCRAFT & AIRPORT EQUIPMENT	9,162,886.06	801,000	8,145,000	8,424,000	314,000	(7,831,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	28,224.28	367,000	4,988,000	4,312,000	4,142,000	(846,000)
COMPUTERS, MAINFRAME	0.00	192,000	76,000	297,000	76,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	4,519,054.38	764,000	14,258,000	7,245,000	628,000	(13,630,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	26,944.42	0	49,000	40,000	40,000	(9,000)
DATA HANDLING EQUIPMENT	202,225.03	961,000	1,727,000	6,119,000	1,389,000	(338,000)
ELECTRONIC EQUIPMENT	459,715.61	1,791,000	370,000	1,082,000	627,000	257,000
FOOD PREPARATION EQUIPMENT	0.00	148,000	1,370,000	3,220,000	1,370,000	0
MACHINERY EQUIPMENT	158,322.00	60,000	524,000	1,119,000	524,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	126,818.07	0	60,000	0	0	(60,000)
MEDICAL - CAPITAL EQUIPMENT	984,259.59	750,000	1,265,000	1,265,000	1,265,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	121,367.94	2,377,000	50,000	450,000	50,000	0
MEDICAL-MINOR EQUIPMENT	572,367.61	56,000	100,000	100,000	100,000	0
NON-MEDICAL LAB/TESTING EQUIP	965,892.96	789,000	1,161,000	1,161,000	1,161,000	0
OFFICE FURNITURE,FIXTURES & EQ	17,062.02	201,000	512,000	717,000	417,000	(95,000)

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
OTHER EQUIPMENT - INACTIVE	0.00	0	269,000	269,000	269,000	0
PARK/RECREATION EQUIPMENT	15,520.00	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	3,443,914.98	5,200,000	8,134,000	29,648,000	7,478,000	(656,000)
VEHICLES & TRANSPORTATION EQUIPMENT	6,758,648.12	12,335,000	3,329,000	15,898,000	3,301,000	(28,000)
WATERCRAFT/VESSEL/BARGES/TUGS	497,982.35	1,363,000	750,000	2,266,000	2,226,000	1,476,000
TOTAL CAPITAL ASSETS - EQUIPMENT	28,061,205.42	28,155,000	47,137,000	83,639,000	25,377,000	(21,760,000)
TOTAL CAPITAL ASSETS	28,061,205.42	28,155,000	47,137,000	83,639,000	25,377,000	(21,760,000)
GROSS TOTAL	$2,588,523,442.41	$ 2,609,926,000	$ 2,681,916,000	$ 3,514,300,000	$ 2,686,470,000	$ 4,554,000
INTRAFUND TRANSFERS	(59,489,985.43)	(62,000,000)	(109,256,000)	(109,256,000)	(109,546,000)	(290,000)
NET TOTAL	$2,529,033,456.98	$ 2,547,926,000	$ 2,572,660,000	$ 3,405,044,000	$ 2,576,924,000	$ 4,264,000
NET COUNTY COST	$1,290,396,674.79	$ 1,257,995,000	$ 1,257,995,000	$ 1,972,886,000	$ 1,220,330,000	$ (37,665,000)
BUDGETED POSITIONS	18,747.0	18,799.0	18,799.0	21,652.0	18,956.0	157.0

Sheriff - Administration Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,797,346.81	$ 7,755,000	$ 6,265,000	$ 6,265,000	$ 6,538,000	$ 273,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 66,454,384.89	$ 67,276,000	$ 68,753,000	$ 77,262,000	$ 68,053,000	$ (700,000)
SERVICES & SUPPLIES	17,105,235.33	17,988,000	24,242,000	26,611,000	24,433,000	191,000
CAPITAL ASSETS - EQUIPMENT	37,908.77	285,000	285,000	383,000	285,000	0
GROSS TOTAL	$ 83,597,528.99	$ 85,549,000	$ 93,280,000	$ 104,256,000	$ 92,771,000	$ (509,000)
INTRAFUND TRANSFERS	(450,482.36)	(597,000)	(597,000)	(597,000)	(597,000)	0
NET TOTAL	$ 83,147,046.63	$ 84,952,000	$ 92,683,000	$ 103,659,000	$ 92,174,000	$ (509,000)
NET COUNTY COST	$ 76,349,699.82	$ 77,197,000	$ 86,418,000	$ 97,394,000	$ 85,636,000	$ (782,000)
BUDGETED POSITIONS	733.0	735.0	735.0	770.0	710.0	(25.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Clearing Account Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 38,519.49	$ 0	$ 62,000,000	$ 62,000,000	$ 62,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	38,519.49	0	0	0	0	0
GROSS TOTAL	$ 38,519.49	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 38,519.49	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 38,519.49	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - County Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 47,876,686.07	$ 50,913,000	$ 50,805,000	$ 50,805,000	$ 51,072,000	$ 267,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 66,694,968.09	$ 72,019,000	$ 78,753,000	$ 85,860,000	$ 78,245,000	$ (508,000)
SERVICES & SUPPLIES	40,668,012.19	40,954,000	40,954,000	60,999,000	40,954,000	0
OTHER CHARGES	54,969.08	854,000	481,000	481,000	478,000	(3,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	260,000	369,000	260,000	0
GROSS TOTAL	$ 107,417,949.36	$ 113,827,000	$ 120,448,000	$ 147,709,000	$ 119,937,000	$ (511,000)
INTRAFUND TRANSFERS	(46,201,092.23)	(31,572,000)	(53,729,000)	(53,729,000)	(54,019,000)	(290,000)
NET TOTAL	$ 61,216,857.13	$ 82,255,000	$ 66,719,000	$ 93,980,000	$ 65,918,000	$ (801,000)
NET COUNTY COST	$ 13,340,171.06	$ 31,342,000	$ 15,914,000	$ 43,175,000	$ 14,846,000	$ (1,068,000)
BUDGETED POSITIONS	686.0	686.0	686.0	689.0	686.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Court Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 161,404,948.62	$ 163,105,000	$ 164,250,000	$ 166,927,000	$ 166,147,000	$ 1,897,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 200,096,667.48	$ 194,791,000	$ 205,882,000	$ 229,287,000	$ 210,825,000	$ 4,943,000
SERVICES & SUPPLIES	4,521,844.71	5,651,000	11,706,000	12,148,000	12,036,000	330,000
CAPITAL ASSETS - EQUIPMENT	0.00	140,000	140,000	194,000	140,000	0
GROSS TOTAL	$ 204,618,512.19	$ 200,582,000	$ 217,728,000	$ 241,629,000	$ 223,001,000	$ 5,273,000
INTRAFUND TRANSFERS	(4,550.00)	(5,000)	(152,000)	(152,000)	(152,000)	0
NET TOTAL	$ 204,613,962.19	$ 200,577,000	$ 217,576,000	$ 241,477,000	$ 222,849,000	$ 5,273,000
NET COUNTY COST	$ 43,209,013.57	$ 37,472,000	$ 53,326,000	$ 74,550,000	$ 56,702,000	$ 3,376,000
BUDGETED POSITIONS	1,682.0	1,704.0	1,704.0	1,733.0	1,726.0	22.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Custody Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 280,250,983.66	$ 298,912,000	$ 300,651,000	$ 377,229,000	$ 310,796,000	$ 10,145,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 686,799,107.28	$ 688,797,000	$ 677,553,000	$ 922,618,000	$ 690,695,000	$ 13,142,000
SERVICES & SUPPLIES	94,588,695.08	98,428,000	137,441,000	161,014,000	129,850,000	(7,591,000)
CAPITAL ASSETS - EQUIPMENT	695,115.79	6,345,000	5,528,000	13,141,000	5,528,000	0
GROSS TOTAL	$ 782,082,918.15	$ 793,570,000	$ 820,522,000	$ 1,096,773,000	$ 826,073,000	$ 5,551,000
INTRAFUND TRANSFERS	(625,375.49)	(577,000)	(218,000)	(218,000)	(218,000)	0
NET TOTAL	$ 781,457,542.66	$ 792,993,000	$ 820,304,000	$ 1,096,555,000	$ 825,855,000	$ 5,551,000
NET COUNTY COST	$ 501,206,559.00	$ 494,081,000	$ 519,653,000	$ 719,326,000	$ 515,059,000	$ (4,594,000)
BUDGETED POSITIONS	6,876.0	6,873.0	6,873.0	8,332.0	6,875.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Detective Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 46,350,017.36	$ 44,695,000	$ 48,083,000	$ 57,013,000	$ 50,263,000	$ 2,180,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 109,636,352.30	$ 110,444,000	$ 102,050,000	$ 128,261,000	$ 103,904,000	$ 1,854,000
SERVICES & SUPPLIES	3,718,774.25	4,035,000	7,416,000	20,624,000	7,425,000	9,000
CAPITAL ASSETS - EQUIPMENT	33,472.74	115,000	115,000	4,517,000	115,000	0
GROSS TOTAL	$ 113,388,599.29	$ 114,594,000	$ 109,581,000	$ 153,402,000	$ 111,444,000	$ 1,863,000
INTRAFUND TRANSFERS	(850,975.70)	(635,000)	(700,000)	(700,000)	(700,000)	0
NET TOTAL	$ 112,537,623.59	$ 113,959,000	$ 108,881,000	$ 152,702,000	$ 110,744,000	$ 1,863,000
NET COUNTY COST	$ 66,187,606.23	$ 69,264,000	$ 60,798,000	$ 95,689,000	$ 60,481,000	$ (317,000)
BUDGETED POSITIONS	676.0	687.0	687.0	832.0	687.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - General Support Services Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 76,740,904.78	$ 77,366,000	$ 101,364,000	$ 104,346,000	$ 96,784,000	$ (4,580,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 212,115,761.93	$ 214,617,000	$ 217,307,000	$ 255,923,000	$ 225,045,000	$ 7,738,000
SERVICES & SUPPLIES	157,545,571.93	157,277,000	169,891,000	322,637,000	161,576,000	(8,315,000)
OTHER CHARGES	61,399,835.80	65,651,000	67,415,000	67,415,000	67,415,000	0
CAPITAL ASSETS - EQUIPMENT	21,973,921.10	14,653,000	32,918,000	48,905,000	11,163,000	(21,755,000)
GROSS TOTAL	$ 453,035,090.76	$ 452,198,000	$ 487,531,000	$ 694,880,000	$ 465,199,000	$ (22,332,000)
INTRAFUND TRANSFERS	(1,155,269.92)	(16,239,000)	(28,485,000)	(28,485,000)	(28,485,000)	0
NET TOTAL	$ 451,879,820.84	$ 435,959,000	$ 459,046,000	$ 666,395,000	$ 436,714,000	$ (22,332,000)
NET COUNTY COST	$ 375,138,916.06	$ 358,593,000	$ 357,682,000	$ 562,049,000	$ 339,930,000	$ (17,752,000)
BUDGETED POSITIONS	2,070.0	2,086.0	2,086.0	2,312.0	2,113.0	27.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 619,215,894.89	$ 647,185,000	$ 643,247,000	$ 669,573,000	$ 674,994,000	$ 31,747,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 812,656,584.72	$ 816,541,000	$ 787,117,000	$ 998,927,000	$ 800,726,000	$ 13,609,000
SERVICES & SUPPLIES	26,366,952.44	26,448,000	37,818,000	60,594,000	39,433,000	1,615,000
CAPITAL ASSETS - EQUIPMENT	5,320,787.02	6,617,000	7,891,000	16,130,000	7,886,000	(5,000)
GROSS TOTAL	$ 844,344,324.18	$ 849,606,000	$ 832,826,000	$ 1,075,651,000	$ 848,045,000	$ 15,219,000
INTRAFUND TRANSFERS	(10,202,239.73)	(12,375,000)	(25,375,000)	(25,375,000)	(25,375,000)	0
NET TOTAL	$ 834,142,084.45	$ 837,231,000	$ 807,451,000	$ 1,050,276,000	$ 822,670,000	$ 15,219,000
NET COUNTY COST	$ 214,926,189.56	$ 190,046,000	$ 164,204,000	$ 380,703,000	$ 147,676,000	$ (16,528,000)
BUDGETED POSITIONS	6,024.0	6,028.0	6,028.0	6,984.0	6,159.0	131.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Departmental Program Summary

1. County Services Budget Unit

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	119,937,000	54,019,000	51,072,000	14,846,000	686.0
Less Administration	--	--	--	--	--
Net Program Costs	119,937,000	54,019,000	51,072,000	14,846,000	686.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The County Services Budget Unit represents the transfer of the Office of Public Safety into the Department, as approved by the Board on December 15, 2009. Comprised of both professional and sworn staff, the County Services Budget Unit's responsibilities include the following: oversight and monitoring weapons screening at numerous client facilities where metal screening devices are located; specialized law enforcement services at County-owned or operated hospitals, healthcare centers and properties; and policing services at all County parks and recreational facilities.

2. Court Services Budget Unit

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	223,001,000	152,000	166,147,000	56,702,000	1,726.0
Less Administration	--	--	--	--	--
Net Program Costs	223,001,000	152,000	166,147,000	56,702,000	1,726.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Court Services Budget Unit funds the Courts Services Division, which provides security services to the Superior Court, serves civil process papers throughout the County, and participates in the recovery of DNA from qualified inmates. The Division's mission seeks to ensure a safe and secure environment for the public accessing the courts, employees, other personnel performing duties within the courts, and inmates appearing in court while in the custody of the Sheriff. In addition to court security services, the Division is responsible for the service and enforcement of several hundred thousand civil and criminal process items annually. This includes the seizure and sale of personal and real property, evictions, and the service of Temporary Restraining Orders related to domestic violence.

3. Custody Budget Unit

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	826,073,000	218,000	310,796,000	515,059,000	6,875.0
Less Administration	--	--	--	--	--
Net Program Costs	826,073,000	218,000	310,796,000	515,059,000	6,875.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Custody Budget Unit provides funding for both the Custody Operations and Correctional Services Divisions. These two divisions are responsible for the County's jail system for the care, custody, security, and rehabilitation of all sentenced and pre-trial inmates housed within the Department's jail facilities.

4. Detective Budget Unit

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	111,444,000	700,000	50,263,000	60,481,000	687.0
Less Administration	--	--	--	--	--
Net Program Costs	111,444,000	700,000	50,263,000	60,481,000	687.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Detective Budget Unit funds the Detective Division, which is comprised of six bureaus: Commercial Crimes Bureau; Homicide Bureau; Major Crimes Bureau; Narcotics Bureau; Special Victims Bureau; and Taskforce for Regional Auto Theft Prevention (TRAP). The Detective Division exists as a separate entity from station detective assignments, and investigators assigned to the Division are the most experienced and tenured criminal investigators of the Department. The Division is responsible for the investigation of crimes, identification and apprehension of criminals, recovery of property, identification and preservation of evidence, and for assisting in the preparation of cases for court. The Division also, when requested, provides investigative resources to other law enforcement agencies throughout the County.

5. General Support Budget Unit

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	465,199,000	28,485,000	96,784,000	339,930,000	2,113.0
Less Administration	--	--	--	--	--
Net Program Costs	465,199,000	28,485,000	96,784,000	339,930,000	2,113.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The General Support Budget Unit provides funding for the Leadership and Training Division, Technical Services Division, Facilities Planning Bureau, and Facilities Services Bureau. Each unit provides various services to maintain day-to-day operations as well as support long-term departmental initiatives.

6. Patrol Budget Unit

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	848,045,000	25,375,000	674,994,000	147,676,000	6,159.0
Less Administration	--	--	--	--	--
Net Program Costs	848,045,000	25,375,000	674,994,000	147,676,000	6,159.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol Budget Unit provides funding for Field Operations Regions I, II, and III, as well as the Homeland Security Division. This Unit provides law enforcement services to all residents, businesses and visitors within unincorporated areas, contract cities, and specialized service areas served by the Department. Additionally, the Homeland Security Division, through its Aero Bureau, Emergency Operations Bureau, Arson Explosives Detail, and Special Enforcement Bureau units, provides support services to the three Field Operations Regions.

7. Administration Budget Unit

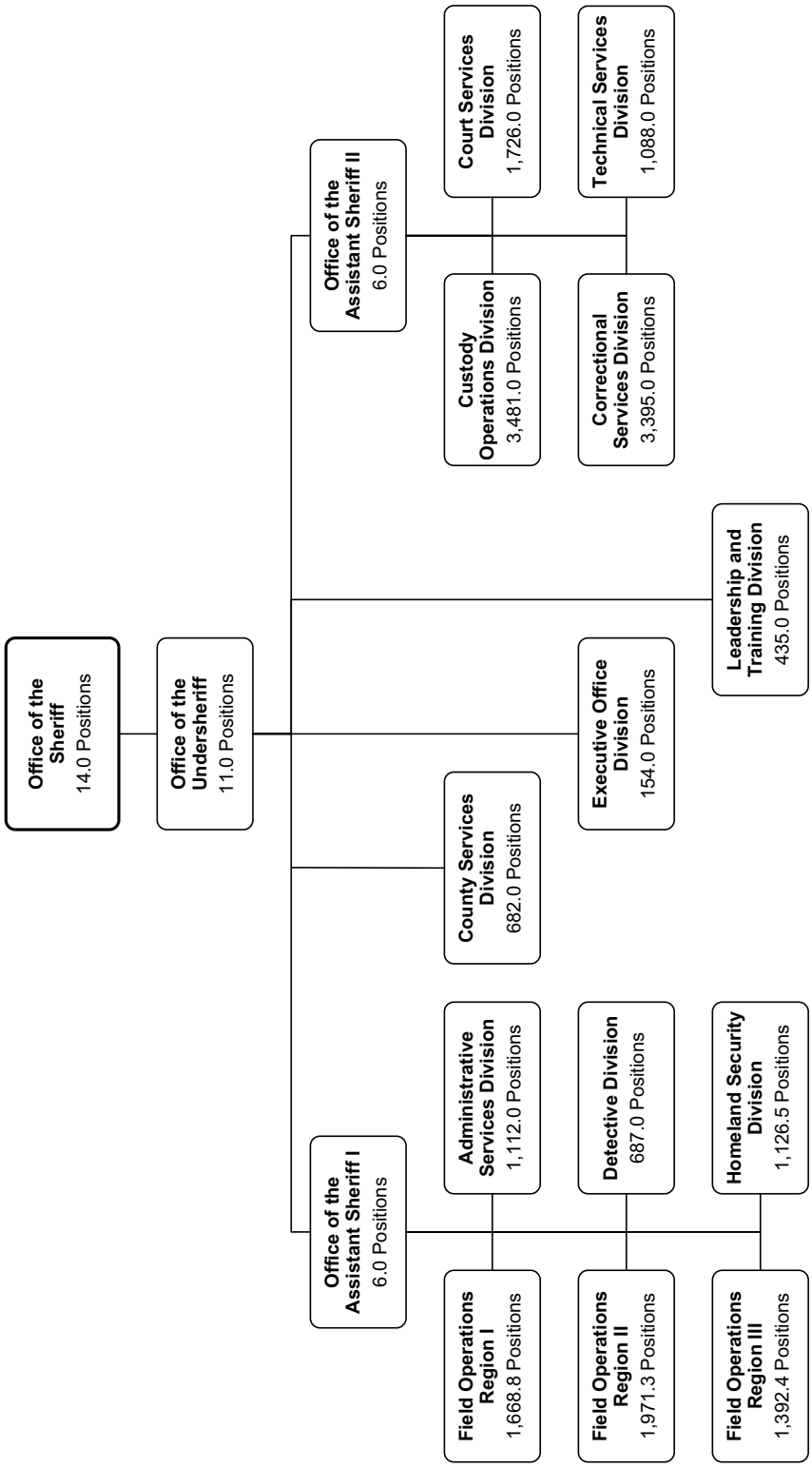
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	92,771,000	597,000	6,538,000	85,636,000	710.0
Less Administration	--	--	--	--	--
Net Program Costs	92,771,000	597,000	6,538,000	85,636,000	710.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Administration Budget Unit funds the Administrative Services Division, which consists of Headquarters Operations, Fiscal Administration, Financial Programs Bureau, and Personnel Administration. Comprised of both professional and sworn staff, the Division's responsibilities include, but are not limited to, the following: providing administrative staff services to the Department executives; liaison with other agencies and County departments; coordinating preparation of the annual budget; monitoring budgetary expenditures and revenues; billing for services rendered; accounting for all revenues received; serving as the central repository for all evidence and property seized by the Department; tracking employee positions departmentwide; and overseeing all transactions during the hiring, service, and separation process.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,686,470,000	109,546,000	1,356,594,000	1,220,330,000	18,956.0

SHERIFF'S DEPARTMENT
Leroy D. Baca, Sheriff
FY 2012-13 Recommended Budget Positions = 18,956.0



Telephone Utilities

Telephone Utilities Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 151,636.87	$ 70,000	$ 202,000	$ 67,000	$ 67,000	$ (135,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 72,991,610.54	$ 73,547,000	$ 79,458,000	$ 76,527,000	$ 76,527,000	$ (2,931,000)
S & S EXPENDITURE DISTRIBUTION	(74,645,282.73)	(73,477,000)	(79,256,000)	(76,460,000)	(76,460,000)	2,796,000
TOTAL S & S	(1,653,672.19)	70,000	202,000	67,000	67,000	(135,000)
OTHER CHARGES	1,660,006.60	1,912,000	2,791,000	2,038,000	2,038,000	(753,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,912,000)	(2,791,000)	(2,038,000)	(2,038,000)	753,000
TOTAL OTH CHARGES	1,660,006.60	0	0	0	0	0
GROSS TOTAL	$ 6,334.41	$ 70,000	$ 202,000	$ 67,000	$ 67,000	$ (135,000)
NET TOTAL	$ 6,334.41	$ 70,000	$ 202,000	$ 67,000	$ 67,000	$ (135,000)
NET COUNTY COST	$ (145,302.46)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COMMUNICATION

Mission Statement

Telephone Utilities is a centralized appropriation administered by the Internal Services Department (ISD) to fund telephone utilities carrier costs and equipment; Enterprise Network, Internet and Administration (ENIA) and other County departments' networks, and telephone utilities administration.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects: 1) $4.0 million net decrease in telephone utilities; 2) $0.3 million net increase for ENIA costs; 3) $0.1 million net decrease for Criminal Justice Information Systems projects; and 4) $38,000 net increase due to increased Voice-over Internet Protocol (VoIP) maintenance costs, partially offset by reduced telephone system equipment lease costs.

Critical/Strategic Planning Initiatives

ISD will continue to:

- Work with other County departments to achieve savings by identifying and disconnecting unused phone lines; and
- Maximize the performance of the County's telecommunications systems which would minimize costs.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Expenditure Distribution/ ITF ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**82,249,000**	**82,047,000**	**202,000**	**0**	**0.0**
Efficiencies					
1. Carrier Costs: Reflects a net decrease in carrier costs primarily based on the current year expenditure trend, partially offset by additional circuits.	(3,954,000)	(3,819,000)	(135,000)	--	--
2. ENIA: Reflects a net increase primarily due to higher support and equipment maintenance costs.	337,000	337,000	--	--	--
3. Criminal Justice Information Systems: Reflects a net decrease primarily due to reduced facilities preparation costs, partially offset by additional engineering labor costs.	(105,000)	(105,000)	--	--	--
4. VoIP: Reflects a net increase primarily due to additional labor and maintenance costs, partially offset by reduced equipment lease costs.	38,000	38,000	--	--	--
Total Changes	**(3,684,000)**	**(3,549,000)**	**(135,000)**	**0**	**0.0**
2012-13 Recommended Budget	**78,565,000**	**78,498,000**	**67,000**	**0**	**0.0**

TELEPHONE UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COMMUNICATION SERVICES	$ 113,419.05	$ 32,000	$ 159,000	$ 35,000	$ 35,000	$ (124,000)
OTHER SALES	419.00	0	0	0	0	0
RENTS & CONCESSIONS	37,798.82	38,000	43,000	32,000	32,000	(11,000)
TOTAL REVENUE	$ 151,636.87	$ 70,000	$ 202,000	$ 67,000	$ 67,000	$ (135,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 80,357.00	$ 93,000	$ 36,000	$ 134,000	$ 134,000	$ 98,000
COMMUNICATIONS	160,735.00	132,000	0	100,000	100,000	100,000
COMPUTING-MAINFRAME	2,589,213.11	1,738,000	1,738,000	1,872,000	1,872,000	134,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,282,733.00	3,111,000	3,192,000	3,096,000	3,096,000	(96,000)
COMPUTING-PERSONAL	1,719,010.22	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	470,658.00	467,000	467,000	467,000	467,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	2,513,000	2,519,000	2,437,000	2,437,000	(82,000)
INSURANCE	28,101.00	33,000	33,000	33,000	33,000	0
MAINTENANCE - EQUIPMENT	0.00	359,000	200,000	350,000	350,000	150,000
MAINTENANCE--BUILDINGS & IMPRV	128,735.29	148,000	450,000	220,000	220,000	(230,000)
OFFICE EXPENSE	920.81	68,000	68,000	68,000	68,000	0
PROFESSIONAL SERVICES	0.00	353,000	281,000	458,000	458,000	177,000
TECHNICAL SERVICES	301,372.91	69,000	21,000	30,000	30,000	9,000
TELECOMMUNICATIONS	20,234,561.15	34,001,000	35,531,000	36,294,000	36,294,000	763,000
UTILITIES	43,995,213.05	30,462,000	34,922,000	30,968,000	30,968,000	(3,954,000)
S & S EXPENDITURE DISTRIBUTION	(74,645,282.73)	(73,477,000)	(79,256,000)	(76,460,000)	(76,460,000)	2,796,000
TOTAL S & S	(1,653,672.19)	70,000	202,000	67,000	67,000	(135,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	1,660,006.60	1,912,000	2,791,000	2,038,000	2,038,000	(753,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,912,000)	(2,791,000)	(2,038,000)	(2,038,000)	753,000
TOTAL OTH CHARGES	1,660,006.60	0	0	0	0	0
GROSS TOTAL	$ 6,334.41	$ 70,000	$ 202,000	$ 67,000	$ 67,000	$ (135,000)
NET TOTAL	$ 6,334.41	$ 70,000	$ 202,000	$ 67,000	$ 67,000	$ (135,000)
NET COUNTY COST	$ (145,302.46)	$ 0	$ 0	$ 0	$ 0	$ 0

Treasurer and Tax Collector

Mark J. Saladino, Treasurer and Tax Collector

Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 38,007,387.10	$ 39,327,000	$ 40,136,000	$ 42,170,000	$ 42,159,000	$ 2,023,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 42,976,808.80	$ 43,226,000	$ 45,176,000	$ 46,805,000	$ 46,675,000	$ 1,499,000
SERVICES & SUPPLIES	22,392,978.56	28,430,000	29,111,000	25,140,000	25,140,000	(3,971,000)
OTHER CHARGES	444,732.49	450,000	465,000	444,000	444,000	(21,000)
CAPITAL ASSETS - EQUIPMENT	14,597.77	100,000	100,000	150,000	150,000	50,000
GROSS TOTAL	$ 65,829,117.62	$ 72,206,000	$ 74,852,000	$ 72,539,000	$ 72,409,000	$ (2,443,000)
INTRAFUND TRANSFERS	(9,495,731.06)	(8,967,000)	(10,804,000)	(10,361,000)	(10,361,000)	443,000
NET TOTAL	$ 56,333,386.56	$ 63,239,000	$ 64,048,000	$ 62,178,000	$ 62,048,000	$ (2,000,000)
NET COUNTY COST	$ 18,325,999.46	$ 23,912,000	$ 23,912,000	$ 20,008,000	$ 19,889,000	$ (4,023,000)
BUDGETED POSITIONS	517.0	522.0	522.0	525.0	525.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Department of the Treasurer and Tax Collector (TTC) borrows money on behalf of the County and various school and special districts, and receives, invests, and disburses funds belonging to the County and more than 100 other public agencies. TTC also collects various taxes, issues business licenses, and enforces payment of most other debts owed to the County. Through the Public Administrator operations, TTC administers the estates of deceased County residents who die without a qualified and willing estate administrator.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a decrease in net County cost (NCC) of $4.0 million primarily due to the elimination of one-time funding for security cameras and the Client and Asset Management System (CAMS), partially offset by Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The following are examples of the Department's continuing efforts to create efficiencies, work collaboratively with other departments, and maximize revenue:

- Implemented e-Collections, which is a credit card and electronic check payment option for general debts owed to the County;
- Partnered with the Department of Public Health to support the restructuring of Environmental Health fees;
- Continued with the Defaulted Property Tax Reduction Program, which requires County vendors to be current on property taxes before entering into a contract with the County. Since its inception in October 2009, this program has recovered approximately $1.9 million in delinquent property taxes for the County; and
- In a collaborative effort with support from the Chief Executive Office, the CAMS went live and replaced the 20 year-old legacy Los Angeles Public Administrator/Public Guardian Information System (LAPIS). This system supports TTC's Public Administrator Operations.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**74,852,000**	**10,804,000**	**40,136,000**	**23,912,000**	**522.0**
New/Expanded Programs					
1. Suspense Account: Reflects one-time funding for 3.0 Student Professional Worker I positions and services and supplies ($250,000) needed in an effort to work on clearing payments posted in the suspense account, which will generate one-time revenue for the Department.	323,000	--	323,000	--	3.0
Other Changes					
1. Deletion of One-Time Funding: Reflects the deletion of one-time carryover for the security cameras on the first floor ($150,000) and for the completed Board-approved CAMS project ($4,200,000).	(4,350,000)	--	--	(4,350,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	137,000	--	99,000	38,000	--
3. Retiree Health Insurance: Reflects the reversal of the premium reserve credit used as one-time budget solution to help close the County's projected budget gap in FY 2011-12.	254,000	--	183,000	71,000	--
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums.	222,000	--	222,000	--	--
5. Deferred Compensation: Reflects the full restoration of the County's matching contribution along with a corresponding increase in the County's total annual contribution limit towards its deferred compensation plans.	404,000	73,000	218,000	113,000	--
6. Retirement: Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	383,000	--	276,000	107,000	--
7. Unavoidable Costs: Reflects changes in unemployment insurance due to anticipated benefit increases and long-term disability costs due to escalating medical cost trends, partially offset by a projected decrease in workers' compensation.	26,000	--	26,000	--	--
8. Countywide Cost Allocation Adjustment (2CFR Section 225): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(8,000)	--	(6,000)	(2,000)	--
9. Ministerial Adjustments: Reflects the realignment of services and supplies, other charges, capital assets, intrafund transfers, and revenues based on historical and anticipated trends.	166,000	(516,000)	682,000	--	--
Total Changes	**(2,443,000)**	**(443,000)**	**2,023,000**	**(4,023,000)**	**3.0**
2012-13 Recommended Budget	**72,409,000**	**10,361,000**	**42,159,000**	**19,889,000**	**525.0**

Unmet Needs

TTC is requesting NCC to restore 2.0 positions that were curtailed in the FY 2010-11 Adopted Budget. Restoration of these positions will address unresolved issues associated with the curtailment of these positions and the retention of employees on unlike positions/classifications.

TREASURER AND TAX COLLECTOR BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESS & TAX COLLECT FEES	$ 14,770,730.07	$ 15,041,000	$ 15,099,000	$ 10,239,000	$ 10,239,000	$ (4,860,000)
CHARGES FOR SERVICES - OTHER	11,339,910.54	11,180,000	11,205,000	12,782,000	12,782,000	1,577,000
CIVIL PROCESS SERVICE	52,882.53	16,000	16,000	57,000	57,000	41,000
COURT FEES & COSTS	5,802.15	7,000	7,000	10,000	10,000	3,000
ESTATE FEES	2,404,133.65	2,660,000	2,660,000	2,780,000	2,780,000	120,000
INHERITANCE TAX FEES	453,008.42	610,000	610,000	634,000	634,000	24,000
LEGAL SERVICES	4,767.20	2,000	2,000	8,000	8,000	6,000
RECORDING FEES	11,988.74	13,000	8,000	14,000	14,000	6,000
FORFEITURES & PENALTIES	67.36	0	0	0	0	0
PEN INT & COSTS-DEL TAXES	3,290,624.54	4,573,000	4,573,000	2,903,000	2,903,000	(1,670,000)
OTHER GOVERNMENTAL AGENCIES	0.00	77,000	0	77,000	77,000	77,000
BUSINESS LICENSES	1,313,045.11	1,313,000	1,530,000	1,530,000	1,530,000	0
MISCELLANEOUS	4,145,605.68	3,767,000	4,361,000	11,036,000	11,025,000	6,664,000
OTHER SALES	135,766.54	65,000	65,000	100,000	100,000	35,000
OTHER TAXES	79,054.57	3,000	0	0	0	0
TOTAL REVENUE	$ 38,007,387.10	$ 39,327,000	$ 40,136,000	$ 42,170,000	$ 42,159,000	$ 2,023,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 26,611,803.99	$ 27,869,000	$ 29,764,000	$ 30,056,000	$ 29,864,000	$ 100,000
CAFETERIA PLAN BENEFITS	5,450,220.36	5,868,000	5,969,000	5,999,000	6,012,000	43,000
DEFERRED COMPENSATION BENEFITS	560,067.45	788,000	727,000	1,102,000	1,133,000	406,000
EMPLOYEE GROUP INS - E/B	1,088,950.50	1,077,000	995,000	1,115,000	1,088,000	93,000
OTHER EMPLOYEE BENEFITS	51,031.00	51,000	64,000	56,000	64,000	0
RETIREMENT - EMP BENEFITS	8,362,588.30	6,509,000	6,558,000	7,381,000	7,418,000	860,000
WORKERS' COMPENSATION	852,147.20	1,064,000	1,099,000	1,096,000	1,096,000	(3,000)
TOTAL S & E B	42,976,808.80	43,226,000	45,176,000	46,805,000	46,675,000	1,499,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,807,242.31	4,730,000	5,584,000	5,488,000	5,488,000	(96,000)
CLOTHING & PERSONAL SUPPLIES	1,139.58	4,000	0	1,000	1,000	1,000
COMMUNICATIONS	15,515.67	16,000	16,000	16,000	16,000	0
COMPUTING-MAINFRAME	3,071,375.62	3,566,000	3,566,000	3,604,000	3,604,000	38,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	23,000	23,000	42,000	42,000	19,000
COMPUTING-PERSONAL	61,778.44	340,000	367,000	402,000	402,000	35,000
HOUSEHOLD EXPENSE	31,833.72	29,000	33,000	36,000	36,000	3,000
INFORMATION TECHNOLOGY SERVICES	862,301.00	4,870,000	4,866,000	762,000	762,000	(4,104,000)
INFORMATION TECHNOLOGY-SECURITY	2,604.00	32,000	40,000	44,000	44,000	4,000
INSURANCE	18,425.06	14,000	14,000	16,000	16,000	2,000
MAINTENANCE - EQUIPMENT	1,064,815.27	665,000	630,000	695,000	695,000	65,000
MAINTENANCE--BUILDINGS & IMPRV	1,651,790.16	1,914,000	1,890,000	1,721,000	1,721,000	(169,000)
MEDICAL DENTAL & LAB SUPPLIES	1,429.27	4,000	0	2,000	2,000	2,000
MEMBERSHIPS	4,764.00	6,000	5,000	7,000	7,000	2,000
MISCELLANEOUS EXPENSE	89,247.38	90,000	90,000	105,000	105,000	15,000
OFFICE EXPENSE	3,616,763.61	4,319,000	4,323,000	4,472,000	4,472,000	149,000
PROFESSIONAL SERVICES	1,436,323.92	1,213,000	982,000	1,032,000	1,032,000	50,000
PUBLICATIONS & LEGAL NOTICE	709,515.96	710,000	710,000	790,000	790,000	80,000

TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	99,264.97	103,000	102,000	125,000	125,000	23,000
RENTS & LEASES - EQUIPMENT	11,045.58	12,000	31,000	11,000	11,000	(20,000)
SMALL TOOLS & MINOR EQUIPMENT	2,890.33	3,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	710,536.96	923,000	964,000	964,000	964,000	0
TECHNICAL SERVICES	1,278,528.12	1,446,000	1,474,000	1,395,000	1,395,000	(79,000)
TELECOMMUNICATIONS	881,180.53	1,101,000	1,101,000	1,209,000	1,209,000	108,000
TRAINING	13,959.82	64,000	62,000	69,000	69,000	7,000
TRANSPORTATION AND TRAVEL	93,969.98	117,000	117,000	126,000	126,000	9,000
UTILITIES	1,854,737.30	2,116,000	2,117,000	2,002,000	2,002,000	(115,000)
TOTAL S & S	22,392,978.56	28,430,000	29,111,000	25,140,000	25,140,000	(3,971,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	15,000	10,000	10,000	10,000	0
RET-OTHER LONG TERM DEBT	433,380.13	433,000	454,000	433,000	433,000	(21,000)
TAXES & ASSESSMENTS	11,352.36	2,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	444,732.49	450,000	465,000	444,000	444,000	(21,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	6,918.56	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	100,000	100,000	150,000	150,000	50,000
MACHINERY EQUIPMENT	7,679.21	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	14,597.77	100,000	100,000	150,000	150,000	50,000
TOTAL CAPITAL ASSETS	14,597.77	100,000	100,000	150,000	150,000	50,000
GROSS TOTAL	$ 65,829,117.62	$ 72,206,000	$ 74,852,000	$ 72,539,000	$ 72,409,000	$ (2,443,000)
INTRAFUND TRANSFERS	(9,495,731.06)	(8,967,000)	(10,804,000)	(10,361,000)	(10,361,000)	443,000
NET TOTAL	$ 56,333,386.56	$ 63,239,000	$ 64,048,000	$ 62,178,000	$ 62,048,000	$ (2,000,000)
NET COUNTY COST	$ 18,325,999.46	$ 23,912,000	$ 23,912,000	$ 20,008,000	$ 19,889,000	$ (4,023,000)
BUDGETED POSITIONS	517.0	522.0	522.0	525.0	525.0	3.0

Departmental Program Summary

1. Treasury Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,693,000	2,763,000	12,018,000	1,912,000	115.0
Less Administration	--	--	--	--	--
Net Program Costs	16,693,000	2,763,000	12,018,000	1,912,000	115.0

Authority: Mandated program - California Government Code Sections 27000-27121, and Los Angeles County Code Section 2.52.

The Treasury Management Program administers and manages the County Treasury; provides for the collection, custody, borrowing, investments, and disbursement of County funds, including general, trust, school, and special district funds; provides cash management services to 13 cities/agencies, 120 school districts; and administers 273 bank accounts for County departments, school districts, and special districts.

2. Tax Collections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	28,685,000	4,245,000	24,378,000	62,000	230.0
Less Administration	--	--	--	--	--
Net Program Costs	28,685,000	4,245,000	24,378,000	62,000	230.0

Authority: Mandated program - California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and Los Angeles County Code Section 2.52.

This program bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

3. Public Administrator

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,601,000	2,912,000	4,660,000	3,029,000	89.0
Less Administration	--	--	--	--	--
Net Program Costs	10,601,000	2,912,000	4,660,000	3,029,000	89.0

Authority: Mandated program - California Government Code Sections 27440-27443.5, California Probate Code Section 7600 et seq., and Los Angeles County Code Section 2.52.015.

The Public Administrator Program annually investigates approximately 2,500 estates for decedents who resided or had property in the County where no executor, legatee, or heir is appointed to administer the estate; administers the estates and provides trust accounting and property management services for approximately 5,600 Public Guardian conservatees.

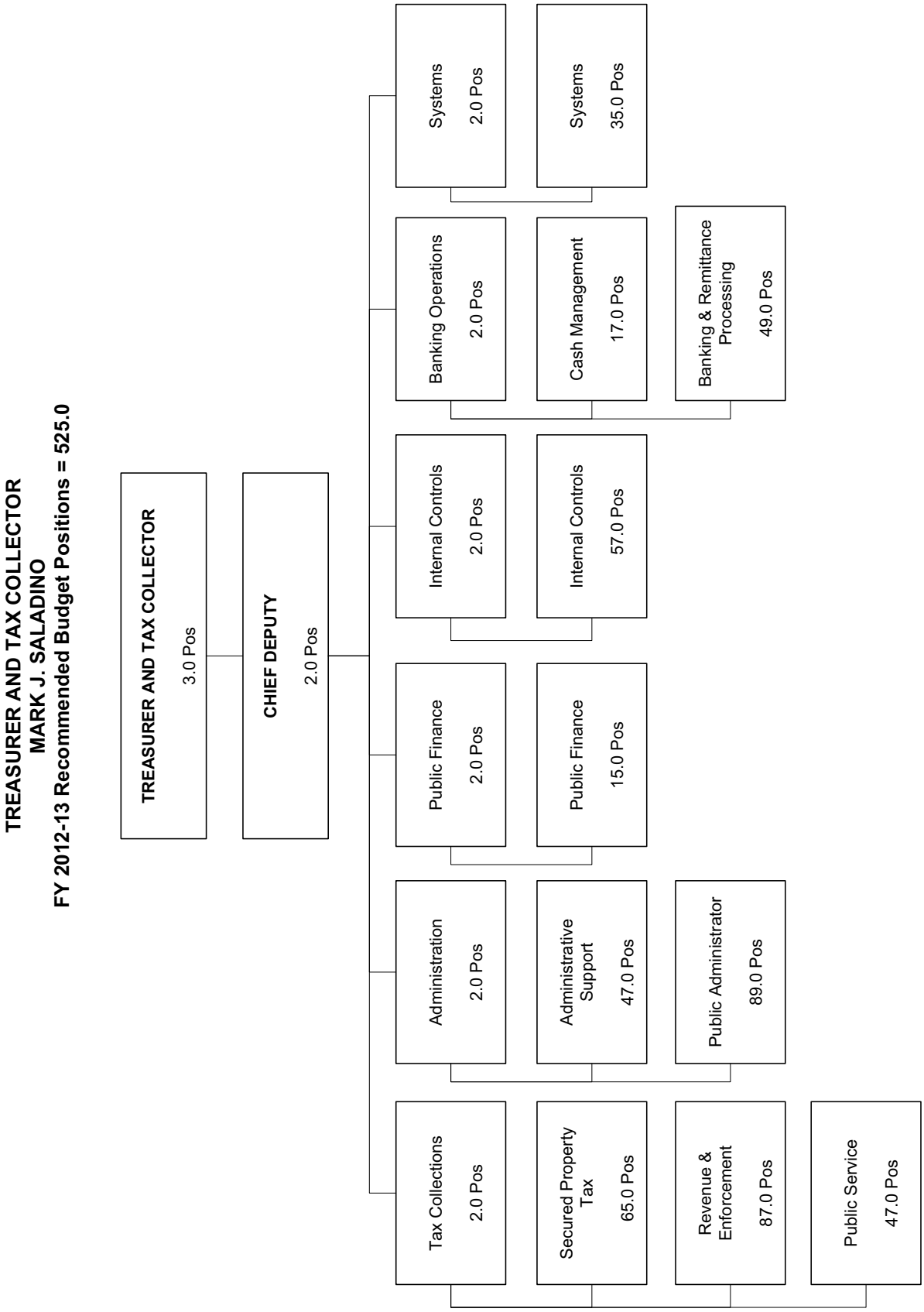
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,430,000	441,000	1,103,000	14,886,000	91.0
Less Administration	--	--	--	--	--
Net Program Costs	16,430,000	441,000	1,103,000	14,886,000	91.0

Authority: Non-mandated, discretionary program.

Provides general administrative direction and support to the Department, including the executive management of departmental program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, system development and support, procurement, training, and payroll services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	72,409,000	10,361,000	42,159,000	19,889,000	525.0


TREASURER AND TAX COLLECTOR
MARK J. SALADINO
FY 2012-13 Recommended Budget Positions = 525.0
TREASURER AND TAX COLLECTOR
3.0 Pos
CHIEF DEPUTY
2.0 Pos
Tax Collections
2.0 Pos
Administration
2.0 Pos
Public Finance
2.0 Pos
Internal Controls
2.0 Pos
Banking Operations
2.0 Pos
Systems
2.0 Pos
Secured Property Tax
65.0 Pos
Administrative Support
47.0 Pos
Public Finance
15.0 Pos
Internal Controls
57.0 Pos
Cash Management
17.0 Pos
Systems
35.0 Pos
Revenue & Enforcement
87.0 Pos
Public Administrator
89.0 Pos
Banking & Remittance Processing
49.0 Pos
Public Service
47.0 Pos

Trial Court Operations

Trial Court Operations Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 141,621,943.63	$ 122,868,000	$ 144,842,000	$ 122,320,000	$ 144,842,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 30,039,159.03	$ 30,465,000	$ 31,740,000	$ 32,112,000	$ 31,826,000	$ 86,000
SERVICES & SUPPLIES	78,023,789.08	73,451,000	75,806,000	74,336,000	75,806,000	0
OTHER CHARGES	289,709,385.33	283,078,000	292,642,000	292,642,000	292,642,000	0
GROSS TOTAL	$ 397,772,333.44	$ 386,994,000	$ 400,188,000	$ 399,090,000	$ 400,274,000	$ 86,000
NET COUNTY COST	$ 256,150,389.81	$ 264,126,000	$ 255,346,000	$ 276,770,000	$ 255,432,000	$ 86,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

2012-13 Budget Message

The Lockyer-Isenberg Trial Court Funding Act of 1997, Assembly Bill (AB) 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities, Act Senate Bill 1732, Chapter 1082, Statutes of 2002 authorized the transfer of responsibility for court facilities from the counties to the State and requires that counties make County Facilities Payment (CFP). Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

The 2012-13 Recommended Budget reflects funding for the County's $292.6 million MOE payment to the State, which is comprised of $245.9 million base MOE, $37.6 million CFP, and $9.1 million representing 50 percent of any excess above the AB 233 fines and forfeitures MOE, and $107.6 million for court-related expenditures that are the County's responsibility. The Recommended Budget also reflects Board-approved increases in salaries and employee benefits and increases in retirement cost.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**400,188,000**	**0**	**144,842,000**	**255,346,000**	**50.0**
Other Changes					
1. **Salaries and Employee Benefits:** Primarily reflects Board-approved increases in health insurance subsidies.	51,000	--	--	51,000	--
2. **Retirement:** Reflects an increase due to prior year losses in the Los Angeles County Employees Retirement Association's investment portfolio and revised investment return assumptions.	35,000	--	--	35,000	--
Total Changes	**86,000**	**0**	**0**	**86,000**	**0.0**
2012-13 Recommended Budget	**400,274,000**	**0**	**144,842,000**	**255,432,000**	**50.0**

TRIAL COURT OPERATIONS BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COURT FEES & COSTS	$ 5,266,242.38	$ 5,129,000	$ 5,319,000	$ 5,250,000	$ 5,319,000	$ 0
LEGAL SERVICES	3,892,864.32	3,145,000	3,439,000	3,180,000	3,439,000	0
RECORDING FEES	110,875.00	110,000	130,000	130,000	130,000	0
FORFEITURES & PENALTIES	47,927.95	16,000	0	0	0	0
OTHER COURT FINES	125,380,329.35	108,100,000	128,839,000	107,368,000	128,839,000	0
VEHICLE CODE FINES	6,624,325.24	6,066,000	6,701,000	6,025,000	6,701,000	0
BUSINESS LICENSES	3,000.00	10,000	10,000	10,000	10,000	0
OTHER LICENSES & PERMITS	156,885.00	168,000	160,000	160,000	160,000	0
MISCELLANEOUS	139,494.39	115,000	235,000	188,000	235,000	0
TRANSFERS IN	0.00	9,000	9,000	9,000	9,000	0
TOTAL REVENUE	$ 141,621,943.63	$ 122,868,000	$ 144,842,000	$ 122,320,000	$ 144,842,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,393,955.97	$ 2,415,000	$ 2,578,000	$ 2,578,000	$ 2,578,000	$ 0
CAFETERIA PLAN BENEFITS	15,619,525.52	17,466,000	17,678,000	18,115,000	17,967,000	289,000
DEFERRED COMPENSATION BENEFITS	6,272,874.34	6,201,000	7,271,000	6,828,000	6,752,000	(519,000)
EMPLOYEE GROUP INS - E/B	2,016,561.54	384,000	371,000	206,000	468,000	97,000
OTHER EMPLOYEE BENEFITS	3,387,861.96	3,449,000	3,405,000	3,639,000	3,589,000	184,000
RETIREMENT - EMP BENEFITS	348,379.70	550,000	437,000	647,000	472,000	35,000
WORKERS' COMPENSATION	0.00	0	0	99,000	0	0
TOTAL S & E B	30,039,159.03	30,465,000	31,740,000	32,112,000	31,826,000	86,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	17,351,513.58	16,721,000	18,252,000	16,572,000	18,252,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	717.40	0	0	0	0	0
COMPUTING-PERSONAL	577.09	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	12,672.00	13,000	13,000	13,000	13,000	0
JURY & WITNESS EXPENSE	1,056,130.96	982,000	1,700,000	1,700,000	1,700,000	0
MAINTENANCE--BUILDINGS & IMPRV	93,710.55	98,000	135,000	345,000	135,000	0
MEMBERSHIPS	200.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	8,165.81	6,000	33,000	33,000	33,000	0
OFFICE EXPENSE	93,646.40	115,000	100,000	100,000	100,000	0
PROFESSIONAL SERVICES	58,186,861.58	53,991,000	54,027,000	54,027,000	54,027,000	0
TECHNICAL SERVICES	1,217,259.00	1,522,000	1,546,000	1,546,000	1,546,000	0
TELECOMMUNICATIONS	500.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	1,834.71	3,000	0	0	0	0
TOTAL S & S	78,023,789.08	73,451,000	75,806,000	74,336,000	75,806,000	0
OTHER CHARGES						
TRIAL COURT-MAINTENANCE OF EFFORT	289,709,385.33	283,078,000	292,642,000	292,642,000	292,642,000	0
GROSS TOTAL	$ 397,772,333.44	$ 386,994,000	$ 400,188,000	$ 399,090,000	$ 400,274,000	$ 86,000
NET TOTAL	397,772,333.44	386,994,000	400,188,000	399,090,000	400,274,000	86,000
NET COUNTY COST	$ 256,150,389.81	$ 264,126,000	$ 255,346,000	$ 276,770,000	$ 255,432,000	$ 86,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Utilities

Utilities Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 60,459,360.45	$ 34,974,000	$ 48,704,000	$ 39,864,000	$ 39,864,000	$ (8,840,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 198,486,727.95	$ 169,852,000	$ 198,362,000	$ 198,842,000	$ 196,042,000	$ (2,320,000)
S & S EXPENDITURE DISTRIBUTION	(138,381,966.19)	(140,360,000)	(159,272,000)	(158,041,000)	(158,041,000)	1,231,000
TOTAL S & S	60,104,761.76	29,492,000	39,090,000	40,801,000	38,001,000	(1,089,000)
OTHER CHARGES	19,482.24	5,619,000	9,822,000	4,222,000	4,222,000	(5,600,000)
OTHER FINANCING USES	10,331.00	11,000	11,000	11,000	11,000	0
GROSS TOTAL	$ 60,134,575.00	$ 35,122,000	$ 48,923,000	$ 45,034,000	$ 42,234,000	$ (6,689,000)
NET TOTAL	$ 60,134,575.00	$ 35,122,000	$ 48,923,000	$ 45,034,000	$ 42,234,000	$ (6,689,000)
NET COUNTY COST	$ (324,785.45)	$ 148,000	$ 219,000	$ 5,170,000	$ 2,370,000	$ 2,151,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

Utilities is a centralized appropriation administered by the Internal Services Department to fund utility costs, including electricity, natural gas, water, industrial waste collection, energy management leadership programs and related regulatory and legal activities, and day-to-day operations of the County cogeneration and power plants.

2012-13 Budget Message

The 2012-13 Recommended Budget reflects a net County cost (NCC) increase of $2.2 million primarily attributable to one-time funding to establish a revolving fund for energy efficiency projects throughout the County, partially offset by decreases to utilities for NCC funded facilities. The budget also reflects a decrease in funding for electricity, natural gas, Energy Efficiency Conservation Block Grants (EECBG), Southern California Edison (SCE) funding for Local Government Technical Resources Program, and Productivity Investment Fund (PIF) Grant and Loan, partially offset by an increase in funding for water, other utilities, power plant operations, energy management programs, and California Public Utility Commission (CPUC) Partnership Program.

Critical/Strategic Planning Initiatives

- Continues to complete energy retrofit projects and centrally administer utilities costs throughout the County.

Changes From 2011-12 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2011-12 Final Adopted Budget	**208,195,000**	**159,272,000**	**48,704,000**	**219,000**	**0.0**
Efficiencies					
1. Energy Efficiency Project Revolving Fund: Reflects one-time funding to establish a revolving fund for energy efficiency projects (retro-commissioning, monitoring-based commissioning, and lighting efficiencies) throughout the County.	2,200,000	--	--	2,200,000	--
Other Changes					
1. Electricity: Reflects a net decrease in funding based on the current year reduced consumption expenditure trend, partially offset by anticipated electricity rate increases from the Los Angeles Department of Water and Power (DWP) and SCE.	(2,950,000)	(2,674,000)	(276,000)	--	--
2. Cogeneration and Power Plants: Reflects a net increase in funding primarily for the urea system conversion at the Pitchess Cogeneration Power Plant to comply with safety standards.	2,668,000	2,205,000	462,000	1,000	--
3. Natural Gas: Reflects a decrease in natural gas expenditures based on the reduced market price of the non-core gas accounts.	(1,968,000)	(1,908,000)	(53,000)	(7,000)	--
4. Water and Other Utilities: Reflects an increase in funding based on the current year expenditure trend with anticipated water and industrial waste rate increases from DWP and various water companies.	1,281,000	1,120,000	183,000	(22,000)	--
5. EECBG: Reflects a decrease in funding for the remaining balance of the grant funded by the American Recovery and Reinvestment Act of 2009.	(3,936,000)	--	(3,936,000)	--	--
6. EECBG – Retrofit California: Reflects a decrease in funding for the remaining balance of the grant funding needed for FY 2012-13 to implement the Los Angeles County Energy Program (LACEP).	(2,711,000)	--	(2,711,000)	--	--
7. EECBG - California Energy Commission (CEC): Reflects a decrease in funding due to the expiration of the intergovernmental contract with CEC to implement residential energy efficiency retrofit projects under LACEP.	(1,611,000)	--	(1,611,000)	--	--
8. Barakat Settlement: Reflects a reduction in funding for the remainder of the Barakat agreement with DWP for the electricity overcharges to public agencies.	(780,000)	--	(780,000)	--	--
9. PIF Grant and Loan: Reflects a decrease in funding due to the completion of the project funded by PIF grant and loan.	(195,000)	--	(195,000)	--	--
10. Energy Management Programs: Reflects an increase in anticipated contract and support costs for engineering, retrofit, and regulatory consultant services needed for retro-commissioning projects and the County's Office of Sustainability.	111,000	26,000	106,000	(21,000)	--

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
11. CPUC Partnership Program: Reflects an increase in funding for the remaining balance of the multi-year (fiscal years 2010-11 and 2011-12) CPUC Partnership Program as approved by the Board on February 16, 2010. This program continues to focus on identifying energy efficiency activities in County facilities in support of the adopted Energy and Environmental Plan.	91,000	--	91,000	--	--
12. SCE Funded Program: Reflects a decrease in funding for the remaining balance from SCE to develop a program of standardized technical resources to be utilized by local governments to implement energy efficiency projects in government buildings.	(120,000)	--	(120,000)	--	--
Total Changes	**(7,920,000)**	**(1,231,000)**	**(8,840,000)**	**2,151,000**	**0.0**
2012-13 Recommended Budget	**200,275,000**	**158,041,000**	**39,864,000**	**2,370,000**	**0.0**

UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 2,575,462.27	$ 2,861,000	$ 8,337,000	$ 7,504,000	$ 7,504,000	$ (833,000)
FEDERAL - OTHER	34,438,508.44	7,715,000	13,596,000	5,338,000	5,338,000	(8,258,000)
STATE - OTHER	22,533,067.38	23,624,000	25,023,000	25,396,000	25,396,000	373,000
MISCELLANEOUS	845,250.36	774,000	1,553,000	1,626,000	1,626,000	73,000
TRANSFERS IN	67,072.00	0	195,000	0	0	(195,000)
TOTAL REVENUE	$ 60,459,360.45	$ 34,974,000	$ 48,704,000	$ 39,864,000	$ 39,864,000	$ (8,840,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 25,067.89	$ 504,000	$ 504,000	$ 668,000	$ 668,000	$ 164,000
CLOTHING & PERSONAL SUPPLIES	39,789.53	0	0	0	0	0
COMMUNICATIONS	477.42	0	0	0	0	0
COMPUTING-MAINFRAME	7,289.01	1,000	2,000	1,000	1,000	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	70,811.06	457,000	439,000	447,000	447,000	8,000
COMPUTING-PERSONAL	190,790.44	0	0	0	0	0
FOOD	4,452.98	0	0	0	0	0
HOUSEHOLD EXPENSE	92,767.87	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	693,031.58	962,000	706,000	807,000	807,000	101,000
INSURANCE	627,260.00	1,063,000	1,063,000	976,000	976,000	(87,000)
MAINTENANCE - EQUIPMENT	199,964.68	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	7,941,445.29	10,753,000	12,471,000	14,799,000	14,799,000	2,328,000
MEDICAL DENTAL & LAB SUPPLIES	107,710.87	0	0	0	0	0
MEMBERSHIPS	35,520.00	33,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	1,583.97	0	0	0	0	0
OFFICE EXPENSE	708,918.27	0	0	0	0	0
PROFESSIONAL SERVICES	36,665,782.31	2,279,000	2,458,000	8,090,000	5,290,000	2,832,000
RENTS & LEASES - EQUIPMENT	28,849.50	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	322,245.37	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	545,404.84	0	0	0	0	0
TECHNICAL SERVICES	16,705,399.58	17,010,000	18,415,000	19,099,000	19,099,000	684,000
TELECOMMUNICATIONS	69,647.13	18,000	14,000	21,000	21,000	7,000
TRAINING	0.00	0	50,000	0	0	(50,000)
TRANSPORTATION AND TRAVEL	422,116.08	0	50,000	0	0	(50,000)
UTILITIES	132,980,402.28	136,772,000	162,135,000	153,879,000	153,879,000	(8,256,000)
S & S EXPENDITURE DISTRIBUTION	(138,381,966.19)	(140,360,000)	(159,272,000)	(158,041,000)	(158,041,000)	1,231,000
TOTAL S & S	60,104,761.76	29,492,000	39,090,000	40,801,000	38,001,000	(1,089,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	19,482.24	19,000	1,008,000	1,008,000	1,008,000	0
SUPPORT & CARE OF PERSONS	0.00	5,600,000	8,814,000	3,214,000	3,214,000	(5,600,000)
TOTAL OTH CHARGES	19,482.24	5,619,000	9,822,000	4,222,000	4,222,000	(5,600,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	10,331.00	11,000	11,000	11,000	11,000	0
TOTAL OTH FIN USES	10,331.00	11,000	11,000	11,000	11,000	0
GROSS TOTAL	$ 60,134,575.00	$ 35,122,000	$ 48,923,000	$ 45,034,000	$ 42,234,000	$ (6,689,000)
NET TOTAL	$ 60,134,575.00	$ 35,122,000	$ 48,923,000	$ 45,034,000	$ 42,234,000	$ (6,689,000)
NET COUNTY COST	$ (324,785.45)	$ 148,000	$ 219,000	$ 5,170,000	$ 2,370,000	$ 2,151,000

Utility User Tax - Measure U

Utility User Tax - Measure U Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
REVENUE						
OTHER TAXES	$ 58,360,883.84	$ 59,546,000	$ 65,620,000	$ 65,620,000	$ 65,620,000	$ 0
NET COUNTY COST	$ (58,360,883.84)	$ (59,546,000)	$ (65,620,000)	$ (65,620,000)	$ (65,620,000)	$ 0
REVENUE DETAIL						
ELECTRIC USER TAX	$ 24,598,872.25	$ 24,973,000	$ 28,705,000	$ 28,705,000	$ 28,705,000	$ 0
GAS USER TAX	6,866,488.30	7,129,000	8,911,000	8,911,000	8,911,000	0
COMMUNICATION USER TAX	27,100,306.49	27,444,000	28,004,000	28,004,000	28,004,000	0
COMMUNICATION USERS TAX PE	487.76	0	0	0	0	0
PRIOR YEAR - ELECTRIC USER	(2,893.32)	0	0	0	0	0
PRIOR YEAR - GAS USERS UTI	(68,162.92)	0	0	0	0	0
PRIOR YEAR - COMMUNICATION	(134,214.72)	0	0	0	0	0
UTILITY USER TAX	$ 58,360,883.84	$ 59,546,000	$ 65,620,000	$ 65,620,000	$ 65,620,000	$ 0
TOTAL REVENUE	$ 58,360,883.84	$ 59,546,000	$ 65,620,000	$ 65,620,000	$ 65,620,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2012-13 Budget Message

On November 4, 2008, unincorporated County voters approved the passage of the Utility User Tax - Measure U. The revenues are generated from user taxes on gas, electricity, and communication. These revenues are fully offset with appropriations in the Departments of Board of Supervisors, District Attorney, Health Services, Parks and Recreation, Public Library, Public Works, and Sheriff for various programs within the unincorporated areas.

Vehicle License Fees - Realignment

Vehicle License Fees Budget Summary

CLASSIFICATION	FY 2010-11 ACTUAL	FY 2011-12 ESTIMATED	FY 2011-12 BUDGET	FY 2012-13 REQUESTED	FY 2012-13 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
REVENUE						
VLFR-HLTH SVCS	$ 317,910,853.11	$ 293,217,000	$ 318,292,000	$ 293,217,000	$ 293,217,000	$ (25,075,000)
VLFR-MENTAL HLTH	87,907,159.08	2,020,000	88,012,000	0	0	(88,012,000)
VLFR-SOCIAL SERVICES	15,824,102.88	14,595,000	15,843,000	14,595,000	14,595,000	(1,248,000)
TOTAL REVENUE	421,642,115.07	309,832,000	422,147,000	307,812,000	307,812,000	(114,335,000)
NET COUNTY COST	$ (421,642,115.07)	$ (309,832,000)	$ (422,147,000)	$ (307,812,000)	$ (307,812,000)	$ 114,335,000
REVENUE DETAIL						
ST - MOTOR VEH IN-LIEU TAX						
VLFR-HLTH SVCS	$ 317,910,853.11	$ 293,217,000	$ 318,292,000	$ 293,217,000	$ 293,217,000	$ (25,075,000)
VLFR-MENTAL HLTH	87,907,159.08	2,020,000	88,012,000	0	0	(88,012,000)
VLFR-SOCIAL SERVICES	15,824,102.88	14,595,000	15,843,000	14,595,000	14,595,000	(1,248,000)
TOTAL REVENUE	$ 421,642,115.07	$ 309,832,000	$ 422,147,000	$ 307,812,000	$ 307,812,000	$ (114,335,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2012-13 Budget Message

Vehicle License Fees – Realignment revenues are derived from the County's share of statewide motor vehicle license fees. These revenues are fully offset with appropriation in the Departments of Health Services, Mental Health and Public Social Services for various health and social services programs.

The 2012-13 Recommended Budget reflects a decrease of $114.3 million from the 2011-12 Final Adopted Budget due to an $88.0 million reduction in Mental Health revenue, resulting from the 2011 Realignment law, as well as reductions of $25.1 million and $1.2 million for Health and Social Services respectively, due to current trends and economic conditions.

Appendix/Index

Statistics

GEOGRAPHY: The County has an area of 4,086 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

WEATHER:

Annual mean temperature (for calendar year 2011)	54.7 degrees F.
Annual precipitation (for calendar year 2011)	13.2 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter to include term limits.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

5	Supervisors
1	Sheriff
1	District Attorney
1	Assessor

Congressional Delegation

18	Members of the House of Representatives
2	Senators

State

14	Senators
26	Assembly Members
463	Superior Court Judges

REGISTERED VOTERS: 4,378,516 as of January 5, 2012

ASSESSED VALUATION:
(2010-11)

Local Assessed – Secured	$ 1,012,582,064,269
Local Assessed – Unsecured	44,115,756,124
State Assessed	13,834,403,803
Total	$ 1,070,532,224,196

CITIES: There are 88 cities within the County (see following page)

POPULATION:
(Estimate as of 1/1/12)

Incorporated areas	8,814,243
Unincorporated Areas	1,063,037
Total	9,877,280

Estimated Population of the 88 Cities of the County of Los Angeles

INCORPORATED CITIES	POPULATION*
Agoura Hills	20,400
Alhambra	83,600
Arcadia	56,700
Artesia	16,600
Avalon	3,800
Azusa	46,500
Baldwin Park	75,800
Bell	35,600
Bell Gardens	42,300
Bellflower	77,000
Beverly Hills	34,300
Bradbury	1,100
Burbank	104,500
Calabasas	23,200
Carson	91,700
Cerritos	49,300
Claremont	35,100
Commerce	12,900
Compton	97,100
Covina	48,000
Cudahy	23,900
Culver City	39,000
Diamond Bar	55,900
Downey	112,300
Duarte	21,400
El Monte	114,000
El Segundo	16,700
Gardena	59,100
Glendale	192,800
Glendora	50,400
Hawaiian Gardens	14,300
Hawthorne	85,000
Hermosa Beach	19,600
Hidden Hills	1,900
Huntington Park	58,400
Industry	500
Inglewood	110,200
Irwindale	1,400
La Canada Flintridge	20,300
La Habra Heights	5,400
La Mirada	48,700
La Puente	40,000
La Verne	31,200
Lakewood	80,400

INCORPORATED CITIES	POPULATION*
Lancaster	158,100
Lawndale	32,900
Lomita	20,400
Long Beach	464,800
Los Angeles	3,817,200
Lynwood	70,100
Malibu	12,700
Manhattan Beach	35,300
Maywood	27,500
Monrovia	36,800
Montebello	62,900
Monterey Park	60,500
Norwalk	106,000
Palmdale	153,600
Palos Verdes Estates	13,500
Paramount	54,400
Pasadena	139,200
Pico Rivera	63,200
Pomona	149,500
Rancho Palos Verdes	41,800
Redondo Beach	67,100
Rolling Hills	1,900
Rolling Hills Estates	8,100
Rosemead	54,100
San Dimas	33,500
San Fernando	23,800
San Gabriel	39,900
San Marino	13,200
Santa Clarita	177,300
Santa Fe Springs	16,500
Santa Monica	90,300
Sierra Madre	11,000
Signal Hill	11,100
South El Monte	20,200
South Gate	94,800
South Pasadena	25,700
Temple City	35,700
Torrance	146,200
Vernon	100
Walnut	29,500
West Covina	106,600
West Hollywood	34,700
Westlake Village	8,300
Whittier	85,700

* Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2012.

Cultural and Recreational Opportunities

The County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of February 2012). Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained via the County's website at: http://lacounty.gov, under the "Arts and Recreation" section. *Italicized* items are funded and/or operated by the County.

CULTURAL/RECREATIONAL ATTRACTIONS
Angeles National Forest
Aquarium of the Pacific
Cabrillo Marine Aquarium
Descanso Gardens
El Pueblo de Los Angeles
Gibson Amphitheatre
Greek Theatre
Griffith Observatory
Hollywood Bowl
Huntington Library, Art Collections, and Botanical Gardens
Ford Theatres
Hollywood and Highland Center
L.A. LIVE (Including Nokia Theatre)
Los Angeles County Arboretum and Botanic Garden
Los Angeles County Fairplex
Los Angeles Zoo and Botanical Gardens
Mount Wilson Observatory
Music Center
- Ahmanson Theatre
- Walt Disney Concert Hall
- Dorothy Chandler Pavilion
- Mark Taper Forum

Pantages Theatre
Queen Mary
Raging Waters
Santa Monica Mountains National Recreation Area
Shrine Auditorium and Expo Hall
Six Flags Magic Mountain/Hurricane Harbor
South Coast Botanic Garden
Staples Center
Universal Citywalk/Studios
Virginia Robinson Gardens

MOTION PICTURE STUDIOS
MGM Studios
Paramount Pictures
Sony Pictures
Twentieth Century Fox
Universal Pictures
Walt Disney Pictures (Includes Pixar)
Warner Brothers Pictures

SPORTS
Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Galaxy
Los Angeles Kings
Los Angeles Lakers
Los Angeles Sparks

MUSEUMS
California African American Museum
California Science Center
Chinese American Museum
Fowler Museum of Cultural History
Hammer Museum
J. Paul Getty Museum
Japanese American National Museum
LA Plaza de Cultura y Artes
Los Angeles County Museum of Art
Los Angeles Maritime Museum
Museum of the American West
Museum of Contemporary Art
Museum of Latin American Art
Museum of Tolerance
Natural History Museum of Los Angeles County
Norton Simon Museum of Art
Pacific Asia Museum
Page Museum at the La Brea Tar Pits
Petersen Automotive Museum
Southwest Museum (Closed for renovation until 2013)
Western Museum of Flight
William S. Hart Ranch and Museum

UNIVERSITIES AND COLLEGES
Art Center College of Design
California Institute of Technology
California Institute of the Arts
California State Polytechnic University, Pomona
California State University, Dominguez Hills
California State University, Long Beach
California State University, Los Angeles
California State University, Northridge
Claremont Colleges
- Claremont Graduate University
- Claremont McKenna College
- Harvey Mudd College
- Keck Graduate Institute of Applied Life Sciences
- Pitzer College
- Pomona College
- Scripps College

Fashion Institute of Design and Merchandising
Loyola Marymount University
Mount Saint Mary's College
Occidental College
Otis College of Art and Design
Pepperdine University
Southern California Institute of Architecture
University of California, Los Angeles
University of La Verne
University of Southern California
Whittier College

* Not listed are 130 parks, 14 wildlife sanctuaries, eight nature centers, 19 golf courses, 20 beaches covering 25 miles of coastline, Marina del Rey Harbor, 85 public libraries, and four bookmobiles owned and/or operated by the County.

Glossary

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and financing sources for two fiscal years prior to the Recommended Budget fiscal year.

AGENCY FUND: Includes the Community Development Commission and the Housing Authority, which are under the authority of the Board, but are separate legal entities (formerly known as Other Funds).

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATIONS FOR CONTINGENCIES: A budgetary provision representing a portion of the financing uses set aside to meet unforeseen expenditure requirements.

ASSIGNED FUND BALANCE: That portion of the fund balance approved by the Board to reflect a government's intended use of resources that are neither restricted nor committed fund balance.

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

BOND ANTICIPATION NOTES: An interim financing instrument issued in anticipation of permanent long term financing. BANs are issued by Joint Powers Authorities and Non-profit Corporations as authorized by the California Government and Corporations Codes, respectively. Abbreviation: BANs

BUDGET FISCAL YEAR: Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for next year's Recommended Budget. Reflects the Board-adopted budget, but does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET MESSAGE: A general discussion of the Recommended Budget as presented in writing to the legislative body. The budget message contains an explanation of the principal budget items and their financial status at the time of the message.

BUDGET SUMMARY SCHEDULES: Provides summary and detailed information on financing sources/uses and budgeted positions.

BUDGET UNIT: The classification of expenditures and revenue into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless provided by law, such units may be devised at the discretion of the Board.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full time equivalent represents one item working full-time for one year; this facilitates analytical comparisons.

CANCEL RESERVES/DESIGNATIONS: An accounting transaction to release obligated fund balances to finance appropriations. Abbreviation: CANCEL RES/DES

CAPITAL ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: CAPITAL ASSETS - B & I

CAPITAL ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

CAPITAL ASSETS-INFRASTRUCTURE: Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to a government unit.

CAPITAL ASSETS-LAND: Expenditures for the acquisition of land.

CAPITAL PROJECT: Capital improvements to buildings that result in an increase of square footage, construction of new facilities, or the acquisition of land. Abbreviation: CAP PROJ

CAPITAL PROJECTS/REFURBISHMENTS SCHEDULES: A section in the Budget Summaries Detail (Volume 2) that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as capital assets-land and capital assets-buildings and improvements.

CAPITAL PROJECT SPECIAL FUNDS: Capital Project Special Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

CHANGE FROM BUDGET: The resulting variance when the Recommended Budget is compared to the current budget.

CLUSTER: The alignment of County departments reflecting the County's four Strategic Plan programmatic goals that are based upon a department's service mission, as well as interdepartmental collaborations that are required to achieve service integration goals. There are four programmatic clusters: Children and Families' Well-Being, Health and Mental Health Services, Community and Municipal Services, and Public Safety. The fifth cluster, Operations, is structured to align County functions that impact the overall organizational effectiveness of the County.

COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS): Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

COMMITTED FUND BALANCE: That portion of the fund balance to be used for specific purposes as determined by the Board through County ordinance. Committed fund balance may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally. The underlying action by the Board needs to occur no later than the close of the fiscal year.

CRITICAL ISSUES CHANGES (CRITICAL ISSUES): Reflects changes to the budget that are significant in nature and are mandated by the State or federal governments.

CURTAILMENT CHANGES (CURTAILMENTS): Reflects reductions to the budget that are generally necessary to address projected funding reductions at either federal, State or local level.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DEPARTMENTAL PROGRAM SUMMARY: Provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget.

DESIGNATIONS: Portions of fund balance set aside to indicate tentative plans for future spending. Designations are classified as assigned fund balance.

EFFICIENCY CHANGES (EFFICIENCIES): Reflects changes to the budget that are the result of performing or functioning in a more proficient manner.

ENCUMBRANCES: Resources committed for future expenditures as a result of unperformed (executory) contracts such as purchase orders and specific contracts for goods or services.

ENTERPRISE FUNDS: A fund used to account for those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and financing sources for the entire current fiscal year.

ESTIMATED TAX DELINQUENCIES: The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

EXPENDITURE: The spending or disbursement of financial resources.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

EXPENDITURE OBJECT: A chart of accounts elements that classifies expenditures into groups.

FINANCING SOURCES: Reflects the total resources (e.g., revenue, taxes, and fund balance available) utilized to finance expenditure needs. Primarily used in the displays for Special Districts and Special Revenue Funds.

FINANCING USES: Total needs requiring financing for the fiscal year.

FISCAL YEAR: A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year in which they begin and end. Abbreviation: FY

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, financing uses, assets and liabilities.

FUND BALANCE: The amount remaining at year-end representing the difference between current assets and current liabilities.

FUND BALANCE AVAILABLE: That portion of the fund balance not obligated and therefore available for financing the budgetary requirements.

GENERAL COUNTY: Term referencing all General Fund operations, general obligation bond and other long-term debt service requirements and Hospital Enterprise Fund operations.

GENERAL FUND: The fund used to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or federal government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Authorization from the Board is required to expend these monies. General Reserve is classified as assigned fund balance.

GOAL: A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: IFT

JOINT POWERS AUTHORITY: A separate legal entity, authorized by the California Government Code that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing. Abbreviation: JPA

MISSION STATEMENT: A statement of organizational purpose.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by general purpose revenues, such as property taxes. Abbreviation: NCC

NEW/EXPANDED PROGRAMS: Reflects changes to the budget for new programs or the expansion of existing programs.

NONOPERATING EXPENSES: Expenses that are not directly related to the fund's primary activities.

NONOPERATING REVENUES: Revenues that are not directly related to the fund's primary activities.

NON-PROFIT CORPORATION: A separate legal entity authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing. Abbreviation: NPC

NONSPENDABLE FUND BALANCE: That portion of the fund balance that cannot be spent because it is either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and long-term notes receivable.

OBJECTIVE: A measurable target that must be met on the way to implementing a strategy and attaining a goal.

OBLIGATED FUND BALANCE: Amounts that are unavailable for financing budgetary requirements in the budget year. This would include nonspendable, restricted, committed, and assigned fund balances.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

PROGRAM: A combination of resources, personnel, materials and facilities that are combined to provide a service for an identifiable group or target population to achieve a specified result.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low priority programs for possible reduction or elimination if funding is not available and use the resulting savings to maintain or enhance high priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

QUALITY: The degree that customers are satisfied with a program and/or compliance with accepted standards.

RECOMMENDED BUDGET: Upon approval by the Board, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board normally approves the Recommended Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

REFURBISHMENT: A renovation of existing space that costs in excess of $100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

REQUESTED FISCAL YEAR: Respective operation's official request for appropriation and financing sources to implement its stated objectives for the next fiscal year.

RESERVES: Portions of fund balance set aside due to legal or contractual restrictions and not available for appropriation. Reserves are classified as nonspendable, restricted, committed, or assigned fund balance.

RESTRICTED FUND BALANCE: That portion of the fund balance based on constraints placed on their use that are either (a) externally imposed by creditors, grants, contributors, or laws and regulations of other governments or (b) imposed by law through constitutional provisions of enabling legislation. Restrictions may be effectively changed or lifted only by changing the condition of the constraint.

REVENUE: Source of income to an operation other than debt issue proceeds or the transfer from another fund.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans.

SERVICES AND SUPPLIES: An object of expense reflecting the purchase of goods and services within the year.

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICT FUNDS: Funded by specific taxes and assessments that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and Sewer Maintenance Districts.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board.

SPECIAL REVENUE FUNDS: Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

STRATEGIC PLAN: The framework that outlines how the County will move in the direction defined by the County's Mission and Vision. The Plan describes the desired goals, strategies to accomplish the goals, and measurable objectives to accomplish each strategy.

STRATEGY: The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

SUBVENTION: A grant (usually from the State or federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

TRANSFERS IN: The transfers in of funding from one governmental fund to another. This increase in current financial resources is reported separately from revenue to avoid distorting revenue trends.

TRANSFERS OUT: All interfund transfers legally authorized from a fund receiving subsidy to the fund through which the resources are to be expended.

UNMET NEEDS: Department's critical unmet requirements not currently addressed in the budget.

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